



RFI Number	Inquiry Received Date	Response Date	RFI Description	CDOT Response	Reference	Modifications to RFP Yes/No
1	2/21/2023	2/27/2023	Can the Proposer submit 'Key Personnel' with less experience than requested in the RFP? For example, can the Proposer submit a Tier II scheduling expert of 2-3 years of experience instead of the requested 7 years of experience.	Yes, CDOT encourages the Proposers to submit their best teams, but will not require the Proposer to meet all the suggested years of experience. The RFP has been modified to state, "The following Tier I, II, and III Key Personnel descriptions contain the suggested skills, experience, knowledge, and level of commitment for each role. The Proposer is not required to meet the following suggestions but is encouraged to propose their strongest team. If at any time, the Key Personnel are performing substandard to CDOT's expectations, CDOT reserves the right to request additional Key Personnel."	3.1 Evaluation Criteria For Proposals: A. CM Project Management Team	Yes (Addendum 1)
2	2/21/2023	2/27/2023	Can the Tier I Key Personnel also fill Tier II and/or Tier III roles? For a project of this size the Project Manager will unlikely be required to allocate 100% of their time to strictly PM duties.	This team member (Tier I) is permitted to also serve as the Key Personnel for the following roles: Tier II Scheduling Expert/Project Controls, Tier II Cost Estimator, Tier III Safety, and/or Tier III Traffic. If this team member is performing to a substandard level as determined by CDOT, CDOT reserves the right to request that CM provided additional qualified Key Personnel. Anticipated time commitment: 50-100% throughout the duration of the Project	3.1 Evaluation Criteria For Proposals: A. CM Project Management Team: Tier Breakdown I	Yes (Addendum 1)
3	2/21/2023	2/21/2023	Clarification related to CM/GC Public Information/Stakeholder Engagement role outlined on page 34. As discussed, you believe this role will be required by the CM/GC during construction only since CDOT will engage a local engagement team for preconstruction outreach and facilitation	CDOT will provide the Public Information Officer (PIM) for the pre-construction/CM phase of the project. The selected person will serve as the PIM for both the blended CDOT/CM team. During the GC phase, the Contractor shall be required to provide their own PIM/PIO, but CDOT will provide during the pre-construction/CM phase.	3.1 Evaluation Criteria For Proposals: A. CM Project Management Team: Tier Breakdown II	Yes (Addendum 1)
4	2/21/2023	2/27/2023	For the Tier II team members, the ability for a team member to hold multiple roles is not defined as it is in Tier I and Tier III – are these roles, where appropriate, allowed to be filled by an individual assigned to other roles?	Multiple Tier II and III skill sets may be fulfilled by one individual, with the exception of the quality manager, if adequate justification is made in the proposal to define who is fulfilling what role and their qualification. Proposers shall identify a lead person for each skillset	3.1 Evaluation Criteria For Proposals: A. CM Project Management Team: Tier Breakdown II	Yes (Addendum 1)
5	2/21/2023	2/21/2023	Will any form of night work be allowed during construction?	No, for the purpose of this RFP, it shall be assumed that NO night work will be allowed unless approved by the Engineer.	Email/CDOT Alternative Delivery Website	No
6	2/21/2023	2/21/2023	Can the alignments of the bridge change?	No, the horizontal alignment shall stay the same, and the vertical alignment should remain the same if possible. It is possible to slightly alter the vertical alignment, but it is not advised because chasing grades to tie into existing vertical alignment will open up additional challenges and impacts.	Email/CDOT Alternative Delivery Website	No
5	2/21/2023	2/21/2023	Can there be any changes to the river channel?	CDOT requests that the final condition has zero impact to the current flood plain. However, if there is a justified reason to lower the flood plain, it will be considered, but a Letter of Map Revision will be required. The end condition flood plain must have a zero rise. The bridge is over a Designated Floodplain and all designated flood plain regulations must be followed.	Email/CDOT Alternative Delivery Website	No
6	2/21/2023	3/6/2023	On Page 34 of the PDF (second bullet), the anticipated time for construction for the Structures Expert has been cut off	The Structures Expert - "This team member shall have a minimum of 15 years of industry experience specific to this expertise." The expertise required shall be related to bridge replacement and design, with a preference of alternative/ABC experience.	Email/CDOT Alternative Delivery Website	No

7	3/3/2023	3/6/2023	Can you elaborate and clarify the expectations of the Quality Manager role for the project? Do you anticipate this manager to be involved in the project performing or overseeing daily inspections of work? Or is the expectation of this role to be more of oversight throughout construction that would ensure quality work & testing frequencies are being performed and, if necessary, contribute to resolving quality issues/concerns that may arise? Is the QC manager to deliver all submittals and test results to the CDOT Project Engineer or is this responsibility a part of the contractor's Project Manager due to the size of this project? What is the expectation of this role during pre-construction?	The Quality Manager during pre-construction is expected to provide project oversight, quality assurance/quality control reviews and advice, while also ensuring that pre-construction is progressing at a high level of quality while accomplishing the scope-of-work. During construction, the roles of the Quality Manager will be determined and negotiated during the CAP agreement portion of the CM/GC contract, but the same Quality Manger should be used for both the GM and GC phases unless otherwise approved by CDOT.	Email/CDOT Alternative Delivery Website	No
8	3/3/2023	3/6/2023	Please clarify what information CDOT is requesting from the contractor for Appendix C with Form B-2. Are we to schedule information or is CDOT only requesting an acknowledgement of Appendix C.	CDOT is asking for acknowledgement of the Appendix C and an attached copy with their submittal. Form B-2 requests the Proposers acceptance of the Management Price Percentage (MPP) of 10.5 percent. "The undersigned certifies its acceptance or rejection of the CDOT determined Management Price Percentage (MPP) of 10.5 percent, established for the above project by selecting either "Accept" or "Reject," initialing next to the proposer's section, and signing this certification." The MPP is further described in section 2.8 Management Price Percentage.	2.8 Management Price Percentage: Appendix C (Form B-2)	No
9	3/3/2023	3/6/2023	Would you consider reducing the experience requirement for the Scheduler from 7 years to 2-3 years based on the size and complexity of the project?	CDOT decided not to change the 7 years of experience for the Scheduler. One of the main 'Risk' elements of this project is ensuring that schedule is correctly projected and maintained to maintain CDOT/Contractor integrity and reduce impacts to stakeholders. However, CDOT did make an RFP addendum to section: 3.1 Evaluation Criteria For Proposals: A. CM Project Management Team. See above for the description and/or the addendum. The years of experience for Key Personnel is suggested but not required.	3.1 Evaluation Criteria For Proposals: A. CM Project Management Team	Yes (Addendum 1)
10	3/3/2023	3/6/2023	Can you describe the role of the Environmental Specialist. Could this be a certified CDOT transportation erosion control supervisor working on the team under the guidance of a contractor developed environmental management plan or do we need to engage a specialist and/or subcontractor to do this work.	The Environmental Specialist shall consult on environmental issues regarding the bridge removal/construction, including but not limited to: SWMP, 404 Permit, water quality, lead based paint on existing structure, threatened and endangered species. The range of acceptable Key Personnel could range from SWMP/erosion control certified with experience, to an environmental specific consultant. We encourage the Proposers to submit their best team members and will be evaluated accordingly, but not have strict pass/fail criteria.	Email/CDOT Alternative Delivery Website	No
11	2/21/2023	2/21/2023	Will it be required to have a temporary pedestrian bridge during construction?	For the purpose of this RFP, it shall be assumed that a temporary pedestrian bridge will not be required during construction. Pedestrian transit will be detoured to the northern pedestrian bridge for the duration of the bridge replacement.	Email/CDOT Alternative Delivery Website	No
12	2/27/2023	3/6/2023	Can we have access to the project's survey files?	Yes, the surge field (Topo) have been added to the 1.10 Preliminary Documents and Drawings folder that is accessible via the Google Drive link in the RFP.	Email/CDOT Alternative Delivery Website	No
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