# CHAPTER 5 Consultation and Coordination

- This chapter describes the communications and
- 2 coordination that have occurred with stakeholders
- 3 during the EA process. Coordination with stakeholders
- 4 has focused on early identification of issues,
- 5 cooperative resolution of issues, and open and honest
- 6 communication. The Stakeholder Involvement Plan
- 7 (CH2M HILL, 2007g) is available in Appendix C.

#### **§ 5.1 AGENCY CHARTER**

- The team established a charter agreement on June
  10 15, 2007 with the five primary project participants:
  11 FHWA, CDOT, RTD, Lakewood, and CH2M HILL. At
  12 its foundation, the charter established the purpose of
  13 the study: to deliver a NEPA decision document that is
  14 endorsed and supported by the public and
  15 stakeholders. The charter also identified goals and
  16 values for the project and team interactions, formally
  17 articulated the roles and responsibilities of participants
  18 for the study, and provided a structured decision
  19 process where team members would provide
  20 concurrence at key milestones in the NEPA process.
- The team also agreed to implement streamlining techniques into this EA that could be tested and
- 23 potentially applied to future projects.

#### 24 5.2 AGENCY COORDINATION

Resource and regulatory agencies outside of the
charter team and other departments within CDOT and
FHWA have been consulted as part of the agency
coordination process. As described in the *Scoping Summary Report* (CH2M HILL, 2007f), 23 agencies,
listed in Exhibit 5-1, were invited to a formal scoping
meeting on August 16, 2007, to identify issues of
concern. Other CDOT and FHWA departments were
also invited to this meeting. Each participant was
provided a copy of two reports in advance of the
scoping meetings. The *Existing Conditions Report of Engineering Design Elements* (CH2M HILL, 2007d)

- 37 provided background information on the transportation
- 38 problems and "geometric health" of the existing
- 39 transportation system, which informed the purpose
- 40 and need for the US 6/Wadsworth project.

### EXHIBIT 5-1: AGENCIES CONSULTED ON US 6/WADSWORTH STUDY

#### **Local Agencies**

City of Lakewood

**Denver Regional Council of Governments** 

Jefferson County Administration

Jefferson County Department of Health and Environment

Jefferson County Division of Highways and Transportation

Jefferson Economic Council

Regional Air Quality Council

Regional Transportation District

Urban Drainage and Flood Control District

#### **State Agencies**

Colorado Department of Local Affairs

Colorado Department of Public Health and Environment, Air Pollution Control Division

Colorado Department of Public Health and Environment, Hazardous Materials and Waste Management Division

Colorado Division of Local Government

Colorado Division of Wildlife

Colorado State Parks

State Historic Preservation Office

#### **Federal Agencies**

Department of Interior, Office of Environmental Policy and Compliance

Department of Housing and Urban Development

Federal Emergency Management Agency

Federal Transit Administration

U.S. Army Corps of Engineers

U.S. Environmental Protection Agency

U.S. Fish and Wildlife Service

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- The Summary of Existing Conditions Report
  (CH2M HILL, 2007a) outlined the important
  environmental resources that would need to be fully
  evaluated in the EA, identified resources of less
  importance in this project context that would not be
  analyzed in detail, and provided recommendations
  about methodologies to be used for impact analysis.
- 8 Scoping input received from resource agencies
  9 indicated agreement with the identified purpose and
  10 need and recommended level of environmental
  11 analysis. Letters were sent to the same agencies in
  12 February 2008 and June 2008 to inform them of study
  13 progress at key milestones. The agencies have
  14 received a copy of this EA and will have the
  15 opportunity to comment on its findings during the
  16 45-day review period.

17 Formal consultation with the Colorado SHPO has 18 been conducted to fulfill the requirements of Section 19 106 of the National Historic Preservation Act. In 20 addition to the scoping meeting and letters sent to all 21 agencies, described above, consultation has included 22 the following additional steps: consultation on the 23 boundaries of the area of potential effect (APE), which 24 resulted in no objections from the SHPO; submittal of the determination of eligibility of historic resources, 26 which resulted in concurrence from the SHPO; and 27 submittal of the determination of effects to historic 28 resources, which also resulted in concurrence from 29 the SHPO. Negotiations regarding mitigation for 30 adverse effects to historic properties is under way and 31 will be completed before CDOT and FHWA sign a 32 decision document. Records of meetings and 33 communications with each agency can be found in 34 Appendix C.

Formal consultation with the USACE has been
conducted to fulfill the requirements of Section 404 of
the Clean Water Act. In addition to the agency
scoping meeting and letters sent to all agencies,
described above, consultation with the USACE has
included the following additional steps: submittal of
the Wetland Delineation Report and jurisdictional
determinations and informal coordination regarding
potential impacts and permitting requirements. The
consultation with the USACE resulted in preliminary

- 45 jurisdictional determinations for waters and wetlands
- 46 within the construction area under USACE regulatory
- 47 jurisdiction and initial recommendations for Section
- 48 404 permitting. Coordination with the USACE will
- 49 continue through final design and permitting.

#### 50 5.2.1 AGENCY COORDINATION ACTIVITIES

- Exhibit 5-2 lists the agency coordination activities that
  have occurred with local, state, and federal agencies.
  In addition to the activities listed in Exhibit 5-2, nine
- Technical Leadership Team meetings have been held to date with Lakewood and RTD to discuss study
- <sub>56</sub> progress, come to consensus on key decisions, and
- 57 fulfill the goals of the charter agreement.

**EXHIBIT 5-2: AGENCY COORDINATION ACTIVITIES** 

Activity	Date
Lakewood project kickoff meeting	5/14/2007
NEPA training for Lakewood staff	6/6/2007
Lakewood planning meeting	6/14/2007
Agency chartering meeting	6/15/2007
DRCOG travel demand modeling meeting	8/8/2007
Agency scoping meetings	8/16/2007
Section 106 Consultation letters mailed to Native American tribes	9/14/2007
Lakewood City Council briefing	9/17/2007
UDFCD drainage coordination meeting	9/25/2007
SHPO area of potential effects meeting	11/15/2007
Area of potential effects consultation letter and memorandum mailed to SHPO and consulting parties	12/12/2007
SHPO letter documenting no objections to area of potential effects	12/26/2007
Progress letter mailed to agencies	2/18/2008
DRCOG traffic operations meeting	3/28/2008
Lakewood traffic review meeting	4/1/2008
Lakewood ROW impacts meeting	4/4/2008
Lakewood traffic review meeting	5/13/2008
Lakewood noise wall coordination meeting	6/30/2008
Progress letter mailed to agencies	6/18/2008
Lakewood City Council briefing	6/21/2008
Determination of Eligibility consultation letter and report mailed to SHPO and consulting parties	7/2/2008
Lakewood/UDFCD drainage coordination meeting	7/9/2008
Lakewood ROW impacts meeting	7/9/2008

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**EXHIBIT 5-2: AGENCY COORDINATION ACTIVITIES (CONT.)** 

EXHIBIT 5-2. AGENCY COORDINATION ACTIVITIES (CONT.)		
Activity	Date	
Lakewood Development Assistance Team presentation	7/10/2008	
Request from SHPO for additional information on historic resource eligibility	8/7/2008	
Lakewood funding approaches meeting	8/15/2008	
Lakewood ROW impacts meeting	9/5/2008	
Submittal of Wetland Delineation Report and jurisdictional determinations to USACE	9/18/2008	
Response to request for additional information and <i>Final Historic Resources</i> Survey Report sent to SHPO	10/10/2008	
SHPO concurrence with determination of eligibility of historic resources	10/21/2008	
USACE e-mail correspondence regarding wetland impacts and permitting	11/20/2008	
Historic resource effects determination submitted to SHPO and consulting parties	12/9/2008	
SHPO effects determination review meeting	12/9/2008	
SHPO concurrence with determination of effects to historic resources	12/19/2008	

#### 1 5.2.2 KEY ISSUES RAISED

- <sup>2</sup> This section summarizes the key issues raised by
- $_{\mbox{\tiny 3}}$  agencies and the actions taken to address them.
- 4 Scoping Issues
- 5 Issue: The City of Lakewood should consider the
- 6 impacts of zoning compliance on ROW acquisition. If
- 7 zoning compliance is required of all affected
- 8 properties, ROW acquisition could become an even
- 9 more significant project cost and impact.
- 10 Action: Subsequent meetings were held with
- 11 Lakewood to discuss this issue and determine if some
- 12 nonconformance may be allowed.
- 13 **Issue:** Current Nationwide permit regulations for
- 14 impacts to wetlands and waters of the United States
- 15 may not provide coverage for project impacts, and an
- 16 individual 404(b)(1) permit may be required.
- 17 Action: Subsequent coordination with USACE
- 18 determined that Nationwide Permit # 14 (Linear
- 19 Projects) would be appropriate for project impacts.

- 20 Issue: Coordination needs to occur with the Urban
- 21 Drainage and Flood Control District (UDFCD)
- $_{\rm 22}$  regarding flood improvements upstream of the project
- 23 area.
- 24 Action: Subsequent meetings identified
- 25 improvements by others that were incorporated into
- 26 the modeling for project drainage improvements.
- **27 Post-Scoping Issues**
- 28 Issue: CDOT should pay close attention to the height
- 29 and aesthetic treatment of the noise wall proposed
- 30 along the frontage road northeast of the interchange.
- 31 Action: CDOT will consult with Lakewood on the
- 32 design of noise walls during final design.
- 33 Issue: CDOT should carefully consider how to
- 34 manage excess ROW from parcels fully acquired.
- 35 Action: CDOT has explained to Lakewood and
- 36 interested property owners the ROW policy that
- 37 addresses disposal of excess property and parties
- 38 entitled to first right of refusal. CDOT ROW policies
- 39 also allow owners the ability to maintain ownership of
- 40 uneconomic remnants if they desire.

#### 41 5.3 PUBLIC INVOLVEMENT

- 42 Public involvement activities were crafted to identify
- 43 community concerns, provide opportunities for input,
- 44 and achieve public endorsement and support for the
- 45 project. Public involvement activities have focused on
- 46 building a high degree of public trust in the study and
- 47 decision process. To build and maintain this trust, the
- 48 project team established the following goals: develop
- 49 a project that is compatible with community and
- 50 municipal visions for the corridor; maintain open and
- 51 honest communications; and thoroughly identify
- 52 important community issues early in the planning
- 53 process.
- 54 Numerous and timely communications with
- 55 stakeholders have been essential to achieving these
- 56 goals. A variety of outreach methods has been used
- 57 to reach, engage, and inform stakeholders. The
- 58 sections below describe the outreach efforts and
- 59 involvement activities that have been conducted, and
- 60 the important community issues that have been
- 61 identified through these activities.

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- 1 The public involvement activities conducted to date
- 2 have helped build public trust in project decision
- 3 makers and create widespread public support for the
- <sup>4</sup> planning process and Build Alternative.

#### 5.3.1 PUBLIC MEETINGS

Exhibit 5-3 lists the meetings that have occurred with public stakeholders. Meetings with individual groups were advertised by those groups to their members. Project open houses were advertised by: a) direct mailings to the project mailing list; b) flyers mailed and hand delivered to businesses and community centers; c) advertisements in the *Denver Post* and *Lakewood Sentinel*; and d) informational postings on Lakewood's Channel 8 and website, and the project and local organization websites. Attendance at public meetings increased throughout the project; 70 people attended the first open house (public scoping meeting), 92 were in attendance at the second open house, and 127 attended the third open house.

#### **EXHIBIT 5-3: PUBLIC MEETINGS**

Activity	Date
Eiber Neighborhood Organization meeting	7/19/2007
Two Creeks Neighborhood Organization meeting	7/21/2007
West Colfax Community Association meeting	8/15/2007
Public Scoping Meeting	8/21/2007
Lakewood on Parade booth	8/25/2007
O'Kane Park Neighborhood Association meeting	8/28/2007
Alameda Gateway Community Association meeting	9/5/2007
Mid Lakewood Civic Association annual meeting	9/25/2007
Morse Park Neighborhood Organization meeting	10/11/2007
Informational meetings with schools	9/11/2007 – 10/4/2007
Business owner interviews	10/30/2008 – 12/5/2008
Public Open House #2 – present range of design concepts	2/12/2008
Eiber Neighborhood Organization meeting	3/13/2008
West Alameda Kiwanis meeting	4/2/2008
Two Creeks Neighborhood Organization meeting	4/19/2008

#### **EXHIBIT 5-3: PUBLIC MEETINGS (CONT.)**

,	
Activity	Date
Eiber Neighborhood Organization meeting	4/22/2008
Public Open House #3 – present preferred alternative	4/29/2008
O'Kane Park Neighborhood Association meeting	4/29/2008
Public Open House #3, makeup date	5/21/2008
Noise Assessment and Mitigation meeting	6/4/2008
Property owner meetings	6/23/2008 – 7/8/2008
Two Creeks Neighborhood Organization meeting	6/21/2008
Alameda Gateway Community Association meeting	7/2/2008
West Colfax Community Association meeting	7/16/2008
Mid Lakewood Civic Association meeting	10/2/2008

#### 20 5.3.2 PUBLIC OUTREACH EFFORTS

<sup>21</sup> In addition to meeting with stakeholders, CDOT used other methods to distribute project information. Some

- 23 of those activities are described below. A complete
- 24 listing of outreach activities is available in the
- 25 Stakeholder Involvement Plan (CH2M HILL, 2007g) in
- 26 Appendix C.
- 27 Direct mailings were sent to the entire mailing list,
- 28 including: a) a letter introducing the study and inviting
- 29 recipients to the public scoping meeting; b) the
- 30 January 2008 newsletter; c) the April 2008 newsletter;
- 31 and d) the fall 2008 postcard update on study
- 32 progress. As the study progressed, the mailing list
- 33 expanded from an initial list of 550 addresses within
- 34 three blocks of the project area to 3,700 addresses
- 35 surrounding the project area between Garrison and
- 36 Otis Streets.
- 37 Mailings and solicitations for interviews were sent to
- 38 specific groups, including businesses and commercial
- 39 property owners, area schools, and owners of
- 40 potentially affected properties. Interviews with
- 41 businesses along the corridor provided an opportunity
- 42 to understand commercial operations within the study
- 43 area; establish a line of communication if potential
- 44 property or business impacts were identified; clarify

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- $_{\scriptscriptstyle \perp}$  the scope of the NEPA study; and dispel rumors about
- 2 the project, particularly related to the decision-making
- process and potential use of eminent domain. The
- 4 business survey process also led to more than
- 5 100 new businesses being added to the mailing list.
- 6 Meetings and discussions with owners of potentially
- 7 affected properties provided similar benefits and
- 8 established strong lines of communication with many
- 9 of the property owners.
- $_{\mbox{\tiny 10}}$  Regular updates were posted to the project website,
- 11 www.US6Wadsworth.com.
- 12 Study updates were provided to neighborhood and
- 13 business groups for publication in their quarterly
- 14 newsletters.

## 15 5.3.3 SPECIALIZED OUTREACH TO MINORITY AND LOW-INCOME POPULATIONS

- 17 Demographic data from the U.S. Census and area
- 18 schools indicate minority and low-income populations
- 19 are present in higher-than-average percentages in the
- 20 neighborhoods surrounding the project area.
- 21 Specialized outreach efforts, therefore, were
- 22 employed to identify and engage minority and low-
- 23 income stakeholders in the decision-making process.
- 24 Newsletters and the public scoping meeting invitation
- 25 were mailed in both English- and Spanish-language
- <sup>26</sup> versions to all addresses on the project mailing list.
- 27 Spanish speakers, as opposed to other language
- 28 speakers, were targeted because of the high
- 29 percentage of Hispanic children identified in the local
- 30 school demographics.
- 31 English- and Spanish-language project fact sheets
- 32 were placed in the registration packets of six area
- 33 schools in August 2007 to introduce the study to the
- 34 public.
- 35 An informational insert, printed in English and
- 36 Spanish, was included in the Jefferson High School
- 37 October 2007 newspaper, which was distributed to
- 38 3,000 families located in a geographic area containing
- 39 identified minority and low-income populations. The
- 40 insert provided basic project information and gave
- 41 instructions for joining the mailing list.

- 42 Interviews were conducted with business owners
- 43 throughout the project area to gather more information
- 44 about possible minority or low-income employee
- 45 populations.
- 46 Spanish translation has been offered at all public
- 47 meetings. Newspaper advertisements and press
- 48 releases have included telephone numbers for
- 49 Spanish translation and information. No requests for
- 50 Spanish-language translation were received through
- 51 any of these avenues during the study.

#### 52 5.3.4 KEY ISSUES RAISED

- 53 Primary topics of public interest have been noise,
- 54 safety, pedestrian and bicycle access, traffic
- 55 operations, accommodation of future transit, property
- 56 acquisition, and construction staging.
- 57 Many other issues, from traffic signal timing to
- 58 roadway maintenance concerns, have been prevalent
- 59 in public discussions as well. CDOT has addressed
- 60 many of these in the planning process and proposed
- 61 design. Summaries of public discussion at the initial
- 62 scoping meeting and subsequent open houses can be
- 63 found in the meeting summary reports contained in
- 64 Appendix C. Meeting notes from other meetings are
- 65 available upon request. This section summarizes
- 66 predominant issues raised consistently throughout the
- 67 study and the actions taken to address them.
- 68 Issue: Provide noise mitigation on US 6 west of
- 69 Wadsworth. Consider quiet pavement and absorptive
- 70 wall materials for further noise reduction.
- 71 Action: Noise walls are proposed along both sides of
- 12 US 6 between Wadsworth and Garrison Street. CDOT
- 73 will consider various wall materials during final design.
- 74 Issue: The design of the interchange and the
- 75 unlimited access on Wadsworth lead to many
- 76 accidents in the area.
- 77 **Action:** The proposed changes address the
- 78 operational issues with the interchange and provide
- 79 access control on Wadsworth, creating safer
- 80 conditions for vehicles and other travel modes.

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- Issue: Provide dedicated pedestrian and bicycle
   facilities that meet Americans with Disability Act
   requirements along Wadsworth. Provide safe
- pedestrian and bicycle crossings of US 6 on
- 4 pedestrian and bicycle crossings of US 6 of
- 5 Wadsworth.
- 6 Action: The proposed action includes sidewalk
- $_{7}$  facilities throughout the project area and improves
- 8 pedestrian and bicycle movements. In most locations,
- $_{\mbox{\tiny 9}}$  additional buffers between the sidewalk and travel
- 10 lanes also are included.
- lssue: Cut-through traffic in neighborhoods is a concern. Consider land use and traffic impacts that
- 13 will result from light rail and redevelopment.
- 14 Action: Changes to the design of frontage roads
- 15 north of US 6 have been made in response to
- 16 concerns about cut-through traffic. The traffic
- 17 projections used to model future conditions (and
- 18 design the capacity of the proposed action) take into
- 19 account the light rail line and associated land use
- 20 changes that are likely to occur.
- 21 Issue: Accommodate future transit on Wadsworth.
- 22 Action: The ability to accommodate future transit on
- 23 Wadsworth was one of the criteria used to evaluate
- 24 the project alternatives. The Build Alternative would
- provide a bridge on US 6 over Wadsworth that is long
   enough to accommodate a future transit lane next to
- the proposed travel lanes. Bus operations would be
- 28 improved by improved capacity and turning
- 29 movements on Wadsworth.
- 30 Issue: Desire to know how much ROW would be
- 31 required and how many properties would be affected.
- 32 Action: CDOT mailed letters to owners of potentially
- 33 affected properties providing information on potential
- 34 impacts and the ROW acquisition process, and
- 35 inviting property owners to contact CDOT to discuss
- 36 potential impacts.
- 37 Issue: Coordinate construction with RTD West
- 38 Corridor light rail and other planned project
- 39 construction so that traffic impacts are manageable.
- 40 Start construction as soon as possible.
- 41 Action: CDOT has taken note of these comments and
- 42 will plan construction phasing in coordination with
- 43 other projects, if a construction project is approved
- 44 and funded.

- 45 Issue: Flooding on Wadsworth at Lakewood Gulch is
- 46 a problem.
- 47 Action: Drainage improvements are proposed at all
- 48 four gulches that cross the project area. The
- 49 improvements would be substantial and would
- 50 decrease surface water elevations so that the
- 51 floodplain would no longer encroach upon the
- 52 roadways.

#### 53 5.4 REMAINING PUBLIC AND AGENCY 54 INVOLVEMENT

- 55 FHWA and CDOT are providing this EA for agency
- 56 and public comment. A public hearing will be
- 57 scheduled in Lakewood at the Lakewood Council
- 58 Chambers (480 S. Allison Parkway, Lakewood, CO
- 59 80226). Newsletters announcing the public hearing
- 60 will be sent to all individuals on the mailing list. The
- 61 public hearing also will be advertised in newspapers,
- 62 websites, neighborhood newsletters, and flyers
- 63 distributed throughout the study area. Interested
- 64 individuals can attend the public hearing to provide
- 65 comments or learn more about the EA study and its
- 66 recommendations. Comments can be provided in
- 67 person at the public hearing, on the project website
- 68 (http://us6wadsworth.com/) or via mail, fax, or email:
- 69 Seyed Kalantar, P.E.
- 70 Project Manager
- 71 CDOT Region 6, Central Engineering
- 72 425 B Corporate Circle
- 73 Golden, CO 80401
- 74 (720) 497-6955 (phone)
- 75 (720) 497-6951 (fax)
- 76 seyed.kalantar@dot.state.co.us
- 77 Reviewing agencies will be provided a copy of the
- 78 document, and individual meetings with agency
- 79 representatives will be held if requested.
- 80 After the review period ends, all comments will be
- 81 addressed in a formal response, which will be issued
- 82 with the final decision on the project. A newsletter will
- 83 be mailed to the entire mailing list at the end of the
- 84 study to inform agency and public stakeholders of the
- 85 study's conclusions and next steps.

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