



Colorado Transportation Investment Office (CTIO)¹ Board of Directors Minutes

Held: Wednesday, September 23, 2024, 9:00 a.m.

The CTIO meeting was broadcast on YouTube Live. A recording of the meeting can be found [here](#) for six months after it was held. After that time, it will be archived.

The regular meeting of the CTIO Board of Directors was convened in accordance with applicable statutes of the State of Colorado, with the following Directors present:

- Karen Stuart, Chair (in-person)
- Cecil Gutierrez, Vice-Chair (in-person)
- Nellie Moran (in person)
- Nissa Erickson (remote)
- Eula Adams (in-person)
- Shelly Cook (in-person)
- Gina Sacripanti (in-person)

Roll Call Regular Meeting

All board members were present. The meeting began at 9:12 a.m.

New board member swearing-in

Gina Sacripanti was sworn in as the new CTIO Director representing the Pikes Peak Area Council of Governments. Director Sacripanti's term runs through to October 2027.

Public Comment

Mr. Huffman (in-person) and Mr. Crossman (remote) requested public comment on the Express Lanes Safety and Toll Enforcement Program. Chair Stuart invited Mr. Huffman and then Mr. Crossman to deliver their public comments.

¹ The High Performance Transportation Enterprise (HPTE) is now doing business as the Colorado Transportation Investment Office (CTIO). CTIO is how the enterprise will refer to itself now and in the future, however, the HPTE name is retained for legislative and legal documents.

Information provided by Mr. Huffman, related to his public comment, was provided to the board in hard copy, and Mr. Crossman also provided additional written public comment - included in the board materials as informational only.

Director's Report

Piper Darlington, CTIO Director, provided the Director's Report, which included information on the following:

- Participated in an event organized by the Association for the Improvement of American Infrastructure (AIAI) with the Indiana Department of Transportation to learn more about CTIO and the public-private partnership projects that CTIO has developed in Colorado.
- Provided an update on progress related to updating the I-70 Peak Period Shoulder Lane Memorandum of Understanding with the Federal Highway Administration and associated stakeholder engagement.
- CTIO has been awarded the Toll Excellence Award for Safety for the Express Lanes Safety and Toll Enforcement Program from the International Bridge, Tunnel, and Turnpike Association (IBTTA). The award will be presented to CTIO staff at the upcoming IBTTA annual meeting at the end of October.
- CTIO won the gold pic award from the Colorado Public Relations Society of America for the communication campaign around the Safety and Toll Enforcement Program last year.

Construction/Operations/Maintenance Questions

There were no questions for CTIO staff from board members.

Consent Agenda

ACTION: Upon a motion by Director Gutierrez and second by Director Cook, a vote was conducted, and Resolution #450, August 15, 2024 minutes, was unanimously approved.

Support Surface Transportation Infrastructure Development Briefing

Chair Stuart introduced Diane Barrett (Special Projects Advisor, Ernst and Young) and Berrick Abramson (President, Confluence Policy and Strategy Group) to provide a presentation on work related to the Joint Service Engagement outlined in Senate Bill 24-184. The presentation included information on the following:

- SB24-184 overview and key report deliverables;
- Transportation reports due to the legislature;
- Northern FRPR Service Implementation Plan Report(s)(September 30, 2024);
- Intergovernmental Agreement, or Legal Entity, or Rail Authority and Joint Service Language (December 31, 2024);
- FRPR Service Plan (March 1, 2025);
- RTD and FasTracks Completion (December 15, 2024);
- Common Ground to Explore Opportunities;
- Primer of Intercity Passenger Rail v. Commuter Rail;
- Timing and Performance Data to Date;
- What is an RTC Model and What will we Learn from It?;
- Uncertain or Unclear.

Piper Darlington, CTIO Director, provided a brief presentation on the congestion impact fee, work plan, and initial budget. The presentation included the following:

- Congestion Impact Fee overview, forecast, and management;
- SB 24-184 Workplan and initial budget;
- Program Spotlight: Mountain Rail; Front Range Passenger Rail;
- Short-term opportunities: Winter Park Ski Train Expansion; Railroad Rehabilitation and Improvement Financing (RRIF);
- CTIO Lead Deliverables;
- SB 24-184 Initial Budget Summary;
- Next Steps;

Discussion

CTIO and CDOT staff discussed the following items related to SB 24-184 with the board:

- Budget and how CTIO will support the various outreach efforts.
- The governance structure that has been established on the various workstreams which involve key CTIO and CDOT inputs.
- Anticipated administrative burden and CTIO staff time associated with the key deliverables and if CTIO staff had all the resources needed to complete the tasks and perform regular duties.
- Public engagement to date and how the deliverables are being messaged.
- How CTIO is supporting mountain rail development.
- Ticket pricing on the Winter Park Express and possible use of SB24-184 revenues to reduce ticket pricing.
- How Bustang fits into a multimodal strategic capital improvement plan.

Mountain Express Lane Westbound, Central 70, and I-25 South Gap Dynamic Pricing Algorithm Parameters Introduction

Kelly Brown, Chief Toll Operations Officer, provided a short presentation to the CTIO Board on dynamic pricing, pricing strategies, algorithm goals, and parameters. Ms. Brown introduced the Dynamic Pricing Algorithm Parameters for the Mountain Express Lane (westbound) and I-25 South Gap. A proposed change to the current Central 70 dynamic pricing parameter “Minimum and Maximum Decrement” was also introduced. Ms. Brown noted that these items would come before the board again at the next regular meeting for approval.

Privacy Policy Overview

Kelly Brown, Chief Toll Operations Officer, provided an overview of the CTIO Privacy Policy. Ms. Brown noted that the policy details the types of personal information CTIO may collect from visitors to current and future CTIO website(s) and phone application(s), why it is collected, and with whom CTIO may share it. It also describes how CTIO will protect personal information and how website visitors can contact CTIO with any questions. Ms. Brown noted that this item would come before the board again at

the next regular meeting for approval.

Congestion Impact Fee

Chair Stuart introduced the Congestion Impact Fee Imposition item to the board, noting the historic nature of the resolution. As a result, Chair Stuart directed the CTIO Board Secretary, Simon Logan, to read out the resolution in full before the board voted on it.

ACTION: Upon a motion by Director Gutierrez and second by Director Cook, a vote was conducted, and Resolution #451, Congestion Impact Fee imposition, was unanimously approved.

Fiscal Year 2024/25 First Budget Amendment

Piper Darlington, CTIO Director, presented the key items associated with the budget amendment related to SB184 and asked the board for approval.

Discussion

- Board members and staff discussed the Winter Park Ski Train Expansion funding and how it can be used to reduce ticket fares. Some CTIO Board members expressed their support for helping with lowering fares by committing additional Sb24-184 dollars, if necessary. CTIO staff confirmed the rationale for the dollar amount and that further revisions to the budget could be made at the board's direction.

ACTION: Upon a motion by Director Cook and second by Moran, a vote was conducted, and Resolution #452, First Budget Amendment, was unanimously approved.

Adjourn

The CTIO Board adjourned at 11:26 a.m.