



August 13, 2020

Jake Schuch, PE  
Project Manager  
Project # NHPP-R400-370 (22975)  
Jake.schuch@state.co.us

**Subject: Letter of Interest for the Contractor CM/GC Services for the US 287/SH 40 Passing Lane Project**

Dear Mr. Schuch,

Please accept this as Graham Contracting Ltd.'s (Graham) formal Letter of Interest for the US 287/SH 40 Passing Lane Project in response to the Request for Letters of Interest for Contractor CM/GC Services dated July 30, 2020.

Graham is a premier North American construction solutions provider with more than 90 years of experience. Graham has office locations across the United States and Canada, including a local office in Westminster, CO. Graham has completed over \$20 billion in alternative delivery projects in the last 10 years, including Construction Manager/General Contractor (CM/GC), construction management at risk, and over 250 design-build projects. Graham's diverse portfolio includes a wide variety of infrastructure, industrial, and commercial projects. This diversity has allowed Graham to implement best contract management practices such as Lean Construction, Integrated Project Delivery, and design assist into all our projects, regardless of industry.

Graham looks forward to continuing to develop our relationship with CDOT. Currently, the team that we will propose for this project are working together to successfully complete the \$60M I-70 Westbound Peak Period Shoulder Lane and recently completed the \$21M I-25 Segment 3B project with Region 1. We are excited for the opportunity to work with CDOT through submitting for the Contractor CM/GC Services for the US 287/SH 40 Project.

Our point of contact for the project is:

Matt Barnes  
Graham Contracting Ltd.  
12001 Tejon St., #120  
Westminster, CO 80234  
Phone: 720.510.9082  
Fax: 720.502.6293  
Email: matt.barnes@grahamus.com

Best Regards,

A handwritten signature in blue ink, appearing to read "Matt Barnes", is written over a light blue horizontal line.

Matt Barnes  
District Manager