

**Freight Advisory Council (FAC) Meeting Notes  
3/30/2021**

**Location:** Virtual Only

**Date/Time:** March 30, 2021, 1:30 m to 4:30 pm

**FAC Chair:** Mike Ogborn

**Attendees:** See Attachment A – Attendee List

Agenda Items Presenters/Affiliations	Discussion Highlights	Actions
Welcome and FAC Business – Michelle Scheuerman, FAC Secretary	<ul style="list-style-type: none"> <li>• Michelle Scheuerman, the FAC Secretary, and the CDOT Senior Transportation Advisor, welcomed FAC members and freight advocates to the meeting. The list of attendees was then read by Kathleen Collins.</li> </ul>	<ul style="list-style-type: none"> <li>• At future FAC meetings, a FAC member roll call will be conducted, vs. reading out names of all attendees to save time.</li> </ul>
Incoming FAC Chair and Vice – Chair Opening Comments - Michelle Scheuerman, CDOT FAC Secretary	<ul style="list-style-type: none"> <li>• Michelle welcomed attendees to the FAC meeting.</li> <li>• Election results are in from the 2021 FAC election conducted earlier this year. The results were the Mike Ogborn, the previous FAC Vice Chair, has been elected to serve as the FAC Chair. Troy Hill of Hill Petroleum, was elected as FAC Vice Chair. Both were asked to speak regarding their acceptance of the election results and their vision for the FAC moving forward.</li> <li>• Michelle recognized Jenyce Houg, of Houg Transportation and Logistics, and the outgoing FAC Chair, for all the good work that Jenyce contributed to the FAC, and explained that the groups has a little something to give her once Jenyce is well.</li> <li>• Mike Ogborn, the newly elected FAC Chair, of Ogborn Consulting, and the previous FAC Vice Chair, thanked the FAC members and Jenyce Houg for her leadership that brought energy that led to all the great work accomplished in the past few years. Mike let the FAC members know that he is here to serve the membership as best he can.</li> <li>• Troy Hill introduced himself. Troy owns and operates, Hill Petroleum, a family run business. Troy recently was rotated off of as Chairman of the Colorado Motor Carriers Association (CMCA) Executive Committee (still serving on this committee) and currently services as the Vice Chair of the CMCA Legislative Committee. Troy also serves on the Board of Trustees for the Colorado Wyoming Petroleum Marketers Association and has been actively involved in legislative efforts for the furthering of commerce and transportation. Related to projects at</li> </ul>	<ul style="list-style-type: none"> <li>• FAC Meeting notes from the November FAC meeting were approved.</li> </ul>

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	<p>CDOT, Troy has been involved in the Eisenhower Johnson Memorial Tunnel project to assess hazmat routing through the tunnel, and the CR 49 proposal to designate this corridor as a hazmat route. Troy noted that a key interest is to serve on a subcommittee of the FAC related to oversized/overweight hazmat permitting.</p> <ul style="list-style-type: none"> <li>• Mike reviewed the agenda for the meeting, and then requested approval of the meeting notes from the last FAC meeting.</li> <li>• Mike then asked if members had any announcements or updates to report on. Mike mentioned that the Biden Administration was planning to announce an infrastructure plan on Wednesday night.</li> <li>• Joe Kiely, VP of Operations for the Ports to Plains Alliance, provided an update on the Ports to Plains Corridor designation in Colorado for its portion as an interstate. Joe noted that the concept is not receiving much support as it moves through Congress. Standalone bills have been drafted and have been introduced in the Senate and the House. The Corridor designation proposed includes Colorado, New Mexico, Oklahoma and Texas. Letters of support from Oklahoma, Texas and New Mexico have been obtained. Colorado's letter is not opposed, but CDOT does not have the funding to support this, and that this stance was not enough support to move Senators to be supportive.</li> <li>• Joe noted also that the main issue is to determine the cost of this designation and the fact that this project is not in CDOT's 10-year Plan, so it is not a priority project at CDOT. Any additional outreach to support this concept was welcomed and supported by Joe. Joe offered to speak with members interested in supporting this offline. One being Scott James of Weld County, who is a new ex-officio FAC member, who serves on the Statewide Transportation Advisory Committee (STAC).</li> </ul>	
New FAC Ex-Officio Members	<ul style="list-style-type: none"> <li>• Mike Ogborn welcomed and introduced two new ex-officio (non-voting) FAC members who serve on the STAC, Scott James, Weld County Commissioner, and Dick Elsner, Park County Commissioner.</li> </ul>	<ul style="list-style-type: none"> <li>• NA</li> </ul>

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	<ul style="list-style-type: none"> <li>• Scott James expressed his interest in serving on the FAC and enjoys his work in the realm of transportation, recognizing its importance to his Weld County and Colorado overall. Scott serves as Chair of the Upper Front Range Planning Region.</li> <li>• Dick Elsner noted that he is also looking forward to serving on the FAC and is looking forward to figuring out ways to solve transportation problems.</li> <li>• Mike thanked both new members for joining the FAC and becoming active members.</li> </ul>	
<p>Legislative and Update</p> <ul style="list-style-type: none"> <li>• State and Federal Legislative Update (Andy Karsian, CDOT)</li> <li>• EPA SmartWay Affiliate (Theresa Takushi, CDOT)</li> <li>• Clean Trucking Strategy Update (Mike King, CDOT)</li> </ul>	<ul style="list-style-type: none"> <li>• Andy Karsian provided the legislative update related to transportation. CDOT maintenance projects now have \$100,000 more to spend on their in-house projects, before they need to go to contractors. The old amount \$150,000, but now up to \$250,000 per maintenance project may be spent, prior to hiring an outside contractor to do the work. This moved out of committee today, and hopefully will get through both chambers of the legislation quickly. Still waiting for draft language of a funding bill, and the legislature is taking on a fee package vs. a ballot measure. Other bills are in the works that we have not seen, that have to do with greenhouse gas (GHG) emissions, one has to do with emissions that are created during construction projects, another is related to building efficiencies, and another looking at GHG emissions from specific industries. Andy offered to talk with anyone who has questions or who would like to discuss any legislative updates in more detail.</li> <li>• Andy Goetz, of DU, asked about the federal infrastructure package and how that will impact Colorado.</li> <li>• Andy noted that the first stimulus dollars focused on transit, but hopes more for surface treatment, roads and bridges will come through for the future. No specifics on the amounts are known currently. There may be funds for railroad infrastructure too.</li> <li>• Greg Fulton, CMCA President, commented on the need to know more about these potential funds we may receive.</li> <li>• CDOT staff is also working with the Colorado State Senators, Bennet and Hickenlooper on comments and input related to Colorado priorities, but otherwise we are in a holding pattern for the state funding.</li> </ul>	<ul style="list-style-type: none"> <li>• Send Link of EPA SmartWay out to FAC membership, after getting link from Theresa.</li> <li>• Provide Clean Trucking Strategy Survey to FAC members who still may want to take the survey.  <a href="https://www.surveymonkey.com/r/37T93CB">https://www.surveymonkey.com/r/37T93CB</a></li> <li>• This is the website for the Clean Trucking Strategy project:  <a href="https://sites.google.com/state.co.us/cotriporgfreight/clean-truck-strategy">https://sites.google.com/state.co.us/cotriporgfreight/clean-truck-strategy</a></li> <li>• Send out Clean Trucking Strategy presentation slides to FAC members.</li> </ul>

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	<ul style="list-style-type: none"> <li>• Joe Kiely noted that earmarks may be part of the equation, but noted that if the state funds are funded by a debt service, that would not necessarily be good.</li> <li>• Mike Ogborn noted that railroads, both large and small are commenting on federal funding scenarios.</li> <li>• Theresa Takushi, CDOT GHG Climate Action Specialist, explained CDOT’s participation as the first State DOT to join the EPA SmartWay initiative as an affiliate member. Theresa offered to talk more with anyone interested in upgrading their fleets to be more energy efficient, via the EPA SmartWay program.</li> <li>• Greg Fulton noted that CMCA and many members are active in EPA SmartWay, and have been so for many years, and encourage businesses to become a part of this program. Greg asked if CDOT will be encouraging the transporting companies they work with to participate and if CDOT will be collecting data on how much reduction will come of participation in this program.</li> <li>• Theresa responded that mainly CDOT’s role will be serving as a resource to entities interested in participating in this program. But since many companies are already members, maybe if the industry needs something else from CDOT, then please reach out to Theresa with any specific questions and needs you identify.</li> <li>• Craig asked if CDOT would use membership in this EPA SmartWay as a leg up to being hired as a subcontractor by CDOT.</li> <li>• Theresa noted that this is something still to be considered as more about the CDOT affiliate role is understood.</li> <li>• Craig Hurst, CDOT Freight Office Manager, noted that CDOT is converting its fleet for lighter vehicles, but that the heavier vehicle will take a lot longer to convert. Being a member of EPA SmartWay will provide us a better understanding of what steps members go through and accomplish via this program.</li> <li>• Mike Ogborn noted that Railroads are also members of the EPA SmartWay program in many instances.</li> </ul>	

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	<ul style="list-style-type: none"> <li>• Mike King, CDOT Assistant Director of Electrification and Energy, provided an update on the Clean Trucking Strategy initiative, which began last summer and will continue through spring and summer of 2021.</li> <li>• Maria Eisemann, of the Colorado Energy Office, and Paul Moynihan, of MJ Bradley, are with us today to explain more about what is happening with this project. Greg Fulton was also recognized and thanked for his participation in this project.</li> <li>• Maria explained the purpose of the study to see how to meet a legislative goal, related to GHG emission reduction. Both medium and heavy duty vehicles play an important role in meeting this goal. The project includes a survey conducted and study, done by MJ Bradley. The study is anticipated to be complete by June 30<sup>th</sup> this year and will inform market activities in this market segment.</li> <li>• Paul Moynihan noted that the focus of the study is from both a national and Colorado perspective in helping reduce GHG emissions from medium and heavy duty vehicles. The role of utilities is also an important consideration to support electrification, and for policy strategies – we need input from the FAC members. Colorado is one of a handful of states signing on to reduce emissions from medium and heavy duty vehicles. The vehicles available right now are mostly school buses and transit vehicles. We are tracking some pilot deployments of these trucks (from Mitsubishi). Several companies have started to purchase electric medium and heavy duty vehicles or have plans to do so. Paul explained when certain commercial vehicle manufacturers will have electric vehicles available over time. The study researched entities purchasing and using zero emission vehicles (ZEVs,) and other industry trends to conversion. The charging infrastructure is another important piece of the conversion. Study focus is what vehicles are in Colorado now – the population of diesel trucks, etc. After Colorado vehicle data was collected, the team conducted a survey. The link was distributed to the FAC members as well, about six weeks to a month ago. Paul encouraged FAC members to take the survey of 10-11 questions regarding Colorado’s medium and heavy duty fleet. Obtained 80 responses to date. The target is to get to 100% ZEVs by 2050. The idea of the survey is to help the</li> </ul>	

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	<p>project team make some more informed predictions related to ZEV use in Colorado for the future.</p> <ul style="list-style-type: none"> <li>• Paul ended the presentation noting that he would be happy to have a follow up conversations or, get any feedback from FAC and thanked FAC members for their time.</li> <li>• Greg Fulton noted a reminder that 75% of the on-road emission are generated by 25% or less of the vehicles which are 2007 and older.</li> </ul>	
<p>FAC 2021 FAC Work Plan and Key Actions (Evan Enarson-Hering)</p> <ul style="list-style-type: none"> <li>• 2021 Work Plan Updates</li> <li>• Key Action and Implementation Discussion</li> </ul>	<ul style="list-style-type: none"> <li>• Evan Enarson-Hering, of Cambridge Systematics, provided a description of the FAC Work Plan and how it came to be.</li> <li>• The intent of the FAC Work Plan was to help the FAC get organized and develop a framework for which actions can be taken, tracked, and monitored for success, while leveraging FAC member and FAC Steering Committee member time effectively. At the end of each year, we can assess what has been accomplished and where we want to go for the next year.</li> <li>• Since the November FAC meeting, staff has been working offline with the FAC Steering Committee to identify priorities for FAC tasks. At the November FAC meeting a great brainstorming session that included a strengths, weaknesses, opportunities and threats (SWOT) analysis of the FAC was conducted. From what was gleaned from that FAC brainstorming session, the following five tasks were identified as FAC priorities for the upcoming year. <ul style="list-style-type: none"> <li>• Develop a Business-led Vision and Strategic Plan for Freight, Trade, and Logistics</li> <li>• Provide Education and Communication around the importance of Freight in decision making</li> <li>• Support freight data collection, compilation, and analysis, and utilization by industry and agencies</li> <li>• Expand CDOT’s freight resilience and infrastructure redundancy efforts.</li> <li>• Advocate for policies that support freight’s role in economic recovery.</li> </ul> </li> <li>• Next, the FAC members were asked to participate in a telephone poll to identify key task leaders (Champions/Points to Contact) for these five tasks, more specifically, What?, Who? and How? for each task. For the results of the polling</li> </ul>	

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	<p>exercise conducted for each priority FAC task see the attached appendix B: CDOTFAC Mar21 Polling Results.</p> <ul style="list-style-type: none"> <li>• Karen Gerwitz, President and CEO of the World Trade Center Denver, asked about funding the five tasks in order to accomplish them. Evan responded that this would be up to the FAC and project task teams to decide. Grants and non-profit (501-C) were two concepts discussed.</li> <li>• In terms of the <b>1. Develop a Business-led Vision and Strategic Plan for Freight, Trade, and Logistics task</b>, Karen Gerwitz offered to either lead or just take part and is open to either, although work on an inland port stakeholder group may take up most of her time. Evan noted that some of this task may align with the inland port work and stakeholder group Karen is going to form.</li> <li>• <b>2. Provide education and communication around importance of freight in decision making</b> – Greg Fulton agreed to lead this group but noted that he would need to drag Tracy into this too. Troy Hill noted that some folks are already working together on other projects. If you get one of us, you get them all, e.g., Greg, Tracy, Troy, Erica and Jenyce. Jack Buffington also offered to help with this effort. It aligns with the Work Group Jack Co-leads for the Freight Industry Sector Partnership.</li> <li>• Diego Lopez noted the National Association of State Energy Officials, who do good work.</li> <li>• <b>3. Support freight data collection, compilation, analysis, and utilization by industry and agencies</b> – Dick Elsner offered his participation with this task in the chat and Jack Buffington was a key nominee for this work via the telephone poll.</li> <li>• <b>4. Expand CDOT's freight resilience and infrastructure redundancy efforts</b> – Craig Hurst's name was listed on the poll as a potential champion for this task. Two guest speakers from the past FAC meetings were mentioned as key support for this task – Kim Woodworth of Economic Development Council of Colorado (EDCC) and Liz Garner from the Colorado State Demographers Office.</li> <li>• <b>5. Advocate for policies that support freight role in economic recovery</b> – due to time constraints, the FAC Secretary decided to work more off-line with the FAC Steering Committee on this task, to see the What, Who and How if this task for the FAC.</li> </ul>	

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<p>Project Updates</p> <ul style="list-style-type: none"> <li>• National Highway Freight Program (NHFP) Overview</li> <li>• Major Plan and Project Updates</li> </ul>	<ul style="list-style-type: none"> <li>• Michelle provided a brief overview to the FAC members of the National Highway Freight Program (NHFP).</li> <li>• Established by the FAST Act in 2015 (23 U.S. Code Section 167); States must establish a Freight Investments Plan (FIP); Corridor on the National Highway Freight Network, and approximately \$83 million was allocated to CDOT for FY 2016-FY2020. Qualifying Projects include freight studies and design, construction and mitigation of highway, bridges and safety projects, technology improvements (e.g., ITS and Alternative Fuels, and Up to 10% of NHFP for intermodal (conditions apply). The selection and steps of the funding process were overviewed from Goal Alignment through Award Funding, etc.; In order to avoid lengthy application work for projects that don't score well, the concept of a call for ideas, based on mostly qualitative information was created to weed out projects earlier in the process; the application form provides links to relevant data to make the application process more convenient (safety and crash data analyzed by Traffic Safety and Engineering staff to ensure data is analyzed consistently between applications. The process also includes transparent scoring, projects are grouped by project phase, and linked to CDOT goals. Other aspects of the project selection process for this program include appropriate opportunities for stakeholder coordination; final project selection and award, and then monitoring and evaluating projects to ensure program dollars are expended well and within a reasonable time frame.</li> <li>• An NFHP Project Section for 2021 is underway, and a hybrid approach with a few projects approved by CDOT Executive Management prior to making a call for projects. This process will beta test the first use of the new process that is outlined in a guidance document and a training presentation with voice overs to walk applicants through the process, including a scoring process, step by step.</li> <li>• Three projects were approved by Executive Management prior to the call for projects – (1) Timber Bridge Repairs on Truck Routes for \$2 million– using new cost effective maintenance treatment (roughly \$100,000 each vs. 4 million to replace one bridge) extending the life by 30 years and allowing heavier loads to</li> </ul>	<ul style="list-style-type: none"> <li>• FAC will be brought NHFP FY 2021 project information at the next FAC meeting.</li> <li>• Coordination with Joe Kiely offline related to Ports to Plains and Freight Mobility Study concerns.</li> </ul>



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	<p>traverse these bridges; (2) Metro Area Chain Stations; and (3) Weigh-in-Motion Program and Safety Enhancement. A fourth project for a CDOT Rest Area has been delayed until the next call for projects, due to the desire to leverage funds for future improvements more effectively.</p> <ul style="list-style-type: none"> <li>• This project selection process is anticipated to finish in August, but FAC input will be solicited (May-June 2021) before final approval is granted by CDOT Executive Management.</li> <li>• Joe Kiely asked about NHFP funding projects not on the 10-year Plan, in particular a freight mobility study proposed by Commissioner Gary Beedy.</li> <li>• Michelle, responded that these smaller projects are the focus to free up limited rural and urban critical freight corridor miles. The 10-year Plan has larger projects that may use up the Freight Investment Plan miles for NHFP.</li> <li>• Craig noted the different colors of money related to NFHP and also money for the 10-year Plan. All NHFP projects due align with goals of the Colorado Freight Plan and the Statewide Transportation Plan goals.</li> <li>• Joe agreed to talk more with Craig and Michelle on freight projects offline. There are some thoughts on the freight mobility study proposal, that have not yet been approved, but the proposal has not been forgotten. Craig concurred that there are thoughts in the works to address several issues raised by Joe and Commissioner Beedy.</li> </ul>	
Next Steps	<ul style="list-style-type: none"> <li>• Mike Ogborn closed the meeting and thanked FAC members for their participation, and noted that folks should feel free to reach out to CDOT, CMCA, or your FAC Chair with any regulatory or industry relief issues or needs.</li> <li>• The FAC Steering Committee will continue to advance FAC initiatives <ul style="list-style-type: none"> <li>○ Additional members always welcome</li> </ul> </li> <li>• Next FAC Quarterly meeting is scheduled for summer 2021, with meeting notice to be sent out in advance.</li> </ul>	<ul style="list-style-type: none"> <li>• N/A</li> </ul>

**Attachment A - Freight Advisory Council (FAC) Meeting Attendance Remote  
3-30-2021**

Check (if in Attendance)	Last Name	First Name	Organization
<b>Current FAC Members</b>			
X	Arganbright	David	Omnitrax
X	Ash	Rick	Retired Independent Owner/Operator Truck Driver
	Bailey	Grier	CO-WY Petroleum Marketers Assoc.
X	Beedy	Commissioner Gary	District 11
	Boyle	Craig	Walmart
X	Buffington	Jack	Denver Transportation Institute DU
X	Denney	Erica	Denney Transport, LTD
X	Elsner	Dick	Park County, STAC Rep
	Emery	Jason	Excel Driver Services
X	Goetz	Andy	Denver Transportation Institute DU
X	Brown	Laurie	Denver Transportation Club
	Anderson	Nathan	Union Pacific Railroad
	Cristina	Paul	BNSF Railroad
X	Stoffels	Amber	BNSF Railroad
	Shea	Megan	BNSF Railroad (for Paul Cristina)
X	O'Dorisio	Steve	Adams County Commissioner
X	Archaga	Mario	UPS
X	Fulton	Greg	Colorado Motor Carriers Association
X	Dittman	Leonard	Colorado State Patrol
X	Gerwitz	Karen	Denver World Trade Center
X	Gregory	Steve	Iowa Pacific/San Luis and Rio Grande Railroad
X	Hilaire	Jeanette	DEN
X	Hill	Troy	FAC Vice-Chair, Hill Petroleum
X	Houg	Jenyce	FAC Chair, Houg Company
X	James	Scott	Weld County, STAC Representative
X	Kiely	Joe	Ports to Plains
X	Killgore	Jake	
X	Lopez	Diego	Northern Colorado Clean Cities
X	White	Rebecca	CDOT DTD Director
	Mazzucca	Ozzie	Werner Trucking
X	Ogborn	Mike	FAC Chair, Ogborn Consulting
	Rich	Tim	Western Slope
X	Spaulding	Carl	Renewable Fiber
X	Smith	Robyn	May Trucking
	Schurr	Volker	Seko Logistics
	Sogar	Jeff	Amazon
	Stevens	Jessica	Ryder
X	Van Schaick	Jeff	Genessee Wyoming Railroad
X	Weart	Wally	Retired Railroad Advocate
<b>Other Attendees 3-30-2021 FAC Meeting</b>			
Check (if in Attendance)	Last Name	First Name	Organization
X	Nixon	Kirstie	CSP POE
X	Bressler	Dean	GVMPO
X	Bustow	Aaron	FHWA

**Other Attendees 3-30-2021 FAC Meeting**

<b>Check (if in Attendance)</b>	<b>Last Name</b>	<b>First Name</b>	<b>Organization</b>
X	Cady	Tony	CDOT Region 5
X	Collins	Kathleen	CDOT Statewide Planning
X	Driscoll	Richard	Cambridge Systematics
X	Dusil	Ryan	NFRMPO
X	Eisemann	Maria	CEO
X	Enarson-Hering	Evan	Cambridge Systematics
X	Eussen	Jim	CDOT
X	Gaughan	Marissa	CDOT
X	Hadley	Josie	CDOT
X	Hartman	Brian	CDOT Division of Transit and Rail
X	Helfant	Matthew	DRCOG
X	Herrmann	Danny	CDOT
X	Hurst	Craig	CDOT OS/OW Permits
X	Karasko	Becky	NFRMPO
X	Karsian	Andy	CDOT
X	Kelly	Kay	CDOT IMO
X	King	Mike	CDOT
X	Lantz	Brenda	NDSU
X	Larson	Julia	CDOT
X	Lindquist	Nathan	CDOT
X	Lorme	John	CDOT DMO
X	Mattson	JoAnn	CDOT
	McLean	Keara	CDOT
X	Meneghetti	Tony	CDOT
X	Moynihan	Paul	MJ Bradley & Associates
X	Morracco	Axel	Denver Transportation Club
X	Mulligan	Ryan	Parsons
X	Muraro	Matthew	CDOT Region 5
	Nguyen	Lisa	DEN
X	Northrop	Mark	PPACG
	Parks	Adam	CDOT
X	Rogers	Mark	CDOT Region 3
X	Rowe	Jan	CDOT Region 1
X	Sakaguchi	Tracy	CMCA
X	Scheuerman	Michelle	CDOT, FAC Secretary
	Stratton	Andy	CDOT
X	Streisfeld	Lisa	CDOT Office of Innovative Mobility
	Stremel	Doug	Jacobs
X	Takushi	Theresa	CDOT
X	Tucker	Scott	APEX Transportation
X	Van Vonno	Annelies	CDOT
X	Wilson	Bob	CDOT Communications