

MEMORANDUM



COLORADO
Department of Transportation
Region 1

Region 1 West Program
425 A Corporate Circle
Golden, CO 80401

DATE: July 23, 2020

TO: Steve Harelson, P.E. - CDOT Chief Engineer
Paul Jesaitis, P.E. - Region 1 Transportation Director

Project Number: NHPP 0703-446
Project Subaccount: 21912

FROM: Mike Keleman, P.E. - Region 1 West Program Engineer
Neil Ogden, P.E. - Region 1 Resident Engineer

SUBJECT: Construction Manager/General Contractor Delivery Method and Procurement Schedule
Concurrence - Floyd Hill to Veterans Memorial Tunnel Project

Pursuant to MAP 21 and CDOT's established process for the procurement of Construction Manager/General Contractor (CMGC) contracts by CDOT, the Region 1 West Program is requesting concurrence to use the CMGC method of project delivery on the Floyd Hill Project (the Project).

On August 8th and August 14th, 2018, CDOT, the FHWA, and specialty units for Region 1 met and conducted a Project Delivery Selection Matrix (PDSM) review for the project. Risks were identified, categorized, assessed, and listed. Design Bid Build, Design Build, and Construction Manager/General Contractor delivery methods were discussed in reference to the goals and risks for the Project to determine the best project delivery method. The merits of each delivery method were discussed and each method was evaluated under the five primary factors of Complexity & Innovation, Risk Assessment, Delivery Schedule, Cost Consideration, and Level of Design. The secondary factors of Staff Experience/Availability (owner), Level of Oversight & Control, and Competition & Contractor Experience were also discussed and were given pass/fail ratings by the project team.

CMGC was selected as the most appropriate procurement process to deliver the project based the three primary factors of Complexity and Innovation, Project Delivery Schedule, and Risk Assessment. CMGC was evaluated to be an appropriate delivery method under the primary factors of Cost and Level of Design. CMGC also passed a review of the secondary factors Staff Experience/Availability, Level of Oversight and Control, and Competition and Contractor Experience.

The PDSM was revised in the spring of 2020 which still indicated CMGC as the preferred method for the project delivery. This selection of project delivery was re-confirmed by the Project's Executive Oversight Committee on April 9th, 2020.

This is a request for concurrence to use CMGC for the delivery of the project, post and distribute a notice to industry of CMGC as the selected delivery method, as well as move forward with procurement with the approximate schedule shown below.

- Notice to Industry - Week of 8/3/2020
- Request for Letters of Interest (LOIs) - 9/3/2020
- Request for Proposals (RFP) Advertisement - 10/1/2020
- Approximate Selection Date - 12/18/2020
- Approximate Notice to Proceed Date - February 2021

I concur: Paul Jesaitis Digitally signed by Paul Jesaitis
Date: 2020.07.26 14:09:08 -06'00'
Paul Jesaitis, P.E. - Region 1 Transportation Director

I concur: Stephen Harelson Digitally signed by Stephen Harelson
Date: 2020.07.27 12:12:02 -06'00'
Steve Harelson, P.E. - CDOT Chief Engineer

Attachments: Floyd Hill PDSM - Final Draft
Notice to Industry - Final Draft