



June 7, 2019

Colorado Department of Transportation
In c/o James Zufall, PE
1050 Lee Hill Dr., Boulder, CO 80302

Subject: Letter of Interest for the Contractor CMGC Services for the State Highway 7 Lower: Lyons to Raymond Project

Dear Mr. Zufall,

Please accept this as Graham Contracting Ltd.'s (Graham) formal Letter of Interest for the State Highway 7 Lower: Lyons to Raymond CMGC in response to the letter dated May 9, 2019.

Graham is a premier North American construction solutions provider with more than 90 years of experience. Graham has office locations across the United States and Canada, including a local office in Westminster, CO. Graham has completed over \$20 billion in alternative delivery projects in the last 10 years, including construction manager/general contractor (CMGC), construction management at risk, and over 250 design-build projects. Graham's diverse portfolio includes a wide variety of infrastructure, industrial, and commercial projects. This diversity has allowed Graham to implement best contract management practices such as Lean Construction, Integrated Project Delivery, and design assist into all our projects, regardless of industry.

Locally, Graham brings extensive recent CDOT project experience through our project management and field supervision staff who have worked on large CDOT projects. These projects have included work on contracts of all procurement types, including Bid-Build, Design-Build, and CMGC. Additionally, Graham is including a Subject Matter Expert in river restoration on our team. This Subject Matter Expert is a local company with 18 years' experience working with Urban Drainage and has done work for the Town of Lyons.

Graham looks forward to continuing to develop our relationship with CDOT. Currently we are working on the \$21M I-25 Segment B project with Region 1 and was recently awarded the I-70 Westbound Peak Period Shoulder Lane. We are excited for the opportunity to work with Region 4 starting with submitting for the Contractor CMGC Services for the State Highway 7 Lower: Lyons to Raymond project.

Our point of contact for the project is:

Matt Barnes
Graham Contracting Ltd.
12001 Tejon St., #120
Westminster, CO 80234
Phone: 720.510.9082
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Email: mattbar@grahamus.com

We look forward to the next steps of this procurement.

Best Regards,

Matt Barnes
District Manager