



July 16, 2020

Matt Figgs, PE
I-70 West Vail Pass Auxiliary Lanes Phase I, CMGC Project Manager
Project No. NHPP 0701-240
Email: matthew.figgs@state.co.us

Subject: Letter of Interest for the Contractor CM/GC Services for the I-70 West Vail Pass Auxiliary Lanes Phase I Project

Dear Mr. Figgs,

Please accept this as Graham Contracting Ltd.'s (Graham) formal Letter of Interest for the I-70 West Vail Pass Auxiliary Lanes Phase I project in response to the letter dated June 18, 2020 and amended June 29, 2020.

Graham is a premier North American construction solutions provider with more than 90 years of experience. Graham has office locations across the United States and Canada, including a local office in Westminster, CO. Graham has completed over \$20 billion in alternative delivery projects in the last 10 years, including Construction Manager/General Contractor (CM/GC), construction management at risk, and over 250 design-build projects. Graham's diverse portfolio includes a wide variety of infrastructure, industrial, and commercial projects. This diversity has allowed Graham to implement best contract management practices such as Lean Construction, Integrated Project Delivery, and design assist into all our projects, regardless of industry.

Locally, Graham brings extensive recent CDOT project experience through our project management and field supervision staff who have worked on large CDOT projects. These projects have included work on contracts of all procurement types, including Bid-Build, Design-Build, and CM/GC.

Graham looks forward to continuing to develop our relationship with CDOT. Currently we are working on the \$60M the I-70 Westbound Peak Period Shoulder Lane and recently completed the \$21M I-25 Segment 3B project with Region 1. We are excited for the opportunity to work with Region 3 starting with submitting for the Contractor CMGC Services for the I-70 West Vail Pass Auxiliary Lanes Phase I project.

Our point of contact for the project is:

Matt Barnes
Graham Contracting Ltd.
12001 Tejon St., #120
Westminster, CO 80234
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Email: matt.barnes@grahamus.com

Best Regards,

Matt Barnes
District Manager