



October 1, 2019

Colorado Department of Transportation
Sarah Navarro, PE
I-70 MP 211 CMGC Project, Project Manager
Project # FBR 0702-385
Sarah.navarro@state.co.us

Subject: Letter of Interest for the Contractor CMGC Services for the I-70 Dillion Structure Replacement MP 211

Dear Ms. Navarro,

Please accept this as Graham Contracting Ltd.'s (Graham) formal Letter of Interest for the I-70 Dillion Structure Replacement 211 CMGC project in response to the letter dated September 19, 2019.

Graham is a premier North American construction solutions provider with more than 90 years of experience. Graham has office locations across the United States and Canada, including a local office in Westminster, CO. Graham has completed over \$20 billion in alternative delivery projects in the last 10 years, including Construction Manager/General Contractor (CM/GC), construction management at risk, and over 250 design-build projects. Graham's diverse portfolio includes a wide variety of infrastructure, industrial, and commercial projects. This diversity has allowed Graham to implement best contract management practices such as Lean Construction, Integrated Project Delivery, and design assist into all our projects, regardless of industry.

Locally, Graham brings extensive recent CDOT project experience through our project management and field supervision staff who have worked on large CDOT projects. These projects have included work on contracts of all procurement types, including Bid-Build, Design-Build, and CMGC.

Graham looks forward to continuing to develop our relationship with CDOT. Currently we are working on the \$21M I-25 Segment 3B project with Region 1 and the I-70 Westbound Peak Period Shoulder Lane. We are excited for the opportunity to work with Region 3 starting with submitting for the Contractor CMGC Services for the I-70 Dillion Structure Replacement MP 211 CMGC project.

I will be the point of contact for the project, below is my contact information:

Matt Barnes
Graham Contracting Ltd.
12001 Tejon St., #120
Westminster, CO 80234
Phone: 720.510.9082
Fax: 720.502.6293
Email: mattbar@grahamus.com

We would like to request an informal project briefing at a date and time convenient for you and your team.

Best Regards,

Matt Barnes
District Manager