

Bridge Enterprise Board of Directors  
September 17, 2015  
Meeting Schedule & Agenda  
4201 East Arkansas Avenue  
Denver, Colorado 80222  
Kathy Connell, Chairwoman  
Steamboat Springs, District 6

Shannon Gifford  
Denver, District 1  
Ed Peterson  
Lakewood, District 2  
Gary M. Reiff, Vice Chair  
Englewood, District 3  
Heather Barry  
District 4  
Kathleen Gilliland  
Livermore, District 5

Kathy Hall  
District 7  
Sidny Zink  
Durango, District 8  
Nolan Schriner  
District 9  
William Thiebaut  
Pueblo, District 10  
Steven Hofmeister  
Haxtun, District 11

THE CHAIRWOMAN MAY ALTER THE ITEM SEQUENCE OR TIMES

The times indicated for each topic on the Commission agenda are an estimate and subject to change. Generally, upon the completion of each agenda item, the Commission will immediately move to the next item. However, the order of agenda items is tentative and, when necessary to accommodate the public or the Commission's schedules, the order of the agenda items is also subject to change.

Documents are posted at <http://www.coloradodot.info/about/transportation-commission/meeting-agenda.html> no less than 24 hours prior to the meeting. The documents are considered to be in draft form and for information only until final action is taken by the Commission.

Unless otherwise noted, all meetings are in CDOT HQ Auditorium.

BRIDGE ENTERPRISE BOARD OF DIRECTORS

10:10 a.m. Call to Order and Roll Call

10:15 a.m. Audience Participation  
Subject Limit: 10 minutes; Time Limit: 3 minutes

10:20 a.m. Act on Consent Agenda

a) Resolution to Approve Regular Minutes from Aug. 20, 2015  
(Herman Stockinger) .....Page 3

10:25 a.m. Discuss and Act on the 2<sup>nd</sup> Bridge Enterprise Budget Supplement of  
FY2016 (Maria Sobota) ..... Page 8

10:30 a.m. Budget Timeline for FY2017 (Maria Sobota) ..... Page 12

10:35 a.m. Acknowledgements of Board Appointments (Scott McDaniel)...Page 14

10:40 p.m. Monthly Progress Report (Scott McDaniel) .....Page 15

10:45 a.m. Adjournment

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**Bridge Enterprise Board  
Regular Meeting Minutes  
Thursday, Aug. 20, 2015**

PRESENT WERE: Kathy Connell, Chairwoman, District 6  
Gary Reiff, Vice Chair District 3  
Shannon Gifford, District 1  
Ed Peterson, Chairman, District 2  
Kathy Gilliland, District 5  
Sidny Zink, District 8  
Bill Thiebaut, District 10  
Steven Hofmeister, District 11

ALSO PRESENT: Shailen Bhatt, Executive Director  
Josh Laipply, Chief Engineer  
Debra Perkins-Smith, Director of Transportation Development  
Amy Ford, Communications Director  
Maria Sobota, CFO  
Mark Imhoff, Director, Division of Transit and Rail  
Paul Jesaitis, Region 1 Transportation Director  
Karen Rowe, Region 2 Transportation Director  
Dave Eller, Region 3 Transportation Director  
Kerrie Neet, Region 5 Transportation Director  
Kathy Young, Chief Transportation Counsel  
Barb Gold, Audit Director  
Scott McDaniel, Staff Services Director  
Mike Cheroutes, HPTE Director  
Ryan Rice, Operations Division Director  
Tony DeVito, I-70 East Project Director  
Vince Rogalski, STAC Chairman  
Gary Vansuch, Process Improvement Director

AND: Other staff members, organization representatives,  
the public and the news media

An electronic recording of the meeting was made and filed with supporting documents in the Transportation Commission office.

Chairwoman Connell convened the meeting at 9:32 a.m. in Auditorium at CDOT Headquarters.

**Audience Participation**

Chairwoman Connell stated that no members of the audience wished to address the Board of Directors.

**Act on Consent Agenda**

Chairwoman Connell entertained a motion to approve the Consent Agenda. Director Hofmeister moved to approve the resolution, and Director Peterson seconded the motion. Upon vote of the Board the resolution passed unanimously.

**Resolution #BE-15-8-1**

Approval of Regular Meeting Minutes for July 15, 2015.

BE IT SO RESOLVED THAT, the Minutes for the July 15, 2015, meeting of the Bridge Enterprise Board of Directors are hereby approved by the Bridge Enterprise Board as published in the Agenda for the July 14 & 15, 2015, meeting of the Bridge Enterprise Board of Directors.

**Discuss and Act on Establishing CBE Funding Criteria and Commitments for the I-70 East Project**

Chief Engineer Josh Laipply walked the Directors through the new memo. The intent of the resolution is to answer questions brought up by the Directors at Wednesday's workshop. He explained that a minimum of 50% of the revenues be available at all times for other statewide projects. Additionally, the Board of Directors will have final say on the financial plan on the project before any deals are signed.

Director Thiebaut thanked the staff for the memo and resolution, and thanked the Board for taking his concerns to heart. He believes the plan is going in the right direction.

Vice Chair Reiff echoed Director Thiebaut's thoughts that it is important that the reconstruction of I-70 East be done in a manner that is fair to everything else in the state that is not I-70 East. He said there are needs throughout the state, and that the Board decided a while back that 50% of BE funds be designated to those needs. This resolution reiterates that.

Chairwoman Connell appreciates staffs late night efforts, and appreciates that the Board is getting more specific with their intent. This will help provide clarity later on as the I-70 East project moves forward.

Chief Engineer Josh Laipply confirmed that there will be more updates given to the Board of Directors on the I-70 East project before any final decisions are to be made. Additionally he recognized Brett Johnson and Brent Butzin for their efforts in creating the resolution.

Chairwoman Connell entertained a motion to approve the Consent Agenda. Vice Chair Reiff moved to approve the resolution, and Director Peterson seconded the motion. Upon vote of the Board the resolution passed unanimously.

**Resolution #BE-15-8-2**

**Resolution #BE-15-8-2**

Establishing CBE Funding Eligibility Criteria and Commitments for the I-70 East Project

**Approved by the Bridge Enterprise Board of Directors on Aug. 20, 2015**

**WHEREAS**, the Colorado Bridge Enterprise (“CBE”) was created pursuant to Section 43-4-805, C.R.S., as an enterprise for purposes of section 20 of article X of the Colorado Constitution, and as a government-owned business within the Colorado Department of Transportation (“CDOT”), for the business purpose of financing, repairing, reconstructing, and replacing designated bridges, as defined in Section 43-4-803(10), C.R.S.; and

**WHEREAS**, CBE and the High Performance Transportation Enterprise (“HPTE”) are currently undertaking the Interstate 70 East Reconstruction Project, which generally consists of the removal of the I-70 viaduct between Brighton Boulevard and Colorado Boulevard, the lowering of approximately one mile of I-70 below grade, the construction of a landscaped cover over a portion of I-70, and the addition of managed lanes in each direction on I-70 between I-25 and Tower Road (the “I-70 East Project”); and

**WHEREAS**, the Board has determined that it is appropriate and in the public interest to prepare for the possibility that the Partial Cover Lowered Alternative ultimately receives approval through the NEPA process and, as permitted under 23 C.F.R. § 636.109, to pursue the procurement of the I-70 East Project concurrent with and prior to the conclusion of the NEPA process; and

**WHEREAS**, on February 19, 2015, the Transportation Commission approved Resolution #TC-15-2-5, which identified CBE as the Managing Partner for the I-70 East Project and set out that CBE is expected to be eligible to contribute up to \$850 million toward the I-70 East Project; and

**WHEREAS**, the I-70 East Project is expected to be procured under a design-build-finance-operate-maintain (“DBFOM”) structure through a project agreement among the Colorado Bridge Enterprise, the Colorado High Performance Transportation Enterprise (“HPTE”) and a private entity (the “Developer”); and

**WHEREAS**, preliminary cost estimates for the I-70 East Project support CBE’s \$850 million (net present value) commitment to the I-70 East Project, which commitment the Board of Directors of the CBE (the “Board”) now desires to further clarify through this Resolution and the memorandum included herewith; and

**WHEREAS**, in order to maximize the reach and effectiveness of limited bridge surcharge revenues, establish statewide consistency, and provide assurance that only those costs eligible under the provisions of Section 43-4-805, *et seq.*, C.R.S. are funded out of CBE revenues, CBE approved a Guidance Document for project funding eligibility reviews effective December 21, 2011; and

**WHEREAS**, it is necessary and desirable for CBE to establish project-specific Cost Eligibility Criteria for the I-70 East Project, which criteria are generally consistent with the 2011 Guidance Document; and

**WHEREAS**, in order that CBE can verify its overall funding contribution does not exceed the total amount CBE is statutorily authorized to fund toward the Project, the Developer will specifically be required to submit a breakdown of costs between CBE-eligible and non-CBE-eligible work with their proposals, utilizing the approved project-specific criteria; and

**WHEREAS**, in order to reduce overall costs, including costs of borrowing and CBE's ongoing annual capital payment obligations, and to maximize the revenues available for designated bridge projects statewide, the Board further desires to permit flexibility in the financing structure for the I-70 East Project, as further described in the memorandum submitted with this Resolution; and

**WHEREAS**, the Executive Oversight Committee (EOC) for the I-70 East Project will review financial submissions received from proposers and the overall proposed financing plan and make a recommendation to the Board, which, pursuant to Section 43-4-805(5)(f), C.R.S., shall have the power to approve the final agreement entered into by CBE for the I-70 East Project.

**NOW THEREFORE BE IT RESOLVED**, the Board of Directors of the Colorado Bridge Enterprise hereby approves in concept the Memorandum Regarding CBE Funding Commitments and Eligibility Criteria for I-70 East Project submitted with this Resolution, which outlines CBE's financial commitments to the I-70 East Project and establishes the desirability for adopting project-specific eligibility criteria to govern the use of CBE revenues for the I-70 East Project; provided, however, that in no event shall CBE commit more than fifty-percent (50%) of available revenues over the estimated thirty-five (35) year duration of the I-70 East Project, nor shall the payment structure increase the overall \$850 million net present value commitment of CBE to the I-70 East Project.

**BE IT FURTHER RESOLVED**, the Board of Directors of the Colorado Bridge Enterprise hereby adopts the attached Colorado Bridge Enterprise Cost Eligibility Criteria for the I-70 East Project.

Herman J. Stockinger III  
Herman Stockinger, Secretary  
Bridge Enterprise Board of Directors

8-20-15  
Date

### **Acknowledgements of Board Elections**

Scott McDaniels directed the Board to the memo stating that the Transportation Commission has announced a new Chair and Vice Chair. It is standard practice the Chair and Vice Chair of the Transportation Commission to serve in the same roles for the Bridge Enterprise Board of Directors. The memo acknowledges Director Connell and Director Reiff as Chairwoman and Vice Chair respectively. Additionally, Herman Stockinger has been named as Secretary of the Bridge Enterprise Board of Directors.

### **Monthly Progress Report**

Scott McDaniel had nothing significantly new to report for the month, and asked the Board if they had any questions on the reports in the monthly progress report.

### **Other Matters**

Director Peterson confirmed that in the meeting minutes, the Directors are to be referred to as Directors, rather than Commissioners.

### **Adjournment**

Chairwoman Connell asked if there were any more matters to come before the Bridge Enterprise Board of Directors. Hearing none, Chairwoman Connell announced the adjournment of the meeting at 9:41 a.m.



DATE: September 17, 2015  
TO: Bridge Enterprise Board of Directors  
FROM: Maria Sobota, Acting Chief Financial Officer  
SUBJECT: Second Supplement to the FY 2015-16 Bridge Enterprise Budget

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Enclosed is the Second Supplement to the FY 2015-16 Bridge Enterprise Budget.

**Region 1:**

The Transportation Commission, HPT Board and Bridge Enterprise Board approved an IGA with the City of Denver for the I-70 East project at the July 2015 meetings. In compliance with the IGA, additional budget is being requested for the following two phases in FY2016. A \$12,700,000 increase to the right-of-way phase to purchase property owned by the City of Denver and a \$2,500,000 increase to the Miscellaneous phase for the Brighton Blvd. Box Culvert.

- **\$15,200,000** I-70 ML over US 6, Rail Road, City Street (Viaduct) in Denver County (old E-17-FX) (new not assigned yet) (19631/1000...). April 2015 Prioritization Plan Score: 32

I-70 ML over US 6, Rail Road, City Street (Viaduct) in Denver County  
 (old E-17-FX) (new not assigned yet)

*Budget Components by Phase, Funding Program, Fiscal Year*

Phase of Work	Funding Program	Current Budget	Second BE Supplement Action				Revised Budget	Expended To-Date
			Year of Budget			Total Request		
			FY 2016	FY 2017	FY 2018			
ROW	<i>FASTER Bridge Funds</i>	\$56,400,000	\$12,700,000			\$12,700,000	\$69,100,000	\$19,223,550
	Total ROW	\$56,400,000	\$12,700,000			\$12,700,000	\$69,100,000	\$19,223,550
Design	<i>FASTER Bridge Funds</i>	\$6,000,000						\$2,220,773
	Total Design	\$6,000,000						\$2,220,773
Miscellaneous	<i>FASTER Bridge Funds</i>	\$13,100,000	\$2,500,000			\$2,500,000	\$15,600,000	\$1,726,561
	Total Miscellaneous	\$13,100,000	\$2,500,000			\$2,500,000	\$15,600,000	\$1,726,561
<b>Total Project Budget &amp; Expenditure</b>		<b>\$75,500,000</b>	<b>\$15,200,000</b>			<b>\$15,200,000</b>	<b>\$90,700,000</b>	<b>\$23,170,884</b>
			Year of Expenditure			Total Request		
			FY 2016	FY 2017	FY 2018			
			\$15,200,000			\$15,200,000		

**Region 3:**

Increase Utilities Phase budget for the Railroad Construction and Maintenance agreement associated with the Grand Avenue Bridge construction. The current request is within the project estimate.

- **\$1,550,000** SH 82 ML over I-70 ML, Colorado River and Rail Road in Garfield County (old F-07-A) (new F-07-V) (18158/1000...). April 2015 Prioritization Plan Score: 29.5

SH 82 ML over I-70 ML, Colorado River and Rail Road in Garfield County  
 (old F-07-A) (new F-07-V)

*Budget Components by Phase, Funding Program, Fiscal Year*

Phase of Work	Funding Program	Current Budget	Second BE Supplement Action				Revised Budget	Expended To-Date
			Year of Budget			Total Request		
			FY 2016	FY 2017	FY 2018			
ROW	<i>FASTER Bridge Funds</i>	\$10,661,000	\$0	\$0	\$0	\$0	\$0	\$1,850,360
	Total ROW	\$10,661,000	\$0	\$0	\$0	\$0	\$0	\$1,850,360
Utilities	<i>FASTER Bridge Funds</i>	\$589,400	\$1,550,000	\$0	\$0	\$1,550,000	\$2,139,400	\$0
	Total Utilities	\$589,400	\$1,550,000	\$0	\$0	\$1,550,000	\$2,139,400	\$0
Design	<i>FASTER Bridge Funds</i>	\$10,931,100	\$0	\$0	\$0	\$0	\$0	\$7,379,163
	<i>Bond Funds</i>	\$2,882,000	\$0	\$0	\$0	\$0	\$0	\$2,882,000
	Total Design	\$13,813,100	\$0	\$0	\$0	\$0	\$0	\$10,261,163
Environmental	<i>FASTER Bridge Funds</i>	\$470,100	\$0	\$0	\$0	\$0	\$0	\$439,114
	<i>Bond Funds</i>	\$7,655,357	\$0	\$0	\$0	\$0	\$0	\$7,655,357
	Total Environmental	\$8,125,457	\$0	\$0	\$0	\$0	\$0	\$8,101,085
Miscellaneous	<i>FASTER Bridge Funds</i>	\$7,375,400	\$0	\$0	\$0	\$0	\$0	\$0
	Total Miscellaneous	\$7,375,400	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Project Budget &amp; Expenditure</b>		<b>\$40,564,357</b>	<b>\$1,550,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,550,000</b>	<b>\$42,114,357</b>	<b>\$20,212,607</b>
			Year of Expenditure			Total Request		
			FY 2016	FY 2017	FY 2018			
			\$516,667	\$516,667	\$516,666	\$1,550,000		

**Resolution No. BE-**

**“BE IT RESOLVED, That the Second Supplement to the Fiscal Year 2015-2016  
Budget is approved by the Bridge Enterprise Board.”**



4201 E. Arkansas Ave., Room 124B  
Denver, CO 80222

## MEMORANDUM

**TO:** THE BRIDGE ENTERPRISE BOARD OF DIRECTORS  
**FROM:** MARIA SOBOTA, CHIEF FINANCIAL OFFICER  
**DATE:** SEPTEMBER 17, 2015  
**SUBJECT:** NEW ANNUAL BUDGET TIMELINE

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Purpose:

This memorandum presents an overview of the new Annual Budget process for the Bridge Enterprise (BE) starting with Fiscal Year (FY) 2016-17.

Action:

The purpose of this memo is informational only and no action this month is required.

Background:

Within the Department of Accounting of Finance (DAF), The Office of Financial Management and Budget (OFMB) is responsible for overseeing the Department budget development and approval process. In September and October OFMB holds annual budget workshops with the Transportation Commission (TC) to review projected revenue and draft budget allocations for the upcoming fiscal year. During the workshops in November, the Commission is presented with a Draft Budget Allocation Plan for review and adoption prior to its submission to the Office of State Planning and Budget (OSPB) and the Joint Budget Committee (JBC). Following a review by the OSPB and the JBC, the Transportation Commission approves the final budget at its March meeting and the budget is then submitted to the Governor for final approval.

As BE operates as a government-owned business within CDOT, the total annual Department budget must also include identified revenues and allocations for the Enterprise. Those revenues and allocations for BE have been determined by OFMB as part of the overall resource allocation process for the entire Department to comply with statutory deadlines. Historically, this annual process has occurred with varying degrees of input from the BE staff and the Enterprise has also brought its own, more detailed fund level operating budgets for approval before its Board of Directors.

Details:

Since the budget for Fund 538 has generally not been developed until after the Department has already adopted an annual budget, there have often been slight differences between what the BE Board of Directors is approving and what has already been presented for BE in the annual budget allocation plan presented to the TC. This has created difficulties internally as, following the approval of the budget by the Governor, OFMB staff has a short window of time to load all of the budget information into the CDOT system of record (SAP), verify that it is correct, and ensure that the proper budget authority has been given to each cost center. The discrepancies in the budget approval timelines of CDOT and BE has resulted in inconsistencies in the budget authority being distributed to BE cost centers in Fund 538.



To ensure that the budget approved by the BE Board aligns with what is included in the annual Department budget allocation plan as well as to establish correct annual budget authority in BE cost centers, BE will now be following a new annual budget process. Beginning with FY 2016-17, the Board will review annual budget materials on the following schedule:

Month	Budget Item
October	<ul style="list-style-type: none"> <li>• Upcoming Fiscal Year Draft Budget for comment</li> <li>• BE Final Revenue Reconciliation Information for prior year</li> <li>• BE Final Roll Forward Information</li> </ul>
November	<ul style="list-style-type: none"> <li>• Draft budgets for Fund 538 for inclusion in the annual draft Department Budget Allocation Plan</li> </ul>
February	<ul style="list-style-type: none"> <li>• Final review of draft budget for comments and changes</li> </ul>
March	<ul style="list-style-type: none"> <li>• Adoption of Final Budget for Fund 538 for inclusion of approved budget information in the final Department Budget Allocation Plan</li> </ul>

Key Benefits

- Ensures that all budget information presented for BE is consistent and accurate across all mediums
- Allows time to verify that the budget authority distributed to BE cost centers is correct and accurate
- Improves overall consistency in budget processes and communication between the Enterprise and OFMB

Next Steps

Following the new annual budget timeline, staff will bring FY2016-17 a draft budget for Fund 538 for comment and revenue reconciliation information for FY2014-15 including final Roll Forward information in October.





**COLORADO**  
Department of Transportation  
Statewide Bridge Enterprise

4201 E. Arkansas Ave., Room 124B  
Denver, CO 80222

**MEMORANDUM**

**TO:** Bridge Enterprise Board of Directors  
**FROM:** Scott McDaniel, PE, Director of Project Support  
**DATE:** September 17, 2015  
**SUBJECT:** Transportation Commission / Colorado Bridge Enterprise Board Member Appointments

**PURPOSE**

This memorandum serves to acknowledge the recent appointments of Colorado Transportation Commissioners who will concurrently serve as Bridge Enterprise Board members.

For a term expiring July 1, 2017: Heather M. Barry of Westminster, has been reappointed to serve as a commissioner from the Fourth Transportation District.

For a term expiring July 1, 2019: Kathryn Hall of Grand Junction, has been appointed to serve as a commissioner from the Seventh Transportation District.

For a term expiring July 1, 2019: Nolan E. Schriener of Colorado Springs, has been appointed to serve as a commissioner from the Ninth Transportation District.





**MEMORANDUM**

**TO:** Bridge Enterprise Board of Directors  
**FROM:** Scott McDaniel, PE, Director of Project Support  
**DATE:** September 17, 2015  
**SUBJECT:** September 2015 Bridge Enterprise Progress Report

**PURPOSE**

The Bridge Enterprise (BE) team has prepared a progress report presentation to update the Board members of recent program initiatives, statistics and successes. No action from the Board is requested; this report is for informational purposes only. Summarized below are the elements contained in the report:

**PROGRAM SCHEDULE AND SPI:**

The BE program schedule has been updated for work complete through August 31, 2015. The August Schedule Performance Index (SPI) = 0.92, no change from prior month (July SPI = 0.92). Note: Program Goal SPI  $\geq$  0.90.

- **Over-performing projects**
  - 4 projects with \$9.5M in combined Earned Value (EV) greater than planned
  - Increases overall program SPI by 0.014; no change from prior month (July = 0.014)
- **Under-performing projects**
  - 3 projects with \$40.2M in combined lost EV
    - Reduces overall program SPI calculation by 0.06; a decrease of 0.01 from prior month (July = 0.07)
  - Of the 13 Railroad involved projects there are none currently being impacted by Railroad delays

**PROGRAM INITIATIVES AND RECENT ACTIVITY:**

The BE team continues to collaborate with CDOT in managing, monitoring and reporting on the progress and success of the program. Some recent program tasks and initiatives include:

- Four Bridge Enterprise structures have reached completion
- Process improvements and strategy planning in relation to OSA Process Audit findings
- Ongoing project coordination and oversight
- Closeout and deprogramming funds from completed projects
- Programming of new projects for preconstruction activities
- Continued PMO coordination
- Quarterly reporting
- Maintenance invoicing
- Started reorganization efforts for BE website to increase transparency and eliminate confusion. Potential BE BOD workshop item.



**RECENT PROJECT ACTIVITY:**

- Completion of Region 1 structures E-17-CA and E-17-ER, SH 44 Main Line (104th Avenue) over Bull Seep; west of US 85 in Adams County.
- Completion of Region 1 structure F-17-DM, SH 88 Main Line/Arapahoe Road over Cherry Creek west of SH 83 (Parker Road) in Arapahoe County.
- Completion of Region 2 structure K-14-J, US 50 Main Line, between Texas Creek & Cotopaxi, structure in Fremont County.

**TOTAL PROGRAM FINANCIAL PERFORMANCE**

Expenditure and encumbrance data through August 31, 2015 summarized below:

- Overall projected expenditures increased by \$12.9M or 2.0%
- Overall actual expenditures decreased by (\$0.7M) or -0.4%
- Actual Bond expenditures increased by \$0.1M or <0.1%
- Overall encumbrances increased by \$15.7 M or 11.6. %
- Bond encumbrances decreased (\$0.4M) or -4.8%

**STATUS OF FASTER ELIGIBLE BRIDGES**

There are currently 189 structures that have met eligibility requirements for the BE program.

Completed	113
In Construction	26
Design Complete	1
In Design	13
Remaining	22
No Action Proposed	14

**STATUS OF \$300M BOND BRIDGES**

There are currently 93 structures in the BE 2010A Bond program.

Completed	62
In Construction	26
Design Complete	1
In Design	4
No Action Proposed	0

**STATUS OF 30 MOST DEFICIENT BRIDGES**

- The CBE has completed 28 of the 30 bridges originally identified as the most deficient. L-18-M (I-25 ML NB over Indiana Ave.) is in construction; E-17-FX (I-70 Viaduct) will be the final original '30 worst' bridge addressed. (The report also contains the status of the 30 worst bridges based on 2014 ratings.)

**DISADVANTAGED BUSINESS ENTERPRISE (DBE) PARTICIPATION**

- State & FHWA-funded BE construction contracts continue to help CDOT exceed its overall 12.46% DBE goal through the following achievements:

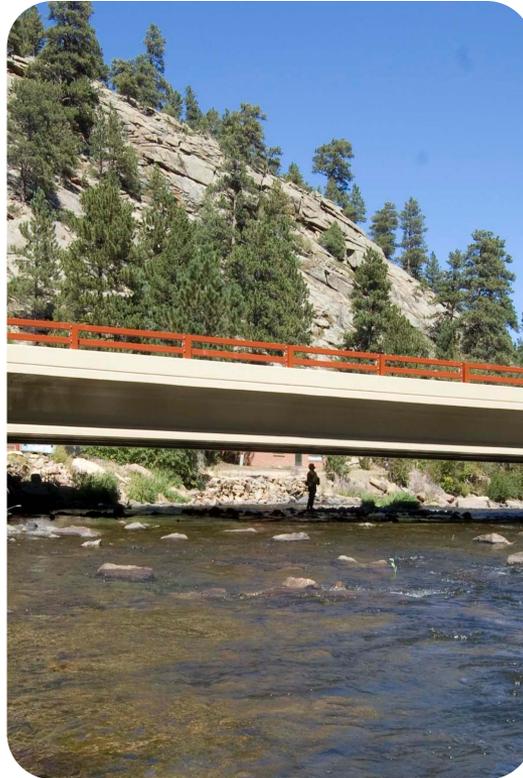
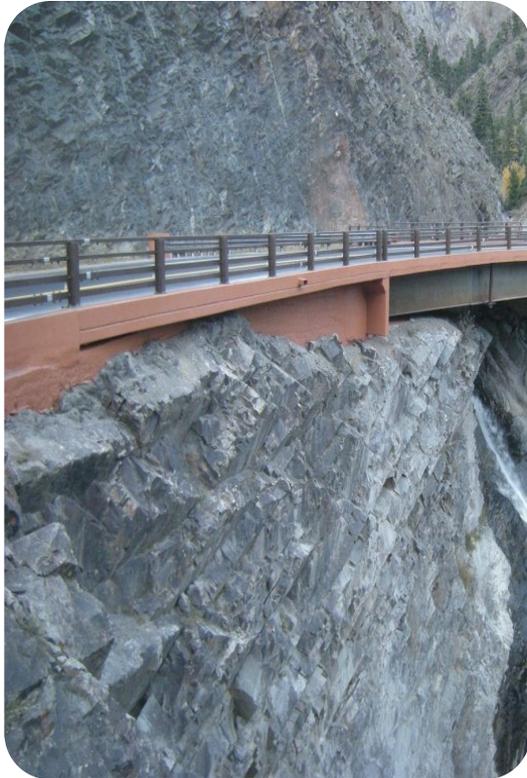
<b>Quarterly Report: FFY 2015 (3/1/10 - 6/30/15)</b>	
67 Prime Contracts Awarded	\$439,368,979
1286 Subcontracts Awarded	\$147,301,001
429* Total DBE Contracts Awarded	\$58,825,727
DBE Percentage of Subcontract Dollars	13.4%

\*The 429 subcontracts went to 126 individual DBE firms.





**COLORADO**  
Department of  
Transportation



## **Colorado Bridge Enterprise**

September 2015 Monthly Progress Report

Board of Directors Meeting



# Program Schedule

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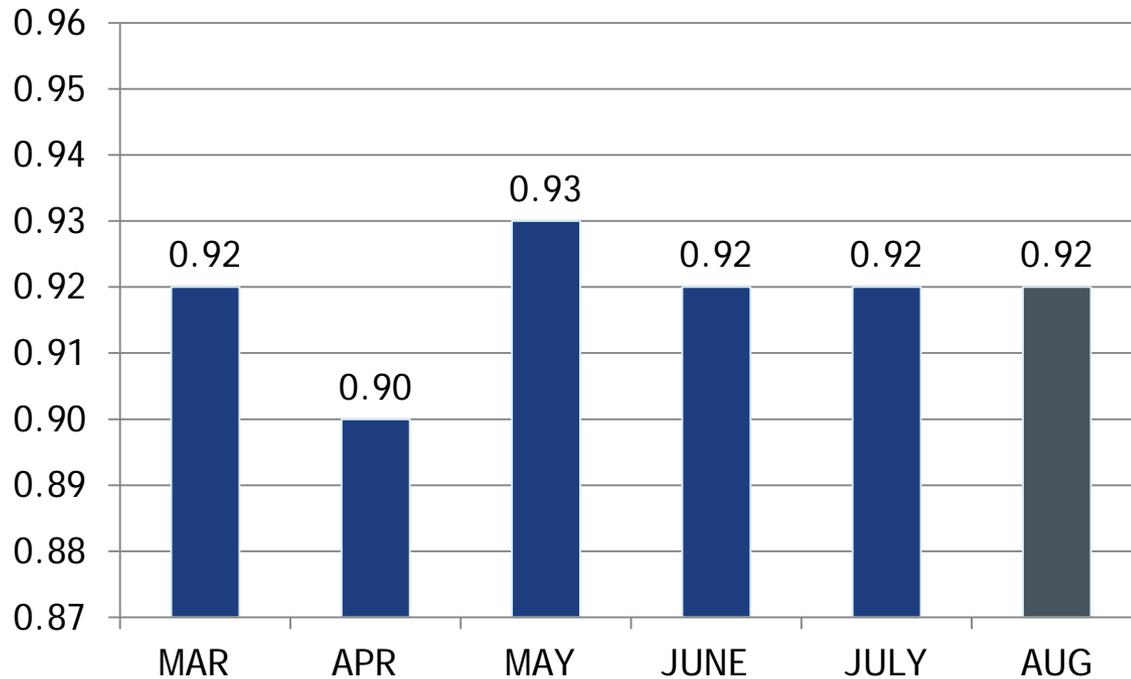
- Program schedule updated for work complete through August 2015
- August Schedule Performance Index (SPI) = 0.92; a NO CHANGE from prior month (July SPI = 0.92)
- Over-performing projects
  - 4 projects with \$9.5M in combined Earned Value (EV) greater than planned
  - INCREASES overall program SPI by 0.014; NO CHANGE from prior month (July = 0.014)
- Under-performing projects
  - 3 projects with \$40.2M in combined lost EV
    - Reduces overall program SPI calculation by 0.06; a DECREASE of 0.01 from prior month (July = 0.07)
  - Of the 13 Railroad involved projects there are none currently being impacted by Railroad delays



# Program Schedule

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## Program SPI by Month



Program Goal SPI  $\geq$  0.90



# Program Initiatives

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## CURRENT PROGRAM ACTIVITY & INITIATIVES:

- Four Bridge Enterprise structures have reached completion
- Process improvements and strategy planning in relation to OSA Process Audit findings
- Ongoing project coordination and oversight
- Closeout and deprogramming funds from completed projects
- Programming of new projects for preconstruction activities
- Continued PMO coordination
- Quarterly reporting
- Maintenance invoicing
- Started reorganization efforts for BE website to increase transparency and eliminate confusion. Potential BE BOD workshop item.



# Recent Project Activity

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## RECENT PROJECT COMPLETION:

Region 1, E-17-CA/ER, SH 44 ML(104th Avenue) over Bull Seep;  
west of US 85 in Adams County.





# Recent Project Activity

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## RECENT PROJECT COMPLETION:

Region 1, F-17-DM, SH 88 ML/Arapahoe Road over Cherry Creek west of SH 83 (Parker Road) in Arapahoe County.





# Recent Project Activity

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## RECENT PROJECT COMPLETION:

Region 2, K-14-J, US 50 ML, between Texas Creek & Cotopaxi in Fremont County.

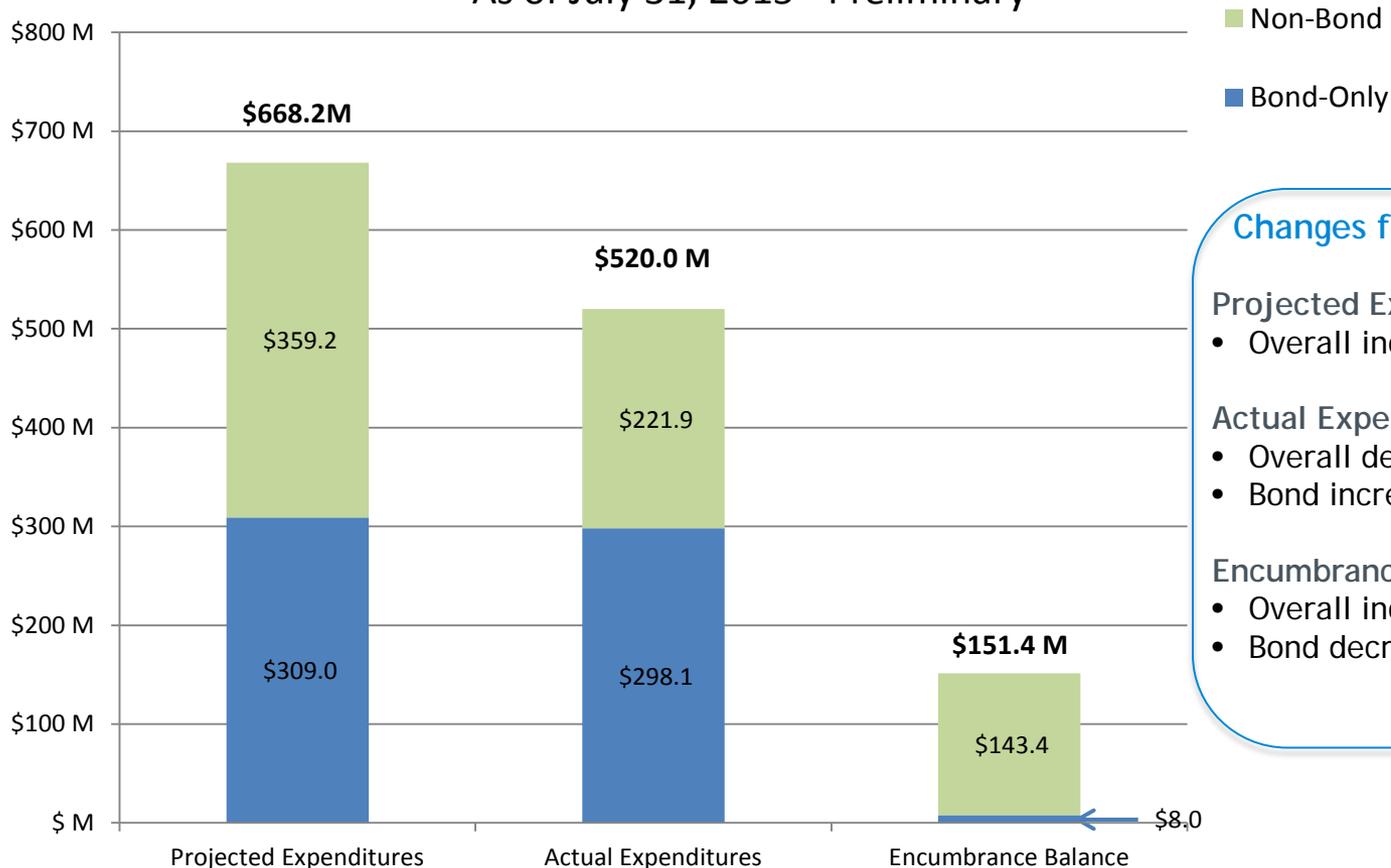




# Total Program Financial Performance

## Colorado Bridge Enterprise Total Program Performance

As of July 31, 2015 - Preliminary



### Changes from Previous Month

#### Projected Expenditures

- Overall increased by \$12.9 M or 2.0%

#### Actual Expenditures

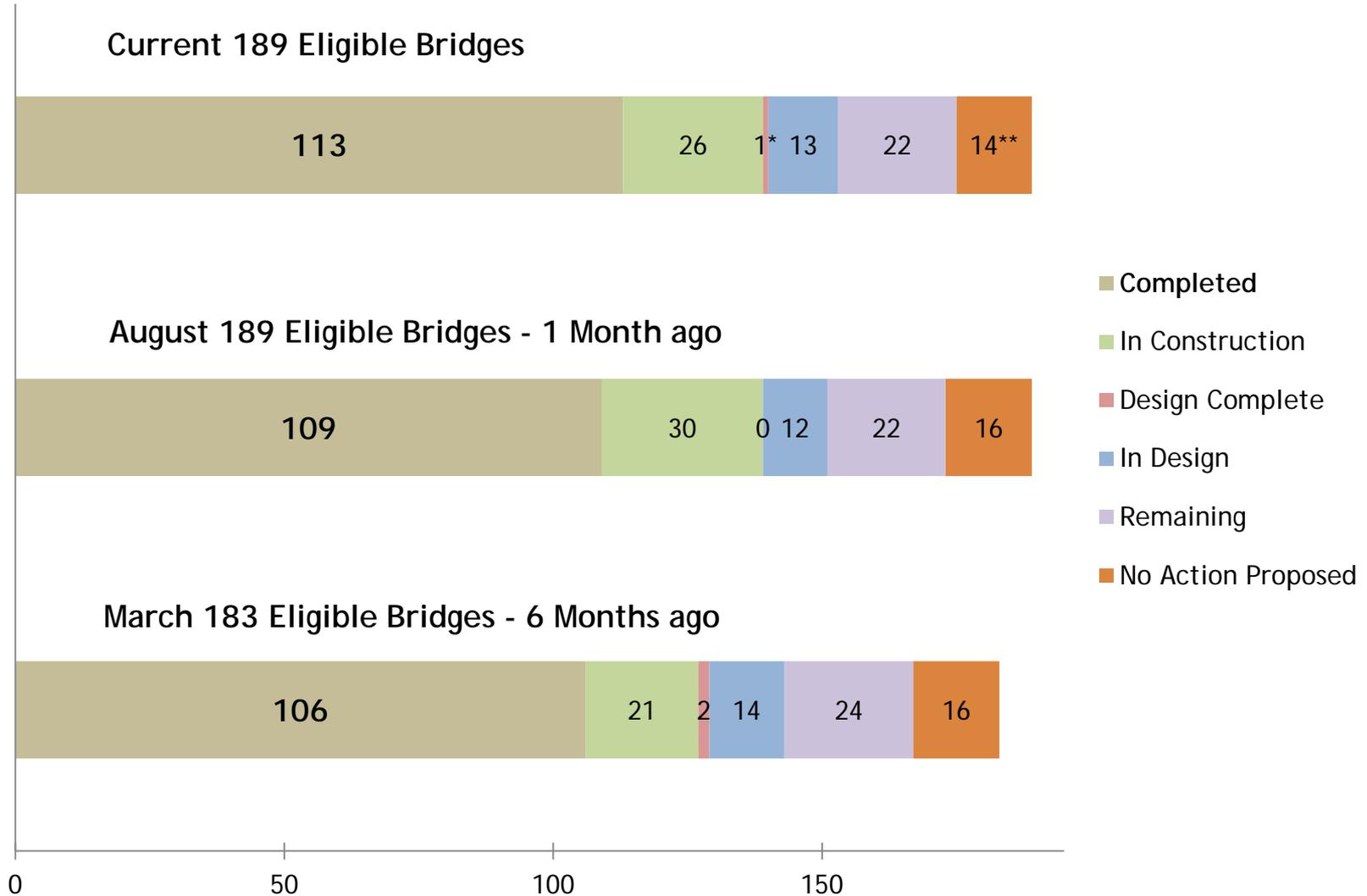
- Overall decreased by -\$0.7 M or -0.1%
- Bond increased by \$0.1 M or <0.1%

#### Encumbrance Balance

- Overall increased by \$15.7 M or 11.6.%
- Bond decreased by -\$0.4 M or -4.8%



# Status FASTER Eligible Bridges





# Status \$300M Bond Bridges

Current 93 Bridges



August 93 Bridges - 1 Month ago



March 93 Bridges - 6 Months ago



- Completed
- In Construction
- Design Complete
- In Design
- Remaining
- No Action Proposed

0 20 40 60 80 100

\* deemed ineligible



# Status of 30 Most Deficient Bridges

	2014 Poor List Bridges Worst 30 Status	Original 128 Bridges Worst 30 Status
Complete	9	28
In Construction	11	1*
Design Complete	0	0
In Design	6	1**
Remaining	4***	0
<b>Total Addressed</b>	<b>30</b>	<b>30</b>

\*L-18-M (I 25 ML NBND over Indiana Ave) \*\* E-17-FX (I-70 Viaduct) will be the final original '30 worst' bridge addressed.

\*\*\*Remaining/Not Programmed

Bridge	Region	County	Facility Carried over Featured Intersection
E-17-KR	1	DENVER	I 270 ML EBND over I 70 ML
E-17-EW	1	DENVER	I 70 ML EBND over UP RR; W of QUEBEC STREET
E-17-DF	1	DENVER	I 70 ML WBND over UP RR W of QUEBEC STREET
N-11-C	5	RIO GRANDE	SH 112 ML over RIO GRANDE CANAL



## DBE Participation

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State & FHWA-funded BE construction contracts continue to help CDOT exceed its overall 12.46% DBE goal through the following achievements:

Quarterly Report: Program-to-date (3/1/10 - 6/30/15)	
67 Prime Contracts Awarded	\$439,368,979
1286 Subcontracts Awarded	\$147,301,001
429* Total DBE Contracts Awarded	\$58,825,727
DBE Percentage of Subcontract Dollars	<b>13.4%</b>

\*The 429 subcontracts went to 126 individual DBE firms.



# FASTER Q & A

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## Questions & Answers