

CTIO Commercial Back-Office System (CBOS) Program Update

September 2025 Board Meeting

Contents

- CBOS Program
 - Overview and Goals
 - E-470 / CTIO TSA Wind Down:
 - Activity since May Board Update
 - Items for Board Awareness & Board Action



The CTIO CBOS Program

Overview and Goals



Commercial Back Office System (CBOS): Overview

The CBOS serves as the backbone of the Express Lanes system

New CBOS will replace E-470, and receive transactions collected from technology in /along Express Lanes, and process them for billing

Key CBOS functions:

- Toll invoicing/payment
- Image review
- Validation of license plate tolls
- Transponder mailing
- •HOV3+ processing
- Customer service support



Commercial Back Office System (CBOS): Goals

Flexible, Scalable, and Robust

 Solution capable of adapting to future lane growth, and incorporating new tolling technologies and transaction types (rail, transit, etc.) to support CTIO and CDOT's mission

Full access / visibility to all data and processes

- Enable CTIO Visibility into Full Transactional Lifecycle
- Cost Model and Financial Data
- Comprehensive Operational Insights to Drive Decision Making

Performance-based contract

- Key Performance Indicators
- Robust Non-Compliance Regime



CTIO CBOS Program

E-470 / CTIO Wind Down



E-470 / CTIO TSA Wind Down Plan: Mutual Goals

Minimize Customer Impact Reduce Transition Cost (System Dev.) Reduce Development Risks Maximize Revenue Collection Minimize Operational Cost Hard Cutoff (where possible)



E-470 / CTIO TSA Wind Down: Development of Target Solution

- Joint CTIO/E-470 effort explored multiple options to accomplish Wind Down, and the ultimate transition of CBOS functions from E-470 to Emovis (Q1)
- Team's findings and a recommend solution presented to leadership (April)
 - Leadership directed team to further refine their recommended solution
 - Technical and legal considerations surfaced during solution refinement incorporated into planning
- Business Rules generated from the effort will now guide delivery of the Wind Down Solution
 - Development of cost estimate* for implementation of target solution (E-470)
 - Note: Per TSA, CTIO is contractually responsible for reasonable costs of wind down
 - Drafting of future TSA Amendments and Termination Notice (CTIO / E-470 Counsel)
 - Creation of detailed work plan, including both technical implementation, Agency Coordination of Customer Experience / Communication



E-470 / CTIO TSA Wind Down: Items for Board Awareness & Action

TSA Amendment #7

- Approved in July
- Updated Term Expiration Wind Down from 18 months to 12 months (prior to "go live")
- Set dates for Parties to reach closure on terms and form of Future Wind Down Amendment (#8)

TSA Amendment #8

- Parties preparing to begin work on Draft Amendment
- Keys Milestones:

• CTIO Board review: November 19, 2025

• Draft complete: December 1, 2025

• Fully Executed: January 31, 2026





