## STAC DECEMBER 13, 2013

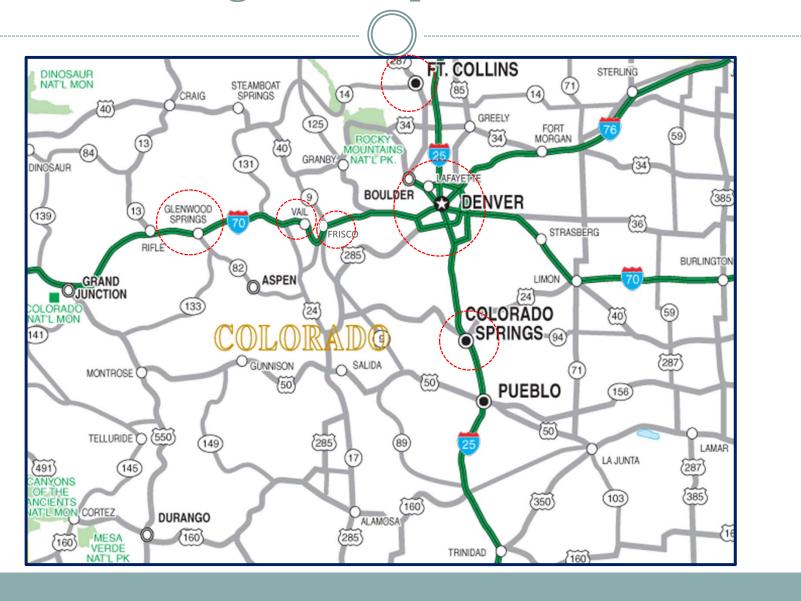
Mark Imhoff, DTR Director

#### • Today's Purpose:

- Present the IX Plan
- Seek STAC endorsement/TC approval requested in January
- IX Sub-Committee
  - Transit & Rail Advisory Committee (TRAC) representatives
  - Linked transit agencies/entities
  - Assist CDOT in final development of the IX Plan
- Stakeholder outreach: October December
  - Final Plan Update/seek endorsements
    - ▼ Inter Mountain TPR
    - North Front Range MPO
    - Pikes Peak Area COG
    - × DRCOG
    - × RTD Board
    - Transit and Rail Advisory Committee (TRAC)
    - × STAC

# CDOT Mission:"...provide the best multi modal transportation system..."

- SB 09-094: Created Division of Transit & Rail (2009)
  - Authority to operate transit
- SB 09-108: FASTER (2009)
  - \$10 M/year for statewide transit
  - Authority to spend on transit operations
- AG concurrence (2013)
  - Authority to operate and fund
- TBD Colorado recommendation (2012)
  - The state should play an enhanced role in helping to catalyze and secure funding for transit projects, such as interregional bus service
- State Transit Plan stakeholder input (2013 on-going)
  - Desire/need for more regional/interregional service



#### **IX Bus Concept**

- CDOT becomes a transit provider (using a private operator)
  - Begins to fulfill multimodal mission
- Interregional element to statewide transit network
- Connect population & employment centers
- Peak period commuter & "essential service" express
  - Fast/minimize travel times
  - Limited stops/significant spacing
    - **▼** Utilize park-and-rides for broad local access
- Maximize fare box recovery
  - Expect at least 40% over time
  - Guarantee 20% within two years

- Intercity & Regional Bus Network Study
  - 15 month effort/complete early 2014
  - Interregional Express Bus development support
- Peer Agency Investigation/Lessons Learned
  - o 5 peer systems evaluated
  - Focus on park-and-ride collection points
  - Commuter peak period focus
    - Accommodate essential service needs
  - State or regional Commission or Board governance structure
  - Agency procured buses most cost effective
  - High fare box recovery: 38%-84%
    - **Exception-New Mexico (15%) due to no/low CBD parking costs**
  - Contract for operations
    - Minimize number of operators/contracts



#### **Fort Collins to DUS**

- 5 round trips/wkday
  - 4 peak commute times
  - o 1 off-peak
- Park-and-Rides/stations
  - I-25/Harmony Road PNR
    - Park-and-ride expansion required
  - o I-25/US 34 PNR
  - Denver Union Station
- Utilize current/future managed lanes & direct DUS access
- Ridership estimate
  - 171-257 passengers/day



#### **Colorado Springs to DUS**

- 6 round trips/wkday
  - 5 peak commute times
  - o 1 off-peak
- Park-and-Rides/stations
  - I-25/Tejon Rd PNR
  - o I-25/Woodman Rd PNR
    - Park-and-ride access required
  - I-25/Monument PNR
  - I-25/Broadway Station
  - Denver Union Station
- Ridership estimate
  - 371-556 passengers/day



#### **Mountain Corridor Plan**

- 1 round trip/wkday
  - 7:20AM depart Glenwood Springs
  - 6:00PM depart DUS
- Park-and-Rides/stations
  - South Glenwood Station PNR
  - o I-70/Eagle PNR
  - Vail Transit Center PNR (pay in winter)
  - Frisco Transit Center PNR
  - Denver Federal Center
  - O Denver Union Station
- Ridership estimate
  - 18-36 Passengers/day

#### 13 Over the Road Coaches

- o 50 passenger capacity, ample leg room
- Handicap accessible
- Reclining seats w/3 point restraining belts
- Fold down tray tables
- Wi-Fi and 110 volt electrical outlets
- Restrooms
- Bike racks

- FY2015-FY2017 Operations & Maintenance
  - Contract with a private provider
    - x 3 year contract w/ 2 one-year options (FY2018 & FY2019)
    - Customer service performance measures
    - **Required maintenance schedule and monitoring**
  - o RFP in development/advertise February 2014
    - **RTD & Mountain Metro expertise/specs and process**
  - Commission review and approval Spring 2014

#### Fare structure - Recommended

- \$0.17/mile consistent with industry/peer evaluation
- Single ticket one-way
  - **▼ \$10/trip: Ft. Collins to DUS**
  - x \$12/trip: Colorado Springs to DUS
  - x \$28/trip: Glenwood Springs to DUS
  - x \$17/trip: Vail to DUS
- Multiple trip discounts:
  - **10% discount (10 ride ticket)**
  - 20% discount (20 ride ticket)
  - **≈ 25% discount (40 ride ticket)**

		IX Net	t II	nvestment	(su	ıbsidy)					
	FY 2015			2016	FY 2	2017	FY	2018	4 yr Total		
Admin and Operating Expenses	\$	2,145,077	\$	2,664,302	\$	2,679,987	\$	2,744,326	\$ 10,233,692		
Replacement fund	\$	487,500	\$	650,000	\$	650,000	\$	650,000	\$ 2,437,500		
Total Annual Costs	\$	2,632,577	\$	3,314,302	\$	3,329,987	\$	3,394,326	\$ 12,671,192		
IX Plan Forecast											
Annual Fare Revenue	\$	647,817	\$	1,033,918	\$	1,377,697	\$	1,635,861	\$ 4,695,293		
Annual Net Investment (subsidy)	\$	1,984,760	\$	2,280,384	\$	1,952,290	\$	1,758,465	\$ 7,975,899		
Fare box recovery ratio		30%		39%		51%	,	60%			
Worst Case Scenario											
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Annual Fare Revenue	\$	323,981	\$	519,977	\$	687,558	\$	828,303	\$ 2,359,819		
Annual Net Investment (subsidy)	\$	2,308,596	\$	2,794,325	\$	2,642,429	\$	2,566,023	\$ 10,311,373		
Fare box recovery ratio		15%		20%		26%	,	30%			

#### IX Recommended Funding

- FASTER Statewide pool annual allocation
  - Capped at \$3.0M no increases
  - **Covers operations & maintenance**
- Fare box revenues dedicated to program
  - Funds other operating costs, capital needs and service expansion
  - x Includes Bus Replacement Fund annual contribution
- IX Cumulative Reserve
  - Commission controlled/capital improvements
  - **▼ IX excess funds/grows to \$3.0M**
  - x >\$3.0M refunded to FASTER Statewide capital program
- No local match

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Cash Flow Analysis: FY 2014 - FY 2018 in (\$000	,000	))																	
		FY 2014			FY 2015 <sup>(2)</sup>		FY 2016		FY 2017			FY 2018							
Budget/Revenues																			
Initial Capital Fund	\$	10.92																	
FASTER Statewide Funds	\$	-			\$	3.00			\$	3.00		\$	3.00			\$	3.00		
Farebox Revenue	\$	-			\$	0.65			\$	1.03		\$	1.38			\$	1.64		
Total Reven	ıe		\$	10.92			\$	3.65			\$ 4.03			\$	4.38			\$	4.64
Operating Costs																			
Contract Operator	\$	-			\$	1.46			\$	1.95		\$	1.95			\$	1.99		
DTR Salaries (2 positions)	\$	-			\$	0.26			\$	0.27		\$	0.28			\$	0.28		
Branding/Communications	\$	0.20			\$	0.15			\$	0.10		\$	0.10			\$	0.11		
Maint. Compliance Engineer	\$	0.05			\$	0.10			\$	0.05		\$	0.05			\$	0.05		
Fare Media	\$	-			\$	0.00			\$	0.00		\$	0.00			\$	0.00		
Misc. Other	\$	0.03			\$	0.10			\$	0.10		\$	0.11			\$	0.11		
Operating Reserve <sup>(1)</sup>					\$	0.07			\$	0.19		\$	0.19			\$	0.20		
Total Operating Co.	ts		\$	0.28			\$	2.15			\$ 2.66			\$	2.68			\$	2.74
Capital Costs																			
Bus Purchase	\$	7.80			\$	-						\$	-			\$	-		
PNR Improvements	\$	1.00			\$	-			\$	-		\$	-			\$	-		
Misc. Capital	\$	0.25			\$	0.25			\$	0.25		\$	0.25			\$	0.25		
Total Capital Cos	ts		\$	9.05			\$	0.25			\$ 0.25			\$	0.25			\$	0.25
Replacement Fund																			
Annual Contribution	\$	-			\$	0.49			\$	0.65		\$	0.65			\$	0.65		
Replacement Fund Total	\$	-			\$	0.49			\$	1.14		\$	1.79			\$	2.44		
							\$	0.49			\$ 0.65			\$	0.65			\$	0.65
Net Revenues minus Expenses <sup>(3)</sup>			\$	-			\$	0.77			\$ 0.47			\$	0.80			\$	0.99
Cumulative Reserves <sup>(4)</sup>			\$	1.57			\$	2.34			\$ 2.80			\$	3.00			\$	3.00
Refunded to FASTER Statewide Pool			\$	-			\$	-			\$ -			\$	0.60			\$	0.99

#### Customer Service Plan

- o Key principles:
  - Safe travel with friendly drivers
  - Clean, comfortable buses
  - Passenger friendly amenities: leg room, Wi-Fi, restrooms, ADA accessible
  - **▼** On-time performance
- Guaranteed ride home
- Customer Call Center
- Mobile Apps
  - **Real time bus location**
  - Schedules & fares

#### Communications Plan

- o Part I: Brand
  - **Public information elements (system map, schedules, website, brochures, etc.)**
  - Marketing elements (campaigns, advertising, etc.)
  - Bus stop/station treatments (signage, information posts, architectural amenities, other)
  - Bus vehicle treatments (exterior and interior)
- Part II: Education
  - **Benefits**
  - × Operations
  - **Partnerships with local agencies**
  - **×** How to ride

#### Measuring IX Success

- Quarterly Performance Reports
  - **X** Ridership
  - **x** Fare box revenues
  - Fare box recovery ratios
  - On-time performance rate
  - Contractor violations
- Continuous performance monitoring
- Service flexibility to maximize performance

#### Commission Oversight

- Suggest T&I Committee serve as IX Operating Committee
  - ▼ TRAC provides input
- No capital expenditures or service expansion w/out TC approval

- Request Commission approval January 2014
- Public outreach Spring 2014
- Communications/branding Winter/Spring 2014
- Local Partnerships Spring/Summer 2014
  - Joint advertising
  - Ticket sales
  - PNR maintenance
- Service opening Late 2014

# Questions

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