



# COLORADO

## Department of Transportation

Division of Accounting and Finance

4201 East Arkansas Avenue, Room 262  
Denver, CO 80222

### MEMORANDUM

DATE: AUGUST 20, 2015  
TO: TRANSPORTATION COMMISSION  
FROM: MARIA SOBOTA, CHIEF FINANCIAL OFFICER (CFO)  
SUBJECT: FY2016-17 BUDGET TOPICS

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#### Purpose

This memorandum summarizes information related to FY2016-17 budget topics and timing, including:

- FY2016-17 budget process:
  - Introduction to CDOT budget process
  - Timeline
  - Revenue forecasts
  - Decision Items
  - Legislative Decision Item
  - Capital Development Committee project selection

#### Action

No formal action required. Contents are being presented to the Transportation Commission (TC) for informational purposes only.

#### Background & Details

The Office of Financial Management and Budget (OFMB) has started to compile the necessary information to produce the FY2016-17 Budget Allocation Plan. To harness relations with internal stakeholders, OFMB is enhancing its budget processes for FY2016-17. In an effort to educate CDOT as a whole, OFMB held a presentation in early July that described how it constitutes and organizes revenues and expenditures in the annual budget. Also, CDOT plans to educate its divisions and offices during the fiscal year through new reporting techniques that better illustrate Division cost center budgets.

#### *Introduction to CDOT Budget Process*

On July 9, 2015, OFMB held a presentation to all groups in CDOT, educating them on OFMB's budget formulation actions and policies. This presentation was part of a new initiative to help bring internal stakeholders into the budget formulation process to a greater degree, which will create a more participatory budget for stakeholders and foster relations between OFMB and all internal groups. The presentation included a budget timeline, revenue forecasts, creation of the annual budget, project budgeting, enterprise budgets, and customer service. Maria Sobota (CFO) and Louie Barela (Budget Manager) will be presenting an abbreviated version of this Budget Introduction to the TC on August 21, 2015.



### Timeline

For informational purposes, OFMB presents the TC with a projected timeline for FY2017 budget activities.

Month	Action Item
August	Preparing TC for Upcoming Budget Deliverables
August	Discuss FY2015 Roll Forwards
September	FY2015 Budget and TCCRF Reconciliation - Staff and TC Review
September	FY2017 Revenue Projections - Staff and TC Review
September	FY2017 Decision Items - Staff and TC Review and Approval
October	FY2017 Draft Budget for Review/Direction - Staff and TC Review
November	FY2017 Draft Budget Approved by TC and Submitted to Office of State Planning & Budget (OSPB)
March	TC Adopts FY2017 Budget
On or Before April 15th	Re-Submit FY2017 to OSPB for Governor's Approval

### Revenue Forecasts

In September 2015, OFMB will present the TC with FY2016-17 revenue estimates with a forecast horizon of ten years (FY2016-17 to FY2025-26). A draft FY2016-17 budget will be prepared based on estimated revenue. All revenue specific to a program (i.e., MAP-21 and State mandated programs such as safety education and Aeronautics) will automatically be adjusted based on FY2016-17 revenue estimates. All other program amounts will be based on the FY2015-16 budget amounts as approved by the TC in March 2015.

A federal government lapse in transportation funding has the potential to interrupt CDOT revenue for FY2015-16. Currently, a three-month extension, due to expire on October 29, 2015, has been passed by Congress. In the event the "DRIVE Act", new legislation that will secure federal transportation funding for three years, is passed in the fall, CDOT will analyze the impact of the legislation on its revenue models, which may need to be altered based on the final contents of the legislation. CDOT's revenue models are based on fuel efficiency standards, gas sales, economic projections, etc., and are subject to change.

### Decision Items

Each year, the Divisions and Regions within the Department can request additional Construction, Maintenance and Operations (TC directed) funding above the current budget allocation through a Decision Item. These requests can be for one year, multiple years, or for all years going forward. CDOT is currently analyzing potential decisions for the FY2016-17 annual budget. In September 2015, the TC shall be presented any staff-recommended Decision Items of \$1.0 million or more. Per Policy Directive 703.0, Decision Items less than \$1.0 million only require Executive Management signatures. For informational purposes, however, these Decision Items will also be presented to the TC in September 2015.

### Legislative Decision Item

In FY2015-16, CDOT received \$450,000 from the Marijuana Cash Fund for marijuana impaired driving efforts including a public education campaign, data collection, Drug Recognition Expert training, and DUI enforcement under section 405(d) of the federal transportation authorization bill, MAP-21. CDOT has requested an additional \$550,000 from the Marijuana Cash Fund in



FY2016-17 to fund a statewide marijuana-impaired driving public education campaign. This additional funding, if approved by the legislature, would bring the total CDOT allocation for the "Drive High, Get a DUI" campaign to \$1,000,000. The additional \$550,000 would be allocated toward television and radio advertisements, billboards, new digital components, and new public relations campaigns.

### Capital Development Committee Project Selection

Each year, all State departments can submit funding requests for capital construction projects that meet the criteria defined in 24-30-1301 C.R.S. Each department works in conjunction with the Governor's Office of State Planning and Budgeting (OSPB) to finalize a list of projects that are eventually submitted to the Capital Development Committee (CDC).

This year, staff requested that CDOT Regions and Divisions submit capital construction projects for consideration. Projects were reviewed based on OSPB eligibility criteria and six projects that met the eligibility requirements were ultimately submitted to OSPB (See Attachment A). Staff will further evaluate projects using a qualitative and quantitative assessment consistent with OSPB eligibility and prioritization criteria. These rankings will be finalized before the final CDC deadline in late September. Projects include: 1) I-70 Fiber and Connected Vehicles Infrastructure (\$5,000,000); 2) Colorado Springs Ramp Meters (\$2,000,000); 3) US 34 Bridge De-icing System (\$698,860); 4) Mountain Pass Chain Up Station Improvements (\$2,497,000); 5) I-70 Glenwood Canyon Variable Speed Signing (\$4,200,000); and 6) I-70 Frontage Road/Fall River Road Pedestrian Bridge (\$1,197,542).

In previous fiscal years, the CDC has provided CDOT \$500,000 in funding per fiscal year. Thus, CDOT has requested only \$15.6 million in project funding for FY2016-17. At the beginning of the General Assembly session in January, CDOT will have the opportunity to present its requests to the CDC.

### Next Steps

FY2016-17 Decision Items requiring staff (information only to the TC) and/or TC approval will be included in September 2015's budget workshop. In future months, the Department will provide FY2016-17 budget information to the TC to meet the Office of State Planning and Budget (OSPB) and statutory requirements.

### Attachments

- A: Capital Construction Projects
- B: Budget Presentation Slides



Attachment A: FY2016-17 Capital Construction Projects

Project Name	Region	Project Type	Requested Funds
I-70 Fiber and Connected Vehicles Infrastructure	3	Other capital assets/Scientific equipment	\$5,000,000
Colorado Springs Ramp Meters	2	Other capital assets/Scientific equipment	\$2,000,000
US 34 Bridge De-icing System	4	Other capital assets/Scientific equipment	\$698,860
Mountain Pass Chain Up Station Improvements	5	Highway Infrastructure	\$2,497,000
I-70 Glenwood Canyon Variable Speed Signing	3	Other capital assets/Scientific equipment	\$4,200,000
I-70 Frontage Road/Fall River Road Pedestrian Bridge	1	Multi-use pathways	\$1,197,542
<b>Total</b>			<b>\$15,593,402</b>





# COLORADO

Department of  
Transportation



# Budget Presentation



# Presentation Overview

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1

Budget Creation

2

Revenue

3

Annual Budget

4

Project Budget

5

New for FY 2017



# Budget Process

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## Long Bill

Administration

Construction, Maintenance & Operations

High Performance Transportation Enterprise

Colorado Bridge Enterprise

First Time Drunk Driver

Marijuana-Impaired Driving Program



# Budget Process

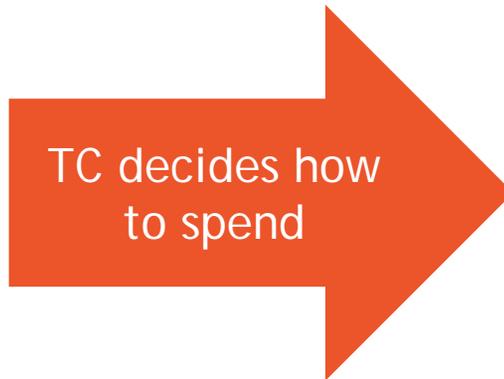
Revenue Projection  
HUTF    FHWA    Grants  
Enterprise Revenue



One-Sheet Budget



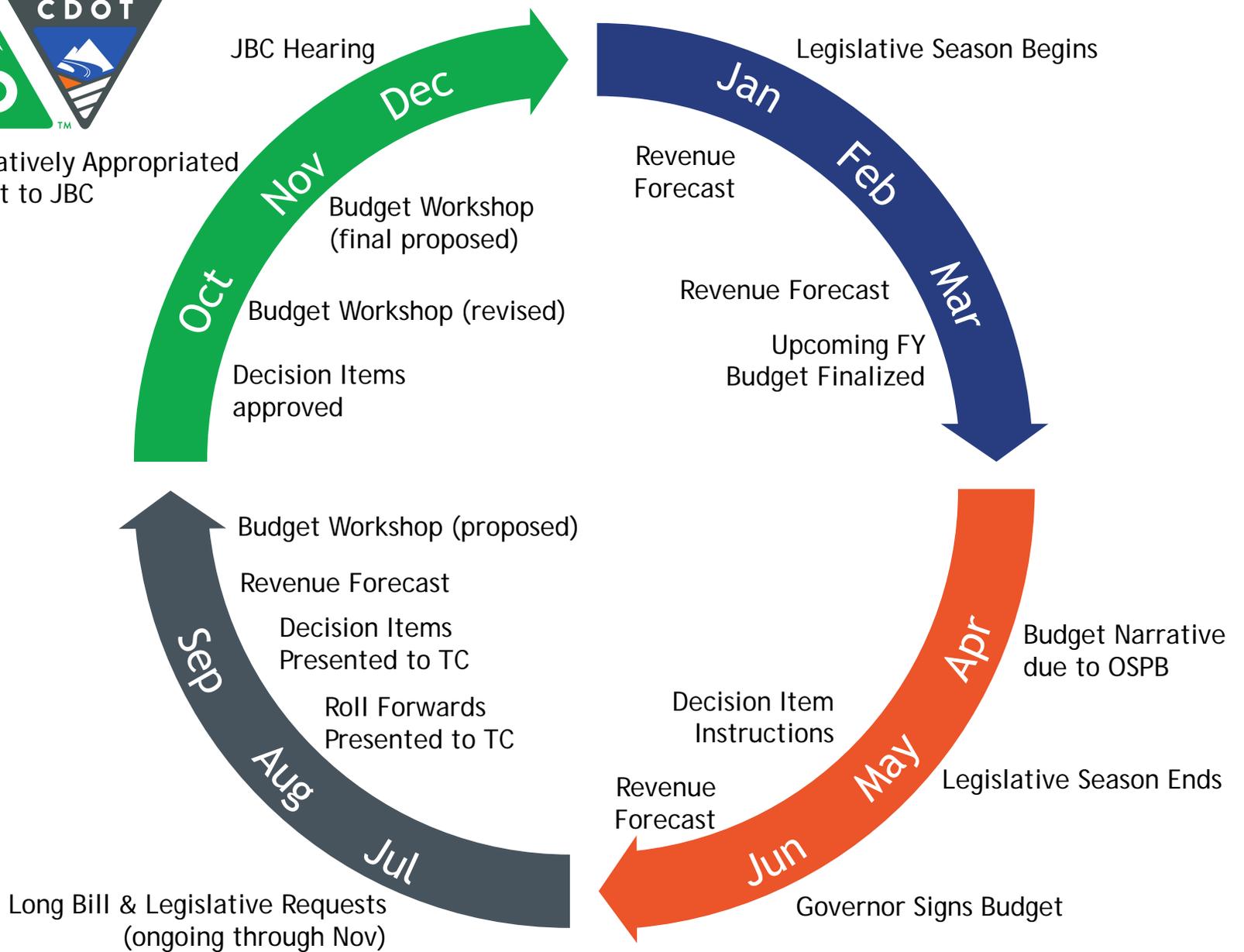
Budget Pools  
Cost Centers    Grants



OFMB



Legislatively Appropriated Budget to JBC





# Revenue Forecasting





# Revenue Model

## Inputs

National Economic Data

State Population Data

Motor Vehicle Data

DOR Data

# Licenses

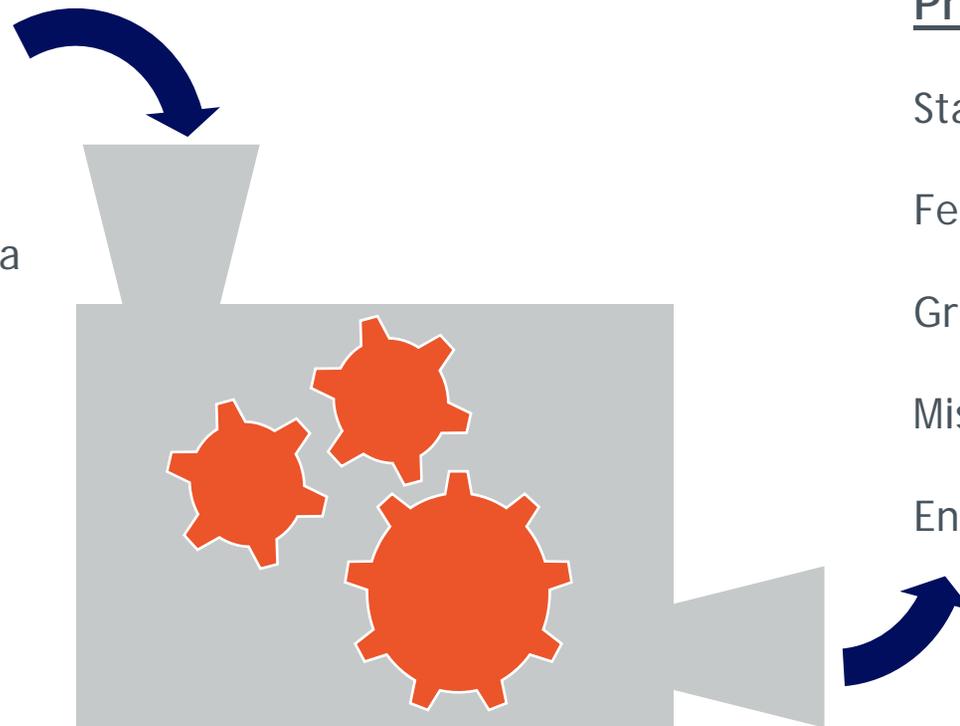
Issued

VMT Data

state &

national

Motor Fuel Revenue Data



## Projections

State Revenues

Federal Revenues

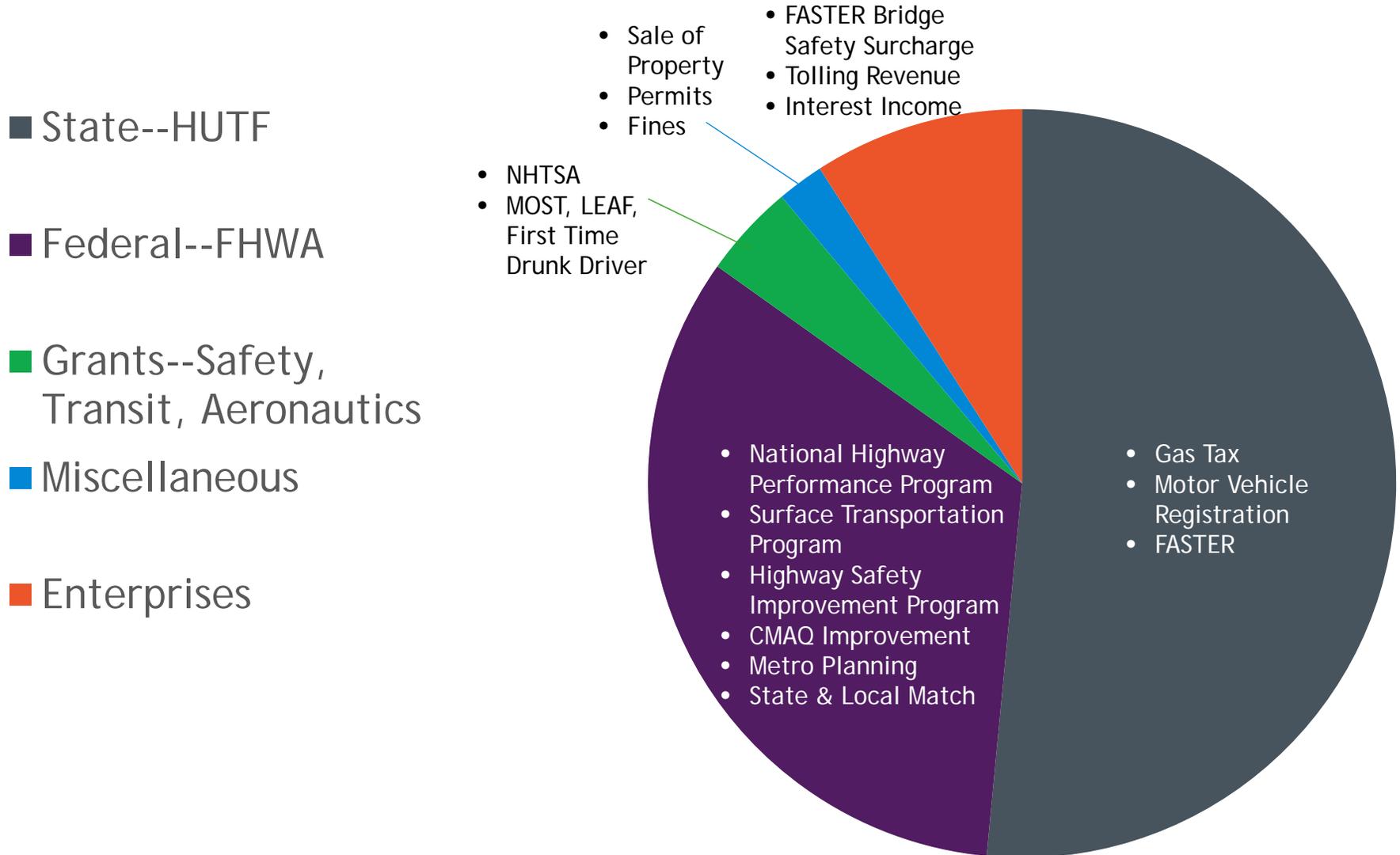
Grant Revenues

Misc. Revenues

Enterprise Revenues



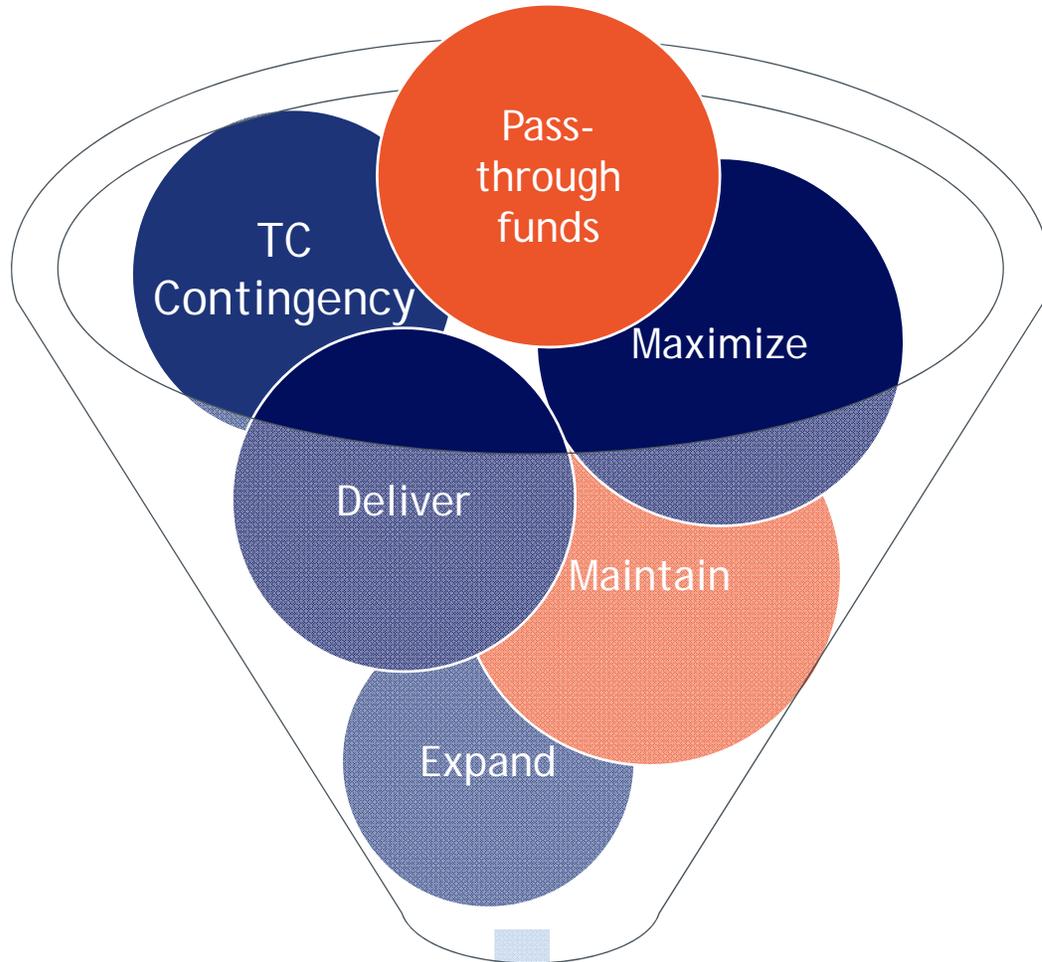
# Revenues Forecasted





# Resource Allocation

**Total Revenue Forecasted = Total Allocation**



**One Sheet Budget**



# One Sheet Budget

Colorado Department of Transportation Final 2016 Annual Budget						
Budget Category	Program Area	Directed By	FY16 Allocations	FY16 Budget	Funding Source	
1 Maintain - Maintaining What We Have						
1.1	CDOT Performed Work					
1.2	Roadway Surface	TC	32,076,453	32,076,453	SH	
1.3	Roadside Facilities	TC	20,182,777	20,182,777	SH	
1.4	Revenue Accounts	TC	7,900,483	7,900,483	SH	
1.5	Structure Maintenance	TC	3,900,708	3,900,708	SH	
1.6	Current Activities	TC	6,500,000	6,500,000	SH	
1.7	Office and Use Related	TC	25,980,779	25,980,779	SH	
1.8	Traffic Services	TC	67,107,668	67,107,668	SH	
1.9	Planning and Scheduling	TC	14,840,585	14,840,585	SH	
1.10	Security, Equipment and Buildings	TC	15,361,048	15,361,048	SH	
1.11			254,900,000	254,900,000		
1.12	Contracted Out Work					
1.13	Surface Treatment (1) & (2)	TC	146,900,000	146,900,000	Private, SH, SB-108	
1.14	Structure Operations and Maintenance (1) & (2)	TC	32,000,000	32,000,000	SB-108	
1.15	Structure Repairs and Management (1) & (2)	TC	6,000,000	6,000,000	SB-108	
1.16	Structure Rehabilitation (1) & (2)	TC	3,000,000	3,000,000	SB-108	
1.17	Utility, Access, Protection Program	TC	20,000,000	20,000,000	Private, SH	
1.18	Travel/Highway Costing Program	PS	3,100,145	2,500,174	Private, SH	
1.19	HOV Lanes	TC	3,000,000	3,000,000	Private, SH	
1.20	Traffic Signals	TC	1,472,000	1,200,000	Private, SH	
1.21	Public Safety Programs	TC	40,000,000	40,000,000	SB-108	
1.22	Member-Related Infrastructure/Construction	TC	-	10,000,000	Private, SH	
1.23	Member-Related CODOT Construction Engineering (1)	TC	60,000,000	60,000,000	Private, SH	
1.24			277,844,373	277,844,373		
1.25	Capital Expenditure					
1.26	Road Equipment (2)	TC	11,800,000	11,800,000	SH	
1.27	Contracted Construction Equipment (2)	TC	3,400,000	3,400,000	SH	
1.28	Property (2)	TC	1,011,222	1,011,222	SH	
1.29			15,211,222	15,211,222		
1.30			277,844,373	277,844,373		
1.31						
2 Maintain - Safely Making the Most of What We Have						
2.1	CDOT Performed Work					
2.2	HMDS Performance Programs and Services	TC	8,107,818	8,107,818	SH	
2.3	HMDS Traffic Incident Management	TC	14,200,000	14,200,000	SH	
2.4	HMDS TRS Maintenance	TC	14,200,000	14,200,000	SH	
2.5			36,507,818	36,507,818		
2.6	Contracted Out Work					
2.7	Safety Education (3)	CC	1,000,000	1,000,000	Private, SH, SB	
2.8	Utility Education (3)	CC	1,000,000	1,000,000	Private, SH, SB	
2.9	Regional Priority Program	TC	10,000,000	4,000,000	Private, SH	
2.10	Member-Related Infrastructure/Construction	TC	7,000,000	7,000,000	Private, SH	
2.11	Member-Related CODOT Construction Engineering (2)	TC	28,000,000	28,000,000	Private, SH	
2.12			55,000,000	55,000,000		
2.13	Capital Expenditure					
2.14	HMDS TRS Investments	TC	10,000,000	10,000,000	SH	
2.15			10,000,000	10,000,000		
2.16			36,507,818	36,507,818		
3 Expand - Increasing Capacity						
3.1	CDOT Performed Work					
3.2	Emergency Projects	SH	82,540,000	78,000,000	SB-108	
3.3	Expanded-Related Federal (1)	TC	1,000,000	1,000,000	SH	
3.4	Expanded-Related CODOT Construction Engineering (2)	TC	83,540,000	83,540,000	SH	
3.5			83,540,000	83,540,000		
3.6	Member - Program					
3.7	Delivery/Administration					
3.8	Operating, Included, Construction Support	TC	71,123,181	71,123,181	SH	
3.9	Administrative Compliance	TC	1,850,000	1,850,000	Private, SH	
3.10	OTD Planning and Review (1) & (2)	SH	32,017,309	32,017,309	SH	
3.11	Contingency (1) & (2)	SH	2,000,000	2,000,000	SH	
3.12	FY16 Common Policy Adoption Salary Increase	SH	76,733,276	76,733,276	SH	
3.13			183,723,766	183,723,766		
3.14	Pass-Through Funds/Multimodal					
3.15	Airports					
3.16	Division of Aeronautics to Airports	AE	20,100,000	20,100,000	SA	
3.17	Division of Aeronautics Administration	AE	200,000	200,000	SA	
3.18			20,300,000	20,300,000		
3.19	Highway					
3.20	Recreational Trails	PS	1,501,000	1,501,000	Private	
3.21	Transportation Alternatives Program	PS	12,000,000	12,000,000	Private, SH, SB	
3.22	OTD - Movers	PS	48,017,179	48,017,179	Private, SH, SB	
3.23	Contractor Management Quality	PS	28,000,000	28,000,000	Private, SH, SB	
3.24	Member-Related	TC	7,000,000	7,000,000	Private, SH, SB	
3.25	Single-Cell System - Future Program	PS	135,437,833	135,437,833	Private, SH, SB	
3.26			327,336,200	327,336,200	Private, SH, SB	
3.27	Capital Expenditure					
3.28	Design Projects - Transit	SH	1,000,000	1,000,000	SB-108	
3.29	Parade and Rail Local Grants	SH	9,000,000	9,000,000	SB-108	
3.30	Parade and Rail State Grants	SH	1,000,000	1,000,000	SB-108	
3.31	Regional Computer Aid	SH	3,000,000	3,000,000	SB-108	
3.32	Transit Administration and Operations	SH	1,000,000	1,000,000	SB-108	
3.33			16,000,000	16,000,000		
3.34	Infrastructure Bank	TC	600,000	600,000	SH	
3.35			208,424,100	208,424,100		
3.36	Member - Program					
3.37	Contingency					
3.38	TC Contingency	TC	1,817,214	1,817,214	Private, SH	
3.39	State & Use Reserve	TC	10,000,000	10,000,000	SH	
3.40			11,817,214	11,817,214		
3.41	Debt Service					
3.42	Emergency Projects - Debt Service	DS	167,840,074	167,840,074	Private, SH	
3.43	Self-Funding of Participation Programs	DS	3,360,000	3,360,000	SH	
3.44	Continuation of Participation Programs	DS	1,000,000	1,000,000	SH	
3.45			172,200,074	172,200,074		
3.46			1,817,214	1,817,214		
3.47			174,017,288	174,017,288		
3.48			186,234,502	186,234,502		
3.49			1,817,214	1,817,214		
3.50			188,051,716	188,051,716		
3.51			1,817,214	1,817,214		
3.52			189,868,930	189,868,930		
3.53			1,817,214	1,817,214		
3.54			191,686,144	191,686,144		
3.55			1,817,214	1,817,214		
3.56			193,503,358	193,503,358		
3.57			1,817,214	1,817,214		
3.58			195,320,572	195,320,572		
3.59			1,817,214	1,817,214		
3.60			197,137,786	197,137,786		
3.61			1,817,214	1,817,214		
3.62			198,954,999	198,954,999		
3.63			1,817,214	1,817,214		
3.64			200,772,213	200,772,213		
3.65			1,817,214	1,817,214		
3.66			202,589,427	202,589,427		
3.67			1,817,214	1,817,214		
3.68			204,406,641	204,406,641		
3.69			1,817,214	1,817,214		
3.70			206,223,855	206,223,855		
3.71			1,817,214	1,817,214		
3.72			208,041,069	208,041,069		
3.73			1,817,214	1,817,214		
3.74			209,858,283	209,858,283		
3.75			1,817,214	1,817,214		
3.76			211,675,497	211,675,497		
3.77			1,817,214	1,817,214		
3.78			213,492,711	213,492,711		
3.79			1,817,214	1,817,214		
3.80			215,309,925	215,309,925		
3.81			1,817,214	1,817,214		
3.82			217,127,139	217,127,139		
3.83			1,817,214	1,817,214		
3.84			218,944,353	218,944,353		
3.85			1,817,214	1,817,214		
3.86			220,761,567	220,761,567		
3.87			1,817,214	1,817,214		
3.88			222,578,781	222,578,781		
3.89			1,817,214	1,817,214		
3.90			224,395,995	224,395,995		
3.91			1,817,214	1,817,214		
3.92			226,213,209	226,213,209		
3.93			1,817,214	1,817,214		
3.94			228,030,423	228,030,423		
3.95			1,817,214	1,817,214		
3.96			229,847,637	229,847,637		
3.97			1,817,214	1,817,214		
3.98			231,664,851	231,664,851		
3.99			1,817,214	1,817,214		
3.100			233,482,065	233,482,065		
3.101			1,817,214	1,817,214		
3.102			235,299,279	235,299,279		
3.103			1,817,214	1,817,214		
3.104			237,116,493	237,116,493		
3.105			1,817,214	1,817,214		
3.106			238,933,707	238,933,707		
3.107			1,817,214	1,817,214		
3.108			240,750,921	240,750,921		
3.109			1,817,214	1,817,214		
3.110			242,568,135	242,568,135		
3.111			1,817,214	1,817,214		
3.112			244,385,349	244,385,349		
3.113			1,817,214	1,817,214		
3.114			246,202,563	246,202,563		
3.115			1,817,214	1,817,214		
3.116			248,019,777	248,019,777		
3.117			1,817,214	1,817,214		
3.118			249,836,991	249,836,991		
3.119			1,817,214	1,817,214		
3.120			251,654,205	251,654,205		
3.121			1,817,214	1,817,214		
3.122						



# Resource Allocation

## Allocation Methodology

- Formula - RPP, CMAQ, TAP, STP-Metro, Metro Planning
- Collaborative process with DTD to correctly allocate funds to regions and MPOs
- Asset Management

## Allocate Forecasted Revenues at start of Fiscal Year

- Distributed in June of previous year
- Budget Pools and Cost Centers
- Statewide and Regional pool level
- Replace previous entry (increase/decrease)
- Consult with Cost Center/Pool owners before distributing

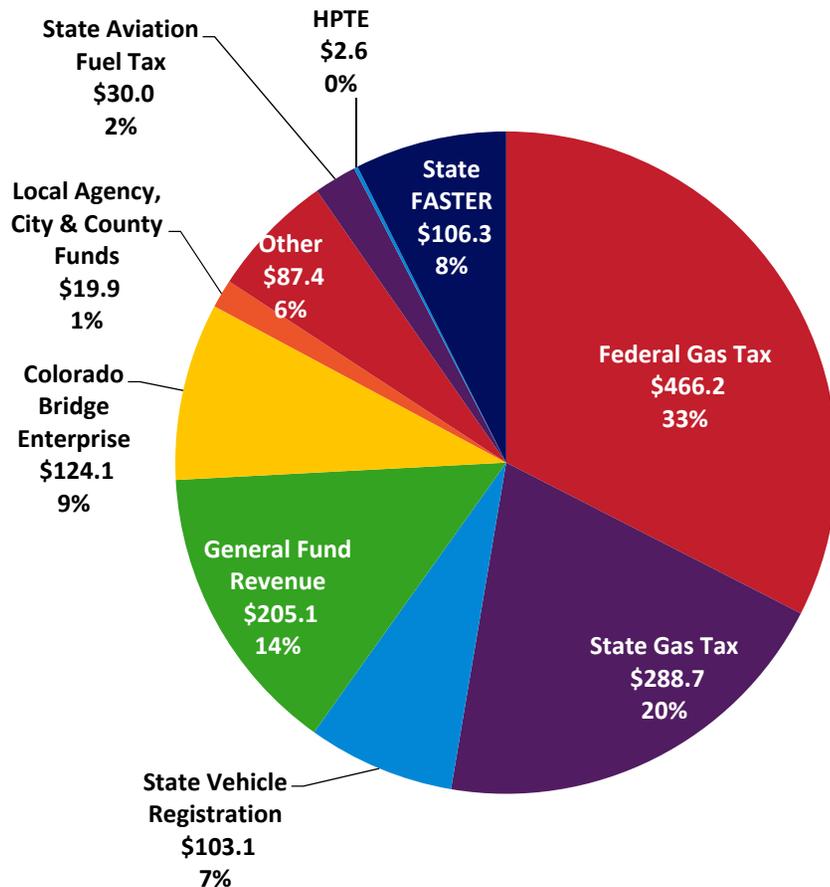
## Reconciled at end of State Fiscal Year

- Reconciliation
- Adjust pools/cost centers as necessary

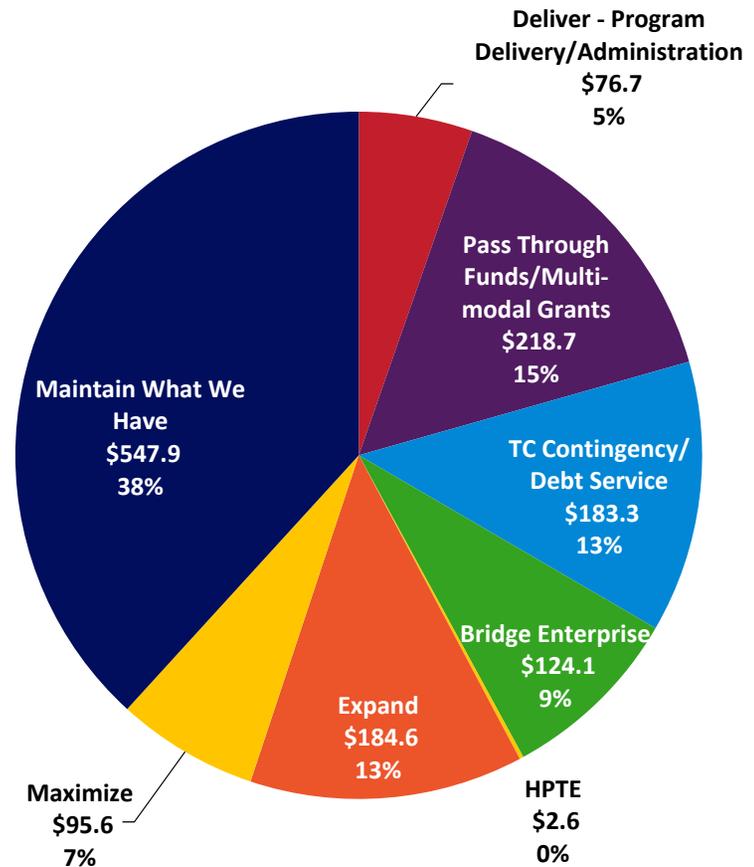


# FY 2016 Budget

**CDOT Sources of Funds**  
**FY2016 Budget - \$1.43 billion**

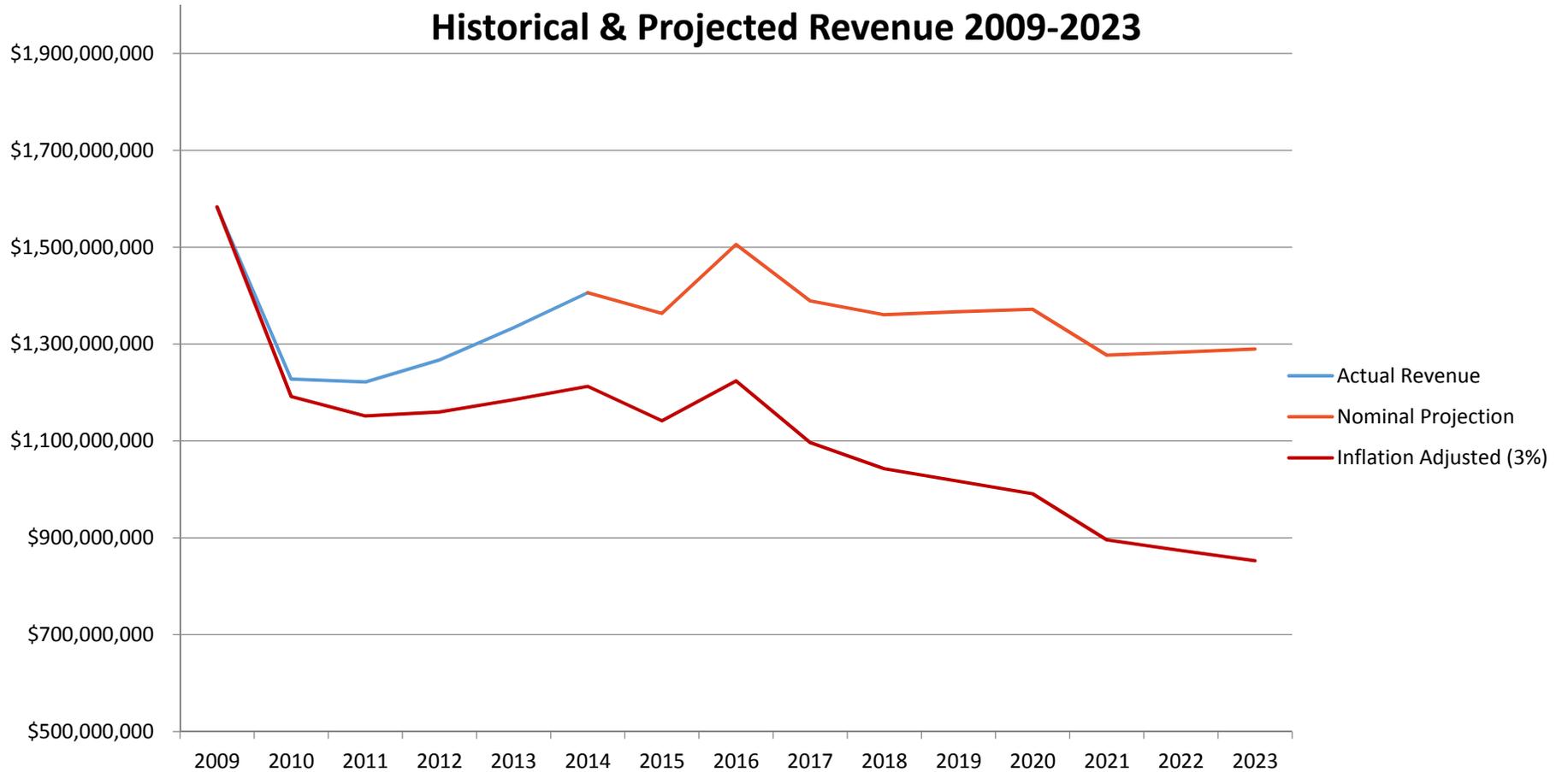


**CDOT Uses of Funds**  
**FY2016 Budget - \$1.43 billion**



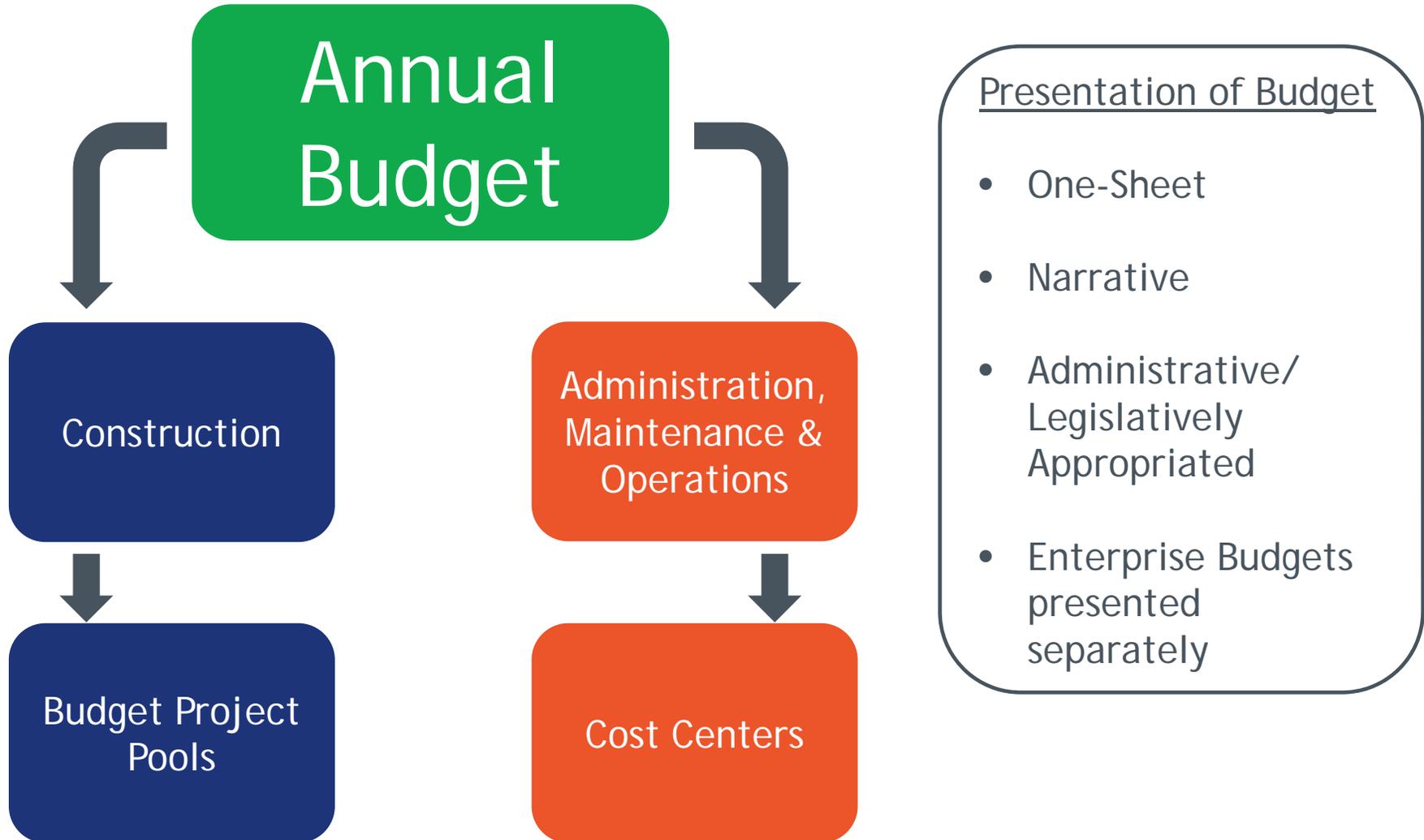


# Declining Revenue





# Annual Budget





# Narrative Budget



**Colorado Department of Transportation**  
Shailen Bhatt, Executive Director  
4201 East Arkansas Avenue, Denver, Colorado 80222  
(303) 757-9011 • <http://www.codot.gov>

*Financial Management: (303) 757-9262 • Government Relations: (303) 757-9772 • Communications: (303) 757-9228*

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**Colorado Department of Transportation**



US 54 through Big Thompson Canyon

**Budget Allocation Plan**  
*for*  
**Fiscal Year 2015-16**  
Governor John Hickenlooper  
March 20, 2015

FY 2016 Available Online:

[www.codot.gov/business/budget](http://www.codot.gov/business/budget)

Narrative Budget includes:

- One Sheet Budget
- Administrative / Legislative Budget Summary
- Enterprise Budgets



# Cost Center Allocation

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## Personal Services

- Determined automatically w/ HR data
- Vacant positions budgeted at midrange of position

## Operating

- Currently use previous FY as base
- Increases must be requested

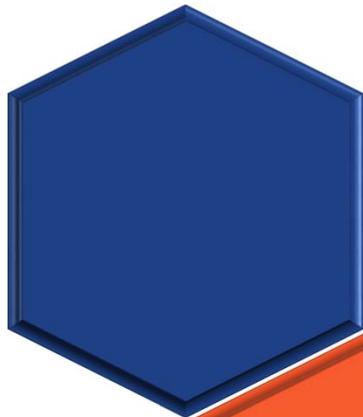
## Capital

- Purchases and Improvements
- Based on annual property plan

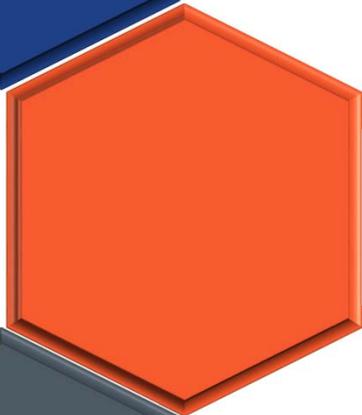


# New for FY17

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New way of budgeting



Better Budget Reports

- Program Allocation drilldown
- Organizational Budgeting



Joint creation of a workplan and budget request



**MEMORANDUM**

**TO:** TRANSPORTATION COMMISSION  
**FROM:** MARIA SOBOTA, CHIEF FINANCIAL OFFICER (CFO)  
**DATE:** AUGUST 20, 2015  
**SUBJECT:** FY2014-15 COST CENTER ROLL FORWARD REQUESTS

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**Purpose**

This memorandum allows the Transportation Commission (TC) to review requests to roll FY2014-15 cost center balances into FY2015-16.

**Action**

The TC is being requested to approve a \$3.64 million roll forward for Maintenance Levels of Service (MLOS). All other items are informational.

**Background & Details**

In accordance with Policy Directive PD 703.0, all requests to roll forward ending cost center balances from the previous to the current fiscal year in amounts less than \$1.0 million are subject to approval by Executive Management. Two signatures are required for approval. Also, according to PD 703.0, roll forward requests of \$1.0 million or greater require approval by the TC. These requests must be reviewed by the CFO and Executive Management, who will decide whether to recommend approval before submitting requests to the TC for consideration in their monthly meeting.

**\$3.6 Million Roll Forward for the Division of Highway Maintenance**

At the close of each fiscal year, unspent MLOS funds become available to be repurposed. The Division of Highway Maintenance requests that \$3.64 million of the remaining balance of FY2014-15 MLOS funds be rolled forward to fund six specific projects. These projects will serve to advance several crucial Division of Highway Maintenance objectives (see Attachment A for list of prioritized projects). All projects will be completed over the next nine months.

**Staff Approved Roll Forwards**

According to PD 703.0, roll forward requests that are less than \$1.0 million can be approved by two Executive Management signatures. Attachment B lists FY2014-15 to FY2015-16 roll forward requests that have been approved by Executive Management, totaling \$3.0 million. These roll forwards will allow 9 CDOT offices to further advance their program goals into FY2015-16.

**Automatic Roll Forwards**

According to statutory, regulatory, or Departmental guidelines, a number of roll forwards are automatically enacted each fiscal year, including from FY2014-15 (see Attachment C). The total estimated amount of these automatic roll forwards into FY2015-16 is \$60.5 million.



**Key Benefits**

Approval of the \$3.64 million roll forward will allow MLOS projects with positive cost-benefit ratios to make the Department more efficient, increase safety, and further increase compliance with regulations. Staff-approved and automatic roll forwards allow Departmental operations to continue uninterrupted while minimizing budget considerations.

**Options and Recommendations**

1. Approve \$3.64 million roll forward request for Maintenance -- **STAFF RECOMMENDATION.**
2. Ask for more information on the prioritized projects for the \$3.64 million roll forward.

**Next Steps**

With TC approval, the Office of Financial Management and Budget will enact the \$3.64 million roll forward request from Maintenance.

**Attachments**

- A: MLOS Priority Projects
- B: Staff Approved Roll Forwards
- C: Automatic Roll Forwards



Attachment A: MLOS Priority Projects

Project	Priority	Justification of Requests	Consequences if not Funded	Estimated Budget
SAP Software GEOe and Work Manager	1	The additional SAP Modules will allow CDOT to fully integrate GIS Data with Financial Data in SAP. The Work Manager module allows Maintenance Work Orders to be performed on a tablet in CDOT Vehicles.	Lack of funding has prohibited these advancements from going forward. Funding this project from operations will pull \$1,500,000 from the maintenance operations in the Regions.	1,000,000
NHI Maintenance Leadership Academy	2	Colorado is the fourth state to host this academy. The academy is focused on developing maintenance management practices.	Lack of funding for this new program will pull the funds for operations, as CDOT is committed to hosting the academy.	80,000
US36 Concessionaire Payment	3	This payment is above the contract amount of \$690,000. The Contractor has requested an inflation adjusted payment of an additional \$80,000.	The additional payment will impact the Region 1 Maintenance budget and cause critical operational programs to be left unfunded.	80,000
Bulk Tank Card Lock System	4	Technology Summit and regulatory compliance. The highest risk for fuel theft is our 64 bulk fuel tanks throughout the state. These tanks are regulated, but controls measures have not been automated	These capital improvements at our facilities are necessary to provide the same fuel controls processes to be used on both the heavy and light fleet.	1,500,000
I-70 JOA Hotel Costs	5	The increase staffing requirements for the I-70 Mountain Corridor create shortfall in the ability to fill vacant positions along the corridor. To backfill the vacant positions, crews are mobilized from around the state to fill the need. CDOT has blocked 20 rooms to house employees on the I-70 corridor from November to May.	The cost of housing these employees is to be paid by Region 3. As this is a statewide priority, funding to support the program will help Regions continue to supply resources. Lack of funding will cause Regions to loose support for the program, as funding will continue to be pulled from operations.	600,000
Automatic Vehicle Location (AVL) for Heavy Fleet	6	This important program will allow CDOT to efficiently locate vehicles throughout the state. These funds will continue rolling out AVL in regions 2, 3 and 5.	Without these roll forward funds, the implementation of AVL will be delayed.	380,000
<b>Total</b>				<b>3,640,000</b>



**Attachment B: FY2015-16 Staff Approved Roll Forwards**

<b>Office</b>	<b>Total Requested</b>	<b>Staff Note</b>
Division of Transportation Development: \$544,487	\$544,487	
Program Management Office: \$959,811	\$959,811	Of the total, #761,571 is a request for additional indirect spending authority
Office of Transportation Safety: \$1,016,289	\$326,613	
Office of Major Project Development: 874,706	\$874,706	This request is for additional indirect spending authority
Region 1: \$18,000	\$18,000	
Region 2 Maintenance: \$62,515	\$62,515	
Region 3: \$4,096	\$4,096	
Region 4: \$16,000	\$16,000	
Region 5 Maintenance: \$230,000	\$230,000	
<b>Total</b>	<b>\$3,036,228</b>	



**Attachment C: Automatic Roll Forwards**

Program	Cost Centers	Roll Forward Criteria	Justification	Project or Operating Expense	Responsible Party	FY15 Estimated Roll Forward
Bridge Enterprise (BE)	B8800-538, B88AD-538, B88MS-538, B88SP-538	All fund balances	Statutory	Both	BE Board/OFMB	6,059,988
High Performance Transportation Enterprise (HPTE)	T8620-536, T8630-536, T8640-536, T8650-536, T8700-537	All fund balances	Statutory	Both	HPTE Board/OFMB	4,905,416
FASTER Transit	D9620-010, D9635-010, D9636-010, D9637-010, D9638-010	All fund balances	Statutory	Operating	DTR	4,970,796
Aeronautics	V0090-020, VDG15-033, V0091-020, V009J-020, V0095-032, V009A-033, V009D-033, V009E-033, V009F-033, V009N-033, V009R-033, V009T-033, V009W-033, V009X-033, V009Z-033, VDGPC-033	All fund balances	Statutory	Both	Aero Board	27,215,666
Motorcycle Operator Safety Training (MOST)	ST890-309, ST892-309, ST895-308	All fund balances	Statutory	Both	Office of Transportation Safety	486,355
Law Enforcement Assistance Fund (LEAF)	ST880-307, ST882-307, ST885-304	All fund balances	Statutory	Both	Office of Transportation Safety	868,233
Heavy Road Equipment	S0247-010, S0270-010	All fund balances	2009 CFO Memo	Capital Purchases	Maintenance Division	9,556,947
Property Pool	SM265-010, S0014-010	All fund balances	2009 CFO Memo	Capital projects	DAS--Property Manager	22
Intelligent Transportation Systems (ITS)	OI440-010	All fund balances	2009 CFO Memo	Both	TSM&O--ITS Branch	6,145,054
Non-road, non-computer (other) equipment.	E0249-010, R1001-010, R2001-010, R3001-010, R4001-010, R5001-010	Only fund balances associated with encumbrances	Previous Budget Director Memo	Capital Purchases	Project Support & Region RTDs	18,816
Transportation Engineering Training Program (TETP)	S0193-010	All fund balances	2009 CFO Memo	Operating	Office of Employee Development	320,517
<b>Total</b>						<b>60,547,810</b>



**Transportation Commission of Colorado  
August 20, 2015**

**Resolution Number TC-XXXX**

**WHEREAS**, the Transportation Commission has oversight of the Colorado Department of Transportation annual budget, including roll forward requests; and

**WHEREAS**, offices of the Colorado Department of Transportation can make requests to roll forward budget resources from a prior fiscal year to a current fiscal year; and

**WHEREAS**, the Division of Highway Maintenance has applied to the Office of Financial Management and Budget to roll forward \$3,640,000 of FY2014-15 funds to FY2015-16 for specific prioritized projects; and

**WHEREAS**, these projects have positive cost-benefit ratios that will make the Department more efficient, increase public safety, and further increase compliance with regulations; and

**WHEREAS**, Policy Directive 703.0, approved in May 2015 by the Transportation Commission, allows only the Transportation Commission to approve roll forward requests above \$1.0 million; and

**WHEREAS**, Department Executive Management must approve roll forward requests greater than \$1.0 million before they are presented to the Transportation Commission; and

**WHEREAS**, The Office of Financial Management and Budget, based on approval of Executive Management, has requested the Transportation Commission approve the \$3,640,000 roll forward request from the Division of Highway Maintenance.

**NOW THEREFORE BE IT RESOLVED**, the Transportation Commission, in accordance with Policy Directive 703.0, authorizes the Office of Financial Management and Budget to roll forward \$3,640,000 from FY2014-15 to FY2015-16 for projects managed by the Division of Highway Maintenance.