



September 20, 2022

Colorado Department of Transportation
Attn: Katie Dawson, Project Director
I-270 Critical Bridge Replacements Project SA 24947/24527
4670 Holly Street
Denver, CO 80216

RE: Letter of Interest for the I-270 Critical Bridge Replacements CM/GC Project

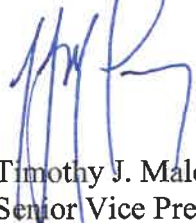
Dear Ms. Dawson:

Kraemer North America, LLC (Kraemer) respectfully submits this Letter of Interest for the I-270 Critical Bridge Replacements CM/GC Project, in response to CDOT's request dated September 19, 2022. We are excited for the opportunity to pursue this challenging project, and to help CDOT achieve the project goals through CM/GC delivery. Please use the following contact information for our team:

Kraemer North America, LLC
Attn: Mr. Mike McNish, P.E.
Project Director
900 West Castleton Rd, Suite 220
Castle Rock, CO 80109
Phone: (303) 688-7500
Mobile: (303) 901-8899
Email: mmcnish@kraemerna.com

Thank you in advance for the opportunity to work with CDOT. Note that Kraemer is not a Disadvantaged Business Enterprise or Emerging Small Business. We look forward to further updates on the RFP.

Sincerely,
Kraemer North America, LLC



Timothy J. Maloney
Senior Vice President