



**Draft RFP Proposer Questions & CDOT Responses**

Question Number	Question Received Date	CDOT Response Date	Question Received	CDOT Response	Draft RFP Reference	Modifications to RFP Yes/No
1	10/13/2021	10/19/2021	The Proposer shall include a full disclosure of all potential organizational conflicts of interest as outlined in Section 1.16 of this RFP.  Where in our RFP response should we include the disclosure of any potential organizational conflicts of interest?	Clarification has been added to Section 2.9.B of the RFP.	DRAFT RFP Section 2.1.C Page Number 28	Yes
2	10/13/2021	10/19/2021	All Proposals will be required to meet minimum proposal requirements to be considered for this Project. To be considered as qualified, Proposers shall have, as a minimum: Provided CDOT with evidence of having been pre-qualified with the CDOT Contracts and Market Analysis Branch at the greater than \$20,000,000 level and satisfy all requirements of prequalification per 2 CCR601-10, Rules Governing Construction Bidding for CDOT Public Projects, within 14 calendar days of the Proposal submittal deadline as shown in Section 2.3 of this RFP.  Where in our RFP response should we include our prequalification documents?	Clarification has been added to Section 2.9.B of the RFP.	DRAFT RFP Section 2.2.D Page Number 30	Yes
3	10/13/2021	10/19/2021	All Proposals will be required to meet minimum proposal requirements to be considered for this Project. To be considered as qualified, Proposers shall have, as a minimum: Provided CDOT with a signed Anti-Collusion Affidavit, CDOT form #606 with the initial proposal materials.  Where in our RFP response should we include the signed Anti-Collusion Affidavit (CDOT form #606)?	Clarification has been added to Section 2.9.B of the RFP.	DRAFT RFP Section 2.2.F Page Number 30	Yes
4	10/13/2021	10/19/2021	Proposers must acknowledge all issued addenda in their submittal and proposal.  Where in our RFP response should we acknowledge receipt of all issued addenda?	Clarification has been added to Section 2.9.B of the RFP.	DRAFT RFP Section 2.5 Page Number 32	Yes
5	10/13/2021	10/19/2021	Appendix Section: Resumes and references for team members should be limited up to the Tier I and Tier II Key Personnel: 20-page limit (8-1/2" x 11" electronic paper size).  Will CDOT allow for resumes and/or bios to be provided in the Appendix section for Tier 3 personnel if it is within the 20 page limit?	Clarification and revisions have been made to Section 2.9.B of this RFP.	DRAFT RFP Section 2.9.B Page Number 34	Yes
6	10/13/2021	10/19/2021	Tier III: Identify and explain the need for any additional Key Personnel necessary to the success of the Project.  If a Proposer identifies additional positions as "key personnel" in their proposal, will CDOT allow for those additional key personnel resumes to be included in the appendix section?	Clarification has been added to Section 2.9.B and Section 3.1.A of this RFP.	DRAFT RFP Section 3.1.A Page Number 39 Second Bullet	Yes
7	10/14/2021	10/19/2021	Regarding section 2.9.B Proposal Format, the proposal section is limited to 13 pages, with an additional five pages reserved exclusively for charts, graphics, and plan sheets. We respectfully request changing the 13-page limit to 15 pages to address the additional RFP requests that have been added to this proposal from previous CDOT RFPs and the additional constraints related to the use of 11x17 identified in 2.9B.	Clarifications and revisions have been made to Section 2.9.B of this RFP.	DRAFT RFP Section 2.9.B Page Number 34	Yes
8	10/14/2021	10/20/2021	Section 2.9B allows up to 20 pages for resumes and indicates that they should be limited up to the Tier I and Tier II Key Personnel. Can this section be modified to allow the proposer to include resumes for Tier III personnel or additional key personnel within the 20-page limit?	Clarifications and revisions have been added to Section 2.9.B and Section 3.1.A of this RFP.	DRAFT RFP Section 2.9.B Page Number 34	Yes
9	10/14/2021	10/20/2021	Section 3.1A requests a graphic showing our organization chart. Please confirm it is acceptable for the organization chart to be located in the supplemental section.	Clarifications and revisions have been made to Section 2.9.B of this RFP.	DRAFT RFP Section 3.1.A Page Number 39	Yes
10	10/14/2021	10/19/2021	Section 3.1A Organization Chart and Succession planning second bullet requests the proposer to "Provide a separate graphic showing organization structure chart, complete with working titles for the Project Management Team". Can CDOT provide clarification of the intent of this request as compared to the first bullet requirements?	Clarifications and revisions have been made to Section 2.9.B and Section 3.1.A of this RFP.	DRAFT RFP Section 3.1.A Page Number 39	Yes
11	10/14/2021	10/20/2021	In section 3.1 B, under Prior Project Experience/Performance/References in the third to last bullet states "Major subcontractors and primary subcontracts used in the performance of the contract and Senior Leadership's commitment to involvement during pre-construction and to the success of the Owner's Program." Please clarify that the reference to senior leadership involvement is in reference to any subcontractors that may be proposed as part of this team that had worked on the prior project experience being referenced.	Revisions have been made to Section 3.1.B of this RFP.	DRAFT RFP Section 3.1.B Page Number 40	Yes
12	10/15/2021	10/19/2021	On page 37 of the Draft RFP, under Tier II position for Scheduling/Project Controls, it states that this position/person shall be responsible for managing the Project schedule, Project risk and Project quality. We believe that due to the size and nature of this project and the importance of schedule risk and quality, it will take the effort of 3 different skillsets and people. We request that this Tier II position's responsibilities be allowed to be managed by more than one person;	Clarifications and revisions have been made to Section 3.1.A of this RFP.	DRAFT RFP Section 3.1.A Page Number 37	Yes



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13	10/15/2021	10/19/2021	On page 39 of the Draft RFP, under Organization Chart and Succession Planning, it states to provide a separate organizational chart for the preconstruction phase and the Project Management Team. We request it be allowed to show one organizational chart for Preconstruction and the Project Management Team for Construction. It is the standard for the Project Management Team and other construction personnel to work in preconstruction on a full-time and part time basis. In addition, some of the preconstruction roles people will be working during the design phase over several years as design elements are advanced at different levels and construction is ongoing and preconstruction elements are adjusted based upon the actual construction.	Clarifications and revisions have been made to Section 3.1.A of this RFP.	DRAFT RFP Section 3.1.A Page Number 39	Yes
14	10/15/2021	10/19/2021	On page 39 of the Draft RFP under Safety Record and Performance, it requests our Safety statistics for the last 4 years (2018-2021). Since 2021 calendar year has 3 months left before these subject safety statistics can be finalized, we request the time frame for these statistics be adjusted to include 2017-2020.	Revision has been made to Section 3.1.A of this RFP.	DRAFT RFP Section 3.1.A Page Number 39	Yes
15	10/15/2021	10/20/2021	The MPPC shall consist of 3 pages: (1) completed Form B-3 and (2) 2-page limit of detailed information showing the breakout of the Management Price Percentage, in Appendix C of this RFP. The 3-total pages shall be submitted with the Proposal in accordance with deadlines in Section 2.3 of this RFP. Other indirect and non-reimbursable costs outlined in Appendix C of this RFP must be considered when certifying agreement to the MPPC.  Appendix B, Form B is 1 page. Appendix C, Construction General Conditions is also 1 page. Please clarify the 3 pages that shall be included within the MPPC.	Clarification has been added to Section 2.8 and Section 2.9.B of the RFP.	DRAFT RFP Section 2.8 Page Number 33	Yes
16	10/15/2021	10/19/2021	Please provide clear definition of "Project Management Team" as it is referenced in two locations in the draft RFP: Section 1.7. and 3.1.	The Project Management Team is defined in Section 1.7.A. The CDOT Project Management Team is defined in Section 1.7.C. The CM Project Management Team is now required in Section 3.1.A.	DRAFT RFP Sections 1.7 and 3.1 Respective Page Numbers 20 and 39	Yes
17	10/15/2021	10/19/2021	Please clarify the two organizational charts requested in Section 3.1, A in regards to the below two bullets: *Provide a separate graphic showing organizational structure chart, complete with working titles for the team for the preconstruction phase. Provide an explanation of any variation to the anticipated Key Personnel time commitments stated above. *Provide a separate graphic showing organizational structure chart, complete with working titles for the Project Management Team.	Clarifications and revisions have been made to Section 3.1.A of this RFP.	DRAFT RFP Section 3.1.A Page Number 39	Yes