

## **APPENDIX A - DEFINITION OF TERMS**



## APPENDIX A - DEFINITIONS OF TERMS

This appendix provides explanations and definitions useful to understanding the Availability and Disparity Study. These definitions are only relevant in the context of the Availability and Disparity Study Final Report.

**Colorado Department of Transportation (CDOT).** The CDOT is the owner/operator of Colorado's federal and state highway system and is the state's primary recipient of federal funds.

**Anecdotal evidence.** Includes personal accounts of incidents, including of discrimination, told from an individual's perspective.

**Availability analysis.** Examination of the relative number of DBEs or MBE/WBEs ready, willing and able to perform work related to transportation construction and engineering work for CDOT or local agencies.

**Business.** A for-profit company, including all of its establishments (equivalent to "firm").

**Business listing.** A record in the Dun & Bradstreet (D & B) database of businesses (or other database). A D&B record is just a "listing" until the study team determines it to actually be a business establishment with a working phone number.

**Business establishment.** A place of business with an address and working phone number. One firm can have many business establishments. (Same as "establishment.")

**Certified Disadvantaged Business Enterprise (DBE).** A small business owned and controlled by one or more individuals who are both socially and economically disadvantaged according to the guidelines in the Federal DBE Program (49 CFR Part 26). Membership in certain race and ethnic groups identified under "minority-owned business enterprise" in this appendix may meet the presumption of socially and economically disadvantaged. Women are also presumed to be socially and economically disadvantaged. Examination of economic disadvantage also includes investigating the gross revenues and the firm owner's personal net worth (maximum of \$750,000 exclusive of equity in a home and in the business). Some minority- and women-owned firms do not qualify as DBEs because of the gross revenue or the net worth requirements. A firm owned by a non-minority male can be certified as a DBE. Tribally-owned concerns can be certified as a DBE if the enterprise meets the requirements in 49 CFR Part 26.

**Contract.** A legally binding relationship between the seller of goods or services and a buyer.

**Contractor.** The study team uses "contractor" to refer to firms performing construction contracts.

**Controlled.** Exercising management and executive authority for a company, per 49 CFR Section 26.71.

**DBE directory.** The Colorado Disadvantage Business Enterprise Program's electronic directory of firms certified as DBEs in Colorado. Also known as the Unified Certification Program on-line Directory.

**Disparity.** A difference or gap between an actual outcome and a reference point. For example, a difference between an outcome for one race/ethnic group and an outcome for non-Hispanic whites may constitute a disparity.

**Disparity analysis.** Comparisons of actual outcomes with what might be expected based on other data. Analysis of whether there is a “disparity” between DBE utilization and availability is one tool in examining whether there is evidence consistent with discrimination against DBEs.

**Disparity index.** Computed by dividing percentage utilization by percentage availability and then multiplying the result by 100. A disparity index of 100 indicates “parity”.

**Dun & Bradstreet.** The leading firm in the United States and abroad that provides lists of business establishments and other business information (see [www.dnb.com](http://www.dnb.com)).

**Employer firms.** Firms with paid employees other than the business owner and family members.

**Enterprise.** An economic unit that could be a for-profit firm or establishment, not-for-profit organization or public sector organization.

**Establishment.** See “business establishment”.

**Federal DBE Program.** Unless otherwise specified, “Federal DBE Program” refers to the Disadvantaged Business Enterprise program established by the U.S. Department of Transportation after enactment of the Transportation Equity Act for the 21<sup>st</sup> Century (TEA-21) as amended in 1998. The elements of the Program are set forth in 49 CFR Part 26.

**Federal Aviation Administration (FAA).** An agency of the USDOT that works with state and local governments to improve the safety and efficiency of aviation.

**Federal Highway Administration (FHWA).** An agency of the USDOT that works with state and local governments to construct, preserve and improve the National Highway System, other roads eligible for federal aid, and certain roads on federal and tribal lands.

**Federal Transit Administration (FTA).** An agency of the USDOT that administers federal funding to support a variety of locally planned, constructed, and operated public transportation systems throughout the U.S., including buses, subways, light rail, commuter rail, streetcars, monorail, passenger ferry boats, inclined railways, and people movers.

**Firm.** See “business”.

**Federally-funded contract.** Any contract or project funded in whole or in part with FAA, FHWA and/or FTA financial assistance, including loans. As used in this study, it is synonymous with “federally-assisted contract”.

**Industry.** A broad grouping of firms providing related goods or services.

**Local agency.** Any local government that solicits bids, qualifications or proposals for transportation construction or engineering projects.

**Majority-owned businesses.** For-profit firms not owned and controlled by minorities or women (see definition of “minorities” below).

**Microbusiness.** A firm that together with affiliates has average annual gross receipts of \$2,750,000 or less over the previous three years.

**Minorities.** Racial and ethnic groups identified in the federal guidelines in 49 CFR Part 26:

- Asian-Pacific Americans, which includes persons whose origins are from Japan, China, Taiwan, Korea, Burma (Myanmar), Vietnam, Laos, Cambodia (Kampuchea), Thailand, Malaysia, Indonesia, the Philippines, Brunei, Samoa, Guam, Hong Kong, and other countries and territories in the Pacific set forth in 49 CFR Section 26.5;
- Black Americans, which includes persons having origins in any of the black racial groups of Africa;
- Hispanic Americans, which includes persons of Mexican, Puerto Rican, Cuban, Dominican, Central or South American, or other Spanish or Portuguese culture or origin, regardless of race;
- Native Americans, which includes persons who are American Indians, Eskimos, Aleuts or Native Hawaiians; and
- Women, which includes women who are a non-Hispanic white woman. This definition of “women” includes only white women. Minority women are included in their respective minority category.

**Minority-owned business (MBE).** A firm with at least 51 percent ownership and control by minorities. Minority groups are defined according to federal guidelines, as outlined above. For purposes of this study, a firm need not be certified to be counted as a minority-owned firm. Firms owned by minority women are counted as MBEs in this study (where that information is available).

**Minority/Woman/Disadvantaged Business Enterprise (M/W/DBE).** A small business owned and controlled by one or more individuals who are both socially and/or economically disadvantaged, according to the guidelines in the Federal DBE Program (49 CFR Part 26). Membership in certain race and ethnic groups identified under “minority-owned business enterprise” in this appendix may meet the presumption of socially and economically disadvantaged. Women are also presumed to be socially and economically disadvantaged. A firm owned by a non-minority male can be certified as a DBE. Tribally-owned concerns can be certified as a DBE if the enterprise meets the requirements in 49 CFR Part 26.

**NAICS code.** North American Industry Classification System code that identifies primary line of business of an enterprise. [www.census.gov/epcd/www/naics.html](http://www.census.gov/epcd/www/naics.html).

**Non-DBEs.** Firms not certified as DBEs.

**Non-minority owned businesses.** For-profit firms not owned and controlled by minorities or women (see definition of “minorities” above).

**Non-response bias.** Occurs when the observed value to a survey question differs from what would be obtained if all individuals in a population, including non-respondents, answered the question.

**Owned.** Ownership of at least 51 percent of a company. A “minority-owned” firm is at least 51 percent owned by one or more minorities. (For DBE certification, additional guidelines are set forth in 49 CFR Section 26.69.)

**Prime consultant.** The professional services firm performing a contract for an end user such as CDOT.

**Prime contract.** The contract between the seller and an end user such as CDOT.

**Prime contractor.** The firm performing a contract for an end user such as CDOT.

**Private sector.** Organizations and entities that are not part of any governmental structure. Includes for-profit and not-for-profit organizations, formal and informal structures, commerce and industry.

**Public sector.** Government or a public service body.

**Race-and gender-conscious.** Remedies that apply to individuals or firms that includes some races and ethnicities and not others; and women and not men. This term is equivalent to “race-and gender-based”. A DBE contract goal is one example of a race- and gender-conscious remedy. Note that this term is more accurately “race-,” “*ethnicity-*” and “gender-” conscious. For ease of communication, the study team has shortened this to “race- and gender-conscious” remedies.

**Race- and gender-neutral.** Remedies that apply to individuals or firms that are not classified based on race, ethnicity or gender. Note that this term is more accurately “race-,” “*ethnicity-*” and “gender-” neutral. For ease of communication, the study team has shortened this to “race-and gender-neutral”.

Race- and gender-neutral remedies may include assistance in overcoming bonding and financing obstacles, sampling bidding procedures, providing technical assistance, establishing programs to assist start-up firms and other methods open to all firms or any disadvantaged firm regardless of race or gender. (A broader list of examples can be found in 49 CFR Section 26.5 1(b).).

**Relevant geographic market area.** The geographic area that contains most establishments receiving CDOT or local agency transportation construction and engineering-related work, based on dollars. It is also referred to as the “local marketplace”.

**Remedy.** A program element designed to address barriers to full participation for a particular group.

**SIC code.** Standard Industrial Classification code, which describes the primary business of a firm (see SIC Manual at <http://www.census.gov/epcdlwww/sic.html>). The federal government groups firms into industries down to 4-digit SIC codes. Dun and Bradstreet further classifies types of work to the 8-digit level.

**Small business.** In general, a firm with low revenues or employment size relative to other firms in the industry. “Small business” does not necessarily mean that the firm is certified as such.

**Small Business Administration (SBA).** The U.S. Small Business Administration, which is an independent agency of the United States government.

**State-funded contract.** Any contract or project funded in whole or in part with State of Colorado funds administered through CDOT that does not include federal funds.

**Statistically significant difference.** A difference in which chance in the sampling process can be eliminated as a cause, at the 95 percent confidence level (meaning that chance in the sampling process could still explain the difference in no more than 5 out of 100 cases).

**Subconsultant.** A professional services firm performing a service for the prime consultant as part of a larger contract.

**Subcontract.** The contract between a prime contractor and another firm selling services to the prime contractor.

**Subcontractor.** A firm performing a service for a prime contractor as part of a larger construction or engineering project.

**Supplier.** A firm selling supplies to a firm as part of a larger project.

**USDOT.** U.S. Department of Transportation, which includes the Federal Highway Administration, the Federal Transit Administration and the Federal Aviation Administration.

**Utilization.** Percentage of total dollars of a type of work going to DBES or MBE/WBEs (or another group).

**Women-owned business (WBE).** A firm with at least 51 percent ownership and control by women. For this study, a firm need not be certified as a WBE or DBE to be counted as a woman- owned firm. In addition, firms owned and controlled by minority women are counted as minority- owned firms. Therefore, WBEs principally refer to firms owned by white women.

# CDOT Disparity Study

## Opening

Thank you for participating in the Colorado Department of Transportation (CDOT) Disparity Study Business Survey. By completing this brief survey, you will have a direct impact on the future of CDOT's contracting practices.

Your responses will be anonymous and confidential and the information will only be used for purposes of the Disparity Study. The survey should take approximately 10 minutes to complete.

Click "Next" to get started with the survey. If you would like to leave the survey at any time, just click "Exit Survey" at the top right corner of the page. Your answers will be saved and you can return later by using the survey link originally provided to you.

For questions or additional information, please call 303.504.5243 or email [Disparity@folsompoint.com](mailto:Disparity@folsompoint.com)

## Qualification

1. At any time during the past 5 years, has your firm been interested in conducting business with CDOT?

Yes

No

2. Does your firm do work related to highway construction, design or engineering?

Yes

No

3. During the past 5 years, has your firm submitted a bid or proposal or received a contract to work with CDOT as either a prime contractor/consultant or subcontractor/subconsultant?

Yes

No

## Construction work codes

# CDOT Disparity Study

4. Which of the following CONSTRUCTION services does your company provide?  
Please select all that apply.

- |   |   |  |
|---|---|--|
| <input type="checkbox"/> Aggregate Base Course                    | <input type="checkbox"/> Hydrated Lime Processing               | <input type="checkbox"/> Retaining Walls                 |
| <input type="checkbox"/> Asphalt Cement & Emulsified Asphalt      | <input type="checkbox"/> Inlets, Manholes, Sewer Pipe           | <input type="checkbox"/> Rip-Rap Complete In Place       |
| <input type="checkbox"/> Cattle Guard                             | <input type="checkbox"/> Irrigation                             | <input type="checkbox"/> Rock Reinforcement              |
| <input type="checkbox"/> Clearing & Grubbing                      | <input type="checkbox"/> Land Drainage                          | <input type="checkbox"/> Sandblasting                    |
| <input type="checkbox"/> Concrete Flatwork                        | <input type="checkbox"/> Land Reclamation                       | <input type="checkbox"/> Sawing & Sealing                |
| <input type="checkbox"/> Concrete/Grout Pumps                     | <input type="checkbox"/> Landscaping                            | <input type="checkbox"/> Slope & Ditch Paving            |
| <input type="checkbox"/> Concrete Pavement Roadway                | <input type="checkbox"/> Masonry, Stone & Brick Work            | <input type="checkbox"/> Slurry Cut-Off Wall             |
| <input type="checkbox"/> Construction Reset & Adjust              | <input type="checkbox"/> Pavement Marking                       | <input type="checkbox"/> Snow Removal-Highway            |
| <input type="checkbox"/> Crane Service                            | <input type="checkbox"/> Paving-Cold Bituminous                 | <input type="checkbox"/> Storm Drainage                  |
| <input type="checkbox"/> Dam Construction                         | <input type="checkbox"/> Paving-Hot Bituminous                  | <input type="checkbox"/> Structural Concrete             |
| <input type="checkbox"/> Delineators & Reflectors                 | <input type="checkbox"/> Pedestrian Railing                     | <input type="checkbox"/> Structural Steel                |
| <input type="checkbox"/> Drilled Caissons                         | <input type="checkbox"/> Permanent Signing & Signalization      | <input type="checkbox"/> Structure Excavating & Backfill |
| <input type="checkbox"/> Earthwork                                | <input type="checkbox"/> Pile Driving                           | <input type="checkbox"/> Topsoil                         |
| <input type="checkbox"/> Electrical                               | <input type="checkbox"/> Pipe Installation (Plastic & Concrete) | <input type="checkbox"/> Traffic Control                 |
| <input type="checkbox"/> Environmental/Hazmat                     | <input type="checkbox"/> Pipe Under Drain                       | <input type="checkbox"/> Treated Timber                  |
| <input type="checkbox"/> Expansion Device                         | <input type="checkbox"/> Plant Mix Bituminous Base              | <input type="checkbox"/> Trucking                        |
| <input type="checkbox"/> Fencing                                  | <input type="checkbox"/> Plant Mix Seal Coat                    | <input type="checkbox"/> Utility Relocation              |
| <input type="checkbox"/> Geotextile                               | <input type="checkbox"/> Portable Rock/Concrete Crushing        | <input type="checkbox"/> Water Line                      |
| <input type="checkbox"/> Guard Rails, Railing, Etc.               | <input type="checkbox"/> Pre/Post Tensioning                    | <input type="checkbox"/> Waterproofing                   |
| <input type="checkbox"/> Guardrail, Bridge Rail (metal, concrete) | <input type="checkbox"/> Reconditioning                         | <input type="checkbox"/> Welding                         |
| <input type="checkbox"/> Heater Scarifying                        | <input type="checkbox"/> Reinforcing Steel                      | <input type="checkbox"/> Other                           |
| <input type="checkbox"/> Hot Poured Joint & Crack Sealant         | <input type="checkbox"/> Removal & Demolition                   | <input type="checkbox"/> None                            |

Design work codes

# CDOT Disparity Study

5. Which of the following DESIGN services does your company provide? Please select all that apply.

- Acoustical Engineering
- Architecture
- Bridge Design
- Bridge Inspection
- Civil Engineering
- Electrical Engineering
- Environmental Engineering
- Geological Engineering
- Geotechnical Engineering
- Highway & Street Design
- Hydraulics
- Landscape Architecture
- Management (Construction)
- Management (Contract Admin)
- Materials Testing
- Mechanical Engineering
- Sanitary Engineering
- Soils Engineering
- Structural Engineering
- Surveying
- Traffic Engineering
- Transportation Engineering
- Tunneling
- Other
- None

## Business Information

6. Does your firm primarily work on transportation-related projects as a:

- Prime Contractor
- Subcontractor
- Prime Consultant
- Subconsultant

Other (please specify)

# CDOT Disparity Study

7. Which of the following certifications are held by your firm? Please select all that apply.

- Federal SBA 8(a) or Small Disadvantaged Business (SDB)
- Colorado Disadvantaged Business Enterprise (DBE)
- DBE in another state
- Minority Business Enterprise (MBE)
- Woman-Owned Business Enterprise (WBE)
- Emerging Small Business (ESB)
- Small Business Enterprise (SBE)
- None

Other (please specify)

## Business Information

8. How many years has your firm been in business?

9. What is your firm's total number of employees including the owner(s)?

Full-time

Part-time

10. What were your firm's gross receipts for FY 2007?

11. What percentage of your firm's 2007 gross revenues was earned from the private (commercial) sector and the public (government) sector? NOTE: Your answers should total 100%.

Public %

Private %

12. During 2007, how many public and private projects did your firm submit a bid or proposal for and how many contracts did you receive as a prime and/or subcontractor?

	Prime	Subcontractor
Number of public (government) bids	<input type="text"/>	<input type="text"/>
Number of public contracts	<input type="text"/>	<input type="text"/>
Number of private (commercial) bids	<input type="text"/>	<input type="text"/>
Number of private contracts	<input type="text"/>	<input type="text"/>

## CDOT Disparity Study

13. In rough dollar terms, what was the largest transportation-related contract or subcontract your firm was awarded during the past 5 years?

### Owner Information

14. How many years of experience in the firm's primary line of business does the controlling owner/partner have?

NOTE: "Controlling" means to own at least 51% of the firm.

15. What is the highest level of education completed by the firm's primary controlling owner?

16. What is the gender of the firm's primary controlling owner?

Male

Female

17. What is the "race/ethnicity" of the firm's primary controlling owner? NOTE: If the owner has a multi-racial background, please select the category that is used most often to describe the owner's ethnicity.

Asian

Black or African American

Hispanic or Latino

Native American or Alaskan Native

Native Hawaiian or other Pacific Islander

White

Other (please specify)

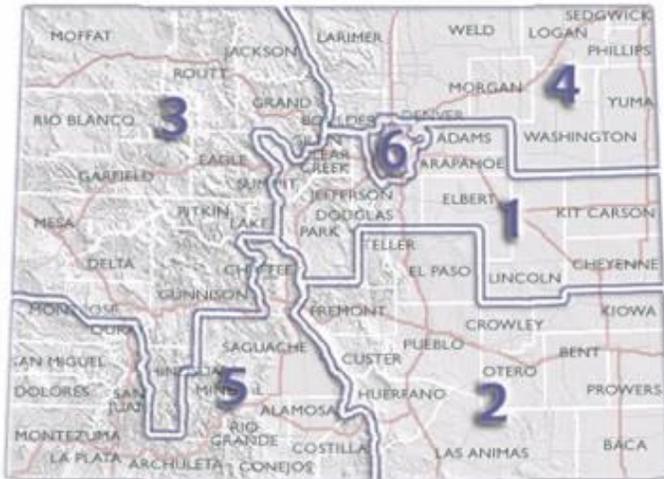
### Availability Information

# CDOT Disparity Study

18. Do you feel that your firm has the financial, management and workforce resources to do work for CDOT as a:

- Prime Contractor
- Subcontractor
- Both
- Neither

Below is a map of the CDOT regions for your reference on the next question.



19. In which of the following Colorado CDOT regions is your firm willing to do work? Please select all that apply.

- Region 1 – Mountain, Central and East
- Region 2 – South and East
- Region 3 – North and West
- Region 4 – North and East
- Region 5 – South and West
- Region 6 – Greater Metro Denver
- None of the above

20. Is your firm required to have bonding for ANY of the work your company bids?

- Yes
- No

## Bonding

21. What is your firm's current aggregate bonding limit?

# CDOT Disparity Study

22. What is your firm's single project bonding limit?

23. During the past 5 years, has your firm ever NOT bid on a CDOT project because you were unable to meet the bonding requirements?

Yes

No

## Insurance

24. Which type(s) of insurance and coverage amounts does your firm currently have?

NOTE: If your firm does not carry a type of insurance listed, please select none from the coverage amount.

	Coverage Amount
Worker's Compensation	<input type="text"/>
Employer's Liability	<input type="text"/>
General Public Liability	<input type="text"/>
Professional Liability	<input type="text"/>
Property Damage	<input type="text"/>
Automobile	<input type="text"/>
Builder's Risk	<input type="text"/>

25. During the past 5 years, has your firm ever NOT bid on a CDOT project because you were unable to meet the insurance requirements?

Yes

No

## DBE Qualification

26. Has your firm ever been certified or attempted to become certified as a Disadvantaged Business Enterprise (DBE) in Colorado?

Yes

No

## CDOT Disparity Study

27. Has anyone in your firm ever received technical assistance through the CDOT DBE Program?

Yes

No

28. What is your general opinion of the current CDOT DBE Program?

## DBE Technical Services

29. Which type(s) of technical assistance did your firm receive through the CDOT DBE Program?

Please select all that apply.

- General business consulting
- Sales & marketing consulting
- Training and seminars
- Estimating, bidding or proposal assistance
- Bonding assistance
- Relationship building with CDOT or primes

Other (please specify)

30. Who provided the technical assistance? Please check all that apply.

- CDOT staff
- Construction Development Center
- Prime contractor
- Outside consultant

Other (please specify)

# CDOT Disparity Study

31. How would you rate the technical services you received from the CDOT DBE Program?

	Excellent	Good	Fair	Poor	No Opinion
Knowledge of staff	<input type="radio"/>				
Availability of staff	<input type="radio"/>				
Willingness of staff to help	<input type="radio"/>				
Overall quality of assistance	<input type="radio"/>				
Usefulness to your business	<input type="radio"/>				

32. Please describe the type of assistance that would be most helpful to your business in the future.

## ESB Qualification

33. Has your firm ever participated in the CDOT Emerging Small Business (ESB) Program?

Yes

No

34. Has anyone in your firm ever received technical assistance through the CDOT ESB Program?

Yes

No

35. What is your general opinion of the CDOT ESB Program?

## ESB Technical Information

# CDOT Disparity Study

36. Which type(s) of technical assistance did your firm receive through the CDOT ESB Program?

Please select all that apply.

- General business consulting
- Sales & marketing consulting
- Training and seminars
- Estimating, bidding or proposal assistance
- Bonding assistance
- Relationship building with CDOT or primes

Other (please specify)

37. How would you rate the technical services you received through the CDOT ESB Program?

	Excellent	Good	Fair	Poor	No Opinion
Knowledge of staff	jñ	jñ	jñ	jñ	jñ
Availability of staff	jñ	jñ	jñ	jñ	jñ
Willingness of staff to help	jñ	jñ	jñ	jñ	jñ
Overall quality of assistance	jñ	jñ	jñ	jñ	jñ
Usefulness to your business	jñ	jñ	jñ	jñ	jñ

38. Please describe the type of assistance from the ESB Program that would be most helpful to your business.

## Experiences

# CDOT Disparity Study

39. The following is a list of possible experiences that may prevent some firms from bidding or obtaining work with CDOT.

During the past 5 years, has your firm experienced any of the following when attempting to contract with CDOT?

	Yes	No	N/A
Limited information about the bid or project	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Pre-qualification requirements were too stringent	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Limited time to prepare bid package or quote	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Too many other pending projects to take on additional work	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Limited knowledge and understanding of CDOT purchase/contracting policies, procedures or processes	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lack of experience in the required scope of work or deliverables	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lack of personnel	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lack of equipment	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lack of relationships with firms that you could partner/team with	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Contract was too large for your firm to take on	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Contract was too small to make it worthwhile	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Unable to identify competitively priced suppliers	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Cost of buying plans for bid/proposal was too high	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
CDOT contracting practices seemed unfair	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
CDOT had a preferred list of vendors to the exclusion of your company	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

40. Please describe any other issues your firm has experienced during the past 5 years that have prevented you from bidding or obtaining work with CDOT.

## Subcontractor Qualification

41. During the past 5 years, has your firm submitted a bid or received a contract award as Subcontractor or Subconsultant on a CDOT project?

Yes

No

## Subcontractor Information

# CDOT Disparity Study

42. The following is a list of business practices that may occur when serving as a Subcontractor on CDOT projects.

Please indicate whether your firm has ever encountered any of the following with a prime contractor during the past 5 years.

	Yes	No	N/A
Design-Build format put the project out of reach for your company	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Submitted bid as a subcontractor and then dropped by the prime with no explanation after the prime was awarded the contract	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Prime contractor unwilling to provide necessary information to bid on project	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Prime contractor had a preferred list of vendors to the exclusion of your company	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Placed on a contract to do one job and ended up doing another	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Did a job that required less work and pay than was contracted for	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Asked to do more work than what was stated in the bid without an increase in fees	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Had problems with the prime contractor paying on time	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Completed a job and never received payment	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Paid less than the negotiated amount in the contract after completing a job	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Asked to sign a form stating you had been paid when you had not been	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Prime contractor failed to release retainage in a timely manner	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Prime contractor held your company to higher performance standards than other contractors on the job	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
CDOT personnel held your company to higher performance standards than other contractors on the job	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Asked to use your firm's DBE certification to be a front for a project that was being pursued by a larger business or non-DBE firm	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Pressured to lower quotes on a bid because prime contractor was bid peddling or bid shopping	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Frequently contacted by a prime for inclusion in a bid and, after providing a quote, the prime would not return your calls	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Prime contractor used your firm's name in bid without permission	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Prime contractor changed your bid without permission	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lost a bid because there were unknown or unclear requirements for the project	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Asked by a prime to say that they had contacted your firm as part of a good faith effort but you were never asked to provide a bid	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Received a Request for Quote from a prime for work unrelated to what your firm does	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Dropped from the contract because a DBE goal was not required or it was already met	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Subcontracted by a prime for work on projects with a DBE goal but not for projects without a DBE goal	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

43. Please describe any other issues your firm has experienced during the past 5 years that have prevented you from bidding or obtaining work as a subcontractor on CDOT projects.

# CDOT Disparity Study

## Closing

44. Would you be willing to participate in any of the following sessions regarding your contracting experiences with CDOT?

Please select all that apply. You may also [Click here](#) to register now for one of these open sessions.

- Personal Interview
- Business Roundtable
- Town Hall Meeting
- None

45. May we contact you as a follow up to this survey?

Yes

No

## Contact

46. Please provide your contact information so we may follow up with you.

Name	<input type="text"/>
Company	<input type="text"/>
Address	<input type="text"/>
City, State, Zip	<input type="text"/>
Email	<input type="text"/>
Phone	<input type="text"/>

## End

Thank you for completing the survey and helping CDOT to continually improve its contracting practices. We appreciate your support and will use your feedback to directly inform the CDOT Disparity Study. Please check the CDOT website at [www.dot.state.co.us](http://www.dot.state.co.us) in December 2008 for a copy of the final report.

For questions or additional information, please call 303.504.5243 or email [Disparity@folsompoint.com](mailto:Disparity@folsompoint.com)

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**Colorado Department of Transportation  
Statewide Transportation Disparity Study  
PERSONAL INTERVIEW GUIDE**

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DATE: \_\_\_\_\_

START TIME: \_\_\_\_\_

END TIME: \_\_\_\_\_

INTERVIEWER: \_\_\_\_\_

LOCATION: \_\_\_\_\_

COMPANY: \_\_\_\_\_

INTERVIEWEE: \_\_\_\_\_

TITLE: \_\_\_\_\_

ADDRESS: \_\_\_\_\_

CITY: \_\_\_\_\_

STATE: \_\_\_\_\_

ZIP CODE: \_\_\_\_\_

PHONE: \_\_\_\_\_

FAX: \_\_\_\_\_

E-MAIL: \_\_\_\_\_

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**CONFIDENTIALITY STATEMENT**

This statement is to be read to the interviewee prior to asking any questions.

On behalf of the Colorado Department of Transportation, we're conducting personal interviews with randomly sampled firms to gather comprehensive data of CDOT purchasing practices. CDOT is committed to improving business with all their vendors. Interview responses will be held in confidence; your firm's information will not be distributed to or shared with any other firm or person. However, in the case of a court order, D. Wilson Consulting Group will be compelled to provide all documents to the courts.

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## DEMOGRAPHICS

**1. What is the firm's primary line of business?**

- Construction
  - Highway
  - Building
  - Bridge
  - Rail
- Architecture/Engineering
- Design Services
- Miscellaneous or Other Services \_\_\_\_\_
- No Response

**1a. Is this the firm's original line of business?**

- Yes
- No
- No Response

**1b. If not, what was the firm's original line of business?**

**2. Is your firm required to maintain a special license for the services provided?**

- Yes
- No
- No response

**If yes, what type of license?**

**3. What is the firm's business structure?**

- Sole Proprietorship
- Partnership
- Corporation
- Limited Liability Partnership
- Limited Liability Corporation
- Joint Venture
- Non-Profit
- No Response

**4. What is the race/ethnicity of the controlling owner/partner of the firm?**

- Asian
- Black or African American
- Hispanic or Latino
- Native American or Alaskan Native
- Native Hawaiian or other Pacific Islander
- White
- Other \_\_\_\_\_

**5. What is the gender of the controlling owner/partner of the firm?**

- Male
- Female
- No Response

**6. What year was the business established?**

\_\_\_\_\_

**7. How many years of experience does the primary owner of the firm have in the firm's line of business?**

\_\_\_\_\_

**8. What is the highest level of education completed by the firm's owner?**

- Some High School
- High School Graduate
- Some College
- College Graduate
- Post Graduate
- Trade or Technical Certificate
- No Response

**9. What is the firm's total number of employees, including the owner(s)?**

Full-time \_\_\_\_\_

Part-time \_\_\_\_\_

**10. Has the number of employees changed?**

- Grown
- Flat
- Declined

**11. Specify the gross receipts of the firm for the last 3 years:**

**2005**

- \$50,000 or less
- \$50,001 - \$100,000
- \$100,001 - \$300,000
- \$300,001 - \$500,000
- \$500,001 - \$1,000,000
- \$1,000,001 - \$3,000,000
- \$3,000,001 - \$5,000,000
- \$5,000,001 - \$10,000,000
- Over \$10,000,000

**2006**

- \$50,000 or less
- \$50,001 - \$100,000
- \$100,001 - \$300,000
- \$300,001 - \$500,000
- \$500,001 - \$1,000,000
- \$1,000,001 - \$3,000,000
- \$3,000,001 - \$5,000,000
- \$5,000,001 - \$10,000,000

**2007**

- \$50,000 or less
- \$50,001 - \$100,000
- \$100,001 - \$300,000
- \$300,001 - \$500,000
- \$500,001 - \$1,000,000
- \$1,000,001 - \$3,000,000
- \$3,000,001 - \$5,000,000
- \$5,000,001 - \$10,000,000
- Over \$10,000,000

**12. Of the total gross receipts mentioned for 2007, what percentage of dollars came from doing business in the following?**

- \_\_\_\_\_ % Private Sector
- \_\_\_\_\_ % Public Sector
- \_\_\_\_\_ % Other \_\_\_\_\_
- \_\_\_\_\_ % Don't Know

The following questions refer to the firm's conducting business with the Colorado Department of Transportation during the last 5 years.

**AS A PRIME CONTRACTOR/CONSULTANT OR SUBCONTRACTOR/SUBCONSULTANT**

13. Is your firm familiar with CDOT bidding and solicitation procedures and processes?

- Yes
- No
- No Response

14. Has your firm submitted a bid or quote or responded to a Request for Proposal (RFP), Request for Quote (RFQ) or an Invitation for Bid (IFB) for a CDOT project as a prime contractor?

- Yes
- No
- No Response

If so, specify the number of bids, quotes or proposals submitted to CDOT.

- 1-10
- 11-25
- 26-50
- 51-100
- 100+

Of the bids submitted to CDOT, how many bids were awarded?

- None
- 1-10
- 11-25
- 26-50
- 51-100
- 100+

15. Did your firm work on the T-Rex Project or other design-build projects in the State of Colorado?

- Yes
- No
- No response

**If yes, which one or ones?**

**If yes, as a prime contractor or subcontractor?**

**If yes, would the firm work on a design-build project again?**

- Yes
- No
- No response

**Please explain why or why not:**

**16. Has CDOT personnel been helpful when your firm has requested additional information or needed help during the procurement/selection process?**

- Yes
- No
- No response

**If yes, was the information timely and accurate?**

**If no, please explain.**

**17. How fair do you think CDOT's procurement/selection process is?**

- Extremely Fair
- Somewhat Fair
- Fair
- Unfair
- Extremely Unfair
- No Response

**If unfair, has your firm specifically been treated unfairly in the procurement selection process? If so, please explain how.**

18. **Is your firm aware of any informal networking that gives advantages to firms selected for CDOT contracts (e.g., good old boy network)?**

- Yes
- No
- No response

**If yes, please explain.**

19. **Please tell me if any of the following factors have interfered with your company's ability to bid on a project with CDOT during the past 5 years:**

**Ask for an explanation of any "yes" response.**

<b>CDOT Contracting Experiences</b>	<b>Yes</b>	<b>No</b>	<b>N/A</b>
Limited information about the bid or project			
Pre-qualification requirements were too stringent			
Limited time to prepare bid package or quote			
Too many other pending projects to take on additional work			
Limited knowledge and understanding of CDOT purchase/ contracting policies, procedures or processes			
Lack of experience in the required scope of work or deliverables			
Lack of personnel			
Lack of equipment			
Lack of relationships with firms that you could partner/team with			
Contract was too large for your firm to take on			
Contract was too small to make it worthwhile			
Unable to identify competitively priced suppliers			
Cost of buying plans for bid/proposal is too high			
CDOT contracting practices seemed unfair			
CDOT had a preferred list of vendors to the exclusion of your company			

**Please explain any yes responses:**

20. **Of the above mentioned barriers, which do you feel is the greatest factor preventing your firm from being awarded CDOT projects? How?**

21. **What other barriers from the above list present significant issues? How?**

22. **Has CDOT ever encouraged your firm to bid or submit a proposal on their procurements?**

- Yes
- No
- No Response

**If so please explain CDOT's efforts:**

23. **Does CDOT conduct any outreach efforts?**

- Yes
- No
- No Response

**If yes, please provide examples of CDOT's outreach efforts.**

**If no, what are some outreach practices you would like to see CDOT implement?**

24. **In your opinion, do you think CDOT shows favoritism toward some firms?**

- Yes
- No
- No Response

**If yes, please explain.**

25. **Has your firm ever been the lowest bidder on a CDOT project and was not awarded the project as a prime contractor?**

- Yes
- No
- No Response

**If yes, please explain the situation and what actions were taken.**

**26. Has your firm ever appealed a CDOT project award?**

- Yes
- No
- No Response

**If yes, please explain.**

**27. Have you ever filed a complaint with CDOT?**

- Yes
- No
- No Response

**If yes, please explain.**

**28. In your opinion, do you fear retaliation against your firm if you were to appeal a project award or since you have appealed a project award?**

- Yes
- No
- No Response

**If yes, please explain.**

**29. What can be done to improve CDOT's procurement and selection process?**

**AS A SUBCONTRACTOR/SUBCONSULTANT**

**30. Has your firm ever submitted a bid to CDOT or responded to a Request for Proposal (RFP), Request for Quote (RFQ) or an Invitation for Bid (IFB) as a subcontractor/subconsultant? If answer is no, skip to Question 34.**

- Yes
- No
- No Response

**If yes, what is the estimated number of CDOT bids/RFPs your firm has responded to?**

- None
- 1-10
- 11-25
- 26-50
- 51-100
- 100+

**Of the bids submitted, how many bids were awarded?**

- None
- 1-10
- 11-25
- 26-50
- 51-100
- 100+

**31. Has your company ever been faced with any of the following situations? Ask for an explanation of any "yes" response.**

Experiences as a CDOT Subcontractor	Yes	No	N/A
Design-Build format put the project out of reach for your company			
Submitted bid as a subcontractor and then dropped by the prime with no explanation after the prime was awarded the contract			
Prime contractor unwilling to provide necessary information to bid on project			
Prime contractor had a preferred list of vendors to the exclusion of your company			
Placed on a contract to do one job and ended up doing another			
Did a job that required less work and pay than was contracted for			
Asked to do more work than what was stated in the bid without an increase in fees			
Had problems with the prime contractor paying on time			

<b>Experiences as a CDOT Subcontractor</b>	Yes	No	N/A
Completed a job and never received payment			
Paid less than the negotiated amount in the contract after completing a job			
Asked to sign a form stating you had been paid when you had not been			
Prime contractor failed to release retainage in a timely manner			
Prime contractor held your company to higher performance standards than other contractors on the job			
CDOT personnel held your company to higher performance standards than other contractors on the job			
Asked to use your firm's DBE certification to be a front for a project that was being pursued by a larger business or non-DBE firm			
Pressured to lower quotes on a bid because prime contractor was bid peddling or bid shopping			
Frequently contacted by a prime for inclusion in a bid and, after providing a quote, the prime would not return your calls			
Prime contractor used your firm's name in bid without permission			
Prime contractor changed your bid without permission			
Lost a bid because there were unknown or unclear requirements for the project			
Asked by a prime to say that they had contacted your firm as part of a good faith effort but you were never asked to provide a bid			
Received a Request for Quote from a prime for work unrelated to what your firm does			
Dropped from the contract because a DBE goal was not required or was already met			
Subcontracted by a prime for work on projects with a DBE goal but not for projects without a DBE goal			

**Please explain any yes responses.**

**32. Are there any barriers or factors other than those previously mentioned that have hindered your firm from serving as a subcontractor/subconsultant on projects?**

- Yes
- No
- No Response

**If yes, please explain**

**33. In your opinion, do you think prime contractors/consultants show favoritism toward some firms on CDOT projects?**

- Yes
- No
- No Response

**If yes, please explain.**

**MINORITY/WOMEN/DISADVANTAGED BUSINESSES**

**Skip to Question 53 if not a minority or woman-owned business.**

**34. Is the firm certified in any of the following categories?**

- DBE
- ESB
- MBE
- SBE
- WBE

**If yes, with what Agencies?**

**35. If yes, do you feel your firm's certification status has affected the firm's ability to compete with other firms?**

- Yes
- No
- No Response

**Why or why not?**

**36. If the firm is a certified ESB, have you ever received technical assistance from the CDOT Emerging Small Business Program?**

- Yes
- No
- No Response

**37. If yes, what type of assistance did you receive?**

**38. Do you feel that the technical assistance you received was helpful in assisting your company's ability to do business with CDOT or other agencies?**

- Yes
- No
- No Response

**If no, please explain:**

**39. What type of assistance from the ESB Program would be helpful to your business in the future?**

**40. If the firm is a certified DBE, have you ever received technical assistance from the CDOT DBE Program?**

- Yes
- No
- No Response

**41. If yes, what type of assistance did you receive?**

**42. Do you feel that the technical assistance you received was helpful in assisting your company's ability to do business with CDOT or other agencies?**

- Yes
- No
- No Response

**If no, please explain:**

**43. What type of assistance from the DBE Program would be helpful to your business in the future?**

**44. Are you familiar with the CDOT Business Opportunity and Workforce Development (BOWD) Program?**

- Yes
- No
- No Response

**45. Have you found the BOWD Program helpful in assisting your company's ability to do business with CDOT or other agencies?**

46. **Has your firm ever used the CDOT Construction Development Center (CDC)?**

- Yes
- No
- No Response

**Please explain why or why not:**

47. **If not, are there any services the CDC could offer that would encourage you to use the center?**

**Has your firm ever experienced discriminatory action from CDOT? Interviewer note: e.g., derogatory statements, difference in treatment vs. non-DBE firms, inaccurate information, permitting unfair treatment of minority/woman-owned businesses or employees.**

- Yes
- No
- No Response

**If yes, please explain.**

48. **Has your firm ever experienced discriminatory action by a prime contractor on any of CDOT's projects?**

- Yes
- No
- No Response

**If yes, please explain.**

49. **Are you utilized by prime contractors on CDOT projects where there are no goals?**

- Yes
- No
- No Response

**Please explain.**

**50. If there were no DBE goals, do you believe prime contractors would utilize minority-owned firms on CDOT's projects?**

- Yes
- No
- No Response

**Please explain.**

**51. In your opinion, do you feel there is a difference in CDOT's willingness to utilize non-minority owned firms versus minority-owned firms as prime contractors?**

- Yes
- No
- No Response

**If yes, please explain.**

**52. Is your firm aware of any practices or procedures utilized by CDOT or prime contractors to avoid the utilization of minority-owned firms on projects?**

- Yes
- No
- No Response

**If yes, please explain.**

<b>NON-MINORITY BUSINESSES (Caucasian Male Owned)</b>
---

**53. Do you think DBE firms have a competitive advantage when bidding on CDOT projects?**

- Yes
- No
- No Response

**If yes, please explain.**

**54. In your opinion, do you feel there is a difference in CDOT's willingness to utilize non-minority owned firms versus minority-owned firms as prime contractors?**

- Yes
- No
- No Response

**If yes, please explain.**

**55. Is your firm aware of any practices or procedures utilized by CDOT or prime contractors to avoid the utilization of minority-owned firms on projects?**

- Yes
- No
- No Response

**If yes, please explain.**

**56. Do you think the challenges minority-owned firms are faced with differ from those of non-minority owned firms?**

- Yes
- No
- No Response

**If yes, please explain.**

**57. Has your firm ever encountered reverse discrimination?**

- Yes
- No
- No Response

**If yes, please explain.**

**58. In your opinion, what has been the biggest obstacle your firm has faced when doing business with CDOT?**

**ALL INTERVIEWEES**

- 59. **What suggestions do you have for improving CDOT's purchasing practices?**
  
- 60. **Have you experienced any problems with inconsistencies in CDOT's contracting policies?**
  
- 61. **Do any of CDOT's contracting policies hinder your company's ability to do business with them?**
  
- 62. **Can you think of anything not covered in the interview that will be helpful to this study?**

**NOTES:**

**A F F I D A V I T**

I \_\_\_\_\_,  
(Printed Name)

\_\_\_\_\_  
(Title)

representing \_\_\_\_\_; hereby  
(Firm's Name)

acknowledge the information provided during this interview were freely given,  
true and reflects this firm's procurement experiences with the Colorado  
Department of Transportation. My statements were given freely and not coerced.

\_\_\_\_\_  
Signature

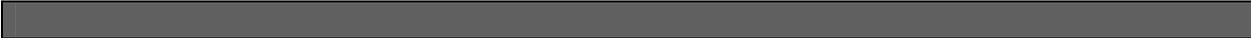
\_\_\_\_\_  
Date

\_\_\_\_\_  
Interviewer (witness)

\_\_\_\_\_  
Date

**APPENDIX D – COLORADO DEPARTMENT OF  
TRANSPORTATION**

**DATA CHARTS**



**COLORADO DEPARTMENT OF TRANSPORTATION**  
**CONSTRUCTION**

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

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**Market Area Analysis**  
**Calendar Years 2002-2007**  
**Construction**  
**Colorado Department of Transportation**

<b>County, State</b>	<b># of Contracts</b>	<b>% of Contracts</b>	<b># of Firms</b>	<b>% of Firms</b>	<b>Dollars</b>	<b>% of Dollars</b>	<b>Cum%</b>
STATE OF COLORADO	594	96.27%	106	91.38%	\$1,635,918,583.93	96.93%	96.93%
SHELBY, IA	3	0.49%	1	0.86%	\$15,336,444.20	0.91%	97.84%
LARAMIE, WY	4	0.65%	1	0.86%	\$11,729,345.17	0.69%	98.53%
JACKSON, MO	1	0.16%	1	0.86%	\$10,976,199.04	0.65%	99.19%
SANTA CRUZ, CA	6	0.97%	1	0.86%	\$7,645,418.00	0.45%	99.64%
WASHINGTON, OR	4	0.65%	1	0.86%	\$2,813,828.00	0.17%	99.81%
YELLOWSTONE, MT	1	0.16%	1	0.86%	\$1,398,103.40	0.08%	99.89%
BERNALILLO, NM	1	0.16%	1	0.86%	\$997,757.69	0.06%	99.95%
GLADES, FL	1	0.16%	1	0.86%	\$397,532.89	0.02%	99.97%
CUMBERLAND, PA	1	0.16%	1	0.86%	\$278,273.00	0.02%	99.99%
SANTA BARBARA, CA	1	0.16%	1	0.86%	\$218,355.00	0.01%	100.00%
<b>Total</b>	<b>617</b>	<b>100.00%</b>	<b>116</b>	<b>100.00%</b>	<b>\$1,687,709,840</b>	<b>100.00%</b>	

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007

**Relevant Market Area**  
**Colorado Department of Transportation**  
**Calendar Years 2002 - 2007**

	<b>State of Colorado</b>	<b>Totals</b>
<b>Total Dollars</b>	\$1,635,918,584	\$1,635,918,584
<b>Percent of Dollars</b>	96.93%	96.93%
<b>Percent of Contracts</b>	96.27%	96.27%
<b>Percent of Firms Utilized</b>	91.38%	91.38%

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction**  
**Calendar Years 2002-2007**  
**Prime Contractor Utilization**  
**Percentage of Total Dollars**  
**Ethnicity Classification**  
**Colorado Department of Transportation**

Calendar Year	African Americans	Native American	Asian American	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Total Non-M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$8,066,638 2.70%	\$5,851,239 1.96%	\$13,917,877 4.67%	\$284,370,311 95.33%	\$298,288,188
2003	\$0 0.00%	\$1,345,868 0.48%	\$0 0.00%	\$5,100,222 1.82%	\$7,344,532 2.62%	\$13,790,622 4.93%	\$266,217,951 95.07%	\$280,008,573
2004	\$148,321 0.05%	\$0 0.00%	\$0 0.00%	\$13,199,280 4.42%	\$2,768,465 0.93%	\$16,116,066 5.40%	\$282,383,922 94.60%	\$298,499,987
2005	\$0 0.00%	\$5,628,548 2.38%	\$164,111 0.07%	\$1,896,165 0.80%	\$6,106,884 2.59%	\$13,795,708 5.84%	\$222,375,301 94.16%	\$236,171,009
2006	\$0 0.00%	\$0 0.00%	\$5,457,428 1.52%	\$2,075,680 0.58%	\$7,660,669 2.13%	\$15,193,777 4.23%	\$344,174,372 95.77%	\$359,368,150
2007	\$0 0.00%	\$3,238,445 1.98%	\$1,126,094 0.69%	\$2,959,986 1.81%	\$3,327,816 2.03%	\$10,652,340 6.51%	\$152,930,337 93.49%	\$163,582,678
<b>Total</b>	\$148,321 0.01%	\$10,212,861 0.62%	\$6,747,633 0.41%	\$33,297,971 2.04%	\$33,059,604 2.02%	\$83,466,390 5.10%	\$1,552,452,194 94.90%	\$1,635,918,584

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**Construction  
Calendar Years 2002-2007  
Prime Contractor Utilization  
Number of Contracts  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non-M/W/DBEs	Total Contracts
2002	0 0.00%	0 0.00%	0 0.00%	6 5.77%	7 6.73%	13 12.50%	91 87.50%	104
2003	0 0.00%	1 0.95%	0 0.00%	2 1.90%	6 5.71%	9 8.57%	96 91.43%	105
2004	1 0.92%	0 0.00%	0 0.00%	1 0.92%	4 3.67%	6 5.50%	103 94.50%	109
2005	0 0.00%	1 0.91%	2 1.82%	2 1.82%	11 10.00%	16 14.55%	94 85.45%	110
2006	0 0.00%	0 0.00%	5 4.85%	4 3.88%	11 10.68%	20 19.42%	83 80.58%	103
2007	0 0.00%	1 1.59%	1 1.59%	3 4.76%	7 11.11%	12 19.05%	51 80.95%	63
<b>Total Contracts</b>	1 0.17%	3 0.51%	8 1.35%	18 3.03%	46 7.74%	76 12.79%	518 87.21%	594

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: M/W/DBEs include certified and non-certified minority and women owned businesses.

**Construction  
Calendar Years 2002-2007  
Prime Contractor Utilization  
Number of Firms  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non-M/W/DBEs	Total Firms
2002	0 0.00%	0 0.00%	0 0.00%	3 6.00%	4 8.00%	7 14.00%	43 86.00%	50
2003	0 0.00%	1 2.04%	0 0.00%	2 4.08%	5 10.20%	8 16.33%	41 83.67%	49
2004	1 1.89%	0 0.00%	0 0.00%	1 1.89%	3 5.66%	5 9.43%	48 90.57%	53
2005	0 0.00%	1 1.92%	2 3.85%	2 3.85%	7 13.46%	12 23.08%	40 76.92%	52
2006	0 0.00%	0 0.00%	2 4.26%	1 2.13%	4 8.51%	7 14.89%	40 85.11%	47
2007	0 0.00%	1 2.78%	1 2.78%	3 8.33%	3 8.33%	8 22.22%	28 77.78%	36
<b>Total Firms</b>	1 0.35%	3 1.05%	5 1.74%	12 4.18%	26 9.06%	47 16.38%	240 83.62%	287

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: M/W/DBEs include certified and non-certified minority and women owned businesses.

**Construction**  
**Colorado Department of Transportation**  
**Prime Contractor Utilization**  
**Individual Firms**  
**Calendar Years 2002-2006**

<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Non-M/W/DBEs</b>	<b>Total Firms</b>
1 0.94%	1 0.94%	2 1.89%	6 5.66%	9 8.49%	87 82.08%	106

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Prime Contractor Utilization  
Colorado Department of Transportation  
Calendar Years 2002 - 2007**

	<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Total M/W/DBEs</b>	<b>Non- M/W/DBEs</b>	<b>TOTALS</b>
<b>Total Contract Dollars</b>	\$148,321	\$10,212,861	\$6,747,633	\$33,297,971	\$33,059,604	\$83,466,390	\$1,552,452,194	\$1,635,918,584
<b>Percent of Dollars</b>	0.01%	0.62%	0.41%	2.04%	2.02%	5.10%	94.90%	100.00%
<b>Percent of Contracts</b>	0.17%	0.51%	1.35%	3.03%	7.74%	12.79%	87.21%	100.00%
<b>Percent of Firms Utilized</b>	0.94%	0.94%	1.89%	5.66%	8.49%	17.92%	82.08%	100.00%

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

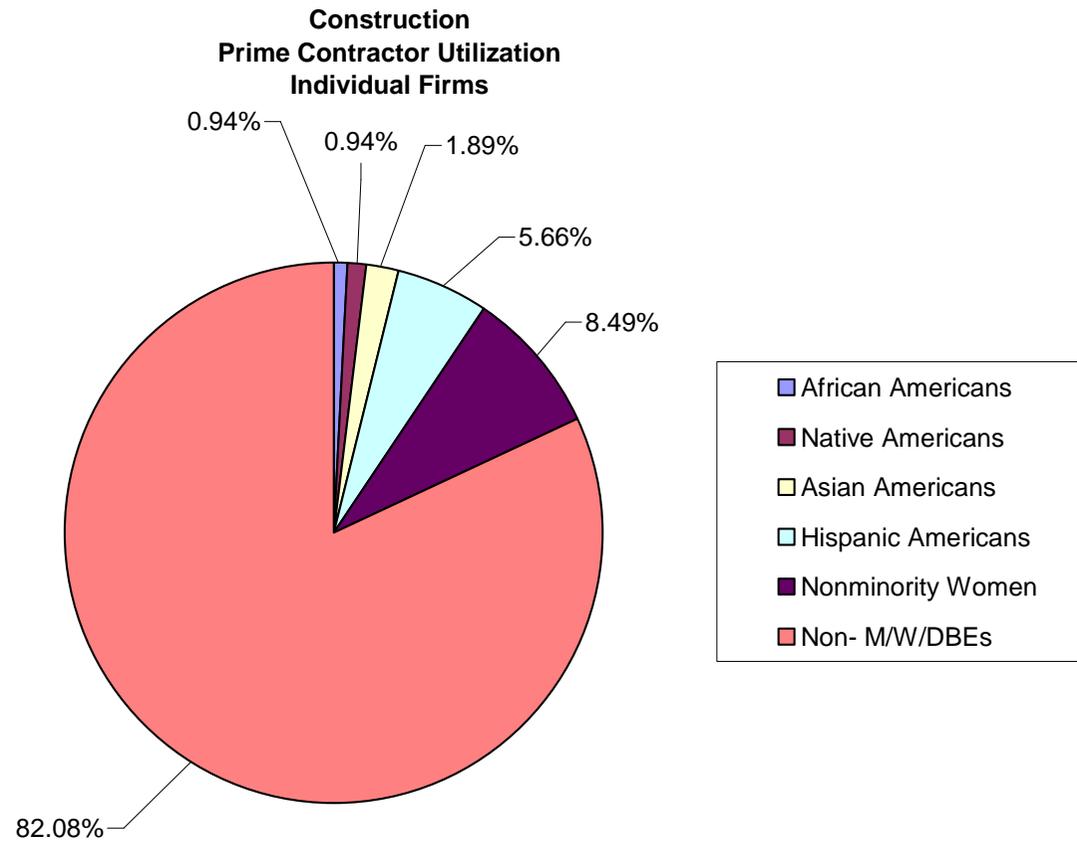
**Construction  
Prime Contractor Utilization  
Colorado Department of Transportation  
Calendar Years 2002 - 2007**

	<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Total M/W/DBEs</b>	<b>Non- M/W/DBEs</b>	<b>TOTALS</b>
<b>Total Prime Contractor Dollars</b>	\$148,321	\$10,212,861	\$6,747,633	\$33,297,971	\$33,059,604	\$83,466,390	\$1,552,452,194	\$1,635,918,584
<b>Percent of Dollars</b>	<b>0.01%</b>	<b>0.62%</b>	<b>0.41%</b>	<b>2.04%</b>	<b>2.02%</b>	<b>5.10%</b>	<b>94.90%</b>	<b>100.00%</b>
<b>Total Number of Contracts</b>	1	3	8	18	46	76	518	594
<b>Percent of Contracts</b>	<b>0.17%</b>	<b>0.51%</b>	<b>1.35%</b>	<b>3.03%</b>	<b>7.74%</b>	<b>12.79%</b>	<b>87.21%</b>	<b>100.00%</b>
<b>Individual Firms Utilized</b>	1	1	2	6	9	19	87	106
<b>Percent of Firms</b>	<b>0.94%</b>	<b>0.94%</b>	<b>1.89%</b>	<b>5.66%</b>	<b>8.49%</b>	<b>17.92%</b>	<b>82.08%</b>	<b>100.00%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.



Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Prime Contractor Utilization\_ESB  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

<b>Calendar Year</b>	<b>African Americans</b>	<b>Native American</b>	<b>Asian American</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Minority ESBs</b>	<b>Nonminority ESBs</b>	<b>Total Dollars Awarded</b>
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,738,069 0.58%	\$298,288,188
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$595,724 0.21%	\$595,724 0.21%	\$704,085 0.25%	\$280,008,573
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$513,003 0.17%	\$513,003 0.17%	\$3,618,258 1.21%	\$298,499,987
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$894,597 0.38%	\$894,597 0.38%	\$8,502,188 3.60%	\$236,171,009
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$548,030 0.15%	\$548,030 0.15%	\$8,491,211 2.36%	\$359,368,150
2007	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$17,432,085 10.66%	\$163,582,678
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$2,551,354 0.16%	\$2,551,354 0.16%	\$40,485,896 2.47%	\$1,635,918,584

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007  
Note: Total dollars awarded may not equal the total due to rounding

**Construction  
Calendar Years 2002-2007  
Prime Contractor Utilization\_ESB  
Number of Contracts  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total Minority ESBs	Total Nonminority ESBs	Total Contracts
2002	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	3 100.00%	3
2003	0 0.00%	0 0.00%	0 0.00%	0 0.00%	1 33.33%	1 33.33%	2 66.67%	3
2004	0 0.00%	0 0.00%	0 0.00%	0 0.00%	2 33.33%	2 33.33%	4 66.67%	6
2005	0 0.00%	0 0.00%	0 0.00%	0 0.00%	2 40.00%	2 40.00%	3 60.00%	5
2006	0 0.00%	0 0.00%	0 0.00%	0 0.00%	2 33.33%	2 33.33%	4 66.67%	6
2007	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	3 100.00%	3
<b>Total Contracts</b>	0 0.00%	0 0.00%	0 0.00%	0 0.00%	7 26.92%	7 26.92%	19 73.08%	26

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

**Construction  
 Calendar Years 2002-2007  
 Prime Contractor Utilization\_ESB  
 Number of Firms  
 Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total Minority ESBs	Total Nonminority ESBs	Total Firms
2002	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	3 100.00%	3
2003	0 0.00%	0 0.00%	0 0.00%	0 0.00%	1 33.33%	1 33.33%	2 66.67%	3
2004	0 0.00%	0 0.00%	0 0.00%	0 0.00%	1 25.00%	1 25.00%	3 75.00%	4
2005	0 0.00%	0 0.00%	0 0.00%	0 0.00%	1 50.00%	1 50.00%	1 50.00%	2
2006	0 0.00%	0 0.00%	0 0.00%	0 0.00%	1 50.00%	1 50.00%	1 50.00%	2
2007	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	1 100.00%	1
<b>Total Firms</b>	0 0.00%	0 0.00%	0 0.00%	0 0.00%	4 26.67%	4 26.67%	11 73.33%	15

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

**Construction**  
**Colorado Department of Transportation**  
**Prime Contractor Utilization\_ESB**  
**Individual Firms**  
**Calendar Years 2002-2006**

<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Total Nonminority ESBs</b>	<b>Total Firms</b>
0 0.00%	0 0.00%	0 0.00%	0 0.00%	1 20.00%	4 80.00%	5

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Prime Contractor Utilization\_ESB  
Colorado Department of Transportation  
Calendar Years 2002 - 2007**

	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total Minority ESBs	Total Nonminority ESBs	TOTALS
<b>Total Contract Dollars</b>	\$0	\$0	\$0	\$0	\$2,551,354	\$2,551,354	\$40,485,896	\$43,037,250
<b>Percent of Dollars</b>	0.00%	0.00%	0.00%	0.00%	0.16%	0.16%	2.47%	2.63%
<b>Percent of Contracts</b>	0.00%	0.00%	0.00%	0.00%	26.92%	26.92%	73.08%	100.00%
<b>Percent of Firms Utilized</b>	0.00%	0.00%	0.00%	0.00%	20.00%	20.00%	80.00%	100.00%

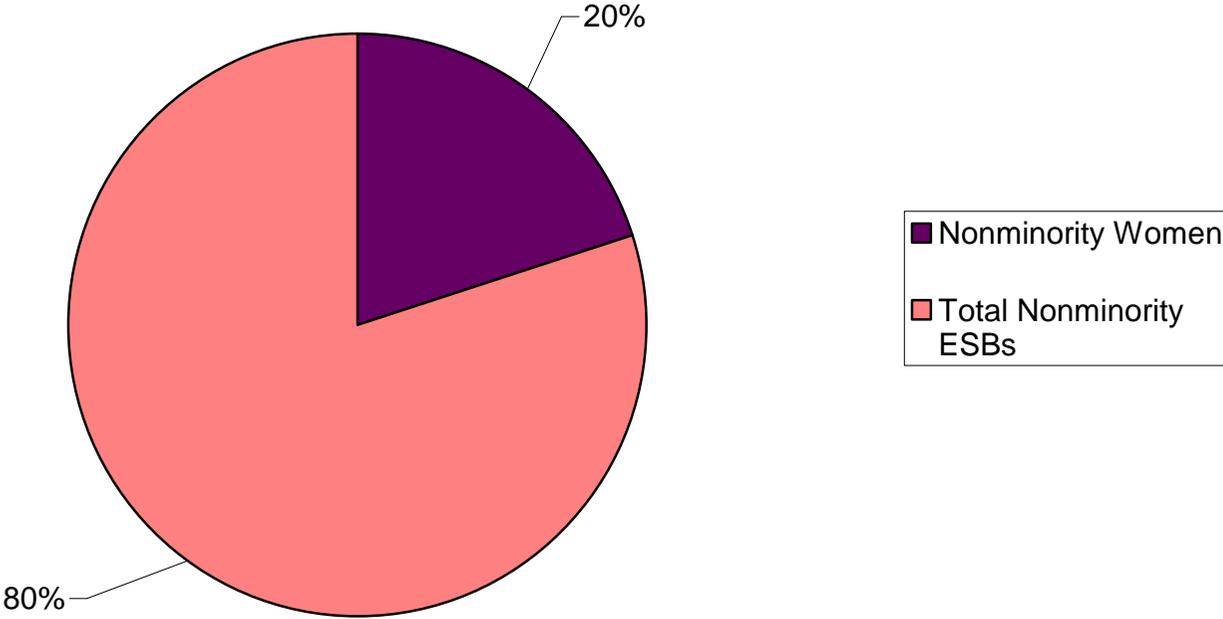
Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.  
Note: Total dollars awarded may not equal the total due to rounding

**Construction  
Prime Contractor Utilization\_ESB  
Colorado Department of Transportation  
Calendar Years 2002 - 2007**

	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total Minority ESBs	Total Nonminority ESBs	TOTALS
<b>Total Prime Contractor Dollars</b>	\$0	\$0	\$0	\$0	\$2,551,354	\$2,551,354	\$40,485,896	\$43,037,250
<b>Percent of Dollars</b>	0.00%	0.00%	0.00%	0.00%	5.93%	5.93%	94.07%	100.00%
<b>Total Number of Contracts</b>	0	0	0	0	7	7	19	26
<b>Percent of Contracts</b>	0.00%	0.00%	0.00%	0.00%	26.92%	26.92%	73.08%	100.00%
<b>Individual Firms Utilized</b>	0	0	0	0	1	1	4	5
<b>Percent of Firms</b>	0.00%	0.00%	0.00%	0.00%	20.00%	20.00%	80.00%	100.00%

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.  
Note: Total dollars awarded may not equal the total due to rounding

**Construction  
Prime Contractor Utilization\_ESB  
Individual Firms**



Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Prime Contractor Utilization\_ESB/M/W/DBE  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

<b>Calendar Year</b>	<b>African Americans</b>	<b>Native American</b>	<b>Asian American</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Minority ESB/M/W/DBEs</b>	<b>Nonminority ESB/M/W/DBEs</b>	<b>Total Dollars Awarded</b>
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$595,724 100.00%	\$595,724 100.00%	\$0 0.00%	\$595,724
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$513,003 100.00%	\$513,003 100.00%	\$0 0.00%	\$513,003
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$894,597 100.00%	\$894,597 100.00%	\$0 0.00%	\$894,597
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$548,030 100.00%	\$548,030 100.00%	\$0 0.00%	\$548,030
2007	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$2,551,354 100.00%	\$2,551,354 100.00%	\$0 0.00%	\$2,551,354

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**Construction  
 Calendar Years 2002-2007  
 Prime Contractor Utilization\_ ESB/M/W/DBE  
 Number of Contracts  
 Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total Minority ESB/ M/W/DBEs	Nonminority ESB/ M/W/DBEs	Total Contracts
2002	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0
2003	0 0.00%	0 0.00%	0 0.00%	0 0.00%	1 100.00%	1 100.00%	0 0.00%	1
2004	0 0.00%	0 0.00%	0 0.00%	0 0.00%	2 100.00%	2 100.00%	0 0.00%	2
2005	0 0.00%	0 0.00%	0 0.00%	0 0.00%	2 100.00%	2 100.00%	0 0.00%	2
2006	0 0.00%	0 0.00%	0 0.00%	0 0.00%	2 100.00%	2 100.00%	0 0.00%	2
2007	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0
<b>Total Contracts</b>	0 0.00%	0 0.00%	0 0.00%	0 0.00%	7 100.00%	7 100.00%	0 0.00%	7

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.  
 Note: M/W/DBEs include certified and non-certified minority and women owned businesses.

**Construction  
 Calendar Years 2002-2007  
 Prime Contractor Utilization\_ESB/M/W/DBE  
 Number of Firms  
 Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total Minority ESB/ M/W/DBEs	Nonminority ESB/ M/W/DBEs	Total Firms
2002	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0
2003	0 0.00%	0 0.00%	0 0.00%	0 0.00%	1 100.00%	1 100.00%	0 0.00%	1
2004	0 0.00%	0 0.00%	0 0.00%	0 0.00%	1 100.00%	1 100.00%	0 0.00%	1
2005	0 0.00%	0 0.00%	0 0.00%	0 0.00%	1 100.00%	1 100.00%	0 0.00%	1
2006	0 0.00%	0 0.00%	0 0.00%	0 0.00%	1 100.00%	1 100.00%	0 0.00%	1
2007	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0
<b>Total Firms</b>	0 0.00%	0 0.00%	0 0.00%	0 0.00%	4 100.00%	4 100.00%	0 0.00%	4

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: M/W/DBEs include certified and non-certified minority and women owned businesses.

**Construction**  
**Colorado Department of Transportation**  
**Prime Contractor Utilization\_ESB/M/W/DBE**  
**Individual Firms**  
**Calendar Years 2002-2006**

<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Nonminority ESB/ M/W/DBEs</b>	<b>Total Firms</b>
0 0.00%	0 0.00%	0 0.00%	0 0.00%	1 100.00%	0 0.00%	1

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Prime Contractor Utilization\_ESB/M/W/DBE  
Colorado Department of Transportation  
Calendar Years 2002 - 2007**

	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total Minority ESB/ M/W/DBEs	Nonminority ESB/ M/W/DBEs	TOTALS
<b>Total Contract Dollars</b>	\$0	\$0	\$0	\$0	\$2,551,354	\$2,551,354	\$0	\$2,551,354
<b>Percent of Dollars</b>	0.00%	0.00%	0.00%	0.00%	100.00%	100.00%	0.00%	100.00%
<b>Percent of Contracts</b>	0.00%	0.00%	0.00%	0.00%	100.00%	100.00%	0.00%	100.00%
<b>Percent of Firms Utilized</b>	0.00%	0.00%	0.00%	0.00%	100.00%	100.00%	0.00%	100.00%

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

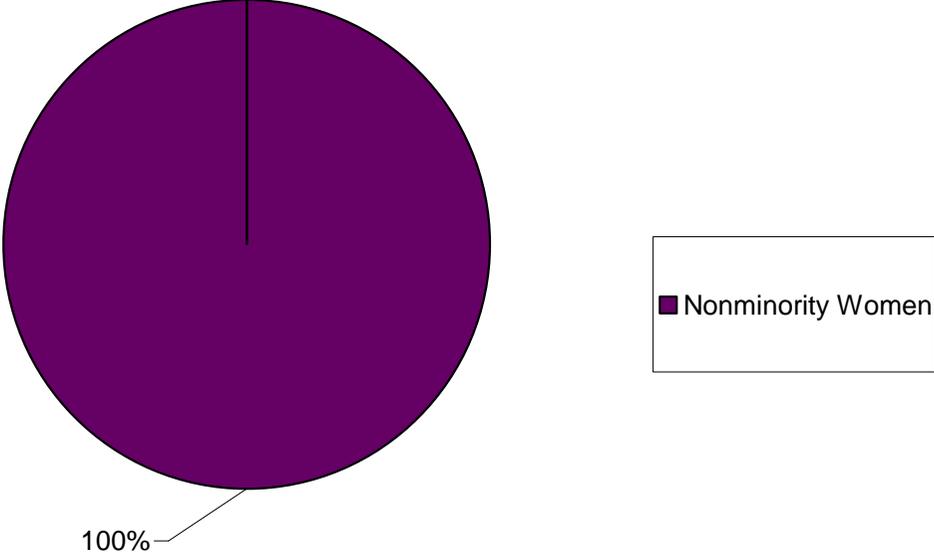
**Construction  
Prime Contractor Utilization\_ESB/M/W/DBE  
Colorado Department of Transportation  
Calendar Years 2002 - 2007**

	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total Minority ESB/ M/W/DBEs	Nonminority ESB/ M/W/DBEs	TOTALS
<b>Total Prime Contractor Dollars</b>	\$0	\$0	\$0	\$0	\$2,551,354	\$2,551,354	\$0	\$2,551,354
<b>Percent of Dollars</b>	0.00%	0.00%	0.00%	0.00%	100.00%	100.00%	0.00%	100.00%
<b>Total Number of Contracts</b>	0	0	0	0	7	7	0	7
<b>Percent of Contracts</b>	0.00%	0.00%	0.00%	0.00%	100.00%	100.00%	0.00%	100.00%
<b>Individual Firms Utilized</b>	0	0	0	0	1	1	0	1
<b>Percent of Firms</b>	0.00%	0.00%	0.00%	0.00%	100.00%	100.00%	0.00%	100.00%

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

**Construction  
Prime Contractor Utilization  
ESB/M/W/DBE  
Individual Firms**



Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Prime Contractor Utilization\_REGIONS  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

<b>REGIONS</b>	<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Total M/W/DBEs</b>	<b>Non- M/W/DBEs</b>	<b>Total Dollars Awarded</b>
REGION 1	\$0 0.00%	\$0 0.00%	\$2,562,384 1.15%	\$392,973 0.18%	\$3,924,423 1.75%	\$6,879,780 3.08%	\$216,809,461 96.92%	\$223,689,241
REGION 2	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$6,517,204 1.95%	\$2,358,247 0.71%	\$8,875,451 2.66%	\$324,553,726 97.34%	\$333,429,177
REGION 3	\$148,321 0.06%	\$8,866,993 3.58%	\$2,544,225 1.03%	\$0 0.00%	\$7,350,945 2.96%	\$18,910,484 7.63%	\$229,069,301 92.37%	\$247,979,785
REGION 4	\$0 0.00%	\$1,345,868 0.47%	\$48,230 0.02%	\$387,653 0.14%	\$3,525,272 1.24%	\$5,307,022 1.87%	\$278,250,987 98.13%	\$283,558,009
REGION 5	\$0 0.00%	\$0 0.00%	\$1,592,795 0.97%	\$0 0.00%	\$9,195,386 5.61%	\$10,788,180 6.58%	\$153,211,112 93.42%	\$163,999,293
REGION 6	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$26,000,142 6.78%	\$6,705,331 1.75%	\$32,705,472 8.53%	\$350,557,607 91.47%	\$383,263,080
<b>Total</b>	\$148,321 0.01%	\$10,212,861 0.62%	\$6,747,633 0.41%	\$33,297,971 2.04%	\$33,059,604 2.02%	\$83,466,390 5.10%	\$1,552,452,194 94.90%	\$1,635,918,584

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Prime Contractor Utilization\_ REGION 1  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$821,986 2.56%	\$821,986 2.56%	\$31,252,348 97.44%	\$32,074,333
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$809,336 3.62%	\$809,336 3.62%	\$21,541,978 96.38%	\$22,351,314
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$68,333,532 100.00%	\$68,333,532
2005	\$0 0.00%	\$0 0.00%	\$115,881 0.38%	\$0 0.00%	\$1,685,733 5.59%	\$1,801,614 5.98%	\$28,338,407 94.02%	\$30,140,021
2006	\$0 0.00%	\$0 0.00%	\$2,446,503 8.01%	\$392,973 1.29%	\$174,645 0.57%	\$3,014,121 9.87%	\$27,521,045 90.13%	\$30,535,166
2007	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$432,724 1.07%	\$432,724 1.07%	\$39,822,151 98.93%	\$40,254,875
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$2,562,384 1.15%	\$392,973 0.18%	\$3,924,423 1.75%	\$6,879,780 3.08%	\$216,809,461 96.92%	\$223,689,241

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Prime Contractor Utilization\_ REGION 2  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$4,036,426 6.14%	\$0 0.00%	\$4,036,426 6.14%	\$61,723,402 93.86%	\$65,759,828
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,493,933 2.47%	\$0 0.00%	\$1,493,933 2.47%	\$58,911,463 97.53%	\$60,405,396
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$39,862,882 100.00%	\$39,862,882
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$26,344,861 100.00%	\$26,344,861
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$605,321 0.55%	\$2,040,422 1.84%	\$2,645,743 2.38%	\$108,320,615 97.62%	\$110,966,359
2007	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$381,524 1.27%	\$317,825 1.06%	\$699,349 2.32%	\$29,390,502 97.68%	\$30,089,851
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$6,517,204 1.95%	\$2,358,247 0.71%	\$8,875,451 2.66%	\$324,553,726 97.34%	\$333,429,177

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Prime Contractor Utilization\_ REGION 3  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$858,502 1.73%	\$858,502 1.73%	\$48,850,733 98.27%	\$49,709,235
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$40,716,657 100.00%	\$40,716,657
2004	\$148,321 0.30%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$399,310 0.82%	\$547,631 1.12%	\$48,362,711 98.88%	\$48,910,342
2005	\$0 0.00%	\$5,628,548 8.92%	\$0 0.00%	\$0 0.00%	\$2,158,815 3.42%	\$7,787,364 12.34%	\$55,337,661 87.66%	\$63,125,024
2006	\$0 0.00%	\$0 0.00%	\$2,544,225 10.83%	\$0 0.00%	\$3,291,428 14.01%	\$5,835,653 24.84%	\$17,657,482 75.16%	\$23,493,135
2007	\$0 0.00%	\$3,238,445 14.70%	\$0 0.00%	\$0 0.00%	\$642,890 2.92%	\$3,881,335 17.62%	\$18,144,056 82.38%	\$22,025,391
<b>Total</b>	\$148,321 0.06%	\$8,866,993 3.58%	\$2,544,225 1.03%	\$0 0.00%	\$7,350,945 2.96%	\$18,910,484 7.63%	\$229,069,301 92.37%	\$247,979,785

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Prime Contractor Utilization\_ REGION 4  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$2,440,568 4.19%	\$2,440,568 4.19%	\$55,859,054 95.81%	\$58,299,622
2003	\$0 0.00%	\$1,345,868 5.62%	\$0 0.00%	\$0 0.00%	\$228,000 0.95%	\$1,573,868 6.57%	\$22,380,707 93.43%	\$23,954,574
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$113,693 0.24%	\$113,693 0.24%	\$46,336,654 99.76%	\$46,450,346
2005	\$0 0.00%	\$0 0.00%	\$48,230 0.11%	\$106,705 0.24%	\$193,500 0.43%	\$348,435 0.77%	\$44,658,753 99.23%	\$45,007,187
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$549,512 0.73%	\$549,512 0.73%	\$74,855,730 99.27%	\$75,405,242
2007	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$280,948 0.82%	\$0 0.00%	\$280,948 0.82%	\$34,160,089 99.18%	\$34,441,037
<b>Total</b>	\$0 0.00%	\$1,345,868 0.47%	\$48,230 0.02%	\$387,653 0.14%	\$3,525,272 1.24%	\$5,307,022 1.87%	\$278,250,987 98.13%	\$283,558,009

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Prime Contractor Utilization\_ REGION 5  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,730,184 5.77%	\$1,730,184 5.77%	\$28,275,666 94.23%	\$30,005,849
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$5,847,299 10.65%	\$5,847,299 10.65%	\$49,064,688 89.35%	\$54,911,987
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,342,079 16.42%	\$1,342,079 16.42%	\$6,829,030 83.58%	\$8,171,109
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$70,296 0.23%	\$70,296 0.23%	\$30,290,640 99.77%	\$30,360,936
2006	\$0 0.00%	\$0 0.00%	\$466,701 1.73%	\$0 0.00%	\$0 0.00%	\$466,701 1.73%	\$26,521,917 98.27%	\$26,988,617
2007	\$0 0.00%	\$0 0.00%	\$1,126,094 8.30%	\$0 0.00%	\$205,527 1.52%	\$1,331,621 9.82%	\$12,229,172 90.18%	\$13,560,793
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$1,592,795 0.97%	\$0 0.00%	\$9,195,386 5.61%	\$10,788,180 6.58%	\$153,211,112 93.42%	\$163,999,293

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Prime Contractor Utilization\_ REGION 6  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$4,030,212 6.45%	\$0 0.00%	\$4,030,212 6.45%	\$58,409,108 93.55%	\$62,439,320
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$3,606,290 4.64%	\$459,897 0.59%	\$4,066,186 5.24%	\$73,602,458 94.76%	\$77,668,644
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$13,199,280 15.21%	\$913,383 1.05%	\$14,112,663 16.26%	\$72,659,112 83.74%	\$86,771,775
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,789,460 4.34%	\$1,998,539 4.85%	\$3,787,999 9.20%	\$37,404,980 90.80%	\$41,192,979
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,077,386 1.17%	\$1,604,662 1.74%	\$2,682,048 2.92%	\$89,297,583 97.08%	\$91,979,631
2007	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$2,297,515 9.90%	\$1,728,850 7.45%	\$4,026,365 17.35%	\$19,184,366 82.65%	\$23,210,731
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$26,000,142 6.78%	\$6,705,331 1.75%	\$32,705,472 8.53%	\$350,557,607 91.47%	\$383,263,080

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**Construction Utilization Analysis  
 Calendar Years 2002-2007  
 Prime and Sub Utilization  
 Colorado Department of Transportation**

<b>Contract ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non-M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Contract Total Amount</b>
C11210	\$251,965.85	15.31%	\$1,393,668.83	84.69%	\$1,645,634.68
C11597	\$236,994.83	19.04%	\$1,007,994.01	80.96%	\$1,244,988.84
C11723	\$149,550.90	7.23%	\$1,919,592.47	92.77%	\$2,069,143.37
C11725	\$364,783.37	8.50%	\$3,926,338.05	91.50%	\$4,291,121.42
C11729	\$89,934.56	12.40%	\$635,064.74	87.60%	\$724,999.30
C12021	\$191,111.53	11.53%	\$1,466,583.52	88.47%	\$1,657,695.05
C12022	\$287,657.34	11.37%	\$2,242,170.39	88.63%	\$2,529,827.73
C12124	\$59,479.91	3.52%	\$1,629,043.92	96.48%	\$1,688,523.83
C12278	\$790,635.00	19.82%	\$3,197,776.95	80.18%	\$3,988,411.95
C12287	\$445,943.40	5.68%	\$7,404,463.20	94.32%	\$7,850,406.60
C12322R	\$251,594.38	3.98%	\$6,075,123.87	96.02%	\$6,326,718.25
C12324	\$821,606.74	10.55%	\$6,966,171.03	89.45%	\$7,787,777.77
C12369	\$1,152,531.08	5.54%	\$19,667,484.17	94.46%	\$20,820,015.25
C12394	\$169,123.60	13.49%	\$1,084,781.43	86.51%	\$1,253,905.03
C12395	\$91,388.88	9.68%	\$852,985.30	90.32%	\$944,374.18
C12404	\$379,013.55	9.57%	\$3,579,653.24	90.43%	\$3,958,666.79
C12418	\$1,656,886.77	10.63%	\$13,924,703.36	89.37%	\$15,581,590.13
C12421	\$121,845.33	8.42%	\$1,325,325.67	91.58%	\$1,447,171.00
C12460	\$174,009.35	6.81%	\$2,382,249.55	93.19%	\$2,556,258.90
C12475	\$1,385,489.08	74.38%	\$477,184.75	25.62%	\$1,862,673.83
C12487	\$315,383.48	30.80%	\$708,666.17	69.20%	\$1,024,049.65
C12491-ALT	\$627,282.66	10.27%	\$5,483,179.59	89.73%	\$6,110,462.25
C12512	\$306,829.80	36.03%	\$544,664.85	63.97%	\$851,494.65
C12548	\$537,546.65	27.40%	\$1,424,055.21	72.60%	\$1,961,601.86
C12560	\$554,723.32	15.07%	\$3,125,162.24	84.93%	\$3,679,885.56
C12605	\$60,104.30	3.20%	\$1,820,895.70	96.80%	\$1,881,000.00
C12606	\$249,312.06	9.62%	\$2,341,036.53	90.38%	\$2,590,348.59
C12609	\$466,659.70	13.76%	\$2,925,588.15	86.24%	\$3,392,247.85
C12622	\$303,695.21	33.29%	\$608,658.19	66.71%	\$912,353.40
C12623	\$4,284,170.75	11.92%	\$31,665,762.33	88.08%	\$35,949,933.08
C12711	\$718,202.57	7.60%	\$8,731,505.08	92.40%	\$9,449,707.65
C12761	\$473,573.26	18.46%	\$2,092,182.13	81.54%	\$2,565,755.39
C12794	\$322,882.20	7.37%	\$4,058,288.22	92.63%	\$4,381,170.42
C12797	\$173,407.38	12.92%	\$1,168,671.81	87.08%	\$1,342,079.19
C12798	\$70,415.92	6.81%	\$963,051.55	93.19%	\$1,033,467.47

**Construction Utilization Analysis**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Contract ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non-M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Contract Total Amount</b>
C12800R	\$990,788.70	28.89%	\$2,438,236.60	71.11%	\$3,429,025.30
C12803	\$260,216.35	7.94%	\$3,018,739.00	92.06%	\$3,278,955.35
C12810	\$142,037.58	9.00%	\$1,435,487.97	91.00%	\$1,577,525.55
C12811	\$90,623.00	12.72%	\$622,021.60	87.28%	\$712,644.60
C12833	\$393,464.65	21.45%	\$1,440,677.10	78.55%	\$1,834,141.75
C12834	\$309,575.56	8.33%	\$3,404,978.30	91.67%	\$3,714,553.86
C12859	\$36,282.66	4.59%	\$753,424.69	95.41%	\$789,707.35
C12862	\$68,544.72	13.90%	\$424,621.78	86.10%	\$493,166.50
C12864	\$371,021.25	16.60%	\$1,863,641.85	83.40%	\$2,234,663.10
C12966	\$228,857.00	8.56%	\$2,446,157.35	91.44%	\$2,675,014.35
C13017	\$240,518.70	13.90%	\$1,489,664.98	86.10%	\$1,730,183.68
C13066	\$469,908.33	12.38%	\$3,326,111.72	87.62%	\$3,796,020.05
C13076	\$1,763,449.53	48.90%	\$1,842,840.03	51.10%	\$3,606,289.56
C13086	\$2,153,756.06	27.27%	\$5,743,150.34	72.73%	\$7,896,906.40
C13094	\$585,650.54	18.81%	\$2,527,508.20	81.19%	\$3,113,158.74
C13129R	\$1,897,881.31	10.02%	\$17,038,827.64	89.98%	\$18,936,708.95
C13201	\$104,274.30	9.17%	\$1,032,597.09	90.83%	\$1,136,871.39
C13216	\$1,013,604.57	19.53%	\$4,177,625.24	80.47%	\$5,191,229.81
C13218	\$143,920.00	6.32%	\$2,132,076.04	93.68%	\$2,275,996.04
C13224R	\$1,478,555.00	30.98%	\$3,293,754.08	69.02%	\$4,772,309.08
C13228	\$501,285.78	5.41%	\$8,767,064.22	94.59%	\$9,268,350.00
C13229R	\$552,146.87	11.79%	\$4,130,773.26	88.21%	\$4,682,920.13
C13278	\$78,988.56	2.98%	\$2,569,213.84	97.02%	\$2,648,202.40
C13289	\$2,000,859.23	11.44%	\$15,482,390.11	88.56%	\$17,483,249.34
C13333	\$159,176.52	18.20%	\$715,297.58	81.80%	\$874,474.10
C13340	\$172,292.65	13.95%	\$1,062,865.20	86.05%	\$1,235,157.85
C13344	\$2,876,815.88	46.64%	\$3,291,280.15	53.36%	\$6,168,096.03
C13348	\$205,867.41	15.31%	\$1,138,428.02	84.69%	\$1,344,295.43
C13351	\$129,958.39	7.68%	\$1,561,367.96	92.32%	\$1,691,326.35
C13352	\$118,875.60	2.14%	\$5,436,679.95	97.86%	\$5,555,555.55
C13353	\$179,203.00	5.81%	\$2,906,301.04	94.19%	\$3,085,504.04
C13354	\$321,680.50	15.49%	\$1,755,655.52	84.51%	\$2,077,336.02
C13355	\$116,337.26	13.32%	\$756,956.97	86.68%	\$873,294.23
C13356	\$680,547.85	19.56%	\$2,799,553.15	80.44%	\$3,480,101.00
C13357	\$166,984.87	16.91%	\$820,551.03	83.09%	\$987,535.90

**Construction Utilization Analysis**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Contract ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non-M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Contract Total Amount</b>
C13358	\$170,942.15	17.58%	\$801,579.98	82.42%	\$972,522.13
C13359	\$201,062.50	17.91%	\$921,866.10	82.09%	\$1,122,928.60
C13362	\$59,982.96	7.87%	\$701,777.49	92.13%	\$761,760.45
C13379	\$56,407.27	7.53%	\$692,612.17	92.47%	\$749,019.44
C13380	\$46,345.51	12.69%	\$318,818.23	87.31%	\$365,163.74
C13393	\$1,006,855.98	3.80%	\$25,478,803.77	96.20%	\$26,485,659.75
C13398	\$241,938.00	7.47%	\$2,996,488.00	92.53%	\$3,238,426.00
C13434	\$286,814.28	14.34%	\$1,713,137.32	85.66%	\$1,999,951.60
C13435	\$753,315.55	32.41%	\$1,571,079.45	67.59%	\$2,324,395.00
C13439	\$301,118.00	13.09%	\$1,998,845.60	86.91%	\$2,299,963.60
C13446	\$40,743.00	4.27%	\$912,817.40	95.73%	\$953,560.40
C13449	\$735,984.70	22.51%	\$2,533,437.25	77.49%	\$3,269,421.95
C13472	\$123,870.50	3.23%	\$3,716,501.45	96.77%	\$3,840,371.95
C13479	\$225,462.00	12.15%	\$1,630,564.01	87.85%	\$1,856,026.01
C13480	\$963,429.87	4.85%	\$18,914,901.88	95.15%	\$19,878,331.75
C13486	\$53,949.73	2.25%	\$2,344,756.37	97.75%	\$2,398,706.10
C13487RA	\$1,900,068.30	36.77%	\$3,267,078.62	63.23%	\$5,167,146.92
C13494	\$162,665.15	12.06%	\$1,185,995.30	87.94%	\$1,348,660.45
C13496R	\$633,572.63	61.29%	\$400,077.37	38.71%	\$1,033,650.00
C13500-ALT	\$770,287.99	4.87%	\$15,037,140.42	95.13%	\$15,807,428.41
C13501	\$253,987.35	2.08%	\$11,980,826.65	97.92%	\$12,234,814.00
C13504	\$858,502.10	100.00%	\$0.00	0.00%	\$858,502.10
C13506R	\$536,439.50	18.78%	\$2,319,858.10	81.22%	\$2,856,297.60
C13507	\$1,218,006.50	17.81%	\$5,619,437.55	82.19%	\$6,837,444.05
C13513	\$373,453.50	14.54%	\$2,194,354.30	85.46%	\$2,567,807.80
C13522	\$578,062.22	9.43%	\$5,551,910.45	90.57%	\$6,129,972.67
C13523	\$0.00	0.00%	\$397,795.00	100.00%	\$397,795.00
C13528	\$1,813,740.65	33.59%	\$3,585,420.95	66.41%	\$5,399,161.60
C13529	\$998,187.75	8.97%	\$10,135,494.76	91.03%	\$11,133,682.51
C13534	\$531,449.20	17.88%	\$2,440,862.76	82.12%	\$2,972,311.96
C13535	\$361,487.03	4.62%	\$7,456,373.75	95.38%	\$7,817,860.78
C13540	\$853,444.00	5.99%	\$13,403,493.08	94.01%	\$14,256,937.08
C13547	\$290,858.70	7.60%	\$3,538,615.31	92.40%	\$3,829,474.01
C13549	\$505,391.91	44.20%	\$638,096.24	55.80%	\$1,143,488.15
C13551	\$461,612.60	19.93%	\$1,854,454.87	80.07%	\$2,316,067.47

**Construction Utilization Analysis**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Contract ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non-M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Contract Total Amount</b>
C13553	\$1,122,243.00	12.73%	\$7,690,677.30	87.27%	\$8,812,920.30
C13568	\$1,273,875.65	9.76%	\$11,781,679.35	90.24%	\$13,055,555.00
C13569	\$9,610.50	0.28%	\$3,420,674.80	99.72%	\$3,430,285.30
C13573	\$714,204.80	8.82%	\$7,380,296.32	91.18%	\$8,094,501.12
C13574	\$1,258,107.69	10.16%	\$11,123,639.93	89.84%	\$12,381,747.62
C13578	\$210,092.73	10.60%	\$1,771,285.87	89.40%	\$1,981,378.60
C13594R	\$859,613.50	27.45%	\$2,271,462.90	72.55%	\$3,131,076.40
C13595	\$5,850.00	12.84%	\$39,716.00	87.16%	\$45,566.00
C13605	\$457,420.86	29.18%	\$1,109,949.48	70.82%	\$1,567,370.34
C13622	\$6,349,711.30	48.11%	\$6,849,568.80	51.89%	\$13,199,280.10
C13682	\$843,138.70	13.65%	\$5,332,506.51	86.35%	\$6,175,645.21
C13689	\$126,615.50	7.08%	\$1,661,257.25	92.92%	\$1,787,872.75
C13697	\$745,765.46	21.46%	\$2,729,243.24	78.54%	\$3,475,008.70
C13733	\$349,952.24	15.55%	\$1,900,257.10	84.45%	\$2,250,209.34
C13735	\$170,184.43	21.10%	\$636,217.79	78.90%	\$806,402.22
C13751	\$0.00	0.00%	\$684,783.25	100.00%	\$684,783.25
C13756	\$132,805.00	17.94%	\$607,400.00	82.06%	\$740,205.00
C13775	\$264,569.00	48.75%	\$278,100.00	51.25%	\$542,669.00
C13785	\$0.00	0.00%	\$1,580,034.00	100.00%	\$1,580,034.00
C13786	\$0.00	0.00%	\$433,384.00	100.00%	\$433,384.00
C13788	\$146,289.10	7.41%	\$1,826,719.33	92.59%	\$1,973,008.43
C13790	\$61,625.00	13.59%	\$391,907.00	86.41%	\$453,532.00
C13804	\$642,220.19	6.54%	\$9,175,861.01	93.46%	\$9,818,081.20
C13805	\$56,263.75	12.23%	\$403,633.00	87.77%	\$459,896.75
C13817	\$171,487.00	5.46%	\$2,971,602.80	94.54%	\$3,143,089.80
C13818	\$463,218.21	9.50%	\$4,410,217.49	90.50%	\$4,873,435.70
C13826	\$0.00	0.00%	\$144,000.00	100.00%	\$144,000.00
C13831	\$824,795.76	17.17%	\$3,978,427.06	82.83%	\$4,803,222.82
C13849	\$48,163.84	22.38%	\$167,051.66	77.62%	\$215,215.50
C13854	\$151,959.10	5.14%	\$2,805,477.70	94.86%	\$2,957,436.80
C13855	\$120,784.05	5.13%	\$2,232,129.35	94.87%	\$2,352,913.40
C13857	\$107,083.00	11.72%	\$806,299.85	88.28%	\$913,382.85
C13858	\$410,454.43	14.88%	\$2,347,796.07	85.12%	\$2,758,250.50
C13861	\$177,475.60	8.29%	\$1,963,254.47	91.71%	\$2,140,730.07
C13862	\$15,649.91	1.91%	\$804,352.84	98.09%	\$820,002.75

**Construction Utilization Analysis  
 Calendar Years 2002-2007  
 Prime and Sub Utilization  
 Colorado Department of Transportation**

<b>Contract ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non-M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Contract Total Amount</b>
C13863	\$171,934.47	8.59%	\$1,829,806.33	91.41%	\$2,001,740.80
C13864	\$213,960.78	8.08%	\$2,435,424.86	91.92%	\$2,649,385.64
C13865	\$0.00	0.00%	\$3,828,402.85	100.00%	\$3,828,402.85
C13866	\$147,244.98	8.22%	\$1,643,265.02	91.78%	\$1,790,510.00
C13868	\$36,774.86	2.24%	\$1,604,368.34	97.76%	\$1,641,143.20
C13869	\$125,658.86	8.57%	\$1,340,470.00	91.43%	\$1,466,128.86
C13879	\$30,494.50	13.94%	\$188,303.65	86.06%	\$218,798.15
C13880	\$338,735.27	10.08%	\$3,022,999.76	89.92%	\$3,361,735.03
C13885B	\$413,622.00	13.04%	\$2,759,290.70	86.96%	\$3,172,912.70
C13891	\$38,656.00	17.53%	\$181,878.00	82.47%	\$220,534.00
C13897	\$485,356.35	10.61%	\$4,087,643.65	89.39%	\$4,573,000.00
C13898	\$598,926.26	6.10%	\$9,223,295.96	93.90%	\$9,822,222.22
C13906	\$372,896.86	9.42%	\$3,587,326.09	90.58%	\$3,960,222.95
C13917	\$113,731.34	5.63%	\$1,906,268.66	94.37%	\$2,020,000.00
C13919	\$112,417.70	6.69%	\$1,567,894.60	93.31%	\$1,680,312.30
C13920	\$648,744.96	13.58%	\$4,128,431.41	86.42%	\$4,777,176.37
C13921	\$261,763.50	11.21%	\$2,073,540.10	88.79%	\$2,335,303.60
C13922	\$166,128.53	18.41%	\$736,451.00	81.59%	\$902,579.53
C13923T	\$155,291.42	4.90%	\$3,015,628.20	95.10%	\$3,170,919.62
C13924	\$246,057.00	51.07%	\$235,774.20	48.93%	\$481,831.20
C13925	\$514,117.20	17.33%	\$2,451,873.08	82.67%	\$2,965,990.28
C13931	\$380,588.90	13.84%	\$2,369,378.89	86.16%	\$2,749,967.79
C13932	\$15,981.66	1.07%	\$1,479,713.75	98.93%	\$1,495,695.41
C13936	\$299,850.80	36.28%	\$526,538.55	63.72%	\$826,389.35
C13942	\$18,664.50	4.18%	\$428,022.00	95.82%	\$446,686.50
C13943	\$73,290.00	19.53%	\$302,009.00	80.47%	\$375,299.00
C13945	\$0.00	0.00%	\$239,026.00	100.00%	\$239,026.00
C13946	\$0.00	0.00%	\$425,580.18	100.00%	\$425,580.18
C13950	\$109,216.12	24.87%	\$329,968.14	75.13%	\$439,184.26
C13957	\$176,439.03	15.86%	\$935,884.87	84.14%	\$1,112,323.90
C13959	\$301,612.10	28.25%	\$766,194.55	71.75%	\$1,067,806.65
C13960	\$210,830.90	6.78%	\$2,899,157.00	93.22%	\$3,109,987.90
C13961	\$197,571.34	9.50%	\$1,882,886.27	90.50%	\$2,080,457.61
C13963	\$33,148.00	25.32%	\$97,771.06	74.68%	\$130,919.06
C13965	\$588,562.00	9.56%	\$5,569,246.95	90.44%	\$6,157,808.95

**Construction Utilization Analysis**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Contract ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non-M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Contract Total Amount</b>
C13967	\$208,172.38	3.07%	\$6,565,101.11	96.93%	\$6,773,273.49
C13968	\$115,279.47	3.08%	\$3,627,164.35	96.92%	\$3,742,443.82
C13969	\$933,686.46	6.44%	\$13,562,991.61	93.56%	\$14,496,678.07
C13970T-ALT A	\$1,096,217.05	9.67%	\$10,238,387.00	90.33%	\$11,334,604.05
C13972R	\$276,194.00	12.25%	\$1,977,702.04	87.75%	\$2,253,896.04
C13977	\$505,525.08	15.88%	\$2,678,309.27	84.12%	\$3,183,834.35
C13978	\$210,195.24	5.96%	\$3,314,721.19	94.04%	\$3,524,916.43
C13979	\$29,918.75	14.38%	\$178,162.50	85.62%	\$208,081.25
C13982	\$133,554.24	5.72%	\$2,199,779.09	94.28%	\$2,333,333.33
C13987	\$109,662.04	2.80%	\$3,800,600.48	97.20%	\$3,910,262.52
C13998	\$421,228.35	18.05%	\$1,912,361.29	81.95%	\$2,333,589.64
C14002	\$53,225.29	5.26%	\$957,763.57	94.74%	\$1,010,988.86
C14014	\$93,912.08	19.64%	\$384,316.70	80.36%	\$478,228.78
C14021R	\$0.00	0.00%	\$802,553.00	100.00%	\$802,553.00
C14046	\$139,817.50	7.82%	\$1,648,206.40	92.18%	\$1,788,023.90
C14071	\$120,057.48	25.98%	\$342,123.56	74.02%	\$462,181.04
C14081	\$100,340.49	2.40%	\$4,082,192.51	97.60%	\$4,182,533.00
C14086	\$102,678.00	7.98%	\$1,183,377.50	92.02%	\$1,286,055.50
C14087	\$254,833.40	25.83%	\$731,884.30	74.17%	\$986,717.70
C14096	\$161,482.00	15.99%	\$848,278.15	84.01%	\$1,009,760.15
C14113	\$42,356.25	9.92%	\$384,793.51	90.08%	\$427,149.76
C14127	\$87,526.96	8.13%	\$989,479.00	91.87%	\$1,077,005.96
C14134	\$254,575.00	4.59%	\$5,289,048.65	95.41%	\$5,543,623.65
C14135	\$276,868.21	20.83%	\$1,052,031.73	79.17%	\$1,328,899.94
C14136	\$212,651.64	34.71%	\$399,939.90	65.29%	\$612,591.54
C14141	\$51,810.60	37.55%	\$86,164.40	62.45%	\$137,975.00
C14145	\$5,261.50	1.23%	\$422,109.30	98.77%	\$427,370.80
C14146	\$182,764.55	7.37%	\$2,298,013.72	92.63%	\$2,480,778.27
C14149R	\$481,953.72	27.18%	\$1,291,284.68	72.82%	\$1,773,238.40
C14150	\$132,013.00	9.00%	\$1,334,984.31	91.00%	\$1,466,997.31
C14162	\$95,761.44	19.28%	\$400,919.56	80.72%	\$496,681.00
C14164	\$165,987.35	4.62%	\$3,427,883.64	95.38%	\$3,593,870.99
C14173	\$59,340.00	20.28%	\$233,262.00	79.72%	\$292,602.00
C14175	\$73,863.18	18.96%	\$315,692.42	81.04%	\$389,555.60
C14178	\$14,473.00	8.20%	\$162,085.70	91.80%	\$176,558.70

**Construction Utilization Analysis  
 Calendar Years 2002-2007  
 Prime and Sub Utilization  
 Colorado Department of Transportation**

<b>Contract ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non-M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Contract Total Amount</b>
C14199	\$136,363.00	14.30%	\$817,422.40	85.70%	\$953,785.40
C14200	\$207,562.90	14.85%	\$1,189,788.70	85.15%	\$1,397,351.60
C14201	\$247,373.35	8.29%	\$2,736,210.60	91.71%	\$2,983,583.95
C14202	\$101,258.60	6.76%	\$1,396,372.40	93.24%	\$1,497,631.00
C14203	\$155,981.40	6.02%	\$2,433,084.51	93.98%	\$2,589,065.91
C14204	\$49,219.75	21.19%	\$183,093.70	78.81%	\$232,313.45
C14205	\$186,293.60	5.56%	\$3,166,363.46	94.44%	\$3,352,657.06
C14206	\$64,458.40	12.00%	\$472,626.13	88.00%	\$537,084.53
C14207	\$163,552.72	6.45%	\$2,371,837.85	93.55%	\$2,535,390.57
C14208	\$85,667.87	2.13%	\$3,930,004.84	97.87%	\$4,015,672.71
C14209	\$259,145.07	11.27%	\$2,041,236.88	88.73%	\$2,300,381.95
C14210	\$978,907.24	33.33%	\$1,957,692.66	66.67%	\$2,936,599.90
C14211	\$133,202.88	11.00%	\$1,077,733.27	89.00%	\$1,210,936.15
C14212	\$172,489.35	6.74%	\$2,385,439.35	93.26%	\$2,557,928.70
C14213	\$218,243.88	5.96%	\$3,442,661.05	94.04%	\$3,660,904.93
C14214R	\$146,855.05	2.61%	\$5,481,693.10	97.39%	\$5,628,548.15
C14215	\$246,225.52	7.18%	\$3,183,783.05	92.82%	\$3,430,008.57
C14216	\$22,694.10	1.38%	\$1,619,154.87	98.62%	\$1,641,848.97
C14217	\$97,359.93	5.06%	\$1,826,912.69	94.94%	\$1,924,272.62
C14218	\$313,793.71	21.45%	\$1,149,405.84	78.55%	\$1,463,199.55
C14223	\$139,779.84	23.46%	\$455,944.41	76.54%	\$595,724.25
C14224	\$27,584.00	12.91%	\$186,027.50	87.09%	\$213,611.50
C14225	\$0.00	0.00%	\$152,766.00	100.00%	\$152,766.00
C14227	\$28,201.55	14.90%	\$161,079.92	85.10%	\$189,281.47
C14228	\$23,994.00	13.79%	\$149,972.75	86.21%	\$173,966.75
C14229	\$60,606.02	11.43%	\$469,511.99	88.57%	\$530,118.01
C14234	\$500,459.94	8.20%	\$5,605,578.59	91.80%	\$6,106,038.53
C14235	\$277,391.46	14.92%	\$1,581,911.72	85.08%	\$1,859,303.18
C14236	\$365,498.01	12.46%	\$2,567,107.21	87.54%	\$2,932,605.22
C14237	\$197,463.29	19.32%	\$824,628.06	80.68%	\$1,022,091.35
C14238	\$230,682.44	11.07%	\$1,852,922.16	88.93%	\$2,083,604.60
C14239	\$202,472.48	15.94%	\$1,067,507.98	84.06%	\$1,269,980.46
C14240	\$256,059.14	13.98%	\$1,575,845.36	86.02%	\$1,831,904.50
C14241	\$165,449.55	10.43%	\$1,420,798.70	89.57%	\$1,586,248.25
C14242	\$25,289.43	0.79%	\$3,193,600.46	99.21%	\$3,218,889.89

**Construction Utilization Analysis  
 Calendar Years 2002-2007  
 Prime and Sub Utilization  
 Colorado Department of Transportation**

<b>Contract ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non-M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Contract Total Amount</b>
C14243	\$203,197.60	9.53%	\$1,928,615.30	90.47%	\$2,131,812.90
C14244	\$236,162.58	7.50%	\$2,912,467.52	92.50%	\$3,148,630.10
C14266	\$558,461.52	22.38%	\$1,936,538.48	77.62%	\$2,495,000.00
C14267R	\$73,383.75	27.38%	\$194,599.60	72.62%	\$267,983.35
C14274	\$690,758.17	17.36%	\$3,288,213.64	82.64%	\$3,978,971.81
C14275	\$251,267.87	7.70%	\$3,013,020.38	92.30%	\$3,264,288.25
C14277	\$435,493.68	11.43%	\$3,374,442.72	88.57%	\$3,809,936.40
C14282	\$121,886.00	13.76%	\$764,188.14	86.24%	\$886,074.14
C14284	\$32,848.44	46.73%	\$37,448.00	53.27%	\$70,296.44
C14287	\$146,558.30	30.81%	\$329,051.70	69.19%	\$475,610.00
C14288	\$102,569.44	13.12%	\$679,326.26	86.88%	\$781,895.70
C14291	\$37,319.39	17.73%	\$173,208.00	82.27%	\$210,527.39
C14301	\$185,319.42	9.50%	\$1,764,724.98	90.50%	\$1,950,044.40
C14303R	\$816,979.61	21.48%	\$2,986,315.33	78.52%	\$3,803,294.94
C14304	\$75,000.00	4.25%	\$1,690,662.60	95.75%	\$1,765,662.60
C14305	\$246,222.17	5.44%	\$4,283,825.60	94.56%	\$4,530,047.77
C14307	\$80,781.60	6.00%	\$1,265,085.95	94.00%	\$1,345,867.55
C14315	\$375,360.29	6.50%	\$5,398,643.46	93.50%	\$5,774,003.75
C14320	\$28,599.00	12.25%	\$204,875.50	87.75%	\$233,474.50
C14322	\$83,035.00	14.69%	\$482,084.90	85.31%	\$565,119.90
C14323	\$251,935.57	5.49%	\$4,340,064.43	94.51%	\$4,592,000.00
C14342	\$411,490.50	9.48%	\$3,927,011.22	90.52%	\$4,338,501.72
C14347R	\$228,397.00	9.02%	\$2,302,322.40	90.98%	\$2,530,719.40
C14350	\$146,891.50	9.83%	\$1,347,041.24	90.17%	\$1,493,932.74
C14353R	\$139,097.26	18.87%	\$597,940.87	81.13%	\$737,038.13
C14355	\$67,898.75	20.68%	\$260,357.85	79.32%	\$328,256.60
C14356R	\$98,241.00	5.06%	\$1,841,706.90	94.94%	\$1,939,947.90
C14368	\$636,573.08	34.13%	\$1,228,505.94	65.87%	\$1,865,079.02
C14369	\$28,778.00	17.83%	\$132,624.30	82.17%	\$161,402.30
C14372	\$0.00	0.00%	\$570,579.19	100.00%	\$570,579.19
C14381	\$78,362.30	9.10%	\$782,459.35	90.90%	\$860,821.65
C14384	\$0.00	0.00%	\$283,640.00	100.00%	\$283,640.00
C14397	\$474,207.77	11.61%	\$3,609,733.43	88.39%	\$4,083,941.20
C14399	\$215,109.60	15.06%	\$1,213,423.16	84.94%	\$1,428,532.76
C14400	\$58,277.02	19.56%	\$239,672.98	80.44%	\$297,950.00

**Construction Utilization Analysis  
 Calendar Years 2002-2007  
 Prime and Sub Utilization  
 Colorado Department of Transportation**

<b>Contract ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non-M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Contract Total Amount</b>
C14416	\$853,607.18	21.77%	\$3,068,285.69	78.23%	\$3,921,892.87
C14417	\$1,362,793.01	59.32%	\$934,721.53	40.68%	\$2,297,514.54
C14426	\$34,515.00	2.36%	\$1,428,510.85	97.64%	\$1,463,025.85
C14439	\$393,978.78	20.09%	\$1,566,701.79	79.91%	\$1,960,680.57
C14450	\$32,950.00	7.32%	\$417,000.00	92.68%	\$449,950.00
C14461	\$0.00	0.00%	\$2,549,141.55	100.00%	\$2,549,141.55
C14462	\$0.00	0.00%	\$1,762,237.94	100.00%	\$1,762,237.94
C14463	\$36,610.20	2.04%	\$1,761,796.42	97.96%	\$1,798,406.62
C14464	\$1,318,090.42	12.90%	\$8,903,407.23	87.10%	\$10,221,497.65
C14465	\$0.00	0.00%	\$455,674.34	100.00%	\$455,674.34
C14478	\$386,592.45	8.88%	\$3,968,201.05	91.12%	\$4,354,793.50
C14482	\$1,908,940.23	8.73%	\$19,967,999.32	91.27%	\$21,876,939.55
C14483	\$483,069.10	6.74%	\$6,680,610.74	93.26%	\$7,163,679.84
C14507	\$94,240.88	4.02%	\$2,248,018.26	95.98%	\$2,342,259.14
C14510	\$38,860.00	9.73%	\$360,450.00	90.27%	\$399,310.00
C14511	\$46,898.60	15.43%	\$257,121.27	84.57%	\$304,019.87
C14512	\$60,305.00	7.02%	\$798,897.05	92.98%	\$859,202.05
C14513	\$9,755.50	6.23%	\$146,813.00	93.77%	\$156,568.50
C14520	\$557,703.97	12.60%	\$3,869,832.14	87.40%	\$4,427,536.11
C14527R	\$256,268.00	22.67%	\$874,301.00	77.33%	\$1,130,569.00
C14528	\$881,364.14	16.76%	\$4,378,514.91	83.24%	\$5,259,879.05
C14529	\$644,135.62	12.69%	\$4,432,645.10	87.31%	\$5,076,780.72
C14530	\$0.00	0.00%	\$637,791.98	100.00%	\$637,791.98
C14549	\$1,141,638.00	42.03%	\$1,574,872.75	57.97%	\$2,716,510.75
C14551RA-ALT	\$3,562,564.19	9.65%	\$33,345,230.71	90.35%	\$36,907,794.90
C14552	\$436,265.50	9.78%	\$4,023,103.75	90.22%	\$4,459,369.25
C14556S	\$143,248.93	9.37%	\$1,385,447.91	90.63%	\$1,528,696.84
C14557	\$2,337,611.88	29.19%	\$5,671,327.71	70.81%	\$8,008,939.59
C14560	\$394,129.66	14.75%	\$2,277,479.34	85.25%	\$2,671,609.00
C14572	\$0.00	0.00%	\$179,288.23	100.00%	\$179,288.23
C14579R	\$145,645.00	15.08%	\$820,069.50	84.92%	\$965,714.50
C14584	\$167,785.27	8.15%	\$1,891,611.06	91.85%	\$2,059,396.33
C14587	\$673,461.25	24.07%	\$2,124,330.64	75.93%	\$2,797,791.89
C14606R	\$2,180,286.77	24.28%	\$6,800,895.69	75.72%	\$8,981,182.46
C14609	\$228,000.00	100.00%	\$0.00	0.00%	\$228,000.00

**Construction Utilization Analysis  
 Calendar Years 2002-2007  
 Prime and Sub Utilization  
 Colorado Department of Transportation**

<b>Contract ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non-M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Contract Total Amount</b>
C14610	\$305,727.92	24.07%	\$964,646.65	75.93%	\$1,270,374.57
C14611	\$239,761.20	30.67%	\$541,955.36	69.33%	\$781,716.56
C14612	\$220,071.48	10.91%	\$1,797,308.34	89.09%	\$2,017,379.82
C14613	\$744,139.08	18.44%	\$3,290,447.27	81.56%	\$4,034,586.35
C14614	\$531,522.70	16.73%	\$2,645,416.90	83.27%	\$3,176,939.60
C14615	\$1,078,792.51	59.36%	\$738,588.94	40.64%	\$1,817,381.45
C14616	\$125,081.11	18.06%	\$567,436.83	81.94%	\$692,517.94
C14617	\$878,042.41	51.01%	\$843,232.89	48.99%	\$1,721,275.30
C14618	\$135,391.06	14.57%	\$794,024.44	85.43%	\$929,415.50
C14619	\$256,313.94	16.58%	\$1,289,802.86	83.42%	\$1,546,116.80
C14620	\$313,248.44	19.13%	\$1,324,217.94	80.87%	\$1,637,466.38
C14621	\$96,072.34	24.77%	\$291,818.61	75.23%	\$387,890.95
C14623	\$125,026.41	7.16%	\$1,621,371.69	92.84%	\$1,746,398.10
C14624	\$443,556.13	35.00%	\$823,818.13	65.00%	\$1,267,374.26
C14625	\$236,633.50	27.21%	\$632,967.60	72.79%	\$869,601.10
C14626	\$146,790.55	19.48%	\$606,749.40	80.52%	\$753,539.95
C14627	\$301,997.33	28.19%	\$769,135.72	71.81%	\$1,071,133.05
C14628	\$332,029.75	31.63%	\$717,652.47	68.37%	\$1,049,682.22
C14630	\$346,485.01	15.58%	\$1,876,934.02	84.42%	\$2,223,419.03
C14632	\$495,136.38	19.37%	\$2,060,670.29	80.63%	\$2,555,806.67
C14633	\$497,584.97	15.26%	\$2,763,307.54	84.74%	\$3,260,892.51
C14635	\$173,531.00	15.80%	\$925,009.40	84.20%	\$1,098,540.40
C14636	\$236,270.00	7.15%	\$3,069,357.05	92.85%	\$3,305,627.05
C14638	\$60,261.70	7.09%	\$789,607.70	92.91%	\$849,869.40
C14657	\$1,388,072.06	26.74%	\$3,803,613.41	73.26%	\$5,191,685.47
C14661	\$0.00	0.00%	\$903,772.20	100.00%	\$903,772.20
C14663R	\$663,600.67	14.22%	\$4,004,473.78	85.78%	\$4,668,074.45
C14676	\$0.00	0.00%	\$414,822.63	100.00%	\$414,822.63
C14677	\$21,501.00	5.52%	\$367,867.21	94.48%	\$389,368.21
C14687	\$0.00	0.00%	\$4,147,132.30	100.00%	\$4,147,132.30
C14690	\$102,704.00	6.65%	\$1,440,736.90	93.35%	\$1,543,440.90
C14691	\$283,582.57	16.09%	\$1,478,873.68	83.91%	\$1,762,456.25
C14692	\$188,107.55	12.32%	\$1,338,384.95	87.68%	\$1,526,492.50
C14698	\$873,513.31	14.96%	\$4,967,157.94	85.04%	\$5,840,671.25
C14700	\$419,979.50	19.51%	\$1,733,026.34	80.49%	\$2,153,005.84

**Construction Utilization Analysis**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Contract ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non-M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Contract Total Amount</b>
C14706	\$632,755.19	13.81%	\$3,949,607.36	86.19%	\$4,582,362.55
C14708	\$159,972.30	6.02%	\$2,497,283.84	93.98%	\$2,657,256.14
C14709	\$261,932.84	23.01%	\$876,253.48	76.99%	\$1,138,186.32
C14712	\$918,208.34	17.02%	\$4,476,682.36	82.98%	\$5,394,890.70
C14714	\$34,688.23	7.55%	\$425,057.52	92.45%	\$459,745.75
C14716	\$0.00	0.00%	\$391,282.25	100.00%	\$391,282.25
C14736	\$71,711.75	23.25%	\$236,724.37	76.75%	\$308,436.12
C14759R	\$36,693.00	9.56%	\$347,052.49	90.44%	\$383,745.49
C14773R	\$63,561.40	28.40%	\$160,241.30	71.60%	\$223,802.70
C14774	\$35,660.00	9.39%	\$344,185.06	90.61%	\$379,845.06
C14775	\$0.00	0.00%	\$1,261,139.90	100.00%	\$1,261,139.90
C14776R	\$11,375.00	0.82%	\$1,377,601.00	99.18%	\$1,388,976.00
C14777	\$2,373,121.81	35.95%	\$4,228,114.21	64.05%	\$6,601,236.02
C14783R	\$92,970.83	21.73%	\$334,934.17	78.27%	\$427,905.00
C14787	\$187,076.29	9.90%	\$1,701,766.87	90.10%	\$1,888,843.16
C14795	\$0.00	0.00%	\$3,309,755.45	100.00%	\$3,309,755.45
C14798	\$147,312.24	22.70%	\$501,737.25	77.30%	\$649,049.49
C14805	\$11,522.92	10.14%	\$102,169.58	89.86%	\$113,692.50
C14806	\$24,471.20	1.11%	\$2,181,105.00	98.89%	\$2,205,576.20
C14810	\$327,375.43	39.78%	\$495,589.65	60.22%	\$822,965.08
C14811	\$527,000.00	2.99%	\$17,091,378.14	97.01%	\$17,618,378.14
C14814	\$76,066.20	15.91%	\$402,147.70	84.09%	\$478,213.90
C14819	\$156,925.00	18.56%	\$688,789.28	81.44%	\$845,714.28
C14822	\$2,127,532.43	41.06%	\$3,053,512.67	58.94%	\$5,181,045.10
C14823R	\$46,032.35	6.37%	\$676,463.65	93.63%	\$722,496.00
C14824	\$10,500.00	15.92%	\$55,454.00	84.08%	\$65,954.00
C14826-ALT	\$37,751.40	4.31%	\$838,893.95	95.69%	\$876,645.35
C14827R	\$20,234.50	6.35%	\$298,443.00	93.65%	\$318,677.50
C14828	\$68,363.00	15.75%	\$365,685.22	84.25%	\$434,048.22
C14829	\$91,744.69	3.19%	\$2,784,204.35	96.81%	\$2,875,949.04
C14832	\$87,482.00	8.35%	\$960,295.00	91.65%	\$1,047,777.00
C14833	\$53,548.00	7.26%	\$684,189.00	92.74%	\$737,737.00
C14838	\$1,882,354.84	22.74%	\$6,397,158.98	77.26%	\$8,279,513.82
C14839	\$1,589,926.89	26.20%	\$4,479,026.51	73.80%	\$6,068,953.40
C14849	\$6,219.60	0.13%	\$4,965,987.90	99.87%	\$4,972,207.50

**Construction Utilization Analysis**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Contract ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non-M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Contract Total Amount</b>
C14850	\$119,734.00	5.53%	\$2,044,263.50	94.47%	\$2,163,997.50
C14851-ALT	\$87,186.00	4.62%	\$1,800,446.20	95.38%	\$1,887,632.20
C14852	\$115,704.78	7.06%	\$1,522,099.27	92.94%	\$1,637,804.05
C14855	\$43,620.00	9.81%	\$401,094.50	90.19%	\$444,714.50
C14863	\$441,792.50	20.72%	\$1,690,524.40	79.28%	\$2,132,316.90
C14890	\$650,797.71	12.72%	\$4,467,147.29	87.28%	\$5,117,945.00
C14895	\$22,068.00	2.39%	\$900,975.00	97.61%	\$923,043.00
C14914	\$419,136.44	11.21%	\$3,318,383.16	88.79%	\$3,737,519.60
C14915	\$114,966.50	25.69%	\$332,529.60	74.31%	\$447,496.10
C14923S	\$0.00	0.00%	\$106,704.75	100.00%	\$106,704.75
C14924	\$0.00	0.00%	\$392,867.00	100.00%	\$392,867.00
C14930R	\$172,328.04	10.89%	\$1,410,561.57	89.11%	\$1,582,889.61
C14935R	\$669,376.76	14.17%	\$4,055,368.22	85.83%	\$4,724,744.98
C14936	\$32,644.52	22.01%	\$115,676.48	77.99%	\$148,321.00
C14938	\$61,490.56	12.43%	\$433,213.44	87.57%	\$494,704.00
C14939R	\$0.00	0.00%	\$136,238.11	100.00%	\$136,238.11
C14942R	\$1,201,042.38	14.92%	\$6,847,935.58	85.08%	\$8,048,977.96
C14948	\$140,210.00	10.39%	\$1,209,544.00	89.61%	\$1,349,754.00
C14950	\$277,171.06	10.22%	\$2,434,851.19	89.78%	\$2,712,022.25
C14951	\$203,877.10	16.40%	\$1,039,451.00	83.60%	\$1,243,328.10
C14953	\$9,646.10	8.32%	\$106,234.90	91.68%	\$115,881.00
C14954	\$0.00	0.00%	\$160,875.67	100.00%	\$160,875.67
C14959-ALT	\$389,155.61	7.24%	\$4,983,091.53	92.76%	\$5,372,247.14
C14981	\$19,905.00	11.40%	\$154,740.00	88.60%	\$174,645.00
C14982	\$105,310.00	22.10%	\$371,165.00	77.90%	\$476,475.00
C14986	\$1,318,199.85	10.94%	\$10,735,886.51	89.06%	\$12,054,086.36
C14992	\$74,806.00	23.09%	\$249,210.80	76.91%	\$324,016.80
C14993	\$5,801.72	5.16%	\$106,541.44	94.84%	\$112,343.16
C15008	\$9,345.00	2.76%	\$329,754.15	97.24%	\$339,099.15
C15009	\$105,591.00	13.56%	\$673,212.30	86.44%	\$778,803.30
C15017	\$47,540.81	2.01%	\$2,322,688.96	97.99%	\$2,370,229.77
C15019	\$146,750.40	10.36%	\$1,270,107.60	89.64%	\$1,416,858.00
C15023	\$221,168.45	15.59%	\$1,197,858.85	84.41%	\$1,419,027.30
C15027-ALT	\$350,594.00	12.45%	\$2,465,221.20	87.55%	\$2,815,815.20
C15028R	\$199,915.00	11.12%	\$1,597,468.69	88.88%	\$1,797,383.69

**Construction Utilization Analysis  
 Calendar Years 2002-2007  
 Prime and Sub Utilization  
 Colorado Department of Transportation**

<b>Contract ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non-M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Contract Total Amount</b>
C15030	\$641,031.67	19.30%	\$2,680,738.61	80.70%	\$3,321,770.28
C15031R	\$74,125.00	6.85%	\$1,008,600.42	93.15%	\$1,082,725.42
C15032	\$863,228.17	16.82%	\$4,269,432.36	83.18%	\$5,132,660.53
C15033	\$211,286.81	19.94%	\$848,205.39	80.06%	\$1,059,492.20
C15034	\$260,107.00	22.45%	\$898,406.82	77.55%	\$1,158,513.82
C15035	\$105,280.20	10.29%	\$918,325.26	89.71%	\$1,023,605.46
C15039	\$779,739.40	21.08%	\$2,919,974.26	78.92%	\$3,699,713.66
C15053	\$120,549.00	12.61%	\$835,187.50	87.39%	\$955,736.50
C15061	\$66,270.00	15.59%	\$358,788.20	84.41%	\$425,058.20
C15064R	\$58,175.00	11.03%	\$469,065.00	88.97%	\$527,240.00
C15066	\$211,334.02	7.14%	\$2,748,327.98	92.86%	\$2,959,662.00
C15067RB	\$309,411.00	7.58%	\$3,774,207.20	92.42%	\$4,083,618.20
C15070R	\$105,937.26	15.72%	\$568,082.49	84.28%	\$674,019.75
C15072	\$72,380.00	13.91%	\$448,030.00	86.09%	\$520,410.00
C15074	\$130,775.50	29.07%	\$319,107.00	70.93%	\$449,882.50
C15075	\$109,359.60	18.56%	\$479,768.33	81.44%	\$589,127.93
C15076	\$66,075.00	25.91%	\$188,925.00	74.09%	\$255,000.00
C15080	\$45,435.00	14.10%	\$276,756.60	85.90%	\$322,191.60
C15095	\$1,566,428.76	18.16%	\$7,061,645.29	81.84%	\$8,628,074.05
C15103	\$29,350.00	10.13%	\$260,402.18	89.87%	\$289,752.18
C15104	\$19,250.00	15.65%	\$103,722.00	84.35%	\$122,972.00
C15106	\$258,921.68	20.17%	\$1,024,558.45	79.83%	\$1,283,480.13
C15107R	\$208,442.80	15.18%	\$1,164,920.38	84.82%	\$1,373,363.18
C15109	\$262,205.00	25.04%	\$784,876.00	74.96%	\$1,047,081.00
C15110	\$51,817.00	27.13%	\$139,153.00	72.87%	\$190,970.00
C15137	\$441,830.30	7.07%	\$5,807,473.10	92.93%	\$6,249,303.40
C15139R	\$1,235,986.62	21.14%	\$4,611,867.80	78.86%	\$5,847,854.42
C15141	\$393,852.00	15.28%	\$2,183,513.95	84.72%	\$2,577,365.95
C15142	\$739,330.45	12.75%	\$5,059,230.05	87.25%	\$5,798,560.50
C15146	\$0.00	0.00%	\$5,794,298.35	100.00%	\$5,794,298.35
C15148	\$195,563.81	14.02%	\$1,199,520.96	85.98%	\$1,395,084.77
C15150	\$166,970.36	7.20%	\$2,152,806.49	92.80%	\$2,319,776.85
C15154	\$152,798.13	53.59%	\$132,313.12	46.41%	\$285,111.25
C15155R	\$388,494.50	2.78%	\$13,577,791.17	97.22%	\$13,966,285.67
C15156	\$71,701.85	3.75%	\$1,841,942.00	96.25%	\$1,913,643.85

**Construction Utilization Analysis**  
**Calendar Years 2002-2007**  
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**Colorado Department of Transportation**

<b>Contract ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non-M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Contract Total Amount</b>
C15157	\$319,907.52	12.51%	\$2,237,925.24	87.49%	\$2,557,832.76
C15158	\$501,182.32	15.74%	\$2,683,251.03	84.26%	\$3,184,433.35
C15159RB	\$788,559.18	13.42%	\$5,088,491.97	86.58%	\$5,877,051.15
C15160	\$534,870.90	10.84%	\$4,398,734.95	89.16%	\$4,933,605.85
C15161	\$58,948.70	13.32%	\$383,456.60	86.68%	\$442,405.30
C15162	\$331,839.90	8.41%	\$3,611,675.35	91.59%	\$3,943,515.25
C15164	\$0.00	0.00%	\$681,775.00	100.00%	\$681,775.00
C15168	\$98,939.32	9.87%	\$903,499.73	90.13%	\$1,002,439.05
C15169	\$43,200.00	8.02%	\$495,622.00	91.98%	\$538,822.00
C15174R	\$598,686.21	23.32%	\$1,968,955.79	76.68%	\$2,567,642.00
C15175	\$20,061.00	9.21%	\$197,651.00	90.79%	\$217,712.00
C15179B	\$5,282,498.95	20.55%	\$20,428,501.05	79.45%	\$25,711,000.00
C15180	\$8,700.00	4.50%	\$184,800.00	95.50%	\$193,500.00
C15194	\$108,191.00	29.89%	\$253,801.00	70.11%	\$361,992.00
C15195	\$250,770.00	6.56%	\$3,569,161.00	93.44%	\$3,819,931.00
C15199	\$12,998.00	26.95%	\$35,232.00	73.05%	\$48,230.00
C15200	\$29,636.10	9.73%	\$274,904.03	90.27%	\$304,540.13
C15201S	\$274,242.00	2.40%	\$11,131,441.50	97.60%	\$11,405,683.50
C15203RB	\$127,009.71	15.33%	\$701,322.69	84.67%	\$828,332.40
C15204RA	\$0.00	0.00%	\$496,885.90	100.00%	\$496,885.90
C15205R	\$1,326,802.63	74.15%	\$462,657.17	25.85%	\$1,789,459.80
C15207	\$175,685.73	19.18%	\$740,375.07	80.82%	\$916,060.80
C15209R	\$272,356.86	16.09%	\$1,420,547.03	83.91%	\$1,692,903.89
C15217	\$176,056.00	29.52%	\$420,390.00	70.48%	\$596,446.00
C15223	\$59,778.00	10.26%	\$522,826.67	89.74%	\$582,604.67
C15225	\$50,099.29	8.53%	\$537,554.71	91.47%	\$587,654.00
C15229	\$38,915.00	10.55%	\$329,886.18	89.45%	\$368,801.18
C15236	\$7,610.00	1.28%	\$586,260.90	98.72%	\$593,870.90
C15271	\$0.00	0.00%	\$872,770.00	100.00%	\$872,770.00
C15272	\$72,042.11	5.72%	\$1,187,397.81	94.28%	\$1,259,439.92
C15288	\$0.00	0.00%	\$466,700.50	100.00%	\$466,700.50
C15289	\$0.00	0.00%	\$407,512.36	100.00%	\$407,512.36
C15290	\$345,025.00	8.49%	\$3,717,823.89	91.51%	\$4,062,848.89
C15319	\$40,348.64	5.35%	\$713,250.36	94.65%	\$753,599.00
C15320R	\$243,188.64	4.39%	\$5,299,460.06	95.61%	\$5,542,648.70

**Construction Utilization Analysis**  
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**Colorado Department of Transportation**

<b>Contract ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non-M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Contract Total Amount</b>
C15321R	\$64,500.03	2.87%	\$2,186,262.97	97.13%	\$2,250,763.00
C15326	\$42,105.00	14.99%	\$238,842.75	85.01%	\$280,947.75
C15338	\$148,193.74	13.61%	\$940,361.52	86.39%	\$1,088,555.26
C15349	\$192,876.16	9.45%	\$1,847,545.92	90.55%	\$2,040,422.08
C15351	\$261,681.00	23.24%	\$864,413.00	76.76%	\$1,126,094.00
C15358	\$417,784.90	34.70%	\$786,375.98	65.30%	\$1,204,160.88
C15359	\$2,673.00	0.15%	\$1,723,695.40	99.85%	\$1,726,368.40
C15360	\$117,283.13	13.48%	\$752,492.67	86.52%	\$869,775.80
C15361	\$398,664.68	15.00%	\$2,258,826.57	85.00%	\$2,657,491.25
C15362	\$298,594.90	20.82%	\$1,135,288.02	79.18%	\$1,433,882.92
C15363	\$128,268.00	11.17%	\$1,020,493.70	88.83%	\$1,148,761.70
C15364	\$586,907.82	19.19%	\$2,471,723.68	80.81%	\$3,058,631.50
C15365	\$230,530.38	5.59%	\$3,892,547.75	94.41%	\$4,123,078.13
C15366	\$343,746.61	14.34%	\$2,052,794.19	85.66%	\$2,396,540.80
C15368	\$79,351.33	15.11%	\$445,693.67	84.89%	\$525,045.00
C15369	\$62,715.00	6.36%	\$924,035.00	93.64%	\$986,750.00
C15391	\$22,367.00	6.28%	\$333,553.50	93.72%	\$355,920.50
C15392	\$110,963.40	44.49%	\$138,437.50	55.51%	\$249,400.90
C15400	\$48,168.96	31.33%	\$105,580.00	68.67%	\$153,748.96
C15404	\$0.00	0.00%	\$760,000.00	100.00%	\$760,000.00
C15428	\$142,118.80	5.76%	\$2,324,981.20	94.24%	\$2,467,100.00
C15429	\$139,203.17	4.99%	\$2,651,494.28	95.01%	\$2,790,697.45
C15433	\$320,982.10	10.94%	\$2,612,351.45	89.06%	\$2,933,333.55
C15438	\$62,598.76	14.11%	\$381,024.99	85.89%	\$443,623.75
C15489	\$0.00	0.00%	\$80,122.17	100.00%	\$80,122.17
C15490	\$291,066.50	10.48%	\$2,486,710.50	89.52%	\$2,777,777.00
C15492	\$15,946.30	1.87%	\$835,176.41	98.13%	\$851,122.71
C15498	\$81,492.81	20.57%	\$314,742.19	79.43%	\$396,235.00
C15505	\$0.00	0.00%	\$205,527.22	100.00%	\$205,527.22
C15507	\$60,639.60	11.05%	\$488,030.48	88.95%	\$548,670.08
C15509	\$59,109.88	11.88%	\$438,344.12	88.12%	\$497,454.00
C15510	\$91,804.20	13.61%	\$582,869.80	86.39%	\$674,674.00
C15515R	\$228,294.08	5.63%	\$3,827,500.45	94.37%	\$4,055,794.53
C15517	\$639,177.72	12.29%	\$4,559,747.07	87.71%	\$5,198,924.79
C15525	\$19,495.00	18.28%	\$87,125.00	81.72%	\$106,620.00

**Construction Utilization Analysis  
 Calendar Years 2002-2007  
 Prime and Sub Utilization  
 Colorado Department of Transportation**

<b>Contract ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non-M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Contract Total Amount</b>
C15526	\$17,227.15	17.72%	\$80,016.13	82.28%	\$97,243.28
C15527	\$35,090.83	24.78%	\$106,500.29	75.22%	\$141,591.12
C15543	\$30,838.25	8.68%	\$324,409.53	91.32%	\$355,247.78
C15545	\$45,773.10	11.65%	\$347,199.90	88.35%	\$392,973.00
C15552	\$184,100.93	17.09%	\$893,285.04	82.91%	\$1,077,385.97
C15560	\$132,213.54	15.17%	\$739,120.09	84.83%	\$871,333.63
C15562	\$93,154.40	1.63%	\$5,637,583.58	98.37%	\$5,730,737.98
C15567	\$22,230.00	10.94%	\$180,889.10	89.06%	\$203,119.10
C15570	\$0.00	0.00%	\$399,752.79	100.00%	\$399,752.79
C15583	\$103,140.00	12.54%	\$719,181.00	87.46%	\$822,321.00
C15584	\$84,392.00	10.31%	\$734,080.25	89.69%	\$818,472.25
C15585	\$145,787.39	6.31%	\$2,166,204.30	93.69%	\$2,311,991.69
C15586	\$197,773.90	8.36%	\$2,166,878.58	91.64%	\$2,364,652.48
C15590	\$66,654.07	23.32%	\$219,145.93	76.68%	\$285,800.00
C15591	\$7,451.00	2.05%	\$355,476.25	97.95%	\$362,927.25
C15600	\$8,000.00	2.80%	\$278,049.50	97.20%	\$286,049.50
C15601	\$71,263.10	4.00%	\$1,708,747.91	96.00%	\$1,780,011.01
C15607	\$54,511.00	24.80%	\$165,262.00	75.20%	\$219,773.00
C15609	\$21,359.15	28.96%	\$52,393.66	71.04%	\$73,752.81
C15618	\$370,969.20	13.26%	\$2,426,919.70	86.74%	\$2,797,888.90
C15621	\$99,806.80	9.38%	\$963,759.75	90.62%	\$1,063,566.55
C15633	\$246,875.15	25.51%	\$720,777.70	74.49%	\$967,652.85
C15634	\$0.00	0.00%	\$232,132.50	100.00%	\$232,132.50
C15645	\$152,856.00	14.82%	\$878,324.75	85.18%	\$1,031,180.75
C15654	\$25,645.40	5.79%	\$417,246.25	94.21%	\$442,891.65
C15659R	\$42,016.00	5.97%	\$661,225.80	94.03%	\$703,241.80
C15662	\$461,891.93	26.98%	\$1,249,983.78	73.02%	\$1,711,875.71
C15667	\$183,116.60	7.08%	\$2,404,421.30	92.92%	\$2,587,537.90
C15668	\$166,897.60	5.63%	\$2,796,771.03	94.37%	\$2,963,668.63
C15669	\$424,969.07	14.02%	\$2,605,367.48	85.98%	\$3,030,336.55
C15671	\$918,341.80	16.74%	\$4,568,260.10	83.26%	\$5,486,601.90
C15675	\$78,242.00	20.57%	\$302,148.50	79.43%	\$380,390.50
C15710	\$76,584.63	2.84%	\$2,620,460.82	97.16%	\$2,697,045.45
C15746	\$716,762.04	7.97%	\$8,281,717.46	92.03%	\$8,998,479.50
C15747	\$220,386.00	30.00%	\$514,196.00	70.00%	\$734,582.00

**Construction Utilization Analysis  
 Calendar Years 2002-2007  
 Prime and Sub Utilization  
 Colorado Department of Transportation**

<b>Contract ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non-M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Contract Total Amount</b>
C15748	\$200,295.46	37.93%	\$327,839.71	62.07%	\$528,135.17
C15766	\$315,879.80	10.98%	\$2,561,627.56	89.02%	\$2,877,507.36
C15770	\$76,219.42	10.79%	\$630,213.03	89.21%	\$706,432.45
C15771	\$154,949.00	40.61%	\$226,574.50	59.39%	\$381,523.50
C15784R	\$285,814.75	18.31%	\$1,275,491.00	81.69%	\$1,561,305.75
C15808	\$0.00	0.00%	\$293,462.00	100.00%	\$293,462.00
C15828	\$82,138.00	17.62%	\$383,995.00	82.38%	\$466,133.00
C15832R	\$852,892.34	15.91%	\$4,506,236.88	84.09%	\$5,359,129.22
C15833	\$53,475.77	11.68%	\$404,213.91	88.32%	\$457,689.68
C15883	\$495,630.00	6.46%	\$7,173,371.10	93.54%	\$7,669,001.10
C15900	\$64,923.00	10.10%	\$577,966.56	89.90%	\$642,889.56
C15910	\$237,896.65	11.02%	\$1,921,128.25	88.98%	\$2,159,024.90
C15919	\$524,294.67	12.04%	\$3,830,498.03	87.96%	\$4,354,792.70
C15922B	\$707,809.56	11.61%	\$5,389,238.94	88.39%	\$6,097,048.50
C15924	\$868,946.65	20.32%	\$3,407,971.80	79.68%	\$4,276,918.45
C15925R	\$35,950.00	1.11%	\$3,202,495.00	98.89%	\$3,238,445.00
C15927	\$296,569.71	8.68%	\$3,118,726.94	91.32%	\$3,415,296.65
C15929	\$23,620.00	5.46%	\$409,103.50	94.54%	\$432,723.50
C15943	\$74,244.20	2.64%	\$2,738,519.90	97.36%	\$2,812,764.10
C15956	\$0.00	0.00%	\$202,702.00	100.00%	\$202,702.00
C15967	\$226,713.89	12.38%	\$1,605,306.46	87.62%	\$1,832,020.35
C15968R	\$44,414.00	11.79%	\$332,158.00	88.21%	\$376,572.00
C15976	\$0.00	0.00%	\$1,063,692.61	100.00%	\$1,063,692.61
C15977	\$167,970.00	9.62%	\$1,578,331.50	90.38%	\$1,746,301.50
C16005	\$139,181.27	13.13%	\$921,097.63	86.87%	\$1,060,278.90
C16008	\$38,737.00	13.01%	\$258,909.10	86.99%	\$297,646.10
C16009	\$5,125.68	1.61%	\$312,699.51	98.39%	\$317,825.19
C16012	\$253,750.67	5.18%	\$4,646,249.32	94.82%	\$4,899,999.99
C16037	\$345,052.50	10.16%	\$3,051,112.00	89.84%	\$3,396,164.50
C16052	\$20,706.50	6.44%	\$300,686.09	93.56%	\$321,392.59
C16103	\$96,271.00	12.95%	\$647,385.50	87.05%	\$743,656.50
C16108	\$438,436.24	7.17%	\$5,673,656.17	92.83%	\$6,112,092.41

**Construction Utilization Analysis  
Calendar Years 2002-2007  
Prime and Sub Utilization  
Colorado Department of Transportation**

<b>Contract ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non-M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Contract Total Amount</b>
C16216	\$493,929.00	17.42%	\$2,342,050.40	82.58%	\$2,835,979.40
C16221B	\$612,250.04	37.48%	\$1,021,432.96	62.52%	\$1,633,683.00
<b>TOTALS</b>	<b>\$200,187,959</b>	<b>12.24%</b>	<b>\$1,435,730,625</b>	<b>87.76%</b>	<b>\$1,635,918,584</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**Construction Utilization Analysis  
Construction Work Codes  
Calendar Years 2002-2007  
Prime and Sub Utilization  
Colorado Department of Transportation**

Prime Contractor Work Code	M/W/DBE Totals (Prime and Sub)	M/W/DBE Total %	Non-M/W/DBE Totals (Prime and Sub)	Non-M/W/DBE Total %	Contract Total Amount	% of Total Contract Dollars
Asphalt (HBP)	\$17,183,898.14	14.09%	\$104,814,033.21	85.91%	\$121,997,931.35	7.46%
Concrete Pavement Roadway	\$292,805.86	11.57%	\$2,236,835.46	88.43%	\$2,529,641.32	0.15%
Construction Surveying	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Culverts	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Curb & Gutter, Sidewalk, Inlets	\$37,699,147.37	13.39%	\$243,865,864.68	86.61%	\$281,565,012.05	17.21%
Drilling Holes	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Earthwork	\$23,513,941.50	11.79%	\$175,845,232.34	88.21%	\$199,359,173.84	12.19%
Electrical & Signal Items	\$8,869,364.43	10.57%	\$75,066,318.35	89.43%	\$83,935,682.78	5.13%
Guard Rail	\$1,914,820.50	18.36%	\$8,517,205.83	81.64%	\$10,432,026.33	0.64%
Landscaping	\$273,507.00	8.33%	\$3,008,298.49	91.67%	\$3,281,805.49	0.20%
Minor Fencing, Chain Link, Barbed Wire	\$12,188,466.07	8.31%	\$134,471,581.32	91.69%	\$146,660,047.39	8.96%
Miscellaneous	\$63,583,769.53	11.33%	\$497,703,557.08	88.67%	\$561,287,326.61	34.31%
Painting (Not Pavement Marking)	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Pavement Marking	\$63,561.40	28.40%	\$160,241.30	71.60%	\$223,802.70	0.01%
Planing, Milling	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Plumbing, Heating, Mechanical	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Seal Coat & Asphaltic Materials	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Seeding, Topsoil, Erosion Control	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Signing	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Steel	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Storm Drain System	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Structural Concrete	\$27,696,030.76	14.08%	\$168,963,303.90	85.92%	\$196,659,334.66	12.02%
Testing	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Traffic Control	\$6,908,646.68	24.69%	\$21,078,152.73	75.31%	\$27,986,799.41	1.71%
Trucking, Hauling	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Walls	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
Waterproofing	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
<b>TOTALS</b>	<b>\$200,187,959</b>	<b>12.24%</b>	<b>\$1,435,730,625</b>	<b>87.76%</b>	<b>\$1,635,918,584</b>	<b>100.00%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**Construction Utilization Analysis  
Calendar Years 2002-2007  
Prime and Sub Utilization  
Colorado Department of Transportation**

<b>Utilization Summary</b>	<b>Dollars Awarded</b>	<b>% of Dollars</b>
Total M/W/DBE Dollars	\$200,187,959	12.24%
Total Non-M/W/DBE Dollars	\$1,435,730,625	87.76%
<b>Total Dollars Award</b>	<b>\$1,635,918,584</b>	<b>100%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Prime Contractor Utilization Threshold  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Threshold	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
\$500,000 or Less	\$148,321	\$0	\$924,274	\$1,986,269	\$8,452,558	\$11,511,421	\$28,326,374	\$39,837,795
# of Contracts	1	0	4	7	26	38	92	130
<b>Percent of Dollars</b>	<b>0.37%</b>	<b>0.00%</b>	<b>2.32%</b>	<b>4.99%</b>	<b>21.22%</b>	<b>28.90%</b>	<b>71.10%</b>	
<b>Percent of Contracts</b>	<b>0.77%</b>	<b>0.00%</b>	<b>3.08%</b>	<b>5.38%</b>	<b>20.00%</b>	<b>29.23%</b>	<b>70.77%</b>	
\$500,001 to \$1,000,000	\$0	\$0	\$753,599	\$0	\$6,820,459	\$7,574,058	\$57,621,520	\$65,195,578
# of Contracts	0	0	1	0	10	11	74	85
<b>Percent of Dollars</b>	<b>0.00%</b>	<b>0.00%</b>	<b>1.16%</b>	<b>0.00%</b>	<b>10.46%</b>	<b>11.62%</b>	<b>88.38%</b>	
<b>Percent of Contracts</b>	<b>0.00%</b>	<b>0.00%</b>	<b>1.18%</b>	<b>0.00%</b>	<b>11.76%</b>	<b>12.94%</b>	<b>87.06%</b>	
\$1,000,001 to \$5,000,000	\$0	\$4,584,313	\$5,069,761	\$18,112,422	\$17,786,587	\$45,553,083	\$685,760,690	\$731,313,773
# of Contracts	0	2	3	10	10	25	273	298
<b>Percent of Dollars</b>	<b>0.00%</b>	<b>0.63%</b>	<b>0.69%</b>	<b>2.48%</b>	<b>2.43%</b>	<b>6.23%</b>	<b>93.77%</b>	
<b>Percent of Contracts</b>	<b>0.00%</b>	<b>0.67%</b>	<b>1.01%</b>	<b>3.36%</b>	<b>3.36%</b>	<b>8.39%</b>	<b>91.61%</b>	
\$5,000,001 to \$10,000,000	\$0	\$5,628,548	\$0	\$0	\$0	\$5,628,548	\$371,145,009	\$376,773,557
# of Contracts	0	1	0	0	0	1	56	57
<b>Percent of Dollars</b>	<b>0.00%</b>	<b>1.49%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>1.49%</b>	<b>98.51%</b>	
<b>Percent of Contracts</b>	<b>0.00%</b>	<b>1.75%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>1.75%</b>	<b>98.25%</b>	
Above \$10,000,000	\$0	\$0	\$0	\$13,199,280	\$0	\$13,199,280	\$409,598,601	\$422,797,881
# of Contracts	0	0	0	1	0	1	23	24
<b>Percent of Dollars</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>3.12%</b>	<b>0.00%</b>	<b>3.12%</b>	<b>96.88%</b>	
<b>Percent of Contracts</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>4.17%</b>	<b>0.00%</b>	<b>4.17%</b>	<b>95.83%</b>	
<b>Total</b>	<b>\$148,321</b>	<b>\$10,212,861</b>	<b>\$6,747,633</b>	<b>\$33,297,971</b>	<b>\$33,059,604</b>	<b>\$83,466,390</b>	<b>\$1,552,452,194</b>	<b>\$1,635,918,584</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Prime Contractor Utilization Threshold\_ESB  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Threshold	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total Minority ESBs	Total Nonminority ESBs	Total Dollars Awarded
\$500,000 or Less	\$0	\$0	\$0	\$0	\$1,955,630	\$1,955,630	\$1,168,246	\$39,837,795
# of Contracts	0	0	0	0	6	6	4	10
<b>Percent of Dollars</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>4.91%</b>	<b>4.91%</b>	<b>2.93%</b>	
<b>Percent of Contracts</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>60.00%</b>	<b>60.00%</b>	<b>40.00%</b>	
\$500,001 to \$1,000,000	\$0	\$0	\$0	\$0	\$595,724	\$595,724	\$3,155,569	\$65,195,578
# of Contracts	0	0	0	0	1	1	4	5
<b>Percent of Dollars</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.91%</b>	<b>0.91%</b>	<b>4.84%</b>	
<b>Percent of Contracts</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>20.00%</b>	<b>20.00%</b>	<b>80.00%</b>	
\$1,000,001 to \$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$16,017,868	\$731,313,773
# of Contracts	0	0	0	0	0	0	8	8
<b>Percent of Dollars</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>2.19%</b>	
<b>Percent of Contracts</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>100.00%</b>	
\$5,000,001 to \$10,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$20,144,214	\$376,773,557
# of Contracts	0	0	0	0	0	0	3	3
<b>Percent of Dollars</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>5.35%</b>	
<b>Percent of Contracts</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>100.00%</b>	
Above \$10,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$422,797,881
# of Contracts	0	0	0	0	0	0	0	0
<b>Percent of Dollars</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	
<b>Percent of Contracts</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,551,354</b>	<b>\$2,551,354</b>	<b>\$40,485,896</b>	<b>\$1,635,918,584</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.  
Note: Total dollars awarded may not equal the total due to rounding

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Subcontractor Utilization  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$911,574 0.31%	\$975,322 0.33%	\$490,614 0.16%	\$9,185,304 3.08%	\$18,929,728 6.35%	\$0 0.00%	\$30,492,542 10.22%	\$93,237,869 31.26%	\$298,288,188
2003	\$1,364,771 0.49%	\$252,240 0.09%	\$380,928 0.14%	\$7,274,812 2.60%	\$19,791,559 7.07%	\$0 0.00%	\$29,064,308 10.38%	\$74,238,600 26.51%	\$280,008,573
2004	\$1,718,953 0.58%	\$462,046 0.15%	\$353,089 0.12%	\$8,432,656 2.83%	\$22,758,982 7.62%	\$95,000 0.03%	\$33,820,726 11.33%	\$86,445,444 28.96%	\$298,499,987
2005	\$1,352,309 0.57%	\$94,721 0.04%	\$1,173,623 0.50%	\$7,534,977 3.19%	\$18,730,623 7.93%	\$0 0.00%	\$28,886,253 12.23%	\$49,646,392 21.02%	\$236,171,009
2006	\$1,037,288 0.29%	\$329,689 0.09%	\$582,682 0.16%	\$17,442,819 4.85%	\$25,197,949 7.01%	\$0 0.00%	\$44,590,428 12.41%	\$108,047,068 30.07%	\$359,368,150
2007	\$105,917 0.06%	\$1,676,366 1.02%	\$441,766 0.27%	\$5,750,189 3.52%	\$13,018,554 7.96%	\$0 0.00%	\$20,992,791 12.83%	\$33,983,992 20.77%	\$163,582,678
<b>Total</b>	\$6,490,812 0.40%	\$3,790,385 0.23%	\$3,422,701 0.21%	\$55,620,757 3.40%	\$118,427,394 7.24%	\$95,000 0.01%	\$187,847,048 11.48%	\$445,599,365 27.24%	\$1,635,918,584

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**Construction**  
**Calendar Years 2002-2007**  
**Subcontractor Utilization\_ESB**  
**Percentage of Total Dollars**  
**Ethnicity Classification**  
**Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total Minority ESBs	Nonminority ESBs	Total Dollars Awarded
2002	\$0 0.00%	\$395,975 0.13%	\$51,138 0.02%	\$2,173,840 0.73%	\$2,031,144 0.68%	\$4,652,096 1.56%	\$543,815 0.18%	\$298,288,188
2003	\$9,250 0.00%	\$69,215 0.02%	\$196,002 0.07%	\$990,395 0.35%	\$4,851,658 1.73%	\$6,116,520 2.18%	\$734,039 0.26%	\$280,008,573
2004	\$32,645 0.01%	\$198,129 0.07%	\$59,450 0.02%	\$1,013,746 0.34%	\$3,663,819 1.23%	\$4,967,789 1.66%	\$3,987,066 1.34%	\$298,499,987
2005	\$59,072 0.03%	\$11,050 0.00%	\$462,563 0.20%	\$1,589,942 0.67%	\$2,249,913 0.95%	\$4,372,540 1.85%	\$1,102,260 0.47%	\$236,171,009
2006	\$62,174 0.02%	\$0 0.00%	\$396,753 0.11%	\$2,266,903 0.63%	\$2,472,175 0.69%	\$5,198,005 1.45%	\$5,909,237 1.64%	\$359,368,150
2007	\$0 0.00%	\$0 0.00%	\$261,732 0.16%	\$1,815,723 1.11%	\$963,364 0.59%	\$3,040,819 1.86%	\$379,650 0.23%	\$163,582,678
<b>Total</b>	\$163,141 0.01%	\$674,369 0.04%	\$1,427,638 0.09%	\$9,850,549 0.60%	\$16,232,074 0.99%	\$28,347,770 1.73%	\$12,656,068 0.77%	\$1,635,918,584

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Subcontractor Utilization\_ESB/M/W/DBE  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total Minority ESB/ M/W/DBEs	Nonminority ESB/M/WDBEs	Total Dollars Awarded
2002	\$0 0.00%	\$395,975 0.13%	\$51,138 0.02%	\$2,173,840 0.73%	\$2,031,144 0.68%	\$0 0.00%	\$4,652,096 1.56%	\$0 0.00%	\$298,288,188
2003	\$9,250 0.00%	\$69,215 0.02%	\$196,002 0.07%	\$990,395 0.35%	\$4,851,658 1.73%	\$0 0.00%	\$6,116,520 2.18%	\$0 0.00%	\$280,008,573
2004	\$32,645 0.01%	\$198,129 0.07%	\$59,450 0.02%	\$1,013,746 0.34%	\$3,663,819 1.23%	\$0 0.00%	\$4,967,789 1.66%	\$0 0.00%	\$298,499,987
2005	\$59,072 0.03%	\$11,050 0.00%	\$462,563 0.20%	\$1,589,942 0.67%	\$2,249,913 0.95%	\$0 0.00%	\$4,372,540 1.85%	\$0 0.00%	\$236,171,009
2006	\$62,174 0.02%	\$0 0.00%	\$396,753 0.11%	\$2,266,903 0.63%	\$2,472,175 0.69%	\$0 0.00%	\$5,198,005 1.45%	\$0 0.00%	\$359,368,150
2007	\$0 0.00%	\$0 0.00%	\$261,732 0.16%	\$1,815,723 1.11%	\$963,364 0.59%	\$0 0.00%	\$3,040,819 1.86%	\$0 0.00%	\$163,582,678
<b>Total</b>	\$163,141 0.01%	\$674,369 0.04%	\$1,427,638 0.09%	\$9,850,549 0.60%	\$16,232,074 0.99%	\$0 0.00%	\$28,347,770 1.73%	\$0 0.00%	\$1,635,918,584

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

Construction  
Calendar Years 2002-2007  
Subcontractor Utilization  
Number of Contracts  
Colorado Department of Transportation

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBEs	Non-M/W/DBEs	Total Contracts
2002	14 1.32%	12 1.13%	10 0.94%	69 6.52%	194 18.32%	0 0.00%	299 28.23%	760 71.77%	1,059
2003	26 2.44%	7 0.66%	11 1.03%	84 7.88%	197 18.48%	0 0.00%	325 30.49%	741 69.51%	1,066
2004	27 2.58%	8 0.76%	8 0.76%	66 6.30%	213 20.34%	1 0.10%	323 30.85%	724 69.15%	1,047
2005	12 1.23%	4 0.41%	19 1.95%	80 8.20%	238 24.39%	0 0.00%	353 36.17%	623 63.83%	976
2006	6 0.65%	4 0.44%	10 1.09%	80 8.71%	194 21.13%	0 0.00%	294 32.03%	624 67.97%	918
2007	1 0.19%	2 0.38%	10 1.91%	49 9.35%	116 22.14%	0 0.00%	178 33.97%	346 66.03%	524
<b>Total Contracts</b>	86 1.54%	37 0.66%	68 1.22%	428 7.66%	1,152 20.61%	1 0.02%	1,772 31.70%	3,818 68.30%	5,590

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Subcontractor Utilization  
Number of Firms  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBEs	Non-M/W/DBEs	Total Firms
2002	6 1.47%	6 1.47%	3 0.74%	28 6.88%	52 12.78%	0 0.00%	95 23.34%	312 76.66%	407
2003	6 1.59%	3 0.80%	3 0.80%	32 8.49%	48 12.73%	0 0.00%	92 24.40%	285 75.60%	377
2004	4 1.01%	3 0.76%	4 1.01%	33 8.35%	55 13.92%	1 0.25%	100 25.32%	295 74.68%	395
2005	6 1.78%	4 1.19%	6 1.78%	35 10.39%	55 16.32%	0 0.00%	106 31.45%	231 68.55%	337
2006	4 1.25%	2 0.62%	4 1.25%	26 8.10%	53 16.51%	0 0.00%	89 27.73%	232 72.27%	321
2007	1 0.48%	1 0.48%	4 1.90%	27 12.86%	38 18.10%	0 0.00%	71 33.81%	139 66.19%	210
<b>Total Firms</b>	27 1.32%	19 0.93%	24 1.17%	181 8.84%	301 14.70%	1 0.05%	553 27.02%	1,494 72.98%	2,047

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.  
Note: M/W/DBEs include certified and non-certified minority and women owned businesses.

**Construction**  
**Colorado Department of Transportation**  
**Subcontractor Utilization**  
**Individual Firms**  
**Calendar Years 2002-2006**

<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Other M/W/DBEs</b>	<b>Non-M/W/DBEs</b>	<b>Total Firms</b>
14 1.41%	8 0.80%	9 0.90%	74 7.44%	107 10.75%	1 0.10%	782 78.59%	995

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: M/W/DBEs include certified and non-certified minority and women owned businesses.

**Construction  
Calendar Years 2002-2007  
Subcontractor Utilization\_ESB  
Number of Contracts  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total Minority ESBs	Total Nonminority ESBs	Total Contracts
2002	0 0.00%	4 9.76%	6 14.63%	11 26.83%	13 31.71%	34 82.93%	7 17.07%	41
2003	1 2.17%	2 4.35%	7 15.22%	9 19.57%	20 43.48%	39 84.78%	7 15.22%	46
2004	1 1.64%	4 6.56%	3 4.92%	11 18.03%	25 40.98%	44 72.13%	17 27.87%	61
2005	2 2.78%	1 1.39%	13 18.06%	13 18.06%	31 43.06%	60 83.33%	12 16.67%	72
2006	1 1.64%	0 0.00%	8 13.11%	9 14.75%	24 39.34%	42 68.85%	19 31.15%	61
2007	0 0.00%	0 0.00%	6 20.00%	7 23.33%	13 43.33%	26 86.67%	4 13.33%	30
<b>Total Contracts</b>	5 1.61%	11 3.54%	43 13.83%	60 19.29%	126 40.51%	245 78.78%	66 21.22%	311

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

**Construction  
Calendar Years 2002-2007  
Subcontractor Utilization\_ESB  
Number of Firms  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total Minority ESBs	Total Nonminority ESBs	Total Firms
2002	0 0.00%	1 6.67%	1 6.67%	2 13.33%	8 53.33%	12 80.00%	3 20.00%	15
2003	1 4.76%	1 4.76%	2 9.52%	5 23.81%	8 38.10%	17 80.95%	4 19.05%	21
2004	1 3.70%	1 3.70%	2 7.41%	7 25.93%	8 29.63%	19 70.37%	8 29.63%	27
2005	2 7.14%	1 3.57%	3 10.71%	4 14.29%	11 39.29%	21 75.00%	7 25.00%	28
2006	1 4.17%	0 0.00%	3 12.50%	3 12.50%	9 37.50%	16 66.67%	8 33.33%	24
2007	0 0.00%	0 0.00%	2 11.76%	3 17.65%	8 47.06%	13 76.47%	4 23.53%	17
<b>Total Firms</b>	5 3.79%	4 3.03%	13 9.85%	24 18.18%	52 39.39%	98 74.24%	34 25.76%	132

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

**Construction**  
**Colorado Department of Transportation**  
**Subcontractor Utilization\_ESB**  
**Individual Firms**  
**Calendar Years 2002-2006**

<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Nonminority ESBs</b>	<b>Total Firms</b>
3 6.12%	1 2.04%	4 8.16%	10 20.41%	16 32.65%	15 30.61%	49

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

**Construction  
Calendar Years 2002-2007  
Subcontractor Utilization\_ESB/M/W/DBE  
Number of Contracts  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total Minority ESB/M/W/DBEs	Nonminority ESB/M/W/DBEs	Total Contracts
2002	0 0.00%	4 11.76%	6 17.65%	11 32.35%	13 38.24%	34 100.00%	0 0.00%	34
2003	1 2.56%	2 5.13%	7 17.95%	9 23.08%	20 51.28%	39 100.00%	0 0.00%	39
2004	1 2.27%	4 9.09%	3 6.82%	11 25.00%	25 56.82%	44 100.00%	0 0.00%	44
2005	2 3.33%	1 1.67%	13 21.67%	13 21.67%	31 51.67%	60 100.00%	0 0.00%	60
2006	1 2.38%	0 0.00%	8 19.05%	9 21.43%	24 57.14%	42 100.00%	0 0.00%	42
2007	0 0.00%	0 0.00%	6 23.08%	7 26.92%	13 50.00%	26 100.00%	0 0.00%	26
<b>Total Contracts</b>	5 2.04%	11 4.49%	43 17.55%	60 24.49%	126 51.43%	245 100.00%	0 0.00%	245

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: M/W/DBEs include certified and non-certified minority and women owned businesses.

**Construction  
Calendar Years 2002-2007  
Subcontractor Utilization\_ESB/M/W/DBE  
Number of Firms  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total Minority ESB/M/W/DBEs	Nonminority ESB/M/W/DBEs	Total Firms
2002	0 0.00%	1 8.33%	1 8.33%	2 16.67%	8 66.67%	12 100.00%	0 0.00%	12
2003	1 5.88%	1 5.88%	2 11.76%	5 29.41%	8 47.06%	17 100.00%	0 0.00%	17
2004	1 5.26%	1 5.26%	2 10.53%	7 36.84%	8 42.11%	19 100.00%	0 0.00%	19
2005	2 9.52%	1 4.76%	3 14.29%	4 19.05%	11 52.38%	21 100.00%	0 0.00%	21
2006	1 6.25%	0 0.00%	3 18.75%	3 18.75%	9 56.25%	16 100.00%	0 0.00%	16
2007	0 0.00%	0 0.00%	2 15.38%	3 23.08%	8 61.54%	13 100.00%	0 0.00%	13
<b>Total Firms</b>	5 5.10%	4 4.08%	13 13.27%	24 24.49%	52 53.06%	98 100.00%	0 0.00%	98

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.  
Note: M/W/DBEs include certified and non-certified minority and women owned businesses.

**Construction**  
**Colorado Department of Transportation**  
**Subcontractor Utilization\_ESB/M/W/DBE**  
**Individual Firms**  
**Calendar Years 2002-2006**

<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Nonminority ESB/M/W/DBEs</b>	<b>Total Firms</b>
3 8.82%	1 2.94%	4 11.76%	10 29.41%	16 47.06%	0 0.00%	34

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction**  
**Subcontractor Utilization**  
**Colorado Department of Transportation**  
**Calendar Years 2002 - 2007**

	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBE Dollars	Non-M/W/DBEs	Subcontractor Totals
<b>Total Subcontract Dollars</b>	\$6,490,812	\$3,790,385	\$3,422,701	\$55,620,757	\$118,427,394	\$95,000	\$187,847,048	\$445,599,365	\$633,446,413
<b>Percent of Total Contract Dollars</b>	0.40%	0.23%	0.21%	3.40%	7.24%	0.01%	11.48%	27.24%	38.72%
<b>Percent of Subcontracts</b>	1.54%	0.66%	1.22%	7.66%	20.61%	0.02%	31.70%	68.30%	100.00%
<b>Percent of Firms Utilized</b>	1.41%	0.80%	0.90%	7.44%	10.75%	0.10%	21.41%	78.59%	100.00%

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**Construction**  
**Subcontractor Utilization**  
**Colorado Department of Transportation**  
**Calendar Years 2002 - 2007**

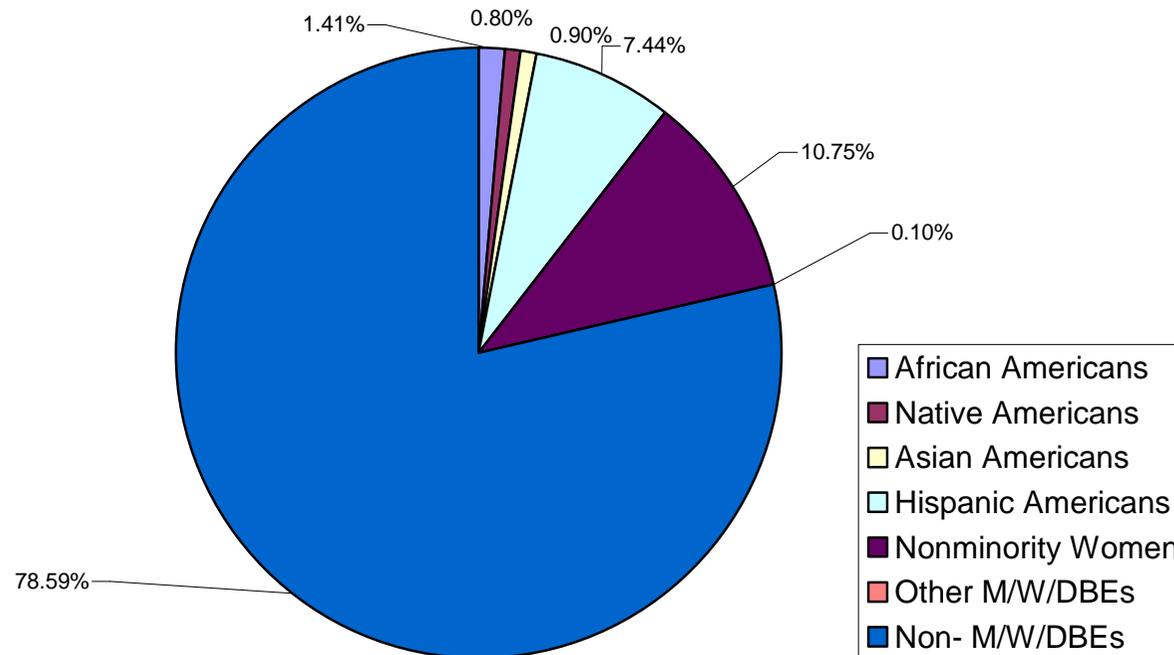
	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBE Dollars	Non-M/W/DBEs	Subcontractor Totals
All Subs Utilized	\$6,490,812	\$3,790,385	\$3,422,701	\$55,620,757	\$118,427,394	\$95,000	\$187,847,048	\$445,599,365	\$633,446,413
<b>Percent of DBE Subcontract Dollars</b>	<b>1.02%</b>	<b>0.60%</b>	<b>0.54%</b>	<b>8.78%</b>	<b>18.70%</b>	<b>0.01%</b>	<b>29.65%</b>	<b>70.35%</b>	<b>100%</b>
<b>Percent of Total Contract Dollars</b>	<b>0.40%</b>	<b>0.23%</b>	<b>0.21%</b>	<b>3.40%</b>	<b>7.24%</b>	<b>0.01%</b>	<b>11.48%</b>	<b>27.24%</b>	<b>38.72%</b>
SubContracts Total	86	37	68	428	1,152	1	1,772	3,818	5,590
<b>Percent of Contracts</b>	<b>1.54%</b>	<b>0.66%</b>	<b>1.22%</b>	<b>7.66%</b>	<b>20.61%</b>	<b>0.02%</b>	<b>31.70%</b>	<b>68.30%</b>	<b>100%</b>
Individual Firms Utilized	14	8	9	74	107	1	213	782	995
<b>Percent of Firms</b>	<b>1.41%</b>	<b>0.80%</b>	<b>0.90%</b>	<b>7.44%</b>	<b>10.75%</b>	<b>0.10%</b>	<b>21.41%</b>	<b>78.59%</b>	<b>100%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**Construction  
Subcontractor Utilization  
Individual Firms**



Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction**  
**Subcontractor Utilization\_ESB**  
**Colorado Department of Transportation**  
**Calendar Years 2002 - 2007**

	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total Minority ESBs	Nonminority ESBs	Subcontractor Totals
<b>Total Subcontract Dollars</b>	\$163,141	\$674,369	\$1,427,638	\$9,850,549	\$16,232,074	\$28,347,770	\$12,656,068	\$41,003,838
<b>Percent of Total Contract Dollars</b>	0.01%	0.04%	0.09%	0.60%	0.99%	1.73%	0.77%	2.51%
<b>Percent of Subcontracts</b>	1.61%	3.54%	13.83%	19.29%	40.51%	78.78%	21.22%	100.00%
<b>Percent of Firms Utilized</b>	6.12%	2.04%	8.16%	20.41%	32.65%	69.39%	30.61%	100.00%

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

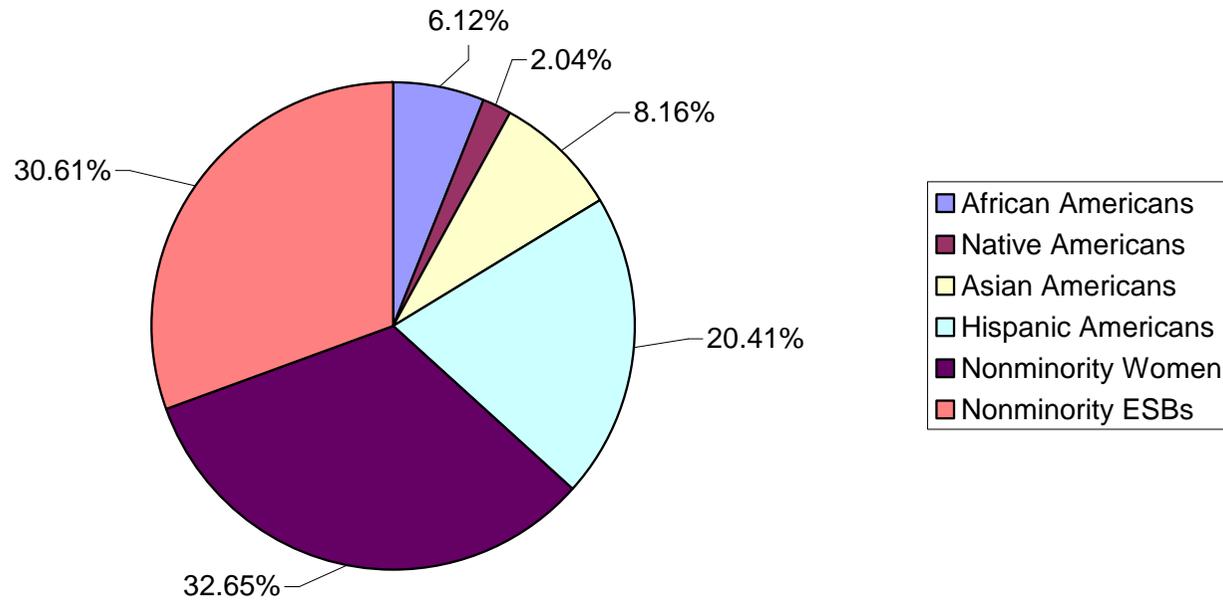
**Construction**  
**Subcontractor Utilization\_ESB**  
**Colorado Department of Transportation**  
**Calendar Years 2002 - 2007**

	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total Minority ESBs	Nonminority ESBs	Subcontractor Totals
All Subs Utilized	\$163,141	\$674,369	\$1,427,638	\$9,850,549	\$16,232,074	\$28,347,770	\$12,656,068	\$41,003,838
<b>Percent of DBE Subcontract Dollars</b>	<b>0.40%</b>	<b>1.64%</b>	<b>3.48%</b>	<b>24.02%</b>	<b>39.59%</b>	<b>69.13%</b>	<b>30.87%</b>	<b>100%</b>
<b>Percent of Total Contract Dollars</b>	<b>0.01%</b>	<b>0.04%</b>	<b>0.09%</b>	<b>0.60%</b>	<b>0.99%</b>	<b>1.73%</b>	<b>0.77%</b>	<b>2.51%</b>
SubContracts Total	5	11	43	60	126	245	66	311
<b>Percent of Contracts</b>	<b>1.61%</b>	<b>3.54%</b>	<b>13.83%</b>	<b>19.29%</b>	<b>40.51%</b>	<b>78.78%</b>	<b>21.22%</b>	<b>100%</b>
Individual Firms Utilized	3	1	4	10	16	34	15	49
<b>Percent of Firms</b>	<b>6.12%</b>	<b>2.04%</b>	<b>8.16%</b>	<b>20.41%</b>	<b>32.65%</b>	<b>69.39%</b>	<b>30.61%</b>	<b>100%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

**Construction  
Subcontractor Utilization\_ESB  
Individual Firms**



Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Subcontractor Utilization\_ESB/M/W/DBE  
Colorado Department of Transportation  
Calendar Years 2002 - 2007**

	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total Minority ESB/M/W/DBEs	Nonminority ESB/M/W/DBEs	Subcontractor Totals
<b>Total Subcontract Dollars</b>	\$163,141	\$674,369	\$1,427,638	\$9,850,549	\$16,232,074	\$28,347,770	\$0	\$28,347,770
<b>Percent of Total Contract Dollars</b>	0.01%	0.04%	0.09%	0.60%	0.99%	1.73%	0.00%	1.73%
<b>Percent of Subcontracts</b>	2.04%	4.49%	17.55%	24.49%	51.43%	100.00%	0.00%	100.00%
<b>Percent of Firms Utilized</b>	8.82%	2.94%	11.76%	29.41%	47.06%	100.00%	0.00%	100.00%

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

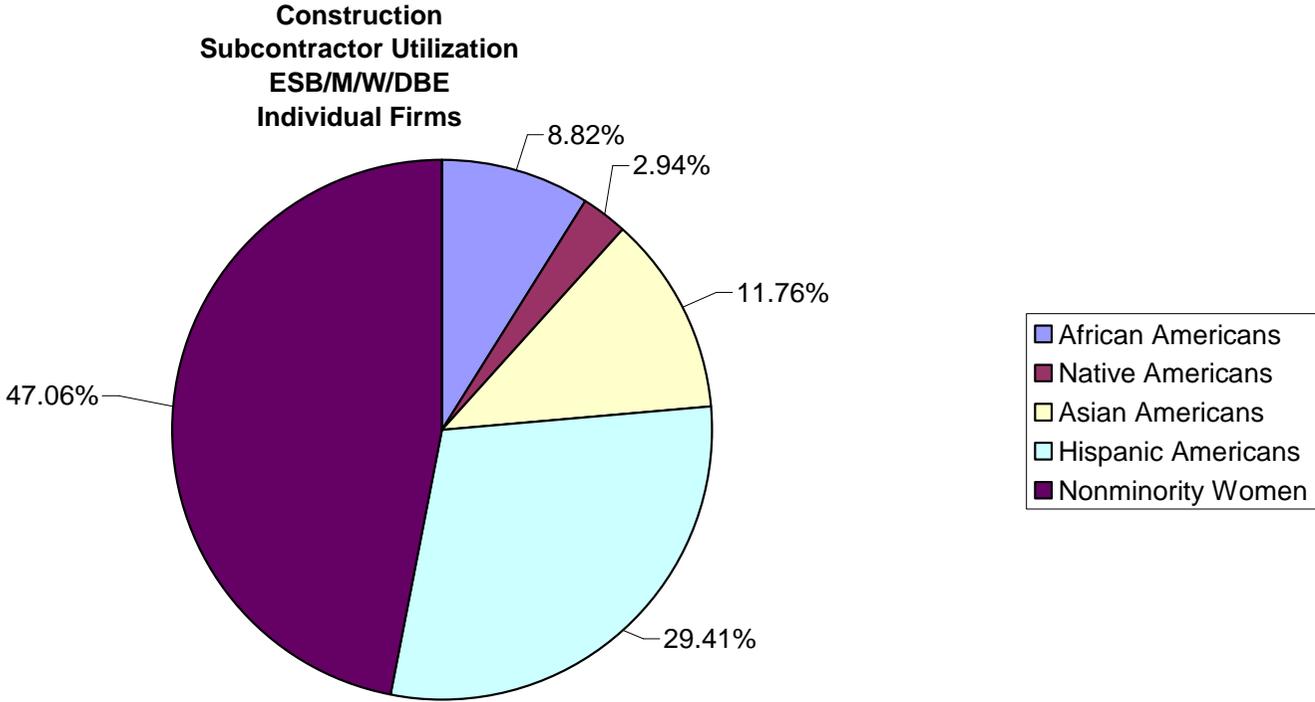
**Construction  
Subcontractor Utilization\_ESB/DBE  
Colorado Department of Transportation  
Calendar Years 2002 - 2007**

	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total Minority ESB/M/W/DBEs	Nonminority ESB/M/W/DBEs	Subcontractor Totals
All Subs Utilized	\$163,141	\$674,369	\$1,427,638	\$9,850,549	\$16,232,074	\$28,347,770	\$0	\$28,347,770
<b>Percent of DBE Subcontract Dollars</b>	<b>0.58%</b>	<b>2.38%</b>	<b>5.04%</b>	<b>34.75%</b>	<b>57.26%</b>	<b>100.00%</b>	<b>0.00%</b>	<b>100%</b>
<b>Percent of Total Contract Dollars</b>	<b>0.01%</b>	<b>0.04%</b>	<b>0.09%</b>	<b>0.60%</b>	<b>0.99%</b>	<b>1.73%</b>	<b>0.00%</b>	<b>1.73%</b>
SubContracts Total	5	11	43	60	126	245	0	245
<b>Percent of Contracts</b>	<b>2.04%</b>	<b>4.49%</b>	<b>17.55%</b>	<b>24.49%</b>	<b>51.43%</b>	<b>100.00%</b>	<b>0.00%</b>	<b>100%</b>
Individual Firms Utilized	3	1	4	10	16	34	0	34
<b>Percent of Firms</b>	<b>8.82%</b>	<b>2.94%</b>	<b>11.76%</b>	<b>29.41%</b>	<b>47.06%</b>	<b>100.00%</b>	<b>0.00%</b>	<b>100%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.



Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

**Construction**  
**Calendar Years 2002-2007**  
**Subcontractor Utilization, REGIONS**  
**Percentage of Total Dollars**  
**Ethnicity Classification**  
**Colorado Department of Transportation**

<b>REGIONS</b>	<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Other M/W/DBEs</b>	<b>Total M/W/DBEs</b>	<b>Total Dollars Awarded</b>
REGION 1	\$578,375 0.26%	\$477,604 0.21%	\$800,226 0.36%	\$6,928,978 3.10%	\$17,039,709 7.62%	\$0 0.00%	\$25,824,893 11.54%	\$223,689,241
REGION 2	\$126,046 0.04%	\$661,297 0.20%	\$624,109 0.19%	\$14,391,037 4.32%	\$20,429,958 6.13%	\$0 0.00%	\$36,232,447 10.87%	\$333,429,177
REGION 3	\$678,786 0.27%	\$638,764 0.26%	\$641,770 0.26%	\$5,715,857 2.30%	\$19,808,210 7.99%	\$0 0.00%	\$27,483,388 11.08%	\$247,979,785
REGION 4	\$1,282,328 0.45%	\$151,613 0.05%	\$175,450 0.06%	\$8,806,661 3.11%	\$23,586,628 8.32%	\$95,000 0.03%	\$34,097,680 12.02%	\$283,558,009
REGION 5	\$48,172 0.03%	\$1,655,801 1.01%	\$219,432 0.13%	\$4,052,510 2.47%	\$9,349,301 5.70%	\$0 0.00%	\$15,325,215 9.34%	\$163,999,293
REGION 6	\$3,777,105 0.99%	\$205,306 0.05%	\$961,713 0.25%	\$15,725,714 4.10%	\$28,213,588 7.36%	\$0 0.00%	\$48,883,425 12.75%	\$383,263,080
<b>Total</b>	\$6,490,812 0.40%	\$3,790,385 0.23%	\$3,422,701 0.21%	\$55,620,757 3.40%	\$118,427,394 7.24%	\$95,000 0.01%	\$187,847,048 11.48%	\$1,635,918,584

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction**  
**Calendar Years 2002-2007**  
**Subcontractor Utilization\_REGION 1**  
**Percentage of Total Dollars**  
**Ethnicity Classification**  
**Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$188,180 0.59%	\$312,620 0.97%	\$10,022 0.03%	\$950,496 2.96%	\$2,333,310 7.27%	\$0 0.00%	\$3,794,628 11.83%	\$6,949,336 21.67%	\$32,074,333
2003	\$66,401 0.30%	\$44,350 0.20%	\$9,877 0.04%	\$515,554 2.31%	\$1,561,260 6.99%	\$0 0.00%	\$2,197,442 9.83%	\$6,549,275 29.30%	\$22,351,314
2004	\$121,575 0.18%	\$120,634 0.18%	\$74,122 0.11%	\$2,734,520 4.00%	\$6,000,747 8.78%	\$0 0.00%	\$9,051,597 13.25%	\$24,330,564 35.61%	\$68,333,532
2005	\$0 0.00%	\$0 0.00%	\$435,491 1.44%	\$853,320 2.83%	\$2,109,818 7.00%	\$0 0.00%	\$3,398,629 11.28%	\$4,803,293 15.94%	\$30,140,021
2006	\$96,303 0.32%	\$0 0.00%	\$90,947 0.30%	\$401,217 1.31%	\$2,716,807 8.90%	\$0 0.00%	\$3,305,274 10.82%	\$9,830,973 32.20%	\$30,535,166
2007	\$105,917 0.26%	\$0 0.00%	\$179,768 0.45%	\$1,473,872 3.66%	\$2,317,768 5.76%	\$0 0.00%	\$4,077,324 10.13%	\$11,315,585 28.11%	\$40,254,875
<b>Total</b>	\$578,375 0.26%	\$477,604 0.21%	\$800,226 0.36%	\$6,928,978 3.10%	\$17,039,709 7.62%	\$0 0.00%	\$25,824,893 11.54%	\$63,779,026 28.51%	\$223,689,241

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Subcontractor Utilization REGION 2  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$79,714 0.12%	\$9,180 0.01%	\$3,214,992 4.89%	\$2,905,919 4.42%	\$0 0.00%	\$6,209,805 9.44%	\$25,214,376 38.34%	\$65,759,828
2003	\$25,737 0.04%	\$90,371 0.15%	\$36,610 0.06%	\$3,446,943 5.71%	\$3,671,247 6.08%	\$0 0.00%	\$7,270,909 12.04%	\$13,554,763 22.44%	\$60,405,396
2004	\$100,309 0.25%	\$194,883 0.49%	\$22,750 0.06%	\$1,560,673 3.92%	\$3,071,356 7.70%	\$0 0.00%	\$4,949,971 12.42%	\$11,625,788 29.16%	\$39,862,882
2005	\$0 0.00%	\$72,421 0.27%	\$191,052 0.73%	\$874,156 3.32%	\$1,407,281 5.34%	\$0 0.00%	\$2,544,911 9.66%	\$5,737,635 21.78%	\$26,344,861
2006	\$0 0.00%	\$223,907 0.20%	\$364,517 0.33%	\$4,905,757 4.42%	\$5,719,213 5.15%	\$0 0.00%	\$11,213,394 10.11%	\$30,345,182 27.35%	\$110,966,359
2007	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$388,515 1.29%	\$3,654,942 12.15%	\$0 0.00%	\$4,043,457 13.44%	\$4,624,485 15.37%	\$30,089,851
<b>Total</b>	\$126,046 0.04%	\$661,297 0.20%	\$624,109 0.19%	\$14,391,037 4.32%	\$20,429,958 6.13%	\$0 0.00%	\$36,232,447 10.87%	\$91,102,229 27.32%	\$333,429,177

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Subcontractor Utilization REGION 3  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$20,001 0.04%	\$447,014 0.90%	\$6,113 0.01%	\$1,799,678 3.62%	\$4,060,828 8.17%	\$0 0.00%	\$6,333,634 12.74%	\$14,308,823 28.79%	\$49,709,235
2003	\$39,444 0.10%	\$0 0.00%	\$134,827 0.33%	\$620,474 1.52%	\$2,371,112 5.82%	\$0 0.00%	\$3,165,857 7.78%	\$12,398,896 30.45%	\$40,716,657
2004	\$358,475 0.73%	\$0 0.00%	\$102,578 0.21%	\$1,484,866 3.04%	\$4,007,930 8.19%	\$0 0.00%	\$5,953,849 12.17%	\$11,782,897 24.09%	\$48,910,342
2005	\$260,867 0.41%	\$0 0.00%	\$344,910 0.55%	\$818,321 1.30%	\$4,559,522 7.22%	\$0 0.00%	\$5,983,621 9.48%	\$14,138,927 22.40%	\$63,125,024
2006	\$0 0.00%	\$0 0.00%	\$22,782 0.10%	\$236,020 1.00%	\$3,289,132 14.00%	\$0 0.00%	\$3,547,934 15.10%	\$6,204,504 26.41%	\$23,493,135
2007	\$0 0.00%	\$191,751 0.87%	\$30,559 0.14%	\$756,497 3.43%	\$1,519,686 6.90%	\$0 0.00%	\$2,498,494 11.34%	\$5,673,257 25.76%	\$22,025,391
<b>Total</b>	\$678,786 0.27%	\$638,764 0.26%	\$641,770 0.26%	\$5,715,857 2.30%	\$19,808,210 7.99%	\$0 0.00%	\$27,483,388 11.08%	\$64,507,305 26.01%	\$247,979,785

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Subcontractor Utilization REGION 4  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$697,141 1.20%	\$99,994 0.17%	\$48,189 0.08%	\$287,815 0.49%	\$3,285,200 5.64%	\$0 0.00%	\$4,418,340 7.58%	\$20,517,338 35.19%	\$58,299,622
2003	\$223,133 0.93%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$2,597,615 10.84%	\$0 0.00%	\$2,820,748 11.78%	\$4,470,233 18.66%	\$23,954,574
2004	\$313,418 0.67%	\$40,569 0.09%	\$0 0.00%	\$1,025,586 2.21%	\$4,394,492 9.46%	\$95,000 0.20%	\$5,869,066 12.64%	\$10,608,761 22.84%	\$46,450,346
2005	\$48,636 0.11%	\$11,050 0.02%	\$22,825 0.05%	\$2,870,090 6.38%	\$5,150,751 11.44%	\$0 0.00%	\$8,103,353 18.00%	\$6,779,537 15.06%	\$45,007,187
2006	\$0 0.00%	\$0 0.00%	\$104,436 0.14%	\$2,976,713 3.95%	\$5,771,334 7.65%	\$0 0.00%	\$8,852,483 11.74%	\$24,966,830 33.11%	\$75,405,242
2007	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,646,457 4.78%	\$2,387,235 6.93%	\$0 0.00%	\$4,033,692 11.71%	\$3,542,023 10.28%	\$34,441,037
<b>Total</b>	\$1,282,328 0.45%	\$151,613 0.05%	\$175,450 0.06%	\$8,806,661 3.11%	\$23,586,628 8.32%	\$95,000 0.03%	\$34,097,680 12.02%	\$70,884,722 25.00%	\$283,558,009

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Subcontractor Utilization REGION 5  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,647,757 5.49%	\$1,800,517 6.00%	\$0 0.00%	\$3,448,274 11.49%	\$8,460,606 28.20%	\$30,005,849
2003	\$0 0.00%	\$54,153 0.10%	\$16,681 0.03%	\$1,452,719 2.65%	\$2,877,895 5.24%	\$0 0.00%	\$4,401,448 8.02%	\$16,747,641 30.50%	\$54,911,987
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$13,269 0.16%	\$454,681 5.56%	\$0 0.00%	\$467,950 5.73%	\$2,727,406 33.38%	\$8,171,109
2005	\$48,172 0.16%	\$11,250 0.04%	\$76,370 0.25%	\$280,943 0.93%	\$1,783,431 5.87%	\$0 0.00%	\$2,200,165 7.25%	\$7,962,483 26.23%	\$30,360,936
2006	\$0 0.00%	\$105,783 0.39%	\$0 0.00%	\$524,621 1.94%	\$1,073,249 3.98%	\$0 0.00%	\$1,703,652 6.31%	\$9,997,913 37.04%	\$26,988,617
2007	\$0 0.00%	\$1,484,615 10.95%	\$126,380 0.93%	\$133,201 0.98%	\$1,359,529 10.03%	\$0 0.00%	\$3,103,726 22.89%	\$3,037,931 22.40%	\$13,560,793
<b>Total</b>	\$48,172 0.03%	\$1,655,801 1.01%	\$219,432 0.13%	\$4,052,510 2.47%	\$9,349,301 5.70%	\$0 0.00%	\$15,325,215 9.34%	\$48,933,980 29.84%	\$163,999,293

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Subcontractor Utilization\_REGION 6  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$6,253 0.01%	\$35,981 0.06%	\$417,109 0.67%	\$1,284,565 2.06%	\$4,543,954 7.28%	\$0 0.00%	\$6,287,862 10.07%	\$17,787,389 28.49%	\$62,439,320
2003	\$1,010,055 1.30%	\$63,365 0.08%	\$182,932 0.24%	\$1,239,122 1.60%	\$6,712,430 8.64%	\$0 0.00%	\$9,207,906 11.86%	\$20,517,793 26.42%	\$77,668,644
2004	\$825,177 0.95%	\$105,960 0.12%	\$153,639 0.18%	\$1,613,742 1.86%	\$4,829,776 5.57%	\$0 0.00%	\$7,528,294 8.68%	\$25,370,028 29.24%	\$86,771,775
2005	\$994,635 2.41%	\$0 0.00%	\$102,974 0.25%	\$1,838,146 4.46%	\$3,719,819 9.03%	\$0 0.00%	\$6,655,574 16.16%	\$10,224,517 24.82%	\$41,192,979
2006	\$940,985 1.02%	\$0 0.00%	\$0 0.00%	\$8,398,492 9.13%	\$6,628,214 7.21%	\$0 0.00%	\$15,967,691 17.36%	\$26,701,665 29.03%	\$91,979,631
2007	\$0 0.00%	\$0 0.00%	\$105,058 0.45%	\$1,351,646 5.82%	\$1,779,394 7.67%	\$0 0.00%	\$3,236,099 13.94%	\$5,790,711 24.95%	\$23,210,731
<b>Total</b>	\$3,777,105 0.99%	\$205,306 0.05%	\$961,713 0.25%	\$15,725,714 4.10%	\$28,213,588 7.36%	\$0 0.00%	\$48,883,425 12.75%	\$106,392,103 27.76%	\$383,263,080

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction**  
**Calendar Years 2002-2007**  
**Subcontractor Utilization Threshold**  
**Percentage of Total Dollars**  
**Ethnicity Classification**  
**Colorado Department of Transportation**

Threshold	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBEs	Non-M/W/DBEs	Total Dollars Awarded
\$150,000 or Less	\$2,518,291	\$1,078,376	\$2,388,996	\$16,291,273	\$37,356,402	\$95,000	\$59,728,338	\$106,449,472	\$166,177,810
# of Subcontracts	70	31	64	326	910	1	1,402	3,185	4,587
Percent of Dollars	1.52%	0.65%	1.44%	9.80%	22.48%	0.06%	35.94%	64.06%	
Percent of Subcontracts	1.53%	0.68%	1.40%	7.11%	19.84%	0.02%	30.56%	69.44%	
\$150,001 to \$350,000	\$3,036,742	\$842,530	\$637,272	\$15,366,790	\$40,874,823	\$0	\$60,758,156	\$87,058,255	\$147,816,411
# of Subcontracts	14	4	3	68	180	0	269	382	651
Percent of Dollars	2.05%	0.57%	0.43%	10.40%	27.65%	0.00%	41.10%	58.90%	
Percent of Subcontracts	2.15%	0.61%	0.46%	10.45%	27.65%	0.00%	41.32%	58.68%	
\$350,001 to \$750,000	\$935,779	\$384,864	\$396,433	\$13,275,615	\$23,830,986	\$0	\$38,823,677	\$74,383,951	\$113,207,628
# of Subcontracts	2	1	1	26	48	0	78	146	224
Percent of Dollars	0.83%	0.34%	0.35%	11.73%	21.05%	0.00%	34.29%	65.71%	
Percent of Subcontracts	0.89%	0.45%	0.45%	11.61%	21.43%	0.00%	34.82%	65.18%	
\$750,001 to \$1,000,000	\$0	\$0	\$0	\$2,633,367	\$5,780,141	\$0	\$8,413,508	\$37,530,813	\$45,944,321
# of Subcontracts	0	0	0	3	7	0	10	44	54
Percent of Dollars	0.00%	0.00%	0.00%	5.73%	12.58%	0.00%	18.31%	81.69%	
Percent of Subcontracts	0.00%	0.00%	0.00%	5.56%	12.96%	0.00%	18.52%	81.48%	
\$1,000,001 to \$5,000,000	\$0	\$1,484,615	\$0	\$8,053,712	\$10,585,042	\$0	\$20,123,370	\$113,777,399	\$133,900,768
# of Subcontracts	0	1	0	5	7	0	13	57	70
Percent of Dollars	0.00%	1.11%	0.00%	6.01%	7.91%	0.00%	15.03%	84.97%	
Percent of Subcontracts	0.00%	1.43%	0.00%	7.14%	10.00%	0.00%	18.57%	81.43%	
Above \$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$26,399,476	\$26,399,476
# of Subcontracts	0	0	0	0	0	0	0	4	4
Percent of Dollars	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
Percent of Subcontracts	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	
<b>Total</b>	<b>\$6,490,812</b>	<b>\$3,790,385</b>	<b>\$3,422,701</b>	<b>\$55,620,757</b>	<b>\$118,427,394</b>	<b>\$95,000</b>	<b>\$187,847,048</b>	<b>\$445,599,365</b>	<b>\$633,446,413</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.  
 Note: Total dollars awarded may not equal the total due to rounding  
 M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Subcontractor Utilization Threshold\_ESB  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Threshold	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other DBEs	Total Minority ESBs	Nonminority ESBs	Total Dollars Awarded
\$150,000 or Less	\$163,141	\$414,369	\$1,271,530	\$2,276,668	\$3,479,314	\$0	\$7,605,021	\$2,045,027	\$166,177,810
# of Subcontracts	5	10	42	36	93	0	186	47	233
Percent of Dollars	0.10%	0.25%	0.77%	1.37%	2.09%	0.00%	4.58%	1.23%	
Percent of Subcontracts	2.15%	4.29%	18.03%	15.45%	39.91%	0.00%	79.83%	20.17%	
\$150,001 to \$350,000	\$0	\$260,000	\$156,108	\$4,469,234	\$5,657,089	\$0	\$10,542,431	\$3,000,020	\$147,816,411
# of Subcontracts	0	1	1	19	26	0	47	13	60
Percent of Dollars	0.00%	0.18%	0.11%	3.02%	3.83%	0.00%	7.13%	2.03%	
Percent of Subcontracts	0.00%	1.67%	1.67%	31.67%	43.33%	0.00%	78.33%	21.67%	
\$350,001 to \$750,000	\$0	\$0	\$0	\$1,237,968	\$1,022,631	\$0	\$2,260,599	\$1,229,597	\$113,207,628
# of Subcontracts	0	0	0	3	2	0	5	2	7
Percent of Dollars	0.00%	0.00%	0.00%	1.09%	0.90%	0.00%	2.00%	1.09%	
Percent of Subcontracts	0.00%	0.00%	0.00%	42.86%	28.57%	0.00%	71.43%	28.57%	
\$750,001 to \$1,000,000	\$0	\$0	\$0	\$807,890	\$1,726,386	\$0	\$2,534,276	\$850,158	\$45,944,321
# of Subcontracts	0	0	0	1	2	0	3	1	4
Percent of Dollars	0.00%	0.00%	0.00%	1.76%	3.76%	0.00%	5.52%	1.85%	
Percent of Subcontracts	0.00%	0.00%	0.00%	25.00%	50.00%	0.00%	75.00%	25.00%	
\$1,000,001 to \$5,000,000	\$0	\$0	\$0	\$1,058,788	\$4,346,654	\$0	\$5,405,442	\$5,531,266	\$133,900,768
# of Subcontracts	0	0	0	1	3	0	4	3	7
Percent of Dollars	0.00%	0.00%	0.00%	0.79%	3.25%	0.00%	4.04%	4.13%	
Percent of Subcontracts	0.00%	0.00%	0.00%	14.29%	42.86%	0.00%	57.14%	42.86%	
Above \$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$26,399,476
# of Subcontracts	0	0	0	0	0	0	0	0	0
Percent of Dollars	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Percent of Subcontracts	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
<b>Total</b>	\$163,141	\$674,369	\$1,427,638	\$9,850,549	\$16,232,074	\$0	\$28,347,770	\$12,656,068	\$633,446,413

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.  
Note: Total dollars awarded may not equal the total due to rounding

**Construction  
Calendar Years 2002-2007  
Subcontractor Utilization by Sub Work Codes  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Work Codes	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBEs	Non-M/W/DBEs	Total Sub Dollars Awarded	% of Total Construction Subcontract Dollars
Asphalt (HBP)	\$157,735 <b>0.16%</b>	\$511,829 <b>0.50%</b>	\$0 <b>0.00%</b>	\$1,467,100 <b>1.45%</b>	\$2,296,835 <b>2.26%</b>	\$0 <b>0.00%</b>	\$4,433,498 <b>4.37%</b>	\$97,033,958 <b>95.63%</b>	\$101,467,456	16.02%
Concrete Pavement Roadway	\$0 <b>0.00%</b>	\$0 <b>0.00%</b>	\$30,559 <b>0.05%</b>	\$4,382,903 <b>7.43%</b>	\$1,391,727 <b>2.36%</b>	\$0 <b>0.00%</b>	\$5,805,189 <b>9.83%</b>	\$53,221,023 <b>90.17%</b>	\$59,026,212	9.32%
Construction Surveying	\$0 <b>0.00%</b>	\$106,620 <b>1.00%</b>	\$0 <b>0.00%</b>	\$1,237,401 <b>11.63%</b>	\$431,152 <b>4.05%</b>	\$0 <b>0.00%</b>	\$1,775,173 <b>16.69%</b>	\$8,863,596 <b>83.31%</b>	\$10,638,769	1.68%
Culverts	\$0 <b>0.00%</b>	\$93,630 <b>1.74%</b>	\$131,216 <b>2.44%</b>	\$349,205 <b>6.49%</b>	\$69,556 <b>1.29%</b>	\$0 <b>0.00%</b>	\$643,607 <b>11.96%</b>	\$4,738,107 <b>88.04%</b>	\$5,381,714	0.85%
Curb & Gutter, Sidewalk, Inlets	\$0 <b>0.00%</b>	\$0 <b>0.00%</b>	\$288,159 <b>1.67%</b>	\$8,804,929 <b>50.90%</b>	\$105,024 <b>0.61%</b>	\$0 <b>0.00%</b>	\$9,198,112 <b>53.18%</b>	\$8,099,203 <b>46.82%</b>	\$17,297,315	2.73%
Drilling Holes	\$0 <b>0.00%</b>	\$0 <b>0.00%</b>	\$0 <b>0.00%</b>	\$0 <b>0.00%</b>	\$180,246 <b>1.30%</b>	\$0 <b>0.00%</b>	\$180,246 <b>1.30%</b>	\$13,729,005 <b>98.70%</b>	\$13,909,250	2.20%
Earthwork	\$164,460 <b>0.50%</b>	\$155,346 <b>0.47%</b>	\$67,213 <b>0.20%</b>	\$1,950,188 <b>5.94%</b>	\$6,229,345 <b>18.98%</b>	\$0 <b>0.00%</b>	\$8,566,551 <b>26.10%</b>	\$24,251,064 <b>73.90%</b>	\$32,817,615	5.18%

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Subcontractor Utilization by Sub Work Codes**  
**Percentage of Total Dollars**  
**Ethnicity Classification**  
**Colorado Department of Transportation**

Work Codes	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBEs	Non-M/W/DBEs	Total Sub Dollars Awarded	% of Total Construction Subcontract Dollars
Electrical & Signal Items	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,244,310 2.59%	\$16,543,732 34.50%	\$0 0.00%	\$17,788,042 37.09%	\$30,171,256 62.91%	\$47,959,298	7.57%
Guard Rail	\$294,472 0.84%	\$0 0.00%	\$0 0.00%	\$9,008,295 25.56%	\$6,859,605 19.46%	\$0 0.00%	\$16,162,372 45.86%	\$19,079,486 54.14%	\$35,241,858	5.56%
Landscaping	\$0 0.00%	\$102,762 1.65%	\$0 0.00%	\$746,813 12.00%	\$1,907,386 30.64%	\$0 0.00%	\$2,756,961 44.28%	\$3,468,840 55.72%	\$6,225,801	0.98%
Minor Fencing, Chain Link, Barbed Wire	\$132,612 2.58%	\$0 0.00%	\$0 0.00%	\$888,605 17.31%	\$2,109,482 41.08%	\$0 0.00%	\$3,130,698 60.97%	\$2,003,755 39.03%	\$5,134,454	0.81%
Miscellaneous	\$133,590 0.25%	\$38,500 0.07%	\$966,883 1.79%	\$5,190,417 9.62%	\$7,009,598 13.00%	\$95,000 0.18%	\$13,433,989 24.91%	\$40,495,275 75.09%	\$53,929,264	8.51%
Painting (Not Pavement Marking)	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$16,600 0.50%	\$0 0.00%	\$0 0.00%	\$16,600 0.50%	\$3,294,494 99.50%	\$3,311,094	0.52%
Pavement Marking	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$125,455 0.34%	\$1,488,718 4.06%	\$0 0.00%	\$1,614,173 4.41%	\$35,025,593 95.59%	\$36,639,765	5.78%
Planing, Milling	\$385,611 1.41%	\$35,981 0.13%	\$0 0.00%	\$220,906 0.81%	\$570,487 2.08%	\$0 0.00%	\$1,212,984 4.43%	\$26,170,599 95.57%	\$27,383,583	4.32%

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Subcontractor Utilization by Sub Work Codes**  
**Percentage of Total Dollars**  
**Ethnicity Classification**  
**Colorado Department of Transportation**

Work Codes	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBEs	Non-M/W/DBEs	Total Sub Dollars Awarded	% of Total Construction Subcontract Dollars
Plumming, Heating, Mechanical	\$0 0.00%	\$0 0.00%	\$11,374 2.25%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$11,374 2.25%	\$494,599 97.75%	\$505,973	0.08%
Seal Coat & Asphaltic Matls	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$56,954 1.69%	\$200,780 5.96%	\$0 0.00%	\$257,733 7.65%	\$3,109,490 92.35%	\$3,367,224	0.53%
Seeding, Topsoil, Erosion Control	\$0 0.00%	\$433,364 4.72%	\$0 0.00%	\$492,093 5.35%	\$3,346,051 36.41%	\$0 0.00%	\$4,271,508 46.48%	\$4,918,430 53.52%	\$9,189,938	1.45%
Signing	\$1,696,240 18.26%	\$0 0.00%	\$7,327 0.08%	\$202,980 2.19%	\$4,877,519 52.51%	\$0 0.00%	\$6,784,066 73.03%	\$2,505,185 26.97%	\$9,289,251	1.47%
Steel	\$194,040 2.29%	\$0 0.00%	\$0 0.00%	\$1,341,075 15.82%	\$2,484,491 29.31%	\$0 0.00%	\$4,019,606 47.41%	\$4,458,013 52.59%	\$8,477,619	1.34%
Storm Drain System	\$0 0.00%	\$1,484,615 24.06%	\$12,740 0.21%	\$783,048 12.69%	\$16,274 0.26%	\$0 0.00%	\$2,296,677 37.22%	\$3,874,610 62.78%	\$6,171,287	0.97%
Structural Concrete	\$0 0.00%	\$84,777 0.51%	\$380,049 2.31%	\$1,425,968 8.66%	\$38,330 0.23%	\$0 0.00%	\$1,929,124 11.72%	\$14,533,617 88.28%	\$16,462,741	2.60%
Testing	\$30,342 1.76%	\$0 0.00%	\$149,285 8.64%	\$115,088 6.66%	\$155,711 9.01%	\$0 0.00%	\$450,425 26.06%	\$1,277,912 73.94%	\$1,728,337	0.27%
Traffic Control	\$2,551,877 3.30%	\$191,751 0.25%	\$1,377,895 1.78%	\$8,662,933 11.21%	\$53,793,559 69.60%	\$0 0.00%	\$66,578,016 86.14%	\$10,713,691 13.86%	\$77,291,708	12.20%

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Subcontractor Utilization by Sub Work Codes**  
**Percentage of Total Dollars**  
**Ethnicity Classification**  
**Colorado Department of Transportation**

Work Codes	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBEs	Non-M/W/DBEs	Total Sub Dollars Awarded	% of Total Construction Subcontract Dollars
Trucking, Hauling	\$749,833 3.89%	\$485,807 2.52%	\$0 0.00%	\$6,907,492 35.88%	\$5,691,723 29.56%	\$0 0.00%	\$13,834,856 71.85%	\$5,419,411 28.15%	\$19,254,268	3.04%
Walls	\$0 0.00%	\$65,403 0.28%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$65,403 0.28%	\$23,028,277 99.72%	\$23,093,680	3.65%
Waterproofing	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$630,065 27.99%	\$0 0.00%	\$630,065 27.99%	\$1,620,875 72.01%	\$2,250,940	0.36%
<b>Total</b>	<b>\$6,490,812</b>	<b>\$3,790,385</b>	<b>\$3,422,701</b>	<b>\$55,620,757</b>	<b>\$118,427,394</b>	<b>\$95,000</b>	<b>\$187,847,048</b>	<b>\$445,599,365</b>	<b>\$633,446,413</b>	<b>100.00%</b>
	1.02%	0.60%	0.54%	8.78%	18.70%	0.01%	29.65%	70.35%		

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction Utilization Analysis**  
**Construction Sub Work Codes**  
**Calendar Years 2002-2007**  
**Sub Utilization**  
**Colorado Department of Transportation**

Sub Contractor Work Code	M/W/DBE Sub Totals	M/W/DBE Sub Total %	Non- M/W/DBE Sub Totals	Non- M/W/DBE Sub Total %	Sub Contract Total Amount	% of Sub Total Contract Dollars
Asphalt (HBP)	\$4,433,498.44	4.37%	\$97,033,957.71	95.63%	\$101,467,456.15	16.02%
Concrete Pavement Roadway	\$5,805,189.35	9.83%	\$53,221,022.83	90.17%	\$59,026,212.18	9.32%
Construction Surveying	\$1,775,172.81	16.69%	\$8,863,595.97	83.31%	\$10,638,768.78	1.68%
Culverts	\$643,606.59	11.96%	\$4,738,106.98	88.04%	\$5,381,713.57	0.85%
Curb & Gutter, Sidewalk, Inlets	\$9,198,112.40	53.18%	\$8,099,202.82	46.82%	\$17,297,315.22	2.73%
Drilling Holes	\$180,245.92	1.30%	\$13,729,004.54	98.70%	\$13,909,250.46	2.20%
Earthwork	\$8,566,551.20	26.10%	\$24,251,063.94	73.90%	\$32,817,615.14	5.18%
Electrical & Signal Items	\$17,788,041.60	37.09%	\$30,171,256.01	62.91%	\$47,959,297.61	7.57%
Guard Rail	\$16,162,371.75	45.86%	\$19,079,486.01	54.14%	\$35,241,857.76	5.56%
Landscaping	\$2,756,960.83	44.28%	\$3,468,840.22	55.72%	\$6,225,801.05	0.98%
Minor Fencing, Chain Link, Barbed Wire	\$3,130,698.32	60.97%	\$2,003,755.32	39.03%	\$5,134,453.64	0.81%
Miscellaneous	\$13,433,988.50	24.91%	\$40,495,275.41	75.09%	\$53,929,263.91	8.51%
Painting (Not Pavement Marking)	\$16,600.00	0.50%	\$3,294,494.44	99.50%	\$3,311,094.44	0.52%
Pavement Marking	\$1,614,172.90	4.41%	\$35,025,593	95.59%	\$36,639,765.48	5.78%
Planing, Milling	\$1,212,983.99	4.43%	\$26,170,598.79	95.57%	\$27,383,582.78	4.32%
Plumbing, Heating, Mechanical	\$11,374.00	2.25%	\$494,599.28	97.75%	\$505,973.28	0.08%
Seal Coat & Asphaltic Mats	\$257,733.39	7.65%	\$3,109,490.38	92.35%	\$3,367,223.77	0.53%
Seeding, Topsoil, Erosion Control	\$4,271,507.94	46.48%	\$4,918,429.80	53.52%	\$9,189,937.74	1.45%
Signing	\$6,784,066.22	73.03%	\$2,505,184.71	26.97%	\$9,289,250.93	1.47%
Steel	\$4,019,605.61	47.41%	\$4,458,013.37	52.59%	\$8,477,618.98	1.34%
Storm Drain System	\$2,296,677.24	37.22%	\$3,874,610.01	62.78%	\$6,171,287.25	0.97%
Structural Concrete	\$1,929,123.87	11.72%	\$14,533,617.13	88.28%	\$16,462,741.00	2.60%
Testing	\$450,425.23	26.06%	\$1,277,911.63	73.94%	\$1,728,336.86	0.27%
Traffic Control	\$66,578,016.15	86.14%	\$10,713,691.47	13.86%	\$77,291,707.62	12.20%
Trucking, Hauling	\$13,834,856.33	71.85%	\$5,419,411.22	28.15%	\$19,254,267.55	3.04%
Walls	\$65,402.86	0.28%	\$23,028,276.78	99.72%	\$23,093,679.64	3.65%
Waterproofing	\$630,064.84	27.99%	\$1,620,875.45	72.01%	\$2,250,940.29	0.36%
<b>TOTALS</b>	<b>\$187,847,048</b>	<b>29.65%</b>	<b>\$445,599,365</b>	<b>70.35%</b>	<b>\$633,446,413</b>	<b>100.00%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis**  
**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
<b>2002</b>								
2002	C11729	\$724,999.30	\$43,499.96	6.00%	\$89,934.56	12.40%	\$46,434.60	6.40%
2002	C12124	\$1,688,523.83	\$135,081.91	8.00%	\$59,479.91	3.52%	(\$75,602.00)	-4.48%
2002	C12278	\$3,988,411.95	\$119,652.36	3.00%	\$790,635.00	19.82%	\$670,982.64	16.82%
2002	C12287	\$7,850,406.60	\$785,040.66	10.00%	\$445,943.40	5.68%	(\$339,097.26)	-4.32%
2002	C12394	\$1,253,905.03	\$137,929.55	11.00%	\$169,123.60	13.49%	\$31,194.05	2.49%
2002	C12404	\$3,958,666.79	\$237,520.01	6.00%	\$379,013.55	9.57%	\$141,493.54	3.57%
2002	C12475	\$1,862,673.83	\$204,894.12	11.00%	\$307,738.50	16.52%	\$102,844.38	5.52%
2002	C12487	\$1,024,049.65	\$102,404.97	10.00%	\$315,383.48	30.80%	\$212,978.52	20.80%
2002	C12548	\$1,961,601.86	\$98,080.09	5.00%	\$537,546.65	27.40%	\$439,466.56	22.40%
2002	C12605	\$1,881,000.00	\$18,810.00	1.00%	\$60,104.30	3.20%	\$41,294.30	2.20%
2002	C12609	\$3,392,247.85	\$101,767.44	3.00%	\$466,659.70	13.76%	\$364,892.26	10.76%
2002	C12761	\$2,565,755.39	\$205,260.43	8.00%	\$473,573.26	18.46%	\$268,312.83	10.46%
2002	C12798	\$1,033,467.47	\$124,016.10	12.00%	\$70,415.92	6.81%	(\$53,600.18)	-5.19%
2002	C12800R	\$3,429,025.30	\$308,612.28	9.00%	\$990,788.70	28.89%	\$682,176.42	19.89%
2002	C12834	\$3,714,553.86	\$185,727.69	5.00%	\$309,575.56	8.33%	\$123,847.87	3.33%
2002	C12859	\$789,707.35	\$78,970.74	10.00%	\$36,282.66	4.59%	(\$42,688.08)	-5.41%
2002	C12864	\$2,234,663.10	\$223,466.31	10.00%	\$371,021.25	16.60%	\$147,554.94	6.60%
2002	C13017	\$1,730,183.68	\$86,509.18	5.00%	\$240,518.70	13.90%	\$154,009.52	8.90%
2002	C13066	\$3,796,020.05	\$417,562.21	11.00%	\$469,908.33	12.38%	\$52,346.12	1.38%
2002	C13086	\$7,896,906.40	\$236,907.19	3.00%	\$2,153,756.06	27.27%	\$1,916,848.87	24.27%
2002	C13228	\$9,268,350.00	\$185,367.00	2.00%	\$501,285.78	5.41%	\$315,918.78	3.41%
2002	C13229R	\$4,682,920.13	\$93,658.40	2.00%	\$552,146.87	11.79%	\$458,488.47	9.79%
2002	C13340	\$1,235,157.85	\$98,812.63	8.00%	\$172,292.65	13.95%	\$73,480.02	5.95%
2002	C13351	\$1,691,326.35	\$169,132.64	10.00%	\$129,958.39	7.68%	(\$39,174.25)	-2.32%
2002	C13352	\$5,555,555.55	\$555,555.56	10.00%	\$118,875.60	2.14%	(\$436,679.96)	-7.86%
2002	C13353	\$3,085,504.04	\$308,550.40	10.00%	\$179,203.00	5.81%	(\$129,347.40)	-4.19%
2002	C13354	\$2,077,336.02	\$207,733.60	10.00%	\$321,680.50	15.49%	\$113,946.90	5.49%
2002	C13355	\$873,294.23	\$87,329.42	10.00%	\$116,337.26	13.32%	\$29,007.84	3.32%
2002	C13356	\$3,480,101.00	\$348,010.10	10.00%	\$680,547.85	19.56%	\$332,537.75	9.56%
2002	C13357	\$987,535.90	\$108,628.95	11.00%	\$166,984.87	16.91%	\$58,355.92	5.91%
2002	C13362	\$761,760.45	\$76,176.05	10.00%	\$59,982.96	7.87%	(\$16,193.09)	-2.13%
2002	C13379	\$749,019.44	\$59,921.56	8.00%	\$56,407.27	7.53%	(\$3,514.29)	-0.47%
2002	C13380	\$365,163.74	\$32,864.74	9.00%	\$46,345.51	12.69%	\$13,480.77	3.69%
2002	C13393	\$26,485,659.75	\$2,648,565.98	10.00%	\$1,006,855.98	3.80%	(\$1,641,710.00)	-6.20%
2002	C13434	\$1,999,951.60	\$119,997.10	6.00%	\$286,814.28	14.34%	\$166,817.18	8.34%
2002	C13435	\$2,324,395.00	\$232,439.50	10.00%	\$753,315.55	32.41%	\$520,876.05	22.41%
2002	C13439	\$2,299,963.60	\$229,996.36	10.00%	\$301,118.00	13.09%	\$71,121.64	3.09%
2002	C13446	\$953,560.40	\$76,284.83	8.00%	\$40,743.00	4.27%	(\$35,541.83)	-3.73%
2002	C13449	\$3,269,421.95	\$196,165.32	6.00%	\$735,984.70	22.51%	\$539,819.38	16.51%
2002	C13479	\$1,856,026.01	\$111,361.56	6.00%	\$225,462.00	12.15%	\$114,100.44	6.15%
2002	C13480	\$19,878,331.75	\$397,566.64	2.00%	\$963,429.87	4.85%	\$565,863.24	2.85%
2002	C13486	\$2,398,706.10	\$95,948.24	4.00%	\$53,949.73	2.25%	(\$41,998.51)	-1.75%
2002	C13494	\$1,348,660.45	\$134,866.05	10.00%	\$162,665.15	12.06%	\$27,799.10	2.06%
2002	C13504	\$858,502.10	\$17,170.04	2.00%	\$0.00	0.00%	(\$17,170.04)	-2.00%
2002	C13507	\$6,837,444.05	\$683,744.41	10.00%	\$1,218,006.50	17.81%	\$534,262.10	7.81%

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis**  
**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002	C13513	\$2,567,807.80	\$256,780.78	10.00%	\$373,453.50	14.54%	\$116,672.72	4.54%
2002	C13522	\$6,129,972.67	\$183,899.18	3.00%	\$578,062.22	9.43%	\$394,163.04	6.43%
2002	C13523	\$397,795.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	C13529	\$11,133,682.51	\$1,558,715.55	14.00%	\$998,187.75	8.97%	(\$560,527.80)	-5.03%
2002	C13534	\$2,972,311.96	\$0.00	0.00%	\$531,449.20	17.88%	\$531,449.20	17.88%
2002	C13540	\$14,256,937.08	\$285,138.74	2.00%	\$853,444.00	5.99%	\$568,305.26	3.99%
2002	C13549	\$1,143,488.15	\$114,348.82	10.00%	\$26,850.00	2.35%	(\$87,498.82)	-7.65%
2002	C13551	\$2,316,067.47	\$23,160.67	1.00%	\$461,612.60	19.93%	\$438,451.93	18.93%
2002	C13569	\$3,430,285.30	\$137,211.41	4.00%	\$9,610.50	0.28%	(\$127,600.91)	-3.72%
2002	C13573	\$8,094,501.12	\$809,450.11	10.00%	\$714,204.80	8.82%	(\$95,245.31)	-1.18%
2002	C13578	\$1,981,378.60	\$138,696.50	7.00%	\$210,092.73	10.60%	\$71,396.23	3.60%
2002	C13595	\$45,566.00	\$0.00	0.00%	\$5,850.00	12.84%	\$5,850.00	12.84%
2002	C13689	\$1,787,872.75	\$125,151.09	7.00%	\$126,615.50	7.08%	\$1,464.41	0.08%
2002	C13733	\$2,250,209.34	\$247,523.03	11.00%	\$349,952.24	15.55%	\$102,429.21	4.55%
2002	C13735	\$806,402.22	\$80,640.22	10.00%	\$170,184.43	21.10%	\$89,544.21	11.10%
2002	C13751	\$684,783.25	\$75,326.16	11.00%	\$0.00	0.00%	(\$75,326.16)	-11.00%
2002	C13756	\$740,205.00	\$59,216.40	8.00%	\$132,805.00	17.94%	\$73,588.60	9.94%
2002	C13775	\$542,669.00	\$32,560.14	6.00%	\$264,569.00	48.75%	\$232,008.86	42.75%
2002	C13785	\$1,580,034.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	C13786	\$433,384.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	C13788	\$1,973,008.43	\$157,840.67	8.00%	\$146,289.10	7.41%	(\$11,551.57)	-0.59%
2002	C13790	\$453,532.00	\$13,605.96	3.00%	\$61,625.00	13.59%	\$48,019.04	10.59%
2002	C13804	\$9,818,081.20	\$1,079,988.93	11.00%	\$642,220.19	6.54%	(\$437,768.74)	-4.46%
2002	C13817	\$3,143,089.80	\$188,585.39	6.00%	\$171,487.00	5.46%	(\$17,098.39)	-0.54%
2002	C13826	\$144,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	C13831	\$4,803,222.82	\$528,354.51	11.00%	\$824,795.76	17.17%	\$296,441.25	6.17%
2002	C13849	\$215,215.50	\$17,217.24	8.00%	\$48,163.84	22.38%	\$30,946.60	14.38%
2002	C13854	\$2,957,436.80	\$236,594.94	8.00%	\$151,959.10	5.14%	(\$84,635.84)	-2.86%
2002	C13861	\$2,140,730.07	\$0.00	0.00%	\$177,475.60	8.29%	\$177,475.60	8.29%
2002	C13862	\$820,002.75	\$0.00	0.00%	\$15,649.91	1.91%	\$15,649.91	1.91%
2002	C13863	\$2,001,740.80	\$40,034.82	2.00%	\$171,934.47	8.59%	\$131,899.65	6.59%
2002	C13864	\$2,649,385.64	\$52,987.71	2.00%	\$213,960.78	8.08%	\$160,973.07	6.08%
2002	C13866	\$1,790,510.00	\$0.00	0.00%	\$147,244.98	8.22%	\$147,244.98	8.22%
2002	C13879	\$218,798.15	\$0.00	0.00%	\$30,494.50	13.94%	\$30,494.50	13.94%
2002	C13880	\$3,361,735.03	\$268,938.80	8.00%	\$338,735.27	10.08%	\$69,796.47	2.08%
2002	C13891	\$220,534.00	\$24,258.74	11.00%	\$38,656.00	17.53%	\$14,397.26	6.53%
2002	C13906	\$3,960,222.95	\$237,613.38	6.00%	\$372,896.86	9.42%	\$135,283.48	3.42%
2002	C13917	\$2,020,000.00	\$222,200.00	11.00%	\$113,731.34	5.63%	(\$108,468.66)	-5.37%
2002	C13920	\$4,777,176.37	\$238,858.82	5.00%	\$648,744.96	13.58%	\$409,886.14	8.58%
2002	C13921	\$2,335,303.60	\$233,530.36	10.00%	\$261,763.50	11.21%	\$28,233.14	1.21%
2002	C13925	\$2,965,990.28	\$237,279.22	8.00%	\$514,117.20	17.33%	\$276,837.98	9.33%
2002	C13931	\$2,749,967.79	\$219,997.42	8.00%	\$380,588.90	13.84%	\$160,591.48	5.84%
2002	C13932	\$1,495,695.41	\$104,698.68	7.00%	\$15,981.66	1.07%	(\$88,717.02)	-5.93%
2002	C13936	\$826,389.35	\$0.00	0.00%	\$299,850.80	36.28%	\$299,850.80	36.28%
2002	C13942	\$446,686.50	\$17,867.46	4.00%	\$18,664.50	4.18%	\$797.04	0.18%
2002	C13943	\$375,299.00	\$37,529.90	10.00%	\$73,290.00	19.53%	\$35,760.10	9.53%

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis**  
**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2002	C13945	\$239,026.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	C13946	\$425,580.18	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	C13950	\$439,184.26	\$39,526.58	9.00%	\$109,216.12	24.87%	\$69,689.54	15.87%
2002	C13959	\$1,067,806.65	\$106,780.67	10.00%	\$301,612.10	28.25%	\$194,831.44	18.25%
2002	C13963	\$130,919.06	\$0.00	0.00%	\$33,148.00	25.32%	\$33,148.00	25.32%
2002	C13979	\$208,081.25	\$6,242.44	3.00%	\$29,918.75	14.38%	\$23,676.31	11.38%
2002	C13982	\$2,333,333.33	\$163,333.33	7.00%	\$133,554.24	5.72%	(\$29,779.09)	-1.28%
2002	C14002	\$1,010,988.86	\$101,098.89	10.00%	\$53,225.29	5.26%	(\$47,873.60)	-4.74%
2002	C14046	\$1,788,023.90	\$71,520.96	4.00%	\$139,817.50	7.82%	\$68,296.54	3.82%
2002	C14071	\$462,181.04	\$36,974.48	8.00%	\$120,057.48	25.98%	\$83,083.00	17.98%
2002	C14113	\$427,149.76	\$42,714.98	10.00%	\$42,356.25	9.92%	(\$358.73)	-0.08%
2002	C14134	\$5,543,623.65	\$166,308.71	3.00%	\$254,575.00	4.59%	\$88,266.29	1.59%
2002	C14225	\$152,766.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
		<b>\$298,288,188</b>	<b>\$20,147,863</b>	<b>6.75%</b>	<b>\$30,492,542</b>	<b>10.22%</b>	<b>\$10,344,679</b>	<b>3.47%</b>
<b>2003</b>								
2003	C11210	\$1,645,634.68	\$164,563.47	10.00%	\$251,965.85	15.31%	\$87,402.38	5.31%
2003	C11597	\$1,244,988.84	\$124,498.88	10.00%	\$236,994.83	19.04%	\$112,495.95	9.04%
2003	C12021	\$1,657,695.05	\$165,769.51	10.00%	\$191,111.53	11.53%	\$25,342.03	1.53%
2003	C12324	\$7,787,777.77	\$856,655.55	11.00%	\$821,606.74	10.55%	(\$35,048.81)	-0.45%
2003	C12369	\$20,820,015.25	\$1,665,601.22	8.00%	\$1,152,531.08	5.54%	(\$513,070.14)	-2.46%
2003	C12395	\$944,374.18	\$207,762.32	22.00%	\$91,388.88	9.68%	(\$116,373.44)	-12.32%
2003	C12421	\$1,447,171.00	\$86,830.26	6.00%	\$121,845.33	8.42%	\$35,015.07	2.42%
2003	C12460	\$2,556,258.90	\$255,625.89	10.00%	\$174,009.35	6.81%	(\$81,616.54)	-3.19%
2003	C12606	\$2,590,348.59	\$51,806.97	2.00%	\$249,312.06	9.62%	\$197,505.09	7.62%
2003	C12622	\$912,353.40	\$9,123.53	1.00%	\$303,695.21	33.29%	\$294,571.68	32.29%
2003	C12711	\$9,449,707.65	\$566,982.46	6.00%	\$718,202.57	7.60%	\$151,220.11	1.60%
2003	C12794	\$4,381,170.42	\$87,623.41	2.00%	\$322,882.20	7.37%	\$235,258.79	5.37%
2003	C12803	\$3,278,955.35	\$196,737.32	6.00%	\$260,216.35	7.94%	\$63,479.03	1.94%
2003	C12833	\$1,834,141.75	\$110,048.51	6.00%	\$393,464.65	21.45%	\$283,416.15	15.45%
2003	C13076	\$3,606,289.56	\$360,628.96	10.00%	\$102,739.80	2.85%	(\$257,889.16)	-7.15%
2003	C13094	\$3,113,158.74	\$280,184.29	9.00%	\$585,650.54	18.81%	\$305,466.25	9.81%
2003	C13218	\$2,275,996.04	\$136,559.76	6.00%	\$143,920.00	6.32%	\$7,360.24	0.32%
2003	C13278	\$2,648,202.40	\$264,820.24	10.00%	\$78,988.56	2.98%	(\$185,831.68)	-7.02%
2003	C13333	\$874,474.10	\$104,936.89	12.00%	\$159,176.52	18.20%	\$54,239.63	6.20%
2003	C13344	\$6,168,096.03	\$740,171.52	12.00%	\$2,876,815.88	46.64%	\$2,136,644.36	34.64%
2003	C13348	\$1,344,295.43	\$134,429.54	10.00%	\$205,867.41	15.31%	\$71,437.87	5.31%
2003	C13398	\$3,238,426.00	\$259,074.08	8.00%	\$241,938.00	7.47%	(\$17,136.08)	-0.53%
2003	C13501	\$12,234,814.00	\$978,785.12	8.00%	\$253,987.35	2.08%	(\$724,797.77)	-5.92%
2003	C13528	\$5,399,161.60	\$431,932.93	8.00%	\$1,813,740.65	33.59%	\$1,381,807.72	25.59%
2003	C13547	\$3,829,474.01	\$229,768.44	6.00%	\$290,858.70	7.60%	\$61,090.26	1.60%
2003	C13553	\$8,812,920.30	\$881,292.03	10.00%	\$1,122,243.00	12.73%	\$240,950.97	2.73%
2003	C13574	\$12,381,747.62	\$1,238,174.76	10.00%	\$1,258,107.69	10.16%	\$19,932.93	0.16%
2003	C13682	\$6,175,645.21	\$741,077.43	12.00%	\$843,138.70	13.65%	\$102,061.27	1.65%
2003	C13805	\$459,896.75	\$45,989.68	10.00%	\$56,263.75	12.23%	\$10,274.08	2.23%
2003	C13858	\$2,758,250.50	\$220,660.04	8.00%	\$410,454.43	14.88%	\$189,794.39	6.88%

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction (Continued)**  
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2003	C13865	\$3,828,402.85	\$153,136.11	4.00%	\$0.00	0.00%	(\$153,136.11)	-4.00%
2003	C13868	\$1,641,143.20	\$16,411.43	1.00%	\$36,774.86	2.24%	\$20,363.43	1.24%
2003	C13869	\$1,466,128.86	\$87,967.73	6.00%	\$125,658.86	8.57%	\$37,691.13	2.57%
2003	C13897	\$4,573,000.00	\$457,300.00	10.00%	\$485,356.35	10.61%	\$28,056.35	0.61%
2003	C13919	\$1,680,312.30	\$33,606.25	2.00%	\$112,417.70	6.69%	\$78,811.45	4.69%
2003	C13922	\$902,579.53	\$72,206.36	8.00%	\$166,128.53	18.41%	\$93,922.17	10.41%
2003	C13924	\$481,831.20	\$72,274.68	15.00%	\$246,057.00	51.07%	\$173,782.32	36.07%
2003	C13965	\$6,157,808.95	\$554,202.81	9.00%	\$588,562.00	9.56%	\$34,359.19	0.56%
2003	C13969	\$14,496,678.07	\$579,867.12	4.00%	\$933,686.46	6.44%	\$353,819.34	2.44%
2003	C13972R	\$2,253,896.04	\$225,389.60	10.00%	\$276,194.00	12.25%	\$50,804.40	2.25%
2003	C13978	\$3,524,916.43	\$176,245.82	5.00%	\$210,195.24	5.96%	\$33,949.42	0.96%
2003	C13987	\$3,910,262.52	\$312,821.00	8.00%	\$109,662.04	2.80%	(\$203,158.96)	-5.20%
2003	C13998	\$2,333,589.64	\$280,030.76	12.00%	\$421,228.35	18.05%	\$141,197.59	6.05%
2003	C14014	\$478,228.78	\$57,387.45	12.00%	\$93,912.08	19.64%	\$36,524.63	7.64%
2003	C14127	\$1,077,005.96	\$107,700.60	10.00%	\$87,526.96	8.13%	(\$20,173.64)	-1.87%
2003	C14141	\$137,975.00	\$20,696.25	15.00%	\$51,810.60	37.55%	\$31,114.35	22.55%
2003	C14145	\$427,370.80	\$47,010.79	11.00%	\$5,261.50	1.23%	(\$41,749.29)	-9.77%
2003	C14162	\$496,681.00	\$49,668.10	10.00%	\$95,761.44	19.28%	\$46,093.34	9.28%
2003	C14164	\$3,593,870.99	\$71,877.42	2.00%	\$165,987.35	4.62%	\$94,109.93	2.62%
2003	C14173	\$292,602.00	\$0.00	0.00%	\$59,340.00	20.28%	\$59,340.00	20.28%
2003	C14175	\$389,555.60	\$38,955.56	10.00%	\$73,863.18	18.96%	\$34,907.62	8.96%
2003	C14178	\$176,558.70	\$8,827.94	5.00%	\$14,473.00	8.20%	\$5,645.07	3.20%
2003	C14199	\$953,785.40	\$28,613.56	3.00%	\$136,363.00	14.30%	\$107,749.44	11.30%
2003	C14200	\$1,397,351.60	\$111,788.13	8.00%	\$207,562.90	14.85%	\$95,774.77	6.85%
2003	C14201	\$2,983,583.95	\$119,343.36	4.00%	\$247,373.35	8.29%	\$128,029.99	4.29%
2003	C14202	\$1,497,631.00	\$44,928.93	3.00%	\$101,258.60	6.76%	\$56,329.67	3.76%
2003	C14203	\$2,589,065.91	\$129,453.30	5.00%	\$155,981.40	6.02%	\$26,528.10	1.02%
2003	C14204	\$232,313.45	\$27,877.61	12.00%	\$49,219.75	21.19%	\$21,342.14	9.19%
2003	C14205	\$3,352,657.06	\$301,739.14	9.00%	\$186,293.60	5.56%	(\$115,445.54)	-3.44%
2003	C14206	\$537,084.53	\$64,450.14	12.00%	\$64,458.40	12.00%	\$8.26	0.00%
2003	C14207	\$2,535,390.57	\$101,415.62	4.00%	\$163,552.72	6.45%	\$62,137.10	2.45%
2003	C14210	\$2,936,599.90	\$176,195.99	6.00%	\$978,907.24	33.33%	\$802,711.25	27.33%
2003	C14215	\$3,430,008.57	\$171,500.43	5.00%	\$246,225.52	7.18%	\$74,725.09	2.18%
2003	C14216	\$1,641,848.97	\$98,510.94	6.00%	\$22,694.10	1.38%	(\$75,816.84)	-4.62%
2003	C14217	\$1,924,272.62	\$96,213.63	5.00%	\$97,359.93	5.06%	\$1,146.30	0.06%
2003	C14218	\$1,463,199.55	\$58,527.98	4.00%	\$313,793.71	21.45%	\$255,265.73	17.45%
2003	C14223	\$595,724.25	\$71,486.91	12.00%	\$139,779.84	23.46%	\$68,292.93	11.46%
2003	C14224	\$213,611.50	\$17,088.92	8.00%	\$27,584.00	12.91%	\$10,495.08	4.91%
2003	C14227	\$189,281.47	\$20,820.96	11.00%	\$28,201.55	14.90%	\$7,380.59	3.90%
2003	C14228	\$173,966.75	\$17,396.68	10.00%	\$23,994.00	13.79%	\$6,597.33	3.79%
2003	C14229	\$530,118.01	\$63,614.16	12.00%	\$60,606.02	11.43%	(\$3,008.14)	-0.57%
2003	C14235	\$1,859,303.18	\$185,930.32	10.00%	\$277,391.46	14.92%	\$91,461.14	4.92%
2003	C14236	\$2,932,605.22	\$322,586.57	11.00%	\$365,498.01	12.46%	\$42,911.44	1.46%
2003	C14244	\$3,148,630.10	\$157,431.51	5.00%	\$236,162.58	7.50%	\$78,731.08	2.50%
2003	C14267R	\$267,983.35	\$16,079.00	6.00%	\$73,383.75	27.38%	\$57,304.75	21.38%
2003	C14274	\$3,978,971.81	\$318,317.74	8.00%	\$690,758.17	17.36%	\$372,440.43	9.36%

**COLORADO DEPARTMENT OF TRANSPORTATION**  
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**Construction (Continued)**  
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Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2003	C14275	\$3,264,288.25	\$195,857.30	6.00%	\$251,267.87	7.70%	\$55,410.58	1.70%
2003	C14287	\$475,610.00	\$57,073.20	12.00%	\$146,558.30	30.81%	\$89,485.10	18.81%
2003	C14288	\$781,895.70	\$70,370.61	9.00%	\$102,569.44	13.12%	\$32,198.83	4.12%
2003	C14291	\$210,527.39	\$16,842.19	8.00%	\$37,319.39	17.73%	\$20,477.20	9.73%
2003	C14301	\$1,950,044.40	\$97,502.22	5.00%	\$185,319.42	9.50%	\$87,817.20	4.50%
2003	C14304	\$1,765,662.60	\$105,939.76	6.00%	\$75,000.00	4.25%	(\$30,939.76)	-1.75%
2003	C14305	\$4,530,047.77	\$407,704.30	9.00%	\$246,222.17	5.44%	(\$161,482.13)	-3.56%
2003	C14307	\$1,345,867.55	\$67,293.38	5.00%	\$80,781.60	6.00%	\$13,488.22	1.00%
2003	C14320	\$233,474.50	\$14,008.47	6.00%	\$28,599.00	12.25%	\$14,590.53	6.25%
2003	C14323	\$4,592,000.00	\$459,200.00	10.00%	\$251,935.57	5.49%	(\$207,264.43)	-4.51%
2003	C14342	\$4,338,501.72	\$260,310.10	6.00%	\$411,490.50	9.48%	\$151,180.40	3.48%
2003	C14350	\$1,493,932.74	\$0.00	0.00%	\$146,891.50	9.83%	\$146,891.50	9.83%
2003	C14353R	\$737,038.13	\$88,444.58	12.00%	\$139,097.26	18.87%	\$50,652.68	6.87%
2003	C14355	\$328,256.60	\$0.00	0.00%	\$67,898.75	20.68%	\$67,898.75	20.68%
2003	C14356R	\$1,939,947.90	\$0.00	0.00%	\$98,241.00	5.06%	\$98,241.00	5.06%
2003	C14369	\$161,402.30	\$0.00	0.00%	\$28,778.00	17.83%	\$28,778.00	17.83%
2003	C14384	\$283,640.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	C14397	\$4,083,941.20	\$530,912.36	13.00%	\$474,207.77	11.61%	(\$56,704.59)	-1.39%
2003	C14399	\$1,428,532.76	\$85,711.97	6.00%	\$215,109.60	15.06%	\$129,397.63	9.06%
2003	C14439	\$1,960,680.57	\$39,213.61	2.00%	\$393,978.78	20.09%	\$354,765.17	18.09%
2003	C14450	\$449,950.00	\$62,993.00	14.00%	\$32,950.00	7.32%	(\$30,043.00)	-6.68%
2003	C14461	\$2,549,141.55	\$101,965.66	4.00%	\$0.00	0.00%	(\$101,965.66)	-4.00%
2003	C14462	\$1,762,237.94	\$35,244.76	2.00%	\$0.00	0.00%	(\$35,244.76)	-2.00%
2003	C14463	\$1,798,406.62	\$35,968.13	2.00%	\$36,610.20	2.04%	\$642.07	0.04%
2003	C14511	\$304,019.87	\$6,080.40	2.00%	\$46,898.60	15.43%	\$40,818.20	13.43%
2003	C14520	\$4,427,536.11	\$0.00	0.00%	\$557,703.97	12.60%	\$557,703.97	12.60%
2003	C14530	\$637,791.98	\$44,645.44	7.00%	\$0.00	0.00%	(\$44,645.44)	-7.00%
2003	C14609	\$228,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	C14677	\$389,368.21	\$0.00	0.00%	\$21,501.00	5.52%	\$21,501.00	5.52%
		<b>\$280,008,573</b>	<b>\$20,526,292</b>	<b>7.33%</b>	<b>\$29,064,308</b>	<b>10.38%</b>	<b>\$8,538,017</b>	<b>3.05%</b>
<b>2004</b>								
2004	C11723	\$2,069,143.37	\$206,914.34	10.00%	\$149,550.90	7.23%	(\$57,363.44)	-2.77%
2004	C12022	\$2,529,827.73	\$252,982.77	10.00%	\$287,657.34	11.37%	\$34,674.57	1.37%
2004	C12322R	\$6,326,718.25	\$759,206.19	12.00%	\$251,594.38	3.98%	(\$507,611.81)	-8.02%
2004	C12418	\$15,581,590.13	\$2,025,606.72	13.00%	\$1,656,886.77	10.63%	(\$368,719.95)	-2.37%
2004	C12512	\$851,494.65	\$85,149.47	10.00%	\$306,829.80	36.03%	\$221,680.34	26.03%
2004	C12797	\$1,342,079.19	\$134,207.92	10.00%	\$173,407.38	12.92%	\$39,199.46	2.92%
2004	C12811	\$712,644.60	\$64,138.01	9.00%	\$90,623.00	12.72%	\$26,484.99	3.72%
2004	C12862	\$493,166.50	\$98,633.30	20.00%	\$68,544.72	13.90%	(\$30,088.58)	-6.10%
2004	C12966	\$2,675,014.35	\$107,000.57	4.00%	\$228,857.00	8.56%	\$121,856.43	4.56%
2004	C13216	\$5,191,229.81	\$467,210.68	9.00%	\$1,013,604.57	19.53%	\$546,393.89	10.53%
2004	C13358	\$972,522.13	\$77,801.77	8.00%	\$170,942.15	17.58%	\$93,140.38	9.58%
2004	C13359	\$1,122,928.60	\$168,439.29	15.00%	\$201,062.50	17.91%	\$32,623.21	2.91%
2004	C13472	\$3,840,371.95	\$499,248.35	13.00%	\$123,870.50	3.23%	(\$375,377.85)	-9.77%
2004	C13496R	\$1,033,650.00	\$103,365.00	10.00%	\$633,572.63	61.29%	\$530,207.63	51.29%

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**Construction (Continued)**  
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2004	C13500-ALT	\$15,807,428.41	\$2,213,039.98	14.00%	\$770,287.99	4.87%	(\$1,442,751.99)	-9.13%
2004	C13535	\$7,817,860.78	\$390,893.04	5.00%	\$361,487.03	4.62%	(\$29,406.01)	-0.38%
2004	C13568	\$13,055,555.00	\$1,958,333.25	15.00%	\$1,273,875.65	9.76%	(\$684,457.60)	-5.24%
2004	C13594R	\$3,131,076.40	\$375,729.17	12.00%	\$859,613.50	27.45%	\$483,884.33	15.45%
2004	C13622	\$13,199,280.10	\$1,451,920.81	11.00%	\$419,881.94	3.18%	(\$1,032,038.87)	-7.82%
2004	C13818	\$4,873,435.70	\$243,671.79	5.00%	\$463,218.21	9.50%	\$219,546.43	4.50%
2004	C13857	\$913,382.85	\$118,739.77	13.00%	\$107,083.00	11.72%	(\$11,656.77)	-1.28%
2004	C13885B	\$3,172,912.70	\$317,291.27	10.00%	\$413,622.00	13.04%	\$96,330.73	3.04%
2004	C13898	\$9,822,222.22	\$982,222.22	10.00%	\$598,926.26	6.10%	(\$383,295.96)	-3.90%
2004	C13957	\$1,112,323.90	\$155,725.35	14.00%	\$176,439.03	15.86%	\$20,713.68	1.86%
2004	C13961	\$2,080,457.61	\$228,850.34	11.00%	\$197,571.34	9.50%	(\$31,279.00)	-1.50%
2004	C13967	\$6,773,273.49	\$677,327.35	10.00%	\$208,172.38	3.07%	(\$469,154.97)	-6.93%
2004	C13968	\$3,742,443.82	\$261,971.07	7.00%	\$115,279.47	3.08%	(\$146,691.60)	-3.92%
2004	C13977	\$3,183,834.35	\$63,676.69	2.00%	\$505,525.08	15.88%	\$441,848.39	13.88%
2004	C14021R	\$802,553.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	C14135	\$1,328,899.94	\$199,334.99	15.00%	\$276,868.21	20.83%	\$77,533.22	5.83%
2004	C14146	\$2,480,778.27	\$124,038.91	5.00%	\$182,764.55	7.37%	\$58,725.64	2.37%
2004	C14149R	\$1,773,238.40	\$230,520.99	13.00%	\$481,953.72	27.18%	\$251,432.73	14.18%
2004	C14150	\$1,466,997.31	\$117,359.78	8.00%	\$132,013.00	9.00%	\$14,653.22	1.00%
2004	C14208	\$4,015,672.71	\$120,470.18	3.00%	\$85,667.87	2.13%	(\$34,802.31)	-0.87%
2004	C14209	\$2,300,381.95	\$92,015.28	4.00%	\$259,145.07	11.27%	\$167,129.79	7.27%
2004	C14212	\$2,557,928.70	\$332,530.73	13.00%	\$172,489.35	6.74%	(\$160,041.38)	-6.26%
2004	C14213	\$3,660,904.93	\$219,654.30	6.00%	\$218,243.88	5.96%	(\$1,410.42)	-0.04%
2004	C14237	\$1,022,091.35	\$122,650.96	12.00%	\$197,463.29	19.32%	\$74,812.33	7.32%
2004	C14238	\$2,083,604.60	\$270,868.60	13.00%	\$230,682.44	11.07%	(\$40,186.16)	-1.93%
2004	C14239	\$1,269,980.46	\$177,797.26	14.00%	\$202,472.48	15.94%	\$24,675.22	1.94%
2004	C14240	\$1,831,904.50	\$238,147.59	13.00%	\$256,059.14	13.98%	\$17,911.56	0.98%
2004	C14241	\$1,586,248.25	\$158,624.83	10.00%	\$165,449.55	10.43%	\$6,824.72	0.43%
2004	C14242	\$3,218,889.89	\$418,455.69	13.00%	\$25,289.43	0.79%	(\$393,166.26)	-12.21%
2004	C14243	\$2,131,812.90	\$277,135.68	13.00%	\$203,197.60	9.53%	(\$73,938.08)	-3.47%
2004	C14266	\$2,495,000.00	\$249,500.00	10.00%	\$558,461.52	22.38%	\$308,961.52	12.38%
2004	C14282	\$886,074.14	\$97,468.16	11.00%	\$121,886.00	13.76%	\$24,417.84	2.76%
2004	C14372	\$570,579.19	\$57,057.92	10.00%	\$0.00	0.00%	(\$57,057.92)	-10.00%
2004	C14381	\$860,821.65	\$60,257.52	7.00%	\$78,362.30	9.10%	\$18,104.78	2.10%
2004	C14400	\$297,950.00	\$29,795.00	10.00%	\$58,277.02	19.56%	\$28,482.02	9.56%
2004	C14426	\$1,463,025.85	\$87,781.55	6.00%	\$34,515.00	2.36%	(\$53,266.55)	-3.64%
2004	C14464	\$10,221,497.65	\$1,124,364.74	11.00%	\$1,318,090.42	12.90%	\$193,725.68	1.90%
2004	C14465	\$455,674.34	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	C14482	\$21,876,939.55	\$3,281,540.93	15.00%	\$1,908,940.23	8.73%	(\$1,372,600.70)	-6.27%
2004	C14483	\$7,163,679.84	\$286,547.19	4.00%	\$483,069.10	6.74%	\$196,521.91	2.74%
2004	C14510	\$399,310.00	\$15,972.40	4.00%	\$38,860.00	9.73%	\$22,887.60	5.73%
2004	C14512	\$859,202.05	\$0.00	0.00%	\$60,305.00	7.02%	\$60,305.00	7.02%
2004	C14513	\$156,568.50	\$15,656.85	10.00%	\$9,755.50	6.23%	(\$5,901.35)	-3.77%
2004	C14528	\$5,259,879.05	\$315,592.74	6.00%	\$881,364.14	16.76%	\$565,771.40	10.76%
2004	C14549	\$2,716,510.75	\$162,990.65	6.00%	\$1,141,638.00	42.03%	\$978,647.36	36.03%
2004	C14552	\$4,459,369.25	\$267,562.16	6.00%	\$436,265.50	9.78%	\$168,703.35	3.78%

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2004	C14560	\$2,671,609.00	\$53,432.18	2.00%	\$394,129.66	14.75%	\$340,697.48	12.75%
2004	C14572	\$179,288.23	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	C14579R	\$965,714.50	\$144,857.18	15.00%	\$145,645.00	15.08%	\$787.83	0.08%
2004	C14587	\$2,797,791.89	\$307,757.11	11.00%	\$673,461.25	24.07%	\$365,704.14	13.07%
2004	C14606R	\$8,981,182.46	\$359,247.30	4.00%	\$2,180,286.77	24.28%	\$1,821,039.47	20.28%
2004	C14613	\$4,034,586.35	\$524,496.23	13.00%	\$744,139.08	18.44%	\$219,642.85	5.44%
2004	C14616	\$692,517.94	\$69,251.79	10.00%	\$125,081.11	18.06%	\$55,829.32	8.06%
2004	C14624	\$1,267,374.26	\$152,084.91	12.00%	\$443,556.13	35.00%	\$291,471.22	23.00%
2004	C14626	\$753,539.95	\$90,424.79	12.00%	\$146,790.55	19.48%	\$56,365.76	7.48%
2004	C14638	\$849,869.40	\$84,986.94	10.00%	\$60,261.70	7.09%	(\$24,725.24)	-2.91%
2004	C14657	\$5,191,685.47	\$519,168.55	10.00%	\$1,388,072.06	26.74%	\$868,903.51	16.74%
2004	C14661	\$903,772.20	\$180,754.44	20.00%	\$0.00	0.00%	(\$180,754.44)	-20.00%
2004	C14676	\$414,822.63	\$41,482.26	10.00%	\$0.00	0.00%	(\$41,482.26)	-10.00%
2004	C14690	\$1,543,440.90	\$77,172.05	5.00%	\$102,704.00	6.65%	\$25,531.96	1.65%
2004	C14691	\$1,762,456.25	\$70,498.25	4.00%	\$283,582.57	16.09%	\$213,084.32	12.09%
2004	C14692	\$1,526,492.50	\$76,324.63	5.00%	\$188,107.55	12.32%	\$111,782.93	7.32%
2004	C14700	\$2,153,005.84	\$129,180.35	6.00%	\$419,979.50	19.51%	\$290,799.15	13.51%
2004	C14706	\$4,582,362.55	\$320,765.38	7.00%	\$632,755.19	13.81%	\$311,989.81	6.81%
2004	C14708	\$2,657,256.14	\$265,725.61	10.00%	\$159,972.30	6.02%	(\$105,753.31)	-3.98%
2004	C14709	\$1,138,186.32	\$113,818.63	10.00%	\$261,932.84	23.01%	\$148,114.21	13.01%
2004	C14714	\$459,745.75	\$27,584.75	6.00%	\$34,688.23	7.55%	\$7,103.49	1.55%
2004	C14716	\$391,282.25	\$19,564.11	5.00%	\$0.00	0.00%	(\$19,564.11)	-5.00%
2004	C14736	\$308,436.12	\$40,096.70	13.00%	\$71,711.75	23.25%	\$31,615.05	10.25%
2004	C14759R	\$383,745.49	\$38,374.55	10.00%	\$36,693.00	9.56%	(\$1,681.55)	-0.44%
2004	C14774	\$379,845.06	\$0.00	0.00%	\$35,660.00	9.39%	\$35,660.00	9.39%
2004	C14775	\$1,261,139.90	\$88,279.79	7.00%	\$0.00	0.00%	(\$88,279.79)	-7.00%
2004	C14776R	\$1,388,976.00	\$83,338.56	6.00%	\$11,375.00	0.82%	(\$71,963.56)	-5.18%
2004	C14795	\$3,309,755.45	\$99,292.66	3.00%	\$0.00	0.00%	(\$99,292.66)	-3.00%
2004	C14798	\$649,049.49	\$45,433.46	7.00%	\$147,312.24	22.70%	\$101,878.78	15.70%
2004	C14805	\$113,692.50	\$11,369.25	10.00%	\$11,522.92	10.14%	\$153.67	0.14%
2004	C14806	\$2,205,576.20	\$110,278.81	5.00%	\$24,471.20	1.11%	(\$85,807.61)	-3.89%
2004	C14814	\$478,213.90	\$38,257.11	8.00%	\$76,066.20	15.91%	\$37,809.09	7.91%
2004	C14822	\$5,181,045.10	\$466,294.06	9.00%	\$2,127,532.43	41.06%	\$1,661,238.37	32.06%
2004	C14823R	\$722,496.00	\$0.00	0.00%	\$46,032.35	6.37%	\$46,032.35	6.37%
2004	C14824	\$65,954.00	\$0.00	0.00%	\$10,500.00	15.92%	\$10,500.00	15.92%
2004	C14826-ALT	\$876,645.35	\$0.00	0.00%	\$37,751.40	4.31%	\$37,751.40	4.31%
2004	C14827R	\$318,677.50	\$0.00	0.00%	\$20,234.50	6.35%	\$20,234.50	6.35%
2004	C14828	\$434,048.22	\$0.00	0.00%	\$68,363.00	15.75%	\$68,363.00	15.75%
2004	C14832	\$1,047,777.00	\$62,866.62	6.00%	\$87,482.00	8.35%	\$24,615.38	2.35%
2004	C14833	\$737,737.00	\$44,264.22	6.00%	\$53,548.00	7.26%	\$9,283.78	1.26%
2004	C14895	\$923,043.00	\$0.00	0.00%	\$22,068.00	2.39%	\$22,068.00	2.39%
2004	C14936	\$148,321.00	\$0.00	0.00%	\$32,644.52	22.01%	\$32,644.52	22.01%
2004	C14939R	\$136,238.11	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	C14948	\$1,349,754.00	\$134,975.40	10.00%	\$140,210.00	10.39%	\$5,234.60	0.39%
2004	C14954	\$160,875.67	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	C14982	\$476,475.00	\$71,471.25	15.00%	\$105,310.00	22.10%	\$33,838.75	7.10%

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Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004	C14992	\$324,016.80	\$51,842.69	16.00%	\$74,806.00	23.09%	\$22,963.31	7.09%
2004	C15019	\$1,416,858.00	\$155,854.38	11.00%	\$146,750.40	10.36%	(\$9,103.98)	-0.64%
2004	C15164	\$681,775.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
		<b>\$298,499,987</b>	<b>\$28,811,857</b>	<b>9.65%</b>	<b>\$33,820,726.23</b>	<b>11.33%</b>	<b>\$5,008,869</b>	<b>1.68%</b>
<b>2005</b>								
2005	C12560	\$3,679,885.56	\$331,189.70	9.00%	\$554,723.32	15.07%	\$223,533.62	6.07%
2005	C12810	\$1,577,525.55	\$110,426.79	7.00%	\$142,037.58	9.00%	\$31,610.79	2.00%
2005	C13201	\$1,136,871.39	\$68,212.28	6.00%	\$104,274.30	9.17%	\$36,062.02	3.17%
2005	C13224R	\$4,772,309.08	\$477,230.91	10.00%	\$1,478,555.00	30.98%	\$1,001,324.09	20.98%
2005	C13506R	\$2,856,297.60	\$171,377.86	6.00%	\$536,439.50	18.78%	\$365,061.64	12.78%
2005	C13605	\$1,567,370.34	\$31,347.41	2.00%	\$457,420.86	29.18%	\$426,073.45	27.18%
2005	C13697	\$3,475,008.70	\$417,001.04	12.00%	\$745,765.46	21.46%	\$328,764.42	9.46%
2005	C13855	\$2,352,913.40	\$235,291.34	10.00%	\$120,784.05	5.13%	(\$114,507.29)	-4.87%
2005	C13923T	\$3,170,919.62	\$285,382.77	9.00%	\$155,291.42	4.90%	(\$130,091.35)	-4.10%
2005	C13960	\$3,109,987.90	\$186,599.27	6.00%	\$210,830.90	6.78%	\$24,231.63	0.78%
2005	C13970T-ALT A	\$11,334,604.05	\$1,020,114.36	9.00%	\$1,096,217.05	9.67%	\$76,102.69	0.67%
2005	C14081	\$4,182,533.00	\$167,301.32	4.00%	\$100,340.49	2.40%	(\$66,960.83)	-1.60%
2005	C14096	\$1,009,760.15	\$80,780.81	8.00%	\$161,482.00	15.99%	\$80,701.19	7.99%
2005	C14136	\$612,591.54	\$79,636.90	13.00%	\$212,651.64	34.71%	\$133,014.74	21.71%
2005	C14211	\$1,210,936.15	\$133,202.98	11.00%	\$133,202.88	11.00%	(\$0.10)	0.00%
2005	C14214R	\$5,628,548.15	\$225,141.93	4.00%	\$146,855.05	2.61%	(\$78,286.88)	-1.39%
2005	C14234	\$6,106,038.53	\$732,724.62	12.00%	\$500,459.94	8.20%	(\$232,264.68)	-3.80%
2005	C14284	\$70,296.44	\$0.00	0.00%	\$32,848.44	46.73%	\$32,848.44	46.73%
2005	C14303R	\$3,803,294.94	\$342,296.54	9.00%	\$816,979.61	21.48%	\$474,683.07	12.48%
2005	C14315	\$5,774,003.75	\$404,180.26	7.00%	\$375,360.29	6.50%	(\$28,819.97)	-0.50%
2005	C14322	\$565,119.90	\$28,256.00	5.00%	\$83,035.00	14.69%	\$54,779.01	9.69%
2005	C14507	\$2,342,259.14	\$93,690.37	4.00%	\$94,240.88	4.02%	\$550.51	0.02%
2005	C14527R	\$1,130,569.00	\$135,668.28	12.00%	\$256,268.00	22.67%	\$120,599.72	10.67%
2005	C14529	\$5,076,780.72	\$507,678.07	10.00%	\$644,135.62	12.69%	\$136,457.55	2.69%
2005	C14584	\$2,059,396.33	\$82,375.85	4.00%	\$167,785.27	8.15%	\$85,409.42	4.15%
2005	C14610	\$1,270,374.57	\$139,741.20	11.00%	\$305,727.92	24.07%	\$165,986.72	13.07%
2005	C14611	\$781,716.56	\$101,623.15	13.00%	\$239,761.20	30.67%	\$138,138.05	17.67%
2005	C14612	\$2,017,379.82	\$282,433.17	14.00%	\$220,071.48	10.91%	(\$62,361.69)	-3.09%
2005	C14618	\$929,415.50	\$111,529.86	12.00%	\$135,391.06	14.57%	\$23,861.20	2.57%
2005	C14619	\$1,546,116.80	\$185,534.02	12.00%	\$256,313.94	16.58%	\$70,779.92	4.58%
2005	C14620	\$1,637,466.38	\$196,495.97	12.00%	\$313,248.44	19.13%	\$116,752.47	7.13%
2005	C14621	\$387,890.95	\$46,546.91	12.00%	\$96,072.34	24.77%	\$49,525.43	12.77%
2005	C14623	\$1,746,398.10	\$209,567.77	12.00%	\$125,026.41	7.16%	(\$84,541.36)	-4.84%
2005	C14625	\$869,601.10	\$95,656.12	11.00%	\$236,633.50	27.21%	\$140,977.38	16.21%
2005	C14627	\$1,071,133.05	\$128,535.97	12.00%	\$301,997.33	28.19%	\$173,461.36	16.19%
2005	C14628	\$1,049,682.22	\$125,961.87	12.00%	\$332,029.75	31.63%	\$206,067.88	19.63%
2005	C14630	\$2,223,419.03	\$266,810.28	12.00%	\$346,485.01	15.58%	\$79,674.73	3.58%
2005	C14632	\$2,555,806.67	\$306,696.80	12.00%	\$495,136.38	19.37%	\$188,439.58	7.37%
2005	C14636	\$3,305,627.05	\$363,618.98	11.00%	\$236,270.00	7.15%	(\$127,348.98)	-3.85%
2005	C14663R	\$4,668,074.45	\$466,807.45	10.00%	\$663,600.67	14.22%	\$196,793.23	4.22%

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2005	C14687	\$4,147,132.30	\$414,713.23	10.00%	\$0.00	0.00%	(\$414,713.23)	-10.00%
2005	C14698	\$5,840,671.25	\$350,440.28	6.00%	\$873,513.31	14.96%	\$523,073.04	8.96%
2005	C14712	\$5,394,890.70	\$323,693.44	6.00%	\$918,208.34	17.02%	\$594,514.90	11.02%
2005	C14783R	\$427,905.00	\$42,790.50	10.00%	\$92,970.83	21.73%	\$50,180.33	11.73%
2005	C14787	\$1,888,843.16	\$226,661.18	12.00%	\$187,076.29	9.90%	(\$39,584.89)	-2.10%
2005	C14819	\$845,714.28	\$93,028.57	11.00%	\$156,925.00	18.56%	\$63,896.43	7.56%
2005	C14838	\$8,279,513.82	\$1,324,722.21	16.00%	\$1,882,354.84	22.74%	\$557,632.63	6.74%
2005	C14849	\$4,972,207.50	\$596,664.90	12.00%	\$6,219.60	0.13%	(\$590,445.30)	-11.87%
2005	C14850	\$2,163,997.50	\$173,119.80	8.00%	\$119,734.00	5.53%	(\$53,385.80)	-2.47%
2005	C14851-ALT	\$1,887,632.20	\$113,257.93	6.00%	\$87,186.00	4.62%	(\$26,071.93)	-1.38%
2005	C14852	\$1,637,804.05	\$114,646.28	7.00%	\$115,704.78	7.06%	\$1,058.50	0.06%
2005	C14855	\$444,714.50	\$0.00	0.00%	\$43,620.00	9.81%	\$43,620.00	9.81%
2005	C14914	\$3,737,519.60	\$186,875.98	5.00%	\$419,136.44	11.21%	\$232,260.46	6.21%
2005	C14923S	\$106,704.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	C14924	\$392,867.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	C14935R	\$4,724,744.98	\$425,227.05	9.00%	\$669,376.76	14.17%	\$244,149.71	5.17%
2005	C14938	\$494,704.00	\$24,735.20	5.00%	\$61,490.56	12.43%	\$36,755.36	7.43%
2005	C14950	\$2,712,022.25	\$189,841.56	7.00%	\$277,171.06	10.22%	\$87,329.50	3.22%
2005	C14951	\$1,243,328.10	\$136,766.09	11.00%	\$203,877.10	16.40%	\$67,111.01	5.40%
2005	C14953	\$115,881.00	\$12,746.91	11.00%	\$9,646.10	8.32%	(\$3,100.81)	-2.68%
2005	C14993	\$112,343.16	\$0.00	0.00%	\$5,801.72	5.16%	\$5,801.72	5.16%
2005	C15008	\$339,099.15	\$33,909.92	10.00%	\$9,345.00	2.76%	(\$24,564.92)	-7.24%
2005	C15009	\$778,803.30	\$38,940.17	5.00%	\$105,591.00	13.56%	\$66,650.84	8.56%
2005	C15017	\$2,370,229.77	\$165,916.08	7.00%	\$47,540.81	2.01%	(\$118,375.27)	-4.99%
2005	C15027-ALT	\$2,815,815.20	\$281,581.52	10.00%	\$350,594.00	12.45%	\$69,012.48	2.45%
2005	C15028R	\$1,797,383.69	\$53,921.51	3.00%	\$199,915.00	11.12%	\$145,993.49	8.12%
2005	C15030	\$3,321,770.28	\$166,088.51	5.00%	\$641,031.67	19.30%	\$474,943.16	14.30%
2005	C15031R	\$1,082,725.42	\$97,445.29	9.00%	\$74,125.00	6.85%	(\$23,320.29)	-2.15%
2005	C15032	\$5,132,660.53	\$205,306.42	4.00%	\$863,228.17	16.82%	\$657,921.75	12.82%
2005	C15033	\$1,059,492.20	\$84,759.38	8.00%	\$211,286.81	19.94%	\$126,527.43	11.94%
2005	C15034	\$1,158,513.82	\$57,925.69	5.00%	\$260,107.00	22.45%	\$202,181.31	17.45%
2005	C15035	\$1,023,605.46	\$20,472.11	2.00%	\$105,280.20	10.29%	\$84,808.09	8.29%
2005	C15039	\$3,699,713.66	\$443,965.64	12.00%	\$779,739.40	21.08%	\$335,773.76	9.08%
2005	C15053	\$955,736.50	\$86,016.29	9.00%	\$120,549.00	12.61%	\$34,532.72	3.61%
2005	C15064R	\$527,240.00	\$36,906.80	7.00%	\$58,175.00	11.03%	\$21,268.20	4.03%
2005	C15066	\$2,959,662.00	\$88,789.86	3.00%	\$211,334.02	7.14%	\$122,544.16	4.14%
2005	C15070R	\$674,019.75	\$0.00	0.00%	\$105,937.26	15.72%	\$105,937.26	15.72%
2005	C15072	\$520,410.00	\$67,653.30	13.00%	\$72,380.00	13.91%	\$4,726.70	0.91%
2005	C15074	\$449,882.50	\$13,496.48	3.00%	\$130,775.50	29.07%	\$117,279.03	26.07%
2005	C15075	\$589,127.93	\$0.00	0.00%	\$109,359.60	18.56%	\$109,359.60	18.56%
2005	C15076	\$255,000.00	\$10,200.00	4.00%	\$66,075.00	25.91%	\$55,875.00	21.91%
2005	C15080	\$322,191.60	\$38,662.99	12.00%	\$45,435.00	14.10%	\$6,772.01	2.10%
2005	C15103	\$289,752.18	\$0.00	0.00%	\$29,350.00	10.13%	\$29,350.00	10.13%
2005	C15110	\$190,970.00	\$9,548.50	5.00%	\$51,817.00	27.13%	\$42,268.50	22.13%
2005	C15139R	\$5,847,854.42	\$643,263.99	11.00%	\$1,235,986.62	21.14%	\$592,722.63	10.14%
2005	C15150	\$2,319,776.85	\$115,988.84	5.00%	\$166,970.36	7.20%	\$50,981.52	2.20%

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2005	C15155R	\$13,966,285.67	\$698,314.28	5.00%	\$388,494.50	2.78%	(\$309,819.78)	-2.22%
2005	C15156	\$1,913,643.85	\$210,500.82	11.00%	\$71,701.85	3.75%	(\$138,798.97)	-7.25%
2005	C15157	\$2,557,832.76	\$332,518.26	13.00%	\$319,907.52	12.51%	(\$12,610.74)	-0.49%
2005	C15158	\$3,184,433.35	\$95,533.00	3.00%	\$501,182.32	15.74%	\$405,649.32	12.74%
2005	C15161	\$442,405.30	\$13,272.16	3.00%	\$58,948.70	13.32%	\$45,676.54	10.32%
2005	C15162	\$3,943,515.25	\$236,610.92	6.00%	\$331,839.90	8.41%	\$95,228.99	2.41%
2005	C15168	\$1,002,439.05	\$0.00	0.00%	\$98,939.32	9.87%	\$98,939.32	9.87%
2005	C15169	\$538,822.00	\$21,552.88	4.00%	\$43,200.00	8.02%	\$21,647.12	4.02%
2005	C15175	\$217,712.00	\$10,885.60	5.00%	\$20,061.00	9.21%	\$9,175.40	4.21%
2005	C15180	\$193,500.00	\$15,480.00	8.00%	\$8,700.00	4.50%	(\$6,780.00)	-3.50%
2005	C15199	\$48,230.00	\$3,858.40	8.00%	\$12,998.00	26.95%	\$9,139.60	18.95%
2005	C15200	\$304,540.13	\$0.00	0.00%	\$29,636.10	9.73%	\$29,636.10	9.73%
2005	C15203RB	\$828,332.40	\$74,549.92	9.00%	\$127,009.71	15.33%	\$52,459.79	6.33%
2005	C15204RA	\$496,885.90	\$34,782.01	7.00%	\$0.00	0.00%	(\$34,782.01)	-7.00%
2005	C15205R	\$1,789,459.80	\$143,156.78	8.00%	\$448,102.72	25.04%	\$304,945.94	17.04%
2005	C15223	\$582,604.67	\$11,652.09	2.00%	\$59,778.00	10.26%	\$48,125.91	8.26%
2005	C15225	\$587,654.00	\$29,382.70	5.00%	\$50,099.29	8.53%	\$20,716.59	3.53%
2005	C15229	\$368,801.18	\$0.00	0.00%	\$38,915.00	10.55%	\$38,915.00	10.55%
2005	C15271	\$872,770.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	C15289	\$407,512.36	\$12,225.37	3.00%	\$0.00	0.00%	(\$12,225.37)	-3.00%
2005	C15368	\$525,045.00	\$0.00	0.00%	\$79,351.33	15.11%	\$79,351.33	15.11%
2005	C15369	\$986,750.00	\$19,735.00	2.00%	\$62,715.00	6.36%	\$42,980.00	4.36%
2005	C15404	\$760,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	C15433	\$2,933,333.55	\$146,666.68	5.00%	\$320,982.10	10.94%	\$174,315.42	5.94%
		<b>\$236,171,009</b>	<b>\$18,996,034</b>	<b>8.04%</b>	<b>\$28,886,253</b>	<b>12.23%</b>	<b>\$9,890,219</b>	<b>4.19%</b>
<b>2006</b>								
2006	C11725	\$4,291,121.42	\$343,289.71	8.00%	\$364,783.37	8.50%	\$21,493.66	0.50%
2006	C12623	\$35,949,933.08	\$3,594,993.31	10.00%	\$4,284,170.75	11.92%	\$689,177.44	1.92%
2006	C13129R	\$18,936,708.95	\$1,514,936.72	8.00%	\$1,897,881.31	10.02%	\$382,944.59	2.02%
2006	C13289	\$17,483,249.34	\$1,573,492.44	9.00%	\$2,000,859.23	11.44%	\$427,366.79	2.44%
2006	C13487RA	\$5,167,146.92	\$206,685.88	4.00%	\$1,900,068.30	36.77%	\$1,693,382.42	32.77%
2006	C14086	\$1,286,055.50	\$38,581.67	3.00%	\$102,678.00	7.98%	\$64,096.34	4.98%
2006	C14087	\$986,717.70	\$69,070.24	7.00%	\$254,833.40	25.83%	\$185,763.16	18.83%
2006	C14347R	\$2,530,719.40	\$151,843.16	6.00%	\$228,397.00	9.02%	\$76,553.84	3.02%
2006	C14368	\$1,865,079.02	\$149,206.32	8.00%	\$636,573.08	34.13%	\$487,366.76	26.13%
2006	C14416	\$3,921,892.87	\$470,627.14	12.00%	\$853,607.18	21.77%	\$382,980.04	9.77%
2006	C14478	\$4,354,793.50	\$261,287.61	6.00%	\$386,592.45	8.88%	\$125,304.84	2.88%
2006	C14551RA-ALT	\$36,907,794.90	\$4,428,935.39	12.00%	\$3,562,564.19	9.65%	(\$866,371.20)	-2.35%
2006	C14556S	\$1,528,696.84	\$0.00	0.00%	\$143,248.93	9.37%	\$143,248.93	9.37%
2006	C14614	\$3,176,939.60	\$317,693.96	10.00%	\$531,522.70	16.73%	\$213,828.74	6.73%
2006	C14615	\$1,817,381.45	\$145,390.52	8.00%	\$1,078,792.51	59.36%	\$933,401.99	51.36%
2006	C14617	\$1,721,275.30	\$206,553.04	12.00%	\$878,042.41	51.01%	\$671,489.37	39.01%
2006	C14633	\$3,260,892.51	\$326,089.25	10.00%	\$497,584.97	15.26%	\$171,495.72	5.26%
2006	C14635	\$1,098,540.40	\$131,824.85	12.00%	\$173,531.00	15.80%	\$41,706.15	3.80%
2006	C14773R	\$223,802.70	\$8,952.11	4.00%	\$63,561.40	28.40%	\$54,609.29	24.40%

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2006	C14777	\$6,601,236.02	\$792,148.32	12.00%	\$2,373,121.81	35.95%	\$1,580,973.49	23.95%
2006	C14811	\$17,618,378.14	\$1,761,837.81	10.00%	\$527,000.00	2.99%	(\$1,234,837.81)	-7.01%
2006	C14829	\$2,875,949.04	\$230,075.92	8.00%	\$91,744.69	3.19%	(\$138,331.23)	-4.81%
2006	C14863	\$2,132,316.90	\$0.00	0.00%	\$441,792.50	20.72%	\$441,792.50	20.72%
2006	C14890	\$5,117,945.00	\$511,794.50	10.00%	\$650,797.71	12.72%	\$139,003.21	2.72%
2006	C14930R	\$1,582,889.61	\$79,144.48	5.00%	\$172,328.04	10.89%	\$93,183.56	5.89%
2006	C14942R	\$8,048,977.96	\$885,387.58	11.00%	\$1,201,042.38	14.92%	\$315,654.80	3.92%
2006	C14981	\$174,645.00	\$12,225.15	7.00%	\$19,905.00	11.40%	\$7,679.85	4.40%
2006	C14986	\$12,054,086.36	\$964,326.91	8.00%	\$1,318,199.85	10.94%	\$353,872.94	2.94%
2006	C15023	\$1,419,027.30	\$156,093.00	11.00%	\$221,168.45	15.59%	\$65,075.45	4.59%
2006	C15061	\$425,058.20	\$29,754.07	7.00%	\$66,270.00	15.59%	\$36,515.93	8.59%
2006	C15067RB	\$4,083,618.20	\$122,508.55	3.00%	\$309,411.00	7.58%	\$186,902.45	4.58%
2006	C15104	\$122,972.00	\$0.00	0.00%	\$19,250.00	15.65%	\$19,250.00	15.65%
2006	C15106	\$1,283,480.13	\$51,339.21	4.00%	\$258,921.68	20.17%	\$207,582.47	16.17%
2006	C15107R	\$1,373,363.18	\$68,668.16	5.00%	\$208,442.80	15.18%	\$139,774.64	10.18%
2006	C15109	\$1,047,081.00	\$125,649.72	12.00%	\$262,205.00	25.04%	\$136,555.28	13.04%
2006	C15137	\$6,249,303.40	\$624,930.34	10.00%	\$441,830.30	7.07%	(\$183,100.04)	-2.93%
2006	C15141	\$2,577,365.95	\$283,510.25	11.00%	\$393,852.00	15.28%	\$110,341.75	4.28%
2006	C15142	\$5,798,560.50	\$347,913.63	6.00%	\$739,330.45	12.75%	\$391,416.82	6.75%
2006	C15148	\$1,395,084.77	\$97,655.93	7.00%	\$195,563.81	14.02%	\$97,907.88	7.02%
2006	C15154	\$285,111.25	\$22,808.90	8.00%	\$152,798.13	53.59%	\$129,989.23	45.59%
2006	C15159RB	\$5,877,051.15	\$352,623.07	6.00%	\$788,559.18	13.42%	\$435,936.11	7.42%
2006	C15160	\$4,933,605.85	\$197,344.23	4.00%	\$534,870.90	10.84%	\$337,526.67	6.84%
2006	C15174R	\$2,567,642.00	\$256,764.20	10.00%	\$598,686.21	23.32%	\$341,922.01	13.32%
2006	C15179B	\$25,711,000.00	\$3,342,430.00	13.00%	\$5,282,498.95	20.55%	\$1,940,068.95	7.55%
2006	C15194	\$361,992.00	\$43,439.04	12.00%	\$108,191.00	29.89%	\$64,751.96	17.89%
2006	C15195	\$3,819,931.00	\$114,597.93	3.00%	\$250,770.00	6.56%	\$136,172.07	3.56%
2006	C15201S	\$11,405,683.50	\$1,140,568.35	10.00%	\$274,242.00	2.40%	(\$866,326.35)	-7.60%
2006	C15207	\$916,060.80	\$36,642.43	4.00%	\$175,685.73	19.18%	\$139,043.30	15.18%
2006	C15209R	\$1,692,903.89	\$135,432.31	8.00%	\$272,356.86	16.09%	\$136,924.55	8.09%
2006	C15217	\$596,446.00	\$0.00	0.00%	\$176,056.00	29.52%	\$176,056.00	29.52%
2006	C15236	\$593,870.90	\$0.00	0.00%	\$7,610.00	1.28%	\$7,610.00	1.28%
2006	C15272	\$1,259,439.92	\$75,566.40	6.00%	\$72,042.11	5.72%	(\$3,524.29)	-0.28%
2006	C15288	\$466,700.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	C15290	\$4,062,848.89	\$203,142.44	5.00%	\$345,025.00	8.49%	\$141,882.56	3.49%
2006	C15319	\$753,599.00	\$22,607.97	3.00%	\$40,348.64	5.35%	\$17,740.67	2.35%
2006	C15320R	\$5,542,648.70	\$332,558.92	6.00%	\$243,188.64	4.39%	(\$89,370.28)	-1.61%
2006	C15321R	\$2,250,763.00	\$112,538.15	5.00%	\$64,500.03	2.87%	(\$48,038.12)	-2.13%
2006	C15338	\$1,088,555.26	\$21,771.11	2.00%	\$148,193.74	13.61%	\$126,422.63	11.61%
2006	C15349	\$2,040,422.08	\$122,425.32	6.00%	\$192,876.16	9.45%	\$70,450.84	3.45%
2006	C15358	\$1,204,160.88	\$132,457.70	11.00%	\$417,784.90	34.70%	\$285,327.20	23.70%
2006	C15359	\$1,726,368.40	\$172,636.84	10.00%	\$2,673.00	0.15%	(\$169,963.84)	-9.85%
2006	C15360	\$869,775.80	\$95,675.34	11.00%	\$117,283.13	13.48%	\$21,607.79	2.48%
2006	C15361	\$2,657,491.25	\$265,749.13	10.00%	\$398,664.68	15.00%	\$132,915.56	5.00%
2006	C15363	\$1,148,761.70	\$149,339.02	13.00%	\$128,268.00	11.17%	(\$21,071.02)	-1.83%
2006	C15365	\$4,123,078.13	\$164,923.13	4.00%	\$230,530.38	5.59%	\$65,607.25	1.59%

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2006	C15391	\$355,920.50	\$0.00	0.00%	\$22,367.00	6.28%	\$22,367.00	6.28%
2006	C15392	\$249,400.90	\$44,892.16	18.00%	\$110,963.40	44.49%	\$66,071.24	26.49%
2006	C15428	\$2,467,100.00	\$222,039.00	9.00%	\$142,118.80	5.76%	(\$79,920.20)	-3.24%
2006	C15429	\$2,790,697.45	\$83,720.92	3.00%	\$139,203.17	4.99%	\$55,482.25	1.99%
2006	C15438	\$443,623.75	\$0.00	0.00%	\$62,598.76	14.11%	\$62,598.76	14.11%
2006	C15489	\$80,122.17	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	C15492	\$851,122.71	\$59,578.59	7.00%	\$15,946.30	1.87%	(\$43,632.29)	-5.13%
2006	C15498	\$396,235.00	\$31,698.80	8.00%	\$81,492.81	20.57%	\$49,794.01	12.57%
2006	C15507	\$548,670.08	\$54,867.01	10.00%	\$60,639.60	11.05%	\$5,772.59	1.05%
2006	C15510	\$674,674.00	\$20,240.22	3.00%	\$91,804.20	13.61%	\$71,563.98	10.61%
2006	C15515R	\$4,055,794.53	\$365,021.51	9.00%	\$228,294.08	5.63%	(\$136,727.43)	-3.37%
2006	C15517	\$5,198,924.79	\$363,924.74	7.00%	\$639,177.72	12.29%	\$275,252.98	5.29%
2006	C15525	\$106,620.00	\$14,926.80	14.00%	\$19,495.00	18.28%	\$4,568.20	4.28%
2006	C15526	\$97,243.28	\$8,751.90	9.00%	\$17,227.15	17.72%	\$8,475.25	8.72%
2006	C15527	\$141,591.12	\$16,990.93	12.00%	\$35,090.83	24.78%	\$18,099.90	12.78%
2006	C15543	\$355,247.78	\$0.00	0.00%	\$30,838.25	8.68%	\$30,838.25	8.68%
2006	C15545	\$392,973.00	\$7,859.46	2.00%	\$45,773.10	11.65%	\$37,913.64	9.65%
2006	C15552	\$1,077,385.97	\$107,738.60	10.00%	\$184,100.93	17.09%	\$76,362.33	7.09%
2006	C15560	\$871,333.63	\$34,853.35	4.00%	\$132,213.54	15.17%	\$97,360.19	11.17%
2006	C15562	\$5,730,737.98	\$171,922.14	3.00%	\$93,154.40	1.63%	(\$78,767.74)	-1.37%
2006	C15567	\$203,119.10	\$0.00	0.00%	\$22,230.00	10.94%	\$22,230.00	10.94%
2006	C15583	\$822,321.00	\$16,446.42	2.00%	\$103,140.00	12.54%	\$86,693.58	10.54%
2006	C15584	\$818,472.25	\$81,847.23	10.00%	\$84,392.00	10.31%	\$2,544.77	0.31%
2006	C15590	\$285,800.00	\$17,148.00	6.00%	\$66,654.07	23.32%	\$49,506.07	17.32%
2006	C15591	\$362,927.25	\$0.00	0.00%	\$7,451.00	2.05%	\$7,451.00	2.05%
2006	C15600	\$286,049.50	\$0.00	0.00%	\$8,000.00	2.80%	\$8,000.00	2.80%
2006	C15607	\$219,773.00	\$10,988.65	5.00%	\$54,511.00	24.80%	\$43,522.35	19.80%
2006	C15609	\$73,752.81	\$7,375.28	10.00%	\$21,359.15	28.96%	\$13,983.87	18.96%
2006	C15634	\$232,132.50	\$23,213.25	10.00%	\$0.00	0.00%	(\$23,213.25)	-10.00%
2006	C15645	\$1,031,180.75	\$123,741.69	12.00%	\$152,856.00	14.82%	\$29,114.31	2.82%
2006	C15654	\$442,891.65	\$44,289.17	10.00%	\$25,645.40	5.79%	(\$18,643.77)	-4.21%
2006	C15659R	\$703,241.80	\$14,064.84	2.00%	\$42,016.00	5.97%	\$27,951.16	3.97%
2006	C15662	\$1,711,875.71	\$205,425.09	12.00%	\$461,891.93	26.98%	\$256,466.84	14.98%
2006	C15675	\$380,390.50	\$49,450.77	13.00%	\$78,242.00	20.57%	\$28,791.24	7.57%
2006	C15808	\$293,462.00	\$14,673.10	5.00%	\$0.00	0.00%	(\$14,673.10)	-5.00%
2006	C15883	\$7,669,001.10	\$536,830.08	7.00%	\$495,630.00	6.46%	(\$41,200.08)	-0.54%
2006	C15956	\$202,702.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	C16008	\$297,646.10	\$0.00	0.00%	\$38,737.00	13.01%	\$38,737.00	13.01%
		<b>\$359,368,150</b>	<b>\$31,352,978</b>	<b>8.72%</b>	<b>\$44,590,428</b>	<b>12.41%</b>	<b>\$13,237,449</b>	<b>3.68%</b>
<b>2007</b>								
2007	C12491-ALT	\$6,110,462.25	\$244,418.49	4.00%	\$627,282.66	10.27%	\$382,864.17	6.27%
2007	C14277	\$3,809,936.40	\$266,695.55	7.00%	\$435,493.68	11.43%	\$168,798.13	4.43%
2007	C14417	\$2,297,514.54	\$321,652.04	14.00%	\$133,915.64	5.83%	(\$187,736.40)	-8.17%
2007	C14557	\$8,008,939.59	\$961,072.75	12.00%	\$2,337,611.88	29.19%	\$1,376,539.13	17.19%
2007	C14810	\$822,965.08	\$115,215.11	14.00%	\$327,375.43	39.78%	\$212,160.32	25.78%

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2007	C14839	\$6,068,953.40	\$606,895.34	10.00%	\$1,589,926.89	26.20%	\$983,031.55	16.20%
2007	C14915	\$447,496.10	\$53,699.53	12.00%	\$114,966.50	25.69%	\$61,266.97	13.69%
2007	C14959-ALT	\$5,372,247.14	\$698,392.13	13.00%	\$389,155.61	7.24%	(\$309,236.52)	-5.76%
2007	C15095	\$8,628,074.05	\$517,684.44	6.00%	\$1,566,428.76	18.16%	\$1,048,744.32	12.16%
2007	C15146	\$5,794,298.35	\$347,657.90	6.00%	\$0.00	0.00%	(\$347,657.90)	-6.00%
2007	C15326	\$280,947.75	\$33,713.73	12.00%	\$42,105.00	14.99%	\$8,391.27	2.99%
2007	C15351	\$1,126,094.00	\$101,348.46	9.00%	\$261,681.00	23.24%	\$160,332.54	14.24%
2007	C15362	\$1,433,882.92	\$186,404.78	13.00%	\$298,594.90	20.82%	\$112,190.12	7.82%
2007	C15364	\$3,058,631.50	\$305,863.15	10.00%	\$586,907.82	19.19%	\$281,044.67	9.19%
2007	C15366	\$2,396,540.80	\$311,550.30	13.00%	\$343,746.61	14.34%	\$32,196.31	1.34%
2007	C15400	\$153,748.96	\$0.00	0.00%	\$48,168.96	31.33%	\$48,168.96	31.33%
2007	C15490	\$2,777,777.00	\$277,777.70	10.00%	\$291,066.50	10.48%	\$13,288.80	0.48%
2007	C15505	\$205,527.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2007	C15509	\$497,454.00	\$39,796.32	8.00%	\$59,109.88	11.88%	\$19,313.56	3.88%
2007	C15570	\$399,752.79	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2007	C15585	\$2,311,991.69	\$115,599.58	5.00%	\$145,787.39	6.31%	\$30,187.81	1.31%
2007	C15586	\$2,364,652.48	\$236,465.25	10.00%	\$197,773.90	8.36%	(\$38,691.35)	-1.64%
2007	C15601	\$1,780,011.01	\$35,600.22	2.00%	\$71,263.10	4.00%	\$35,662.88	2.00%
2007	C15618	\$2,797,888.90	\$307,767.78	11.00%	\$370,969.20	13.26%	\$63,201.42	2.26%
2007	C15621	\$1,063,566.55	\$138,263.65	13.00%	\$99,806.80	9.38%	(\$38,456.85)	-3.62%
2007	C15633	\$967,652.85	\$106,441.81	11.00%	\$246,875.15	25.51%	\$140,433.34	14.51%
2007	C15667	\$2,587,537.90	\$103,501.52	4.00%	\$183,116.60	7.08%	\$79,615.08	3.08%
2007	C15668	\$2,963,668.63	\$118,546.75	4.00%	\$166,897.60	5.63%	\$48,350.85	1.63%
2007	C15669	\$3,030,336.55	\$121,213.46	4.00%	\$424,969.07	14.02%	\$303,755.61	10.02%
2007	C15671	\$5,486,601.90	\$164,598.06	3.00%	\$918,341.80	16.74%	\$753,743.74	13.74%
2007	C15710	\$2,697,045.45	\$0.00	0.00%	\$76,584.63	2.84%	\$76,584.63	2.84%
2007	C15746	\$8,998,479.50	\$719,878.36	8.00%	\$716,762.04	7.97%	(\$3,116.32)	-0.03%
2007	C15747	\$734,582.00	\$73,458.20	10.00%	\$220,386.00	30.00%	\$146,927.80	20.00%
2007	C15748	\$528,135.17	\$42,250.81	8.00%	\$200,295.46	37.93%	\$158,044.65	29.93%
2007	C15766	\$2,877,507.36	\$374,075.96	13.00%	\$315,879.80	10.98%	(\$58,196.16)	-2.02%
2007	C15770	\$706,432.45	\$49,450.27	7.00%	\$76,219.42	10.79%	\$26,769.15	3.79%
2007	C15771	\$381,523.50	\$0.00	0.00%	\$154,949.00	40.61%	\$154,949.00	40.61%
2007	C15784R	\$1,561,305.75	\$140,517.52	9.00%	\$285,814.75	18.31%	\$145,297.23	9.31%
2007	C15828	\$466,133.00	\$0.00	0.00%	\$82,138.00	17.62%	\$82,138.00	17.62%
2007	C15832R	\$5,359,129.22	\$267,956.46	5.00%	\$852,892.34	15.91%	\$584,935.88	10.91%
2007	C15833	\$457,689.68	\$36,615.17	8.00%	\$53,475.77	11.68%	\$16,860.60	3.68%
2007	C15900	\$642,889.56	\$32,144.48	5.00%	\$64,923.00	10.10%	\$32,778.52	5.10%
2007	C15910	\$2,159,024.90	\$302,263.49	14.00%	\$237,896.65	11.02%	(\$64,366.84)	-2.98%
2007	C15919	\$4,354,792.70	\$87,095.85	2.00%	\$524,294.67	12.04%	\$437,198.82	10.04%
2007	C15922B	\$6,097,048.50	\$182,911.46	3.00%	\$707,809.56	11.61%	\$524,898.11	8.61%
2007	C15924	\$4,276,918.45	\$171,076.74	4.00%	\$868,946.65	20.32%	\$697,869.91	16.32%
2007	C15925R	\$3,238,445.00	\$259,075.60	8.00%	\$35,950.00	1.11%	(\$223,125.60)	-6.89%
2007	C15927	\$3,415,296.65	\$204,917.80	6.00%	\$296,569.71	8.68%	\$91,651.91	2.68%
2007	C15929	\$432,723.50	\$0.00	0.00%	\$23,620.00	5.46%	\$23,620.00	5.46%
2007	C15943	\$2,812,764.10	\$112,510.56	4.00%	\$74,244.20	2.64%	(\$38,266.36)	-1.36%
2007	C15967	\$1,832,020.35	\$54,960.61	3.00%	\$226,713.89	12.38%	\$171,753.28	9.38%

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis**  
**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2007	C15968R	\$376,572.00	\$0.00	0.00%	\$44,414.00	11.79%	\$44,414.00	11.79%
2007	C15976	\$1,063,692.61	\$21,273.85	2.00%	\$0.00	0.00%	(\$21,273.85)	-2.00%
2007	C15977	\$1,746,301.50	\$104,778.09	6.00%	\$167,970.00	9.62%	\$63,191.91	3.62%
2007	C16005	\$1,060,278.90	\$31,808.37	3.00%	\$139,181.27	13.13%	\$107,372.90	10.13%
2007	C16009	\$317,825.19	\$0.00	0.00%	\$5,125.68	1.61%	\$5,125.68	1.61%
2007	C16012	\$4,899,999.99	\$147,000.00	3.00%	\$253,750.67	5.18%	\$106,750.67	2.18%
2007	C16037	\$3,396,164.50	\$305,654.81	9.00%	\$345,052.50	10.16%	\$39,397.70	1.16%
2007	C16052	\$321,392.59	\$19,283.56	6.00%	\$20,706.50	6.44%	\$1,422.94	0.44%
2007	C16103	\$743,656.50	\$81,802.22	11.00%	\$96,271.00	12.95%	\$14,468.79	1.95%
2007	C16108	\$6,112,092.41	\$305,604.62	5.00%	\$438,436.24	7.17%	\$132,831.62	2.17%
2007	C16216	\$2,835,979.40	\$226,878.35	8.00%	\$493,929.00	17.42%	\$267,050.65	9.42%
2007	C16221B	\$1,633,683.00	\$49,010.49	3.00%	\$612,250.04	37.48%	\$563,239.55	34.48%
		<b>\$163,582,678</b>	<b>\$11,242,089</b>	<b>6.87%</b>	<b>\$20,992,791</b>	<b>12.83%</b>	<b>\$9,750,701</b>	<b>5.96%</b>
<b>TOTALS</b>		<b>\$1,635,918,584</b>	<b>\$131,077,114</b>	<b>8.01%</b>	<b>\$187,847,048</b>	<b>11.48%</b>	<b>\$56,769,934</b>	<b>3.47%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis\_ RACE NEUTRAL**  
**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
<b>2002</b>								
2002	C13523	\$397,795.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	C13534	\$2,972,311.96	\$0.00	0.00%	\$531,449.20	17.88%	\$531,449.20	17.88%
2002	C13595	\$45,566.00	\$0.00	0.00%	\$5,850.00	12.84%	\$5,850.00	12.84%
2002	C13785	\$1,580,034.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	C13786	\$433,384.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	C13826	\$144,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	C13861	\$2,140,730.07	\$0.00	0.00%	\$177,475.60	8.29%	\$177,475.60	8.29%
2002	C13862	\$820,002.75	\$0.00	0.00%	\$15,649.91	1.91%	\$15,649.91	1.91%
2002	C13866	\$1,790,510.00	\$0.00	0.00%	\$147,244.98	8.22%	\$147,244.98	8.22%
2002	C13879	\$218,798.15	\$0.00	0.00%	\$30,494.50	13.94%	\$30,494.50	13.94%
2002	C13936	\$826,389.35	\$0.00	0.00%	\$299,850.80	36.28%	\$299,850.80	36.28%
2002	C13945	\$239,026.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	C13946	\$425,580.18	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	C13963	\$130,919.06	\$0.00	0.00%	\$33,148.00	25.32%	\$33,148.00	25.32%
2002	C14225	\$152,766.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
		<b>\$12,317,813</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$1,241,163</b>	<b>10.08%</b>	<b>\$1,241,163</b>	<b>10.08%</b>
<b>2003</b>								
2003	C14173	\$292,602.00	\$0.00	0.00%	\$59,340.00	20.28%	\$59,340.00	20.28%
2003	C14350	\$1,493,932.74	\$0.00	0.00%	\$146,891.50	9.83%	\$146,891.50	9.83%
2003	C14355	\$328,256.60	\$0.00	0.00%	\$67,898.75	20.68%	\$67,898.75	20.68%
2003	C14356R	\$1,939,947.90	\$0.00	0.00%	\$98,241.00	5.06%	\$98,241.00	5.06%
2003	C14369	\$161,402.30	\$0.00	0.00%	\$28,778.00	17.83%	\$28,778.00	17.83%
2003	C14384	\$283,640.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	C14520	\$4,427,536.11	\$0.00	0.00%	\$557,703.97	12.60%	\$557,703.97	12.60%
2003	C14609	\$228,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	C14677	\$389,368.21	\$0.00	0.00%	\$21,501.00	5.52%	\$21,501.00	5.52%
		<b>\$9,544,686</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$980,354</b>	<b>10.27%</b>	<b>\$980,354</b>	<b>10.27%</b>
<b>2004</b>								
2004	C14021R	\$802,553.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	C14465	\$455,674.34	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	C14512	\$859,202.05	\$0.00	0.00%	\$60,305.00	7.02%	\$60,305.00	7.02%
2004	C14572	\$179,288.23	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis\_ RACE NEUTRAL**  
**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2004	C14774	\$379,845.06	\$0.00	0.00%	\$35,660.00	9.39%	\$35,660.00	9.39%
2004	C14823R	\$722,496.00	\$0.00	0.00%	\$46,032.35	6.37%	\$46,032.35	6.37%
2004	C14824	\$65,954.00	\$0.00	0.00%	\$10,500.00	15.92%	\$10,500.00	15.92%
2004	C14826-ALT	\$876,645.35	\$0.00	0.00%	\$37,751.40	4.31%	\$37,751.40	4.31%
2004	C14827R	\$318,677.50	\$0.00	0.00%	\$20,234.50	6.35%	\$20,234.50	6.35%
2004	C14828	\$434,048.22	\$0.00	0.00%	\$68,363.00	15.75%	\$68,363.00	15.75%
2004	C14895	\$923,043.00	\$0.00	0.00%	\$22,068.00	2.39%	\$22,068.00	2.39%
2004	C14936	\$148,321.00	\$0.00	0.00%	\$32,644.52	22.01%	\$32,644.52	22.01%
2004	C14939R	\$136,238.11	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	C14954	\$160,875.67	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	C15164	\$681,775.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
		<b>\$7,144,637</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$333,558.77</b>	<b>4.67%</b>	<b>\$333,559</b>	<b>4.67%</b>
<b>2005</b>								
2005	C14284	\$70,296.44	\$0.00	0.00%	\$32,848.44	46.73%	\$32,848.44	46.73%
2005	C14855	\$444,714.50	\$0.00	0.00%	\$43,620.00	9.81%	\$43,620.00	9.81%
2005	C14923S	\$106,704.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	C14924	\$392,867.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	C14993	\$112,343.16	\$0.00	0.00%	\$5,801.72	5.16%	\$5,801.72	5.16%
2005	C15070R	\$674,019.75	\$0.00	0.00%	\$105,937.26	15.72%	\$105,937.26	15.72%
2005	C15075	\$589,127.93	\$0.00	0.00%	\$109,359.60	18.56%	\$109,359.60	18.56%
2005	C15103	\$289,752.18	\$0.00	0.00%	\$29,350.00	10.13%	\$29,350.00	10.13%
2005	C15168	\$1,002,439.05	\$0.00	0.00%	\$98,939.32	9.87%	\$98,939.32	9.87%
2005	C15200	\$304,540.13	\$0.00	0.00%	\$29,636.10	9.73%	\$29,636.10	9.73%
2005	C15229	\$368,801.18	\$0.00	0.00%	\$38,915.00	10.55%	\$38,915.00	10.55%
2005	C15271	\$872,770.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	C15368	\$525,045.00	\$0.00	0.00%	\$79,351.33	15.11%	\$79,351.33	15.11%
2005	C15404	\$760,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
		<b>\$6,513,421</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$573,759</b>	<b>8.81%</b>	<b>\$573,759</b>	<b>8.81%</b>
<b>2006</b>								
2006	C14556S	\$1,528,696.84	\$0.00	0.00%	\$143,248.93	9.37%	\$143,248.93	9.37%
2006	C14863	\$2,132,316.90	\$0.00	0.00%	\$441,792.50	20.72%	\$441,792.50	20.72%
2006	C15104	\$122,972.00	\$0.00	0.00%	\$19,250.00	15.65%	\$19,250.00	15.65%
2006	C15217	\$596,446.00	\$0.00	0.00%	\$176,056.00	29.52%	\$176,056.00	29.52%

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis\_ RACE NEUTRAL**  
**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
2006	C15236	\$593,870.90	\$0.00	0.00%	\$7,610.00	1.28%	\$7,610.00	1.28%
2006	C15288	\$466,700.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	C15391	\$355,920.50	\$0.00	0.00%	\$22,367.00	6.28%	\$22,367.00	6.28%
2006	C15438	\$443,623.75	\$0.00	0.00%	\$62,598.76	14.11%	\$62,598.76	14.11%
2006	C15489	\$80,122.17	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	C15543	\$355,247.78	\$0.00	0.00%	\$30,838.25	8.68%	\$30,838.25	8.68%
2006	C15567	\$203,119.10	\$0.00	0.00%	\$22,230.00	10.94%	\$22,230.00	10.94%
2006	C15591	\$362,927.25	\$0.00	0.00%	\$7,451.00	2.05%	\$7,451.00	2.05%
2006	C15600	\$286,049.50	\$0.00	0.00%	\$8,000.00	2.80%	\$8,000.00	2.80%
2006	C15956	\$202,702.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	C16008	\$297,646.10	\$0.00	0.00%	\$38,737.00	13.01%	\$38,737.00	13.01%
		<b>\$8,028,361</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$980,179</b>	<b>12.21%</b>	<b>\$980,179</b>	<b>12.21%</b>
<b>2007</b>								
2007	C15400	\$153,748.96	\$0.00	0.00%	\$48,168.96	31.33%	\$48,168.96	31.33%
2007	C15505	\$205,527.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2007	C15570	\$399,752.79	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2007	C15710	\$2,697,045.45	\$0.00	0.00%	\$76,584.63	2.84%	\$76,584.63	2.84%
2007	C15771	\$381,523.50	\$0.00	0.00%	\$154,949.00	40.61%	\$154,949.00	40.61%
2007	C15828	\$466,133.00	\$0.00	0.00%	\$82,138.00	17.62%	\$82,138.00	17.62%
2007	C15929	\$432,723.50	\$0.00	0.00%	\$23,620.00	5.46%	\$23,620.00	5.46%
2007	C15968R	\$376,572.00	\$0.00	0.00%	\$44,414.00	11.79%	\$44,414.00	11.79%
2007	C16009	\$317,825.19	\$0.00	0.00%	\$5,125.68	1.61%	\$5,125.68	1.61%
		<b>\$5,430,852</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$435,000</b>	<b>8.01%</b>	<b>\$435,000</b>	<b>8.01%</b>
<b>TOTALS</b>		<b>\$48,979,769</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$4,544,014</b>	<b>9.28%</b>	<b>\$4,544,014</b>	<b>9.28%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis\_ RACE CONSCIOUS**  
**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
<b>2002</b>								
2002	C11729	\$724,999.30	\$43,499.96	6.00%	\$89,934.56	12.40%	\$46,434.60	6.40%
2002	C12124	\$1,688,523.83	\$135,081.91	8.00%	\$59,479.91	3.52%	(\$75,602.00)	-4.48%
2002	C12278	\$3,988,411.95	\$119,652.36	3.00%	\$790,635.00	19.82%	\$670,982.64	16.82%
2002	C12287	\$7,850,406.60	\$785,040.66	10.00%	\$445,943.40	5.68%	(\$339,097.26)	-4.32%
2002	C12394	\$1,253,905.03	\$137,929.55	11.00%	\$169,123.60	13.49%	\$31,194.05	2.49%
2002	C12404	\$3,958,666.79	\$237,520.01	6.00%	\$379,013.55	9.57%	\$141,493.54	3.57%
2002	C12475	\$1,862,673.83	\$204,894.12	11.00%	\$307,738.50	16.52%	\$102,844.38	5.52%
2002	C12487	\$1,024,049.65	\$102,404.97	10.00%	\$315,383.48	30.80%	\$212,978.52	20.80%
2002	C12548	\$1,961,601.86	\$98,080.09	5.00%	\$537,546.65	27.40%	\$439,466.56	22.40%
2002	C12605	\$1,881,000.00	\$18,810.00	1.00%	\$60,104.30	3.20%	\$41,294.30	2.20%
2002	C12609	\$3,392,247.85	\$101,767.44	3.00%	\$466,659.70	13.76%	\$364,892.26	10.76%
2002	C12761	\$2,565,755.39	\$205,260.43	8.00%	\$473,573.26	18.46%	\$268,312.83	10.46%
2002	C12798	\$1,033,467.47	\$124,016.10	12.00%	\$70,415.92	6.81%	(\$53,600.18)	-5.19%
2002	C12800R	\$3,429,025.30	\$308,612.28	9.00%	\$990,788.70	28.89%	\$682,176.42	19.89%
2002	C12834	\$3,714,553.86	\$185,727.69	5.00%	\$309,575.56	8.33%	\$123,847.87	3.33%
2002	C12859	\$789,707.35	\$78,970.74	10.00%	\$36,282.66	4.59%	(\$42,688.08)	-5.41%
2002	C12864	\$2,234,663.10	\$223,466.31	10.00%	\$371,021.25	16.60%	\$147,554.94	6.60%
2002	C13017	\$1,730,183.68	\$86,509.18	5.00%	\$240,518.70	13.90%	\$154,009.52	8.90%
2002	C13066	\$3,796,020.05	\$417,562.21	11.00%	\$469,908.33	12.38%	\$52,346.12	1.38%
2002	C13086	\$7,896,906.40	\$236,907.19	3.00%	\$2,153,756.06	27.27%	\$1,916,848.87	24.27%
2002	C13228	\$9,268,350.00	\$185,367.00	2.00%	\$501,285.78	5.41%	\$315,918.78	3.41%
2002	C13229R	\$4,682,920.13	\$93,658.40	2.00%	\$552,146.87	11.79%	\$458,488.47	9.79%
2002	C13340	\$1,235,157.85	\$98,812.63	8.00%	\$172,292.65	13.95%	\$73,480.02	5.95%
2002	C13351	\$1,691,326.35	\$169,132.64	10.00%	\$129,958.39	7.68%	(\$39,174.25)	-2.32%
2002	C13352	\$5,555,555.55	\$555,555.56	10.00%	\$118,875.60	2.14%	(\$436,679.96)	-7.86%
2002	C13353	\$3,085,504.04	\$308,550.40	10.00%	\$179,203.00	5.81%	(\$129,347.40)	-4.19%
2002	C13354	\$2,077,336.02	\$207,733.60	10.00%	\$321,680.50	15.49%	\$113,946.90	5.49%
2002	C13355	\$873,294.23	\$87,329.42	10.00%	\$116,337.26	13.32%	\$29,007.84	3.32%
2002	C13356	\$3,480,101.00	\$348,010.10	10.00%	\$680,547.85	19.56%	\$332,537.75	9.56%
2002	C13357	\$987,535.90	\$108,628.95	11.00%	\$166,984.87	16.91%	\$58,355.92	5.91%
2002	C13362	\$761,760.45	\$76,176.05	10.00%	\$59,982.96	7.87%	(\$16,193.09)	-2.13%
2002	C13379	\$749,019.44	\$59,921.56	8.00%	\$56,407.27	7.53%	(\$3,514.29)	-0.47%
2002	C13380	\$365,163.74	\$32,864.74	9.00%	\$46,345.51	12.69%	\$13,480.77	3.69%
2002	C13393	\$26,485,659.75	\$2,648,565.98	10.00%	\$1,006,855.98	3.80%	(\$1,641,710.00)	-6.20%
2002	C13434	\$1,999,951.60	\$119,997.10	6.00%	\$286,814.28	14.34%	\$166,817.18	8.34%
2002	C13435	\$2,324,395.00	\$232,439.50	10.00%	\$753,315.55	32.41%	\$520,876.05	22.41%

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<b>2002</b>								
2002	C13439	\$2,299,963.60	\$229,996.36	10.00%	\$301,118.00	13.09%	\$71,121.64	3.09%
2002	C13446	\$953,560.40	\$76,284.83	8.00%	\$40,743.00	4.27%	(\$35,541.83)	-3.73%
2002	C13449	\$3,269,421.95	\$196,165.32	6.00%	\$735,984.70	22.51%	\$539,819.38	16.51%
2002	C13479	\$1,856,026.01	\$111,361.56	6.00%	\$225,462.00	12.15%	\$114,100.44	6.15%
2002	C13480	\$19,878,331.75	\$397,566.64	2.00%	\$963,429.87	4.85%	\$565,863.24	2.85%
2002	C13486	\$2,398,706.10	\$95,948.24	4.00%	\$53,949.73	2.25%	(\$41,998.51)	-1.75%
2002	C13494	\$1,348,660.45	\$134,866.05	10.00%	\$162,665.15	12.06%	\$27,799.10	2.06%
2002	C13504	\$858,502.10	\$17,170.04	2.00%	\$0.00	0.00%	(\$17,170.04)	-2.00%
2002	C13507	\$6,837,444.05	\$683,744.41	10.00%	\$1,218,006.50	17.81%	\$534,262.10	7.81%
2002	C13513	\$2,567,807.80	\$256,780.78	10.00%	\$373,453.50	14.54%	\$116,672.72	4.54%
2002	C13522	\$6,129,972.67	\$183,899.18	3.00%	\$578,062.22	9.43%	\$394,163.04	6.43%
2002	C13529	\$11,133,682.51	\$1,558,715.55	14.00%	\$998,187.75	8.97%	(\$560,527.80)	-5.03%
2002	C13540	\$14,256,937.08	\$285,138.74	2.00%	\$853,444.00	5.99%	\$568,305.26	3.99%
2002	C13549	\$1,143,488.15	\$114,348.82	10.00%	\$26,850.00	2.35%	(\$87,498.82)	-7.65%
2002	C13551	\$2,316,067.47	\$23,160.67	1.00%	\$461,612.60	19.93%	\$438,451.93	18.93%
2002	C13569	\$3,430,285.30	\$137,211.41	4.00%	\$9,610.50	0.28%	(\$127,600.91)	-3.72%
2002	C13573	\$8,094,501.12	\$809,450.11	10.00%	\$714,204.80	8.82%	(\$95,245.31)	-1.18%
2002	C13578	\$1,981,378.60	\$138,696.50	7.00%	\$210,092.73	10.60%	\$71,396.23	3.60%
2002	C13689	\$1,787,872.75	\$125,151.09	7.00%	\$126,615.50	7.08%	\$1,464.41	0.08%
2002	C13733	\$2,250,209.34	\$247,523.03	11.00%	\$349,952.24	15.55%	\$102,429.21	4.55%
2002	C13735	\$806,402.22	\$80,640.22	10.00%	\$170,184.43	21.10%	\$89,544.21	11.10%
2002	C13751	\$684,783.25	\$75,326.16	11.00%	\$0.00	0.00%	(\$75,326.16)	-11.00%
2002	C13756	\$740,205.00	\$59,216.40	8.00%	\$132,805.00	17.94%	\$73,588.60	9.94%
2002	C13775	\$542,669.00	\$32,560.14	6.00%	\$264,569.00	48.75%	\$232,008.86	42.75%
2002	C13788	\$1,973,008.43	\$157,840.67	8.00%	\$146,289.10	7.41%	(\$11,551.57)	-0.59%
2002	C13790	\$453,532.00	\$13,605.96	3.00%	\$61,625.00	13.59%	\$48,019.04	10.59%
2002	C13804	\$9,818,081.20	\$1,079,988.93	11.00%	\$642,220.19	6.54%	(\$437,768.74)	-4.46%
2002	C13817	\$3,143,089.80	\$188,585.39	6.00%	\$171,487.00	5.46%	(\$17,098.39)	-0.54%
2002	C13831	\$4,803,222.82	\$528,354.51	11.00%	\$824,795.76	17.17%	\$296,441.25	6.17%
2002	C13849	\$215,215.50	\$17,217.24	8.00%	\$48,163.84	22.38%	\$30,946.60	14.38%
2002	C13854	\$2,957,436.80	\$236,594.94	8.00%	\$151,959.10	5.14%	(\$84,635.84)	-2.86%
2002	C13863	\$2,001,740.80	\$40,034.82	2.00%	\$171,934.47	8.59%	\$131,899.65	6.59%
2002	C13864	\$2,649,385.64	\$52,987.71	2.00%	\$213,960.78	8.08%	\$160,973.07	6.08%
2002	C13880	\$3,361,735.03	\$268,938.80	8.00%	\$338,735.27	10.08%	\$69,796.47	2.08%
2002	C13891	\$220,534.00	\$24,258.74	11.00%	\$38,656.00	17.53%	\$14,397.26	6.53%
2002	C13906	\$3,960,222.95	\$237,613.38	6.00%	\$372,896.86	9.42%	\$135,283.48	3.42%

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<b>2002</b>								
2002	C13917	\$2,020,000.00	\$222,200.00	11.00%	\$113,731.34	5.63%	(\$108,468.66)	-5.37%
2002	C13920	\$4,777,176.37	\$238,858.82	5.00%	\$648,744.96	13.58%	\$409,886.14	8.58%
2002	C13921	\$2,335,303.60	\$233,530.36	10.00%	\$261,763.50	11.21%	\$28,233.14	1.21%
2002	C13925	\$2,965,990.28	\$237,279.22	8.00%	\$514,117.20	17.33%	\$276,837.98	9.33%
2002	C13931	\$2,749,967.79	\$219,997.42	8.00%	\$380,588.90	13.84%	\$160,591.48	5.84%
2002	C13932	\$1,495,695.41	\$104,698.68	7.00%	\$15,981.66	1.07%	(\$88,717.02)	-5.93%
2002	C13942	\$446,686.50	\$17,867.46	4.00%	\$18,664.50	4.18%	\$797.04	0.18%
2002	C13943	\$375,299.00	\$37,529.90	10.00%	\$73,290.00	19.53%	\$35,760.10	9.53%
2002	C13950	\$439,184.26	\$39,526.58	9.00%	\$109,216.12	24.87%	\$69,689.54	15.87%
2002	C13959	\$1,067,806.65	\$106,780.67	10.00%	\$301,612.10	28.25%	\$194,831.44	18.25%
2002	C13979	\$208,081.25	\$6,242.44	3.00%	\$29,918.75	14.38%	\$23,676.31	11.38%
2002	C13982	\$2,333,333.33	\$163,333.33	7.00%	\$133,554.24	5.72%	(\$29,779.09)	-1.28%
2002	C14002	\$1,010,988.86	\$101,098.89	10.00%	\$53,225.29	5.26%	(\$47,873.60)	-4.74%
2002	C14046	\$1,788,023.90	\$71,520.96	4.00%	\$139,817.50	7.82%	\$68,296.54	3.82%
2002	C14071	\$462,181.04	\$36,974.48	8.00%	\$120,057.48	25.98%	\$83,083.00	17.98%
2002	C14113	\$427,149.76	\$42,714.98	10.00%	\$42,356.25	9.92%	(\$358.73)	-0.08%
2002	C14134	\$5,543,623.65	\$166,308.71	3.00%	\$254,575.00	4.59%	\$88,266.29	1.59%
		<b>\$285,970,376</b>	<b>\$20,147,863</b>	<b>7.05%</b>	<b>\$29,251,379</b>	<b>10.23%</b>	<b>\$9,103,516</b>	<b>3.18%</b>
<b>2003</b>								
2003	C11210	\$1,645,634.68	\$164,563.47	10.00%	\$251,965.85	15.31%	\$87,402.38	5.31%
2003	C11597	\$1,244,988.84	\$124,498.88	10.00%	\$236,994.83	19.04%	\$112,495.95	9.04%
2003	C12021	\$1,657,695.05	\$165,769.51	10.00%	\$191,111.53	11.53%	\$25,342.03	1.53%
2003	C12324	\$7,787,777.77	\$856,655.55	11.00%	\$821,606.74	10.55%	(\$35,048.81)	-0.45%
2003	C12369	\$20,820,015.25	\$1,665,601.22	8.00%	\$1,152,531.08	5.54%	(\$513,070.14)	-2.46%
2003	C12395	\$944,374.18	\$207,762.32	22.00%	\$91,388.88	9.68%	(\$116,373.44)	-12.32%
2003	C12421	\$1,447,171.00	\$86,830.26	6.00%	\$121,845.33	8.42%	\$35,015.07	2.42%
2003	C12460	\$2,556,258.90	\$255,625.89	10.00%	\$174,009.35	6.81%	(\$81,616.54)	-3.19%
2003	C12606	\$2,590,348.59	\$51,806.97	2.00%	\$249,312.06	9.62%	\$197,505.09	7.62%
2003	C12622	\$912,353.40	\$9,123.53	1.00%	\$303,695.21	33.29%	\$294,571.68	32.29%
2003	C12711	\$9,449,707.65	\$566,982.46	6.00%	\$718,202.57	7.60%	\$151,220.11	1.60%
2003	C12794	\$4,381,170.42	\$87,623.41	2.00%	\$322,882.20	7.37%	\$235,258.79	5.37%
2003	C12803	\$3,278,955.35	\$196,737.32	6.00%	\$260,216.35	7.94%	\$63,479.03	1.94%
2003	C12833	\$1,834,141.75	\$110,048.51	6.00%	\$393,464.65	21.45%	\$283,416.15	15.45%
2003	C13076	\$3,606,289.56	\$360,628.96	10.00%	\$102,739.80	2.85%	(\$257,889.16)	-7.15%
2003	C13094	\$3,113,158.74	\$280,184.29	9.00%	\$585,650.54	18.81%	\$305,466.25	9.81%

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<b>2003</b>								
2003	C13218	\$2,275,996.04	\$136,559.76	6.00%	\$143,920.00	6.32%	\$7,360.24	0.32%
2003	C13278	\$2,648,202.40	\$264,820.24	10.00%	\$78,988.56	2.98%	(\$185,831.68)	-7.02%
2003	C13333	\$874,474.10	\$104,936.89	12.00%	\$159,176.52	18.20%	\$54,239.63	6.20%
2003	C13344	\$6,168,096.03	\$740,171.52	12.00%	\$2,876,815.88	46.64%	\$2,136,644.36	34.64%
2003	C13348	\$1,344,295.43	\$134,429.54	10.00%	\$205,867.41	15.31%	\$71,437.87	5.31%
2003	C13398	\$3,238,426.00	\$259,074.08	8.00%	\$241,938.00	7.47%	(\$17,136.08)	-0.53%
2003	C13501	\$12,234,814.00	\$978,785.12	8.00%	\$253,987.35	2.08%	(\$724,797.77)	-5.92%
2003	C13528	\$5,399,161.60	\$431,932.93	8.00%	\$1,813,740.65	33.59%	\$1,381,807.72	25.59%
2003	C13547	\$3,829,474.01	\$229,768.44	6.00%	\$290,858.70	7.60%	\$61,090.26	1.60%
2003	C13553	\$8,812,920.30	\$881,292.03	10.00%	\$1,122,243.00	12.73%	\$240,950.97	2.73%
2003	C13574	\$12,381,747.62	\$1,238,174.76	10.00%	\$1,258,107.69	10.16%	\$19,932.93	0.16%
2003	C13682	\$6,175,645.21	\$741,077.43	12.00%	\$843,138.70	13.65%	\$102,061.27	1.65%
2003	C13805	\$459,896.75	\$45,989.68	10.00%	\$56,263.75	12.23%	\$10,274.08	2.23%
2003	C13858	\$2,758,250.50	\$220,660.04	8.00%	\$410,454.43	14.88%	\$189,794.39	6.88%
2003	C13865	\$3,828,402.85	\$153,136.11	4.00%	\$0.00	0.00%	(\$153,136.11)	-4.00%
2003	C13868	\$1,641,143.20	\$16,411.43	1.00%	\$36,774.86	2.24%	\$20,363.43	1.24%
2003	C13869	\$1,466,128.86	\$87,967.73	6.00%	\$125,658.86	8.57%	\$37,691.13	2.57%
2003	C13897	\$4,573,000.00	\$457,300.00	10.00%	\$485,356.35	10.61%	\$28,056.35	0.61%
2003	C13919	\$1,680,312.30	\$33,606.25	2.00%	\$112,417.70	6.69%	\$78,811.45	4.69%
2003	C13922	\$902,579.53	\$72,206.36	8.00%	\$166,128.53	18.41%	\$93,922.17	10.41%
2003	C13924	\$481,831.20	\$72,274.68	15.00%	\$246,057.00	51.07%	\$173,782.32	36.07%
2003	C13965	\$6,157,808.95	\$554,202.81	9.00%	\$588,562.00	9.56%	\$34,359.19	0.56%
2003	C13969	\$14,496,678.07	\$579,867.12	4.00%	\$933,686.46	6.44%	\$353,819.34	2.44%
2003	C13972R	\$2,253,896.04	\$225,389.60	10.00%	\$276,194.00	12.25%	\$50,804.40	2.25%
2003	C13978	\$3,524,916.43	\$176,245.82	5.00%	\$210,195.24	5.96%	\$33,949.42	0.96%
2003	C13987	\$3,910,262.52	\$312,821.00	8.00%	\$109,662.04	2.80%	(\$203,158.96)	-5.20%
2003	C13998	\$2,333,589.64	\$280,030.76	12.00%	\$421,228.35	18.05%	\$141,197.59	6.05%
2003	C14014	\$478,228.78	\$57,387.45	12.00%	\$93,912.08	19.64%	\$36,524.63	7.64%
2003	C14127	\$1,077,005.96	\$107,700.60	10.00%	\$87,526.96	8.13%	(\$20,173.64)	-1.87%
2003	C14141	\$137,975.00	\$20,696.25	15.00%	\$51,810.60	37.55%	\$31,114.35	22.55%
2003	C14145	\$427,370.80	\$47,010.79	11.00%	\$5,261.50	1.23%	(\$41,749.29)	-9.77%
2003	C14162	\$496,681.00	\$49,668.10	10.00%	\$95,761.44	19.28%	\$46,093.34	9.28%
2003	C14164	\$3,593,870.99	\$71,877.42	2.00%	\$165,987.35	4.62%	\$94,109.93	2.62%
2003	C14175	\$389,555.60	\$38,955.56	10.00%	\$73,863.18	18.96%	\$34,907.62	8.96%
2003	C14178	\$176,558.70	\$8,827.94	5.00%	\$14,473.00	8.20%	\$5,645.07	3.20%
2003	C14199	\$953,785.40	\$28,613.56	3.00%	\$136,363.00	14.30%	\$107,749.44	11.30%

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<b>2003</b>								
2003	C14200	\$1,397,351.60	\$111,788.13	8.00%	\$207,562.90	14.85%	\$95,774.77	6.85%
2003	C14201	\$2,983,583.95	\$119,343.36	4.00%	\$247,373.35	8.29%	\$128,029.99	4.29%
2003	C14202	\$1,497,631.00	\$44,928.93	3.00%	\$101,258.60	6.76%	\$56,329.67	3.76%
2003	C14203	\$2,589,065.91	\$129,453.30	5.00%	\$155,981.40	6.02%	\$26,528.10	1.02%
2003	C14204	\$232,313.45	\$27,877.61	12.00%	\$49,219.75	21.19%	\$21,342.14	9.19%
2003	C14205	\$3,352,657.06	\$301,739.14	9.00%	\$186,293.60	5.56%	(\$115,445.54)	-3.44%
2003	C14206	\$537,084.53	\$64,450.14	12.00%	\$64,458.40	12.00%	\$8.26	0.00%
2003	C14207	\$2,535,390.57	\$101,415.62	4.00%	\$163,552.72	6.45%	\$62,137.10	2.45%
2003	C14210	\$2,936,599.90	\$176,195.99	6.00%	\$978,907.24	33.33%	\$802,711.25	27.33%
2003	C14215	\$3,430,008.57	\$171,500.43	5.00%	\$246,225.52	7.18%	\$74,725.09	2.18%
2003	C14216	\$1,641,848.97	\$98,510.94	6.00%	\$22,694.10	1.38%	(\$75,816.84)	-4.62%
2003	C14217	\$1,924,272.62	\$96,213.63	5.00%	\$97,359.93	5.06%	\$1,146.30	0.06%
2003	C14218	\$1,463,199.55	\$58,527.98	4.00%	\$313,793.71	21.45%	\$255,265.73	17.45%
2003	C14223	\$595,724.25	\$71,486.91	12.00%	\$139,779.84	23.46%	\$68,292.93	11.46%
2003	C14224	\$213,611.50	\$17,088.92	8.00%	\$27,584.00	12.91%	\$10,495.08	4.91%
2003	C14227	\$189,281.47	\$20,820.96	11.00%	\$28,201.55	14.90%	\$7,380.59	3.90%
2003	C14228	\$173,966.75	\$17,396.68	10.00%	\$23,994.00	13.79%	\$6,597.33	3.79%
2003	C14229	\$530,118.01	\$63,614.16	12.00%	\$60,606.02	11.43%	(\$3,008.14)	-0.57%
2003	C14235	\$1,859,303.18	\$185,930.32	10.00%	\$277,391.46	14.92%	\$91,461.14	4.92%
2003	C14236	\$2,932,605.22	\$322,586.57	11.00%	\$365,498.01	12.46%	\$42,911.44	1.46%
2003	C14244	\$3,148,630.10	\$157,431.51	5.00%	\$236,162.58	7.50%	\$78,731.08	2.50%
2003	C14267R	\$267,983.35	\$16,079.00	6.00%	\$73,383.75	27.38%	\$57,304.75	21.38%
2003	C14274	\$3,978,971.81	\$318,317.74	8.00%	\$690,758.17	17.36%	\$372,440.43	9.36%
2003	C14275	\$3,264,288.25	\$195,857.30	6.00%	\$251,267.87	7.70%	\$55,410.58	1.70%
2003	C14287	\$475,610.00	\$57,073.20	12.00%	\$146,558.30	30.81%	\$89,485.10	18.81%
2003	C14288	\$781,895.70	\$70,370.61	9.00%	\$102,569.44	13.12%	\$32,198.83	4.12%
2003	C14291	\$210,527.39	\$16,842.19	8.00%	\$37,319.39	17.73%	\$20,477.20	9.73%
2003	C14301	\$1,950,044.40	\$97,502.22	5.00%	\$185,319.42	9.50%	\$87,817.20	4.50%
2003	C14304	\$1,765,662.60	\$105,939.76	6.00%	\$75,000.00	4.25%	(\$30,939.76)	-1.75%
2003	C14305	\$4,530,047.77	\$407,704.30	9.00%	\$246,222.17	5.44%	(\$161,482.13)	-3.56%
2003	C14307	\$1,345,867.55	\$67,293.38	5.00%	\$80,781.60	6.00%	\$13,488.22	1.00%
2003	C14320	\$233,474.50	\$14,008.47	6.00%	\$28,599.00	12.25%	\$14,590.53	6.25%
2003	C14323	\$4,592,000.00	\$459,200.00	10.00%	\$251,935.57	5.49%	(\$207,264.43)	-4.51%
2003	C14342	\$4,338,501.72	\$260,310.10	6.00%	\$411,490.50	9.48%	\$151,180.40	3.48%
2003	C14353R	\$737,038.13	\$88,444.58	12.00%	\$139,097.26	18.87%	\$50,652.68	6.87%
2003	C14397	\$4,083,941.20	\$530,912.36	13.00%	\$474,207.77	11.61%	(\$56,704.59)	-1.39%

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<b>2003</b>								
2003	C14399	\$1,428,532.76	\$85,711.97	6.00%	\$215,109.60	15.06%	\$129,397.63	9.06%
2003	C14439	\$1,960,680.57	\$39,213.61	2.00%	\$393,978.78	20.09%	\$354,765.17	18.09%
2003	C14450	\$449,950.00	\$62,993.00	14.00%	\$32,950.00	7.32%	(\$30,043.00)	-6.68%
2003	C14461	\$2,549,141.55	\$101,965.66	4.00%	\$0.00	0.00%	(\$101,965.66)	-4.00%
2003	C14462	\$1,762,237.94	\$35,244.76	2.00%	\$0.00	0.00%	(\$35,244.76)	-2.00%
2003	C14463	\$1,798,406.62	\$35,968.13	2.00%	\$36,610.20	2.04%	\$642.07	0.04%
2003	C14511	\$304,019.87	\$6,080.40	2.00%	\$46,898.60	15.43%	\$40,818.20	13.43%
2003	C14530	\$637,791.98	\$44,645.44	7.00%	\$0.00	0.00%	(\$44,645.44)	-7.00%
		<b>\$270,463,887</b>	<b>\$20,526,292</b>	<b>7.59%</b>	<b>\$28,083,954</b>	<b>10.38%</b>	<b>\$7,557,662</b>	<b>2.79%</b>
<b>2004</b>								
2004	C11723	\$2,069,143.37	\$206,914.34	10.00%	\$149,550.90	7.23%	(\$57,363.44)	-2.77%
2004	C12022	\$2,529,827.73	\$252,982.77	10.00%	\$287,657.34	11.37%	\$34,674.57	1.37%
2004	C12322R	\$6,326,718.25	\$759,206.19	12.00%	\$251,594.38	3.98%	(\$507,611.81)	-8.02%
2004	C12418	\$15,581,590.13	\$2,025,606.72	13.00%	\$1,656,886.77	10.63%	(\$368,719.95)	-2.37%
2004	C12512	\$851,494.65	\$85,149.47	10.00%	\$306,829.80	36.03%	\$221,680.34	26.03%
2004	C12797	\$1,342,079.19	\$134,207.92	10.00%	\$173,407.38	12.92%	\$39,199.46	2.92%
2004	C12811	\$712,644.60	\$64,138.01	9.00%	\$90,623.00	12.72%	\$26,484.99	3.72%
2004	C12862	\$493,166.50	\$98,633.30	20.00%	\$68,544.72	13.90%	(\$30,088.58)	-6.10%
2004	C12966	\$2,675,014.35	\$107,000.57	4.00%	\$228,857.00	8.56%	\$121,856.43	4.56%
2004	C13216	\$5,191,229.81	\$467,210.68	9.00%	\$1,013,604.57	19.53%	\$546,393.89	10.53%
2004	C13358	\$972,522.13	\$77,801.77	8.00%	\$170,942.15	17.58%	\$93,140.38	9.58%
2004	C13359	\$1,122,928.60	\$168,439.29	15.00%	\$201,062.50	17.91%	\$32,623.21	2.91%
2004	C13472	\$3,840,371.95	\$499,248.35	13.00%	\$123,870.50	3.23%	(\$375,377.85)	-9.77%
2004	C13496R	\$1,033,650.00	\$103,365.00	10.00%	\$633,572.63	61.29%	\$530,207.63	51.29%
2004	C13500-ALT	\$15,807,428.41	\$2,213,039.98	14.00%	\$770,287.99	4.87%	(\$1,442,751.99)	-9.13%
2004	C13535	\$7,817,860.78	\$390,893.04	5.00%	\$361,487.03	4.62%	(\$29,406.01)	-0.38%
2004	C13568	\$13,055,555.00	\$1,958,333.25	15.00%	\$1,273,875.65	9.76%	(\$684,457.60)	-5.24%
2004	C13594R	\$3,131,076.40	\$375,729.17	12.00%	\$859,613.50	27.45%	\$483,884.33	15.45%
2004	C13622	\$13,199,280.10	\$1,451,920.81	11.00%	\$419,881.94	3.18%	(\$1,032,038.87)	-7.82%
2004	C13818	\$4,873,435.70	\$243,671.79	5.00%	\$463,218.21	9.50%	\$219,546.43	4.50%
2004	C13857	\$913,382.85	\$118,739.77	13.00%	\$107,083.00	11.72%	(\$11,656.77)	-1.28%
2004	C13885B	\$3,172,912.70	\$317,291.27	10.00%	\$413,622.00	13.04%	\$96,330.73	3.04%
2004	C13898	\$9,822,222.22	\$982,222.22	10.00%	\$598,926.26	6.10%	(\$383,295.96)	-3.90%
2004	C13957	\$1,112,323.90	\$155,725.35	14.00%	\$176,439.03	15.86%	\$20,713.68	1.86%
2004	C13961	\$2,080,457.61	\$228,850.34	11.00%	\$197,571.34	9.50%	(\$31,279.00)	-1.50%

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<b>2004</b>								
2004	C13967	\$6,773,273.49	\$677,327.35	10.00%	\$208,172.38	3.07%	(\$469,154.97)	-6.93%
2004	C13968	\$3,742,443.82	\$261,971.07	7.00%	\$115,279.47	3.08%	(\$146,691.60)	-3.92%
2004	C13977	\$3,183,834.35	\$63,676.69	2.00%	\$505,525.08	15.88%	\$441,848.39	13.88%
2004	C14135	\$1,328,899.94	\$199,334.99	15.00%	\$276,868.21	20.83%	\$77,533.22	5.83%
2004	C14146	\$2,480,778.27	\$124,038.91	5.00%	\$182,764.55	7.37%	\$58,725.64	2.37%
2004	C14149R	\$1,773,238.40	\$230,520.99	13.00%	\$481,953.72	27.18%	\$251,432.73	14.18%
2004	C14150	\$1,466,997.31	\$117,359.78	8.00%	\$132,013.00	9.00%	\$14,653.22	1.00%
2004	C14208	\$4,015,672.71	\$120,470.18	3.00%	\$85,667.87	2.13%	(\$34,802.31)	-0.87%
2004	C14209	\$2,300,381.95	\$92,015.28	4.00%	\$259,145.07	11.27%	\$167,129.79	7.27%
2004	C14212	\$2,557,928.70	\$332,530.73	13.00%	\$172,489.35	6.74%	(\$160,041.38)	-6.26%
2004	C14213	\$3,660,904.93	\$219,654.30	6.00%	\$218,243.88	5.96%	(\$1,410.42)	-0.04%
2004	C14237	\$1,022,091.35	\$122,650.96	12.00%	\$197,463.29	19.32%	\$74,812.33	7.32%
2004	C14238	\$2,083,604.60	\$270,868.60	13.00%	\$230,682.44	11.07%	(\$40,186.16)	-1.93%
2004	C14239	\$1,269,980.46	\$177,797.26	14.00%	\$202,472.48	15.94%	\$24,675.22	1.94%
2004	C14240	\$1,831,904.50	\$238,147.59	13.00%	\$256,059.14	13.98%	\$17,911.56	0.98%
2004	C14241	\$1,586,248.25	\$158,624.83	10.00%	\$165,449.55	10.43%	\$6,824.72	0.43%
2004	C14242	\$3,218,889.89	\$418,455.69	13.00%	\$25,289.43	0.79%	(\$393,166.26)	-12.21%
2004	C14243	\$2,131,812.90	\$277,135.68	13.00%	\$203,197.60	9.53%	(\$73,938.08)	-3.47%
2004	C14266	\$2,495,000.00	\$249,500.00	10.00%	\$558,461.52	22.38%	\$308,961.52	12.38%
2004	C14282	\$886,074.14	\$97,468.16	11.00%	\$121,886.00	13.76%	\$24,417.84	2.76%
2004	C14372	\$570,579.19	\$57,057.92	10.00%	\$0.00	0.00%	(\$57,057.92)	-10.00%
2004	C14381	\$860,821.65	\$60,257.52	7.00%	\$78,362.30	9.10%	\$18,104.78	2.10%
2004	C14400	\$297,950.00	\$29,795.00	10.00%	\$58,277.02	19.56%	\$28,482.02	9.56%
2004	C14426	\$1,463,025.85	\$87,781.55	6.00%	\$34,515.00	2.36%	(\$53,266.55)	-3.64%
2004	C14464	\$10,221,497.65	\$1,124,364.74	11.00%	\$1,318,090.42	12.90%	\$193,725.68	1.90%
2004	C14482	\$21,876,939.55	\$3,281,540.93	15.00%	\$1,908,940.23	8.73%	(\$1,372,600.70)	-6.27%
2004	C14483	\$7,163,679.84	\$286,547.19	4.00%	\$483,069.10	6.74%	\$196,521.91	2.74%
2004	C14510	\$399,310.00	\$15,972.40	4.00%	\$38,860.00	9.73%	\$22,887.60	5.73%
2004	C14513	\$156,568.50	\$15,656.85	10.00%	\$9,755.50	6.23%	(\$5,901.35)	-3.77%
2004	C14528	\$5,259,879.05	\$315,592.74	6.00%	\$881,364.14	16.76%	\$565,771.40	10.76%
2004	C14549	\$2,716,510.75	\$162,990.65	6.00%	\$1,141,638.00	42.03%	\$978,647.36	36.03%
2004	C14552	\$4,459,369.25	\$267,562.16	6.00%	\$436,265.50	9.78%	\$168,703.35	3.78%
2004	C14560	\$2,671,609.00	\$53,432.18	2.00%	\$394,129.66	14.75%	\$340,697.48	12.75%
2004	C14579R	\$965,714.50	\$144,857.18	15.00%	\$145,645.00	15.08%	\$787.83	0.08%
2004	C14587	\$2,797,791.89	\$307,757.11	11.00%	\$673,461.25	24.07%	\$365,704.14	13.07%
2004	C14606R	\$8,981,182.46	\$359,247.30	4.00%	\$2,180,286.77	24.28%	\$1,821,039.47	20.28%

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<b>2004</b>								
2004	C14613	\$4,034,586.35	\$524,496.23	13.00%	\$744,139.08	18.44%	\$219,642.85	5.44%
2004	C14616	\$692,517.94	\$69,251.79	10.00%	\$125,081.11	18.06%	\$55,829.32	8.06%
2004	C14624	\$1,267,374.26	\$152,084.91	12.00%	\$443,556.13	35.00%	\$291,471.22	23.00%
2004	C14626	\$753,539.95	\$90,424.79	12.00%	\$146,790.55	19.48%	\$56,365.76	7.48%
2004	C14638	\$849,869.40	\$84,986.94	10.00%	\$60,261.70	7.09%	(\$24,725.24)	-2.91%
2004	C14657	\$5,191,685.47	\$519,168.55	10.00%	\$1,388,072.06	26.74%	\$868,903.51	16.74%
2004	C14661	\$903,772.20	\$180,754.44	20.00%	\$0.00	0.00%	(\$180,754.44)	-20.00%
2004	C14676	\$414,822.63	\$41,482.26	10.00%	\$0.00	0.00%	(\$41,482.26)	-10.00%
2004	C14690	\$1,543,440.90	\$77,172.05	5.00%	\$102,704.00	6.65%	\$25,531.96	1.65%
2004	C14691	\$1,762,456.25	\$70,498.25	4.00%	\$283,582.57	16.09%	\$213,084.32	12.09%
2004	C14692	\$1,526,492.50	\$76,324.63	5.00%	\$188,107.55	12.32%	\$111,782.93	7.32%
2004	C14700	\$2,153,005.84	\$129,180.35	6.00%	\$419,979.50	19.51%	\$290,799.15	13.51%
2004	C14706	\$4,582,362.55	\$320,765.38	7.00%	\$632,755.19	13.81%	\$311,989.81	6.81%
2004	C14708	\$2,657,256.14	\$265,725.61	10.00%	\$159,972.30	6.02%	(\$105,753.31)	-3.98%
2004	C14709	\$1,138,186.32	\$113,818.63	10.00%	\$261,932.84	23.01%	\$148,114.21	13.01%
2004	C14714	\$459,745.75	\$27,584.75	6.00%	\$34,688.23	7.55%	\$7,103.49	1.55%
2004	C14716	\$391,282.25	\$19,564.11	5.00%	\$0.00	0.00%	(\$19,564.11)	-5.00%
2004	C14736	\$308,436.12	\$40,096.70	13.00%	\$71,711.75	23.25%	\$31,615.05	10.25%
2004	C14759R	\$383,745.49	\$38,374.55	10.00%	\$36,693.00	9.56%	(\$1,681.55)	-0.44%
2004	C14775	\$1,261,139.90	\$88,279.79	7.00%	\$0.00	0.00%	(\$88,279.79)	-7.00%
2004	C14776R	\$1,388,976.00	\$83,338.56	6.00%	\$11,375.00	0.82%	(\$71,963.56)	-5.18%
2004	C14795	\$3,309,755.45	\$99,292.66	3.00%	\$0.00	0.00%	(\$99,292.66)	-3.00%
2004	C14798	\$649,049.49	\$45,433.46	7.00%	\$147,312.24	22.70%	\$101,878.78	15.70%
2004	C14805	\$113,692.50	\$11,369.25	10.00%	\$11,522.92	10.14%	\$153.67	0.14%
2004	C14806	\$2,205,576.20	\$110,278.81	5.00%	\$24,471.20	1.11%	(\$85,807.61)	-3.89%
2004	C14814	\$478,213.90	\$38,257.11	8.00%	\$76,066.20	15.91%	\$37,809.09	7.91%
2004	C14822	\$5,181,045.10	\$466,294.06	9.00%	\$2,127,532.43	41.06%	\$1,661,238.37	32.06%
2004	C14832	\$1,047,777.00	\$62,866.62	6.00%	\$87,482.00	8.35%	\$24,615.38	2.35%
2004	C14833	\$737,737.00	\$44,264.22	6.00%	\$53,548.00	7.26%	\$9,283.78	1.26%
2004	C14948	\$1,349,754.00	\$134,975.40	10.00%	\$140,210.00	10.39%	\$5,234.60	0.39%
2004	C14982	\$476,475.00	\$71,471.25	15.00%	\$105,310.00	22.10%	\$33,838.75	7.10%
2004	C14992	\$324,016.80	\$51,842.69	16.00%	\$74,806.00	23.09%	\$22,963.31	7.09%
2004	C15019	\$1,416,858.00	\$155,854.38	11.00%	\$146,750.40	10.36%	(\$9,103.98)	-0.64%
		<b>\$291,355,351</b>	<b>\$28,811,857</b>	<b>9.89%</b>	<b>\$33,487,167.46</b>	<b>11.49%</b>	<b>\$4,675,310</b>	<b>1.60%</b>

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<b>2005</b>								
2005	C12560	\$3,679,885.56	\$331,189.70	9.00%	\$554,723.32	15.07%	\$223,533.62	6.07%
2005	C12810	\$1,577,525.55	\$110,426.79	7.00%	\$142,037.58	9.00%	\$31,610.79	2.00%
2005	C13201	\$1,136,871.39	\$68,212.28	6.00%	\$104,274.30	9.17%	\$36,062.02	3.17%
2005	C13224R	\$4,772,309.08	\$477,230.91	10.00%	\$1,478,555.00	30.98%	\$1,001,324.09	20.98%
2005	C13506R	\$2,856,297.60	\$171,377.86	6.00%	\$536,439.50	18.78%	\$365,061.64	12.78%
2005	C13605	\$1,567,370.34	\$31,347.41	2.00%	\$457,420.86	29.18%	\$426,073.45	27.18%
2005	C13697	\$3,475,008.70	\$417,001.04	12.00%	\$745,765.46	21.46%	\$328,764.42	9.46%
2005	C13855	\$2,352,913.40	\$235,291.34	10.00%	\$120,784.05	5.13%	(\$114,507.29)	-4.87%
2005	C13923T	\$3,170,919.62	\$285,382.77	9.00%	\$155,291.42	4.90%	(\$130,091.35)	-4.10%
2005	C13960	\$3,109,987.90	\$186,599.27	6.00%	\$210,830.90	6.78%	\$24,231.63	0.78%
2005	C13970T-ALT A	\$11,334,604.05	\$1,020,114.36	9.00%	\$1,096,217.05	9.67%	\$76,102.69	0.67%
2005	C14081	\$4,182,533.00	\$167,301.32	4.00%	\$100,340.49	2.40%	(\$66,960.83)	-1.60%
2005	C14096	\$1,009,760.15	\$80,780.81	8.00%	\$161,482.00	15.99%	\$80,701.19	7.99%
2005	C14136	\$612,591.54	\$79,636.90	13.00%	\$212,651.64	34.71%	\$133,014.74	21.71%
2005	C14211	\$1,210,936.15	\$133,202.98	11.00%	\$133,202.88	11.00%	(\$0.10)	0.00%
2005	C14214R	\$5,628,548.15	\$225,141.93	4.00%	\$146,855.05	2.61%	(\$78,286.88)	-1.39%
2005	C14234	\$6,106,038.53	\$732,724.62	12.00%	\$500,459.94	8.20%	(\$232,264.68)	-3.80%
2005	C14303R	\$3,803,294.94	\$342,296.54	9.00%	\$816,979.61	21.48%	\$474,683.07	12.48%
2005	C14315	\$5,774,003.75	\$404,180.26	7.00%	\$375,360.29	6.50%	(\$28,819.97)	-0.50%
2005	C14322	\$565,119.90	\$28,256.00	5.00%	\$83,035.00	14.69%	\$54,779.01	9.69%
2005	C14507	\$2,342,259.14	\$93,690.37	4.00%	\$94,240.88	4.02%	\$550.51	0.02%
2005	C14527R	\$1,130,569.00	\$135,668.28	12.00%	\$256,268.00	22.67%	\$120,599.72	10.67%
2005	C14529	\$5,076,780.72	\$507,678.07	10.00%	\$644,135.62	12.69%	\$136,457.55	2.69%
2005	C14584	\$2,059,396.33	\$82,375.85	4.00%	\$167,785.27	8.15%	\$85,409.42	4.15%
2005	C14610	\$1,270,374.57	\$139,741.20	11.00%	\$305,727.92	24.07%	\$165,986.72	13.07%
2005	C14611	\$781,716.56	\$101,623.15	13.00%	\$239,761.20	30.67%	\$138,138.05	17.67%
2005	C14612	\$2,017,379.82	\$282,433.17	14.00%	\$220,071.48	10.91%	(\$62,361.69)	-3.09%
2005	C14618	\$929,415.50	\$111,529.86	12.00%	\$135,391.06	14.57%	\$23,861.20	2.57%
2005	C14619	\$1,546,116.80	\$185,534.02	12.00%	\$256,313.94	16.58%	\$70,779.92	4.58%
2005	C14620	\$1,637,466.38	\$196,495.97	12.00%	\$313,248.44	19.13%	\$116,752.47	7.13%
2005	C14621	\$387,890.95	\$46,546.91	12.00%	\$96,072.34	24.77%	\$49,525.43	12.77%
2005	C14623	\$1,746,398.10	\$209,567.77	12.00%	\$125,026.41	7.16%	(\$84,541.36)	-4.84%
2005	C14625	\$869,601.10	\$95,656.12	11.00%	\$236,633.50	27.21%	\$140,977.38	16.21%
2005	C14627	\$1,071,133.05	\$128,535.97	12.00%	\$301,997.33	28.19%	\$173,461.36	16.19%
2005	C14628	\$1,049,682.22	\$125,961.87	12.00%	\$332,029.75	31.63%	\$206,067.88	19.63%
2005	C14630	\$2,223,419.03	\$266,810.28	12.00%	\$346,485.01	15.58%	\$79,674.73	3.58%

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<b>2005</b>								
2005	C14632	\$2,555,806.67	\$306,696.80	12.00%	\$495,136.38	19.37%	\$188,439.58	7.37%
2005	C14636	\$3,305,627.05	\$363,618.98	11.00%	\$236,270.00	7.15%	(\$127,348.98)	-3.85%
2005	C14663R	\$4,668,074.45	\$466,807.45	10.00%	\$663,600.67	14.22%	\$196,793.23	4.22%
2005	C14687	\$4,147,132.30	\$414,713.23	10.00%	\$0.00	0.00%	(\$414,713.23)	-10.00%
2005	C14698	\$5,840,671.25	\$350,440.28	6.00%	\$873,513.31	14.96%	\$523,073.04	8.96%
2005	C14712	\$5,394,890.70	\$323,693.44	6.00%	\$918,208.34	17.02%	\$594,514.90	11.02%
2005	C14783R	\$427,905.00	\$42,790.50	10.00%	\$92,970.83	21.73%	\$50,180.33	11.73%
2005	C14787	\$1,888,843.16	\$226,661.18	12.00%	\$187,076.29	9.90%	(\$39,584.89)	-2.10%
2005	C14819	\$845,714.28	\$93,028.57	11.00%	\$156,925.00	18.56%	\$63,896.43	7.56%
2005	C14838	\$8,279,513.82	\$1,324,722.21	16.00%	\$1,882,354.84	22.74%	\$557,632.63	6.74%
2005	C14849	\$4,972,207.50	\$596,664.90	12.00%	\$6,219.60	0.13%	(\$590,445.30)	-11.87%
2005	C14850	\$2,163,997.50	\$173,119.80	8.00%	\$119,734.00	5.53%	(\$53,385.80)	-2.47%
2005	C14851-ALT	\$1,887,632.20	\$113,257.93	6.00%	\$87,186.00	4.62%	(\$26,071.93)	-1.38%
2005	C14852	\$1,637,804.05	\$114,646.28	7.00%	\$115,704.78	7.06%	\$1,058.50	0.06%
2005	C14914	\$3,737,519.60	\$186,875.98	5.00%	\$419,136.44	11.21%	\$232,260.46	6.21%
2005	C14935R	\$4,724,744.98	\$425,227.05	9.00%	\$669,376.76	14.17%	\$244,149.71	5.17%
2005	C14938	\$494,704.00	\$24,735.20	5.00%	\$61,490.56	12.43%	\$36,755.36	7.43%
2005	C14950	\$2,712,022.25	\$189,841.56	7.00%	\$277,171.06	10.22%	\$87,329.50	3.22%
2005	C14951	\$1,243,328.10	\$136,766.09	11.00%	\$203,877.10	16.40%	\$67,111.01	5.40%
2005	C14953	\$115,881.00	\$12,746.91	11.00%	\$9,646.10	8.32%	(\$3,100.81)	-2.68%
2005	C15008	\$339,099.15	\$33,909.92	10.00%	\$9,345.00	2.76%	(\$24,564.92)	-7.24%
2005	C15009	\$778,803.30	\$38,940.17	5.00%	\$105,591.00	13.56%	\$66,650.84	8.56%
2005	C15017	\$2,370,229.77	\$165,916.08	7.00%	\$47,540.81	2.01%	(\$118,375.27)	-4.99%
2005	C15027-ALT	\$2,815,815.20	\$281,581.52	10.00%	\$350,594.00	12.45%	\$69,012.48	2.45%
2005	C15028R	\$1,797,383.69	\$53,921.51	3.00%	\$199,915.00	11.12%	\$145,993.49	8.12%
2005	C15030	\$3,321,770.28	\$166,088.51	5.00%	\$641,031.67	19.30%	\$474,943.16	14.30%
2005	C15031R	\$1,082,725.42	\$97,445.29	9.00%	\$74,125.00	6.85%	(\$23,320.29)	-2.15%
2005	C15032	\$5,132,660.53	\$205,306.42	4.00%	\$863,228.17	16.82%	\$657,921.75	12.82%
2005	C15033	\$1,059,492.20	\$84,759.38	8.00%	\$211,286.81	19.94%	\$126,527.43	11.94%
2005	C15034	\$1,158,513.82	\$57,925.69	5.00%	\$260,107.00	22.45%	\$202,181.31	17.45%
2005	C15035	\$1,023,605.46	\$20,472.11	2.00%	\$105,280.20	10.29%	\$84,808.09	8.29%
2005	C15039	\$3,699,713.66	\$443,965.64	12.00%	\$779,739.40	21.08%	\$335,773.76	9.08%
2005	C15053	\$955,736.50	\$86,016.29	9.00%	\$120,549.00	12.61%	\$34,532.72	3.61%
2005	C15064R	\$527,240.00	\$36,906.80	7.00%	\$58,175.00	11.03%	\$21,268.20	4.03%
2005	C15066	\$2,959,662.00	\$88,789.86	3.00%	\$211,334.02	7.14%	\$122,544.16	4.14%
2005	C15072	\$520,410.00	\$67,653.30	13.00%	\$72,380.00	13.91%	\$4,726.70	0.91%

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<b>2005</b>								
2005	C15074	\$449,882.50	\$13,496.48	3.00%	\$130,775.50	29.07%	\$117,279.03	26.07%
2005	C15076	\$255,000.00	\$10,200.00	4.00%	\$66,075.00	25.91%	\$55,875.00	21.91%
2005	C15080	\$322,191.60	\$38,662.99	12.00%	\$45,435.00	14.10%	\$6,772.01	2.10%
2005	C15110	\$190,970.00	\$9,548.50	5.00%	\$51,817.00	27.13%	\$42,268.50	22.13%
2005	C15139R	\$5,847,854.42	\$643,263.99	11.00%	\$1,235,986.62	21.14%	\$592,722.63	10.14%
2005	C15150	\$2,319,776.85	\$115,988.84	5.00%	\$166,970.36	7.20%	\$50,981.52	2.20%
2005	C15155R	\$13,966,285.67	\$698,314.28	5.00%	\$388,494.50	2.78%	(\$309,819.78)	-2.22%
2005	C15156	\$1,913,643.85	\$210,500.82	11.00%	\$71,701.85	3.75%	(\$138,798.97)	-7.25%
2005	C15157	\$2,557,832.76	\$332,518.26	13.00%	\$319,907.52	12.51%	(\$12,610.74)	-0.49%
2005	C15158	\$3,184,433.35	\$95,533.00	3.00%	\$501,182.32	15.74%	\$405,649.32	12.74%
2005	C15161	\$442,405.30	\$13,272.16	3.00%	\$58,948.70	13.32%	\$45,676.54	10.32%
2005	C15162	\$3,943,515.25	\$236,610.92	6.00%	\$331,839.90	8.41%	\$95,228.99	2.41%
2005	C15169	\$538,822.00	\$21,552.88	4.00%	\$43,200.00	8.02%	\$21,647.12	4.02%
2005	C15175	\$217,712.00	\$10,885.60	5.00%	\$20,061.00	9.21%	\$9,175.40	4.21%
2005	C15180	\$193,500.00	\$15,480.00	8.00%	\$8,700.00	4.50%	(\$6,780.00)	-3.50%
2005	C15199	\$48,230.00	\$3,858.40	8.00%	\$12,998.00	26.95%	\$9,139.60	18.95%
2005	C15203RB	\$828,332.40	\$74,549.92	9.00%	\$127,009.71	15.33%	\$52,459.79	6.33%
2005	C15204RA	\$496,885.90	\$34,782.01	7.00%	\$0.00	0.00%	(\$34,782.01)	-7.00%
2005	C15205R	\$1,789,459.80	\$143,156.78	8.00%	\$448,102.72	25.04%	\$304,945.94	17.04%
2005	C15223	\$582,604.67	\$11,652.09	2.00%	\$59,778.00	10.26%	\$48,125.91	8.26%
2005	C15225	\$587,654.00	\$29,382.70	5.00%	\$50,099.29	8.53%	\$20,716.59	3.53%
2005	C15289	\$407,512.36	\$12,225.37	3.00%	\$0.00	0.00%	(\$12,225.37)	-3.00%
2005	C15369	\$986,750.00	\$19,735.00	2.00%	\$62,715.00	6.36%	\$42,980.00	4.36%
2005	C15433	\$2,933,333.55	\$146,666.68	5.00%	\$320,982.10	10.94%	\$174,315.42	5.94%
		<b>\$229,657,588</b>	<b>\$18,996,034</b>	<b>8.27%</b>	<b>\$28,312,495</b>	<b>12.33%</b>	<b>\$9,316,460</b>	<b>4.06%</b>
<b>2006</b>								
2006	C11725	\$4,291,121.42	\$343,289.71	8.00%	\$364,783.37	8.50%	\$21,493.66	0.50%
2006	C12623	\$35,949,933.08	\$3,594,993.31	10.00%	\$4,284,170.75	11.92%	\$689,177.44	1.92%
2006	C13129R	\$18,936,708.95	\$1,514,936.72	8.00%	\$1,897,881.31	10.02%	\$382,944.59	2.02%
2006	C13289	\$17,483,249.34	\$1,573,492.44	9.00%	\$2,000,859.23	11.44%	\$427,366.79	2.44%
2006	C13487RA	\$5,167,146.92	\$206,685.88	4.00%	\$1,900,068.30	36.77%	\$1,693,382.42	32.77%
2006	C14086	\$1,286,055.50	\$38,581.67	3.00%	\$102,678.00	7.98%	\$64,096.34	4.98%
2006	C14087	\$986,717.70	\$69,070.24	7.00%	\$254,833.40	25.83%	\$185,763.16	18.83%
2006	C14347R	\$2,530,719.40	\$151,843.16	6.00%	\$228,397.00	9.02%	\$76,553.84	3.02%
2006	C14368	\$1,865,079.02	\$149,206.32	8.00%	\$636,573.08	34.13%	\$487,366.76	26.13%

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<b>2006</b>								
2006	C14416	\$3,921,892.87	\$470,627.14	12.00%	\$853,607.18	21.77%	\$382,980.04	9.77%
2006	C14478	\$4,354,793.50	\$261,287.61	6.00%	\$386,592.45	8.88%	\$125,304.84	2.88%
2006	C14551RA-ALT	\$36,907,794.90	\$4,428,935.39	12.00%	\$3,562,564.19	9.65%	(\$866,371.20)	-2.35%
2006	C14614	\$3,176,939.60	\$317,693.96	10.00%	\$531,522.70	16.73%	\$213,828.74	6.73%
2006	C14615	\$1,817,381.45	\$145,390.52	8.00%	\$1,078,792.51	59.36%	\$933,401.99	51.36%
2006	C14617	\$1,721,275.30	\$206,553.04	12.00%	\$878,042.41	51.01%	\$671,489.37	39.01%
2006	C14633	\$3,260,892.51	\$326,089.25	10.00%	\$497,584.97	15.26%	\$171,495.72	5.26%
2006	C14635	\$1,098,540.40	\$131,824.85	12.00%	\$173,531.00	15.80%	\$41,706.15	3.80%
2006	C14773R	\$223,802.70	\$8,952.11	4.00%	\$63,561.40	28.40%	\$54,609.29	24.40%
2006	C14777	\$6,601,236.02	\$792,148.32	12.00%	\$2,373,121.81	35.95%	\$1,580,973.49	23.95%
2006	C14811	\$17,618,378.14	\$1,761,837.81	10.00%	\$527,000.00	2.99%	(\$1,234,837.81)	-7.01%
2006	C14829	\$2,875,949.04	\$230,075.92	8.00%	\$91,744.69	3.19%	(\$138,331.23)	-4.81%
2006	C14890	\$5,117,945.00	\$511,794.50	10.00%	\$650,797.71	12.72%	\$139,003.21	2.72%
2006	C14930R	\$1,582,889.61	\$79,144.48	5.00%	\$172,328.04	10.89%	\$93,183.56	5.89%
2006	C14942R	\$8,048,977.96	\$885,387.58	11.00%	\$1,201,042.38	14.92%	\$315,654.80	3.92%
2006	C14981	\$174,645.00	\$12,225.15	7.00%	\$19,905.00	11.40%	\$7,679.85	4.40%
2006	C14986	\$12,054,086.36	\$964,326.91	8.00%	\$1,318,199.85	10.94%	\$353,872.94	2.94%
2006	C15023	\$1,419,027.30	\$156,093.00	11.00%	\$221,168.45	15.59%	\$65,075.45	4.59%
2006	C15061	\$425,058.20	\$29,754.07	7.00%	\$66,270.00	15.59%	\$36,515.93	8.59%
2006	C15067RB	\$4,083,618.20	\$122,508.55	3.00%	\$309,411.00	7.58%	\$186,902.45	4.58%
2006	C15106	\$1,283,480.13	\$51,339.21	4.00%	\$258,921.68	20.17%	\$207,582.47	16.17%
2006	C15107R	\$1,373,363.18	\$68,668.16	5.00%	\$208,442.80	15.18%	\$139,774.64	10.18%
2006	C15109	\$1,047,081.00	\$125,649.72	12.00%	\$262,205.00	25.04%	\$136,555.28	13.04%
2006	C15137	\$6,249,303.40	\$624,930.34	10.00%	\$441,830.30	7.07%	(\$183,100.04)	-2.93%
2006	C15141	\$2,577,365.95	\$283,510.25	11.00%	\$393,852.00	15.28%	\$110,341.75	4.28%
2006	C15142	\$5,798,560.50	\$347,913.63	6.00%	\$739,330.45	12.75%	\$391,416.82	6.75%
2006	C15148	\$1,395,084.77	\$97,655.93	7.00%	\$195,563.81	14.02%	\$97,907.88	7.02%
2006	C15154	\$285,111.25	\$22,808.90	8.00%	\$152,798.13	53.59%	\$129,989.23	45.59%
2006	C15159RB	\$5,877,051.15	\$352,623.07	6.00%	\$788,559.18	13.42%	\$435,936.11	7.42%
2006	C15160	\$4,933,605.85	\$197,344.23	4.00%	\$534,870.90	10.84%	\$337,526.67	6.84%
2006	C15174R	\$2,567,642.00	\$256,764.20	10.00%	\$598,686.21	23.32%	\$341,922.01	13.32%
2006	C15179B	\$25,711,000.00	\$3,342,430.00	13.00%	\$5,282,498.95	20.55%	\$1,940,068.95	7.55%
2006	C15194	\$361,992.00	\$43,439.04	12.00%	\$108,191.00	29.89%	\$64,751.96	17.89%
2006	C15195	\$3,819,931.00	\$114,597.93	3.00%	\$250,770.00	6.56%	\$136,172.07	3.56%
2006	C15201S	\$11,405,683.50	\$1,140,568.35	10.00%	\$274,242.00	2.40%	(\$866,326.35)	-7.60%
2006	C15207	\$916,060.80	\$36,642.43	4.00%	\$175,685.73	19.18%	\$139,043.30	15.18%

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<b>2006</b>								
2006	C15209R	\$1,692,903.89	\$135,432.31	8.00%	\$272,356.86	16.09%	\$136,924.55	8.09%
2006	C15272	\$1,259,439.92	\$75,566.40	6.00%	\$72,042.11	5.72%	(\$3,524.29)	-0.28%
2006	C15290	\$4,062,848.89	\$203,142.44	5.00%	\$345,025.00	8.49%	\$141,882.56	3.49%
2006	C15319	\$753,599.00	\$22,607.97	3.00%	\$40,348.64	5.35%	\$17,740.67	2.35%
2006	C15320R	\$5,542,648.70	\$332,558.92	6.00%	\$243,188.64	4.39%	(\$89,370.28)	-1.61%
2006	C15321R	\$2,250,763.00	\$112,538.15	5.00%	\$64,500.03	2.87%	(\$48,038.12)	-2.13%
2006	C15338	\$1,088,555.26	\$21,771.11	2.00%	\$148,193.74	13.61%	\$126,422.63	11.61%
2006	C15349	\$2,040,422.08	\$122,425.32	6.00%	\$192,876.16	9.45%	\$70,450.84	3.45%
2006	C15358	\$1,204,160.88	\$132,457.70	11.00%	\$417,784.90	34.70%	\$285,327.20	23.70%
2006	C15359	\$1,726,368.40	\$172,636.84	10.00%	\$2,673.00	0.15%	(\$169,963.84)	-9.85%
2006	C15360	\$869,775.80	\$95,675.34	11.00%	\$117,283.13	13.48%	\$21,607.79	2.48%
2006	C15361	\$2,657,491.25	\$265,749.13	10.00%	\$398,664.68	15.00%	\$132,915.56	5.00%
2006	C15363	\$1,148,761.70	\$149,339.02	13.00%	\$128,268.00	11.17%	(\$21,071.02)	-1.83%
2006	C15365	\$4,123,078.13	\$164,923.13	4.00%	\$230,530.38	5.59%	\$65,607.25	1.59%
2006	C15392	\$249,400.90	\$44,892.16	18.00%	\$110,963.40	44.49%	\$66,071.24	26.49%
2006	C15428	\$2,467,100.00	\$222,039.00	9.00%	\$142,118.80	5.76%	(\$79,920.20)	-3.24%
2006	C15429	\$2,790,697.45	\$83,720.92	3.00%	\$139,203.17	4.99%	\$55,482.25	1.99%
2006	C15492	\$851,122.71	\$59,578.59	7.00%	\$15,946.30	1.87%	(\$43,632.29)	-5.13%
2006	C15498	\$396,235.00	\$31,698.80	8.00%	\$81,492.81	20.57%	\$49,794.01	12.57%
2006	C15507	\$548,670.08	\$54,867.01	10.00%	\$60,639.60	11.05%	\$5,772.59	1.05%
2006	C15510	\$674,674.00	\$20,240.22	3.00%	\$91,804.20	13.61%	\$71,563.98	10.61%
2006	C15515R	\$4,055,794.53	\$365,021.51	9.00%	\$228,294.08	5.63%	(\$136,727.43)	-3.37%
2006	C15517	\$5,198,924.79	\$363,924.74	7.00%	\$639,177.72	12.29%	\$275,252.98	5.29%
2006	C15525	\$106,620.00	\$14,926.80	14.00%	\$19,495.00	18.28%	\$4,568.20	4.28%
2006	C15526	\$97,243.28	\$8,751.90	9.00%	\$17,227.15	17.72%	\$8,475.25	8.72%
2006	C15527	\$141,591.12	\$16,990.93	12.00%	\$35,090.83	24.78%	\$18,099.90	12.78%
2006	C15545	\$392,973.00	\$7,859.46	2.00%	\$45,773.10	11.65%	\$37,913.64	9.65%
2006	C15552	\$1,077,385.97	\$107,738.60	10.00%	\$184,100.93	17.09%	\$76,362.33	7.09%
2006	C15560	\$871,333.63	\$34,853.35	4.00%	\$132,213.54	15.17%	\$97,360.19	11.17%
2006	C15562	\$5,730,737.98	\$171,922.14	3.00%	\$93,154.40	1.63%	(\$78,767.74)	-1.37%
2006	C15583	\$822,321.00	\$16,446.42	2.00%	\$103,140.00	12.54%	\$86,693.58	10.54%
2006	C15584	\$818,472.25	\$81,847.23	10.00%	\$84,392.00	10.31%	\$2,544.77	0.31%
2006	C15590	\$285,800.00	\$17,148.00	6.00%	\$66,654.07	23.32%	\$49,506.07	17.32%
2006	C15607	\$219,773.00	\$10,988.65	5.00%	\$54,511.00	24.80%	\$43,522.35	19.80%
2006	C15609	\$73,752.81	\$7,375.28	10.00%	\$21,359.15	28.96%	\$13,983.87	18.96%
2006	C15634	\$232,132.50	\$23,213.25	10.00%	\$0.00	0.00%	(\$23,213.25)	-10.00%

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis\_ RACE CONSCIOUS**  
**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
<b>2006</b>								
2006	C15645	\$1,031,180.75	\$123,741.69	12.00%	\$152,856.00	14.82%	\$29,114.31	2.82%
2006	C15654	\$442,891.65	\$44,289.17	10.00%	\$25,645.40	5.79%	(\$18,643.77)	-4.21%
2006	C15659R	\$703,241.80	\$14,064.84	2.00%	\$42,016.00	5.97%	\$27,951.16	3.97%
2006	C15662	\$1,711,875.71	\$205,425.09	12.00%	\$461,891.93	26.98%	\$256,466.84	14.98%
2006	C15675	\$380,390.50	\$49,450.77	13.00%	\$78,242.00	20.57%	\$28,791.24	7.57%
2006	C15808	\$293,462.00	\$14,673.10	5.00%	\$0.00	0.00%	(\$14,673.10)	-5.00%
2006	C15883	\$7,669,001.10	\$536,830.08	7.00%	\$495,630.00	6.46%	(\$41,200.08)	-0.54%
		<b>\$351,339,788</b>	<b>\$31,352,978</b>	<b>8.92%</b>	<b>\$43,610,248</b>	<b>12.41%</b>	<b>\$12,257,270</b>	<b>3.49%</b>
<b>2007</b>								
2007	C12491-ALT	\$6,110,462.25	\$244,418.49	4.00%	\$627,282.66	10.27%	\$382,864.17	6.27%
2007	C14277	\$3,809,936.40	\$266,695.55	7.00%	\$435,493.68	11.43%	\$168,798.13	4.43%
2007	C14417	\$2,297,514.54	\$321,652.04	14.00%	\$133,915.64	5.83%	(\$187,736.40)	-8.17%
2007	C14557	\$8,008,939.59	\$961,072.75	12.00%	\$2,337,611.88	29.19%	\$1,376,539.13	17.19%
2007	C14810	\$822,965.08	\$115,215.11	14.00%	\$327,375.43	39.78%	\$212,160.32	25.78%
2007	C14839	\$6,068,953.40	\$606,895.34	10.00%	\$1,589,926.89	26.20%	\$983,031.55	16.20%
2007	C14915	\$447,496.10	\$53,699.53	12.00%	\$114,966.50	25.69%	\$61,266.97	13.69%
2007	C14959-ALT	\$5,372,247.14	\$698,392.13	13.00%	\$389,155.61	7.24%	(\$309,236.52)	-5.76%
2007	C15095	\$8,628,074.05	\$517,684.44	6.00%	\$1,566,428.76	18.16%	\$1,048,744.32	12.16%
2007	C15146	\$5,794,298.35	\$347,657.90	6.00%	\$0.00	0.00%	(\$347,657.90)	-6.00%
2007	C15326	\$280,947.75	\$33,713.73	12.00%	\$42,105.00	14.99%	\$8,391.27	2.99%
2007	C15351	\$1,126,094.00	\$101,348.46	9.00%	\$261,681.00	23.24%	\$160,332.54	14.24%
2007	C15362	\$1,433,882.92	\$186,404.78	13.00%	\$298,594.90	20.82%	\$112,190.12	7.82%
2007	C15364	\$3,058,631.50	\$305,863.15	10.00%	\$586,907.82	19.19%	\$281,044.67	9.19%
2007	C15366	\$2,396,540.80	\$311,550.30	13.00%	\$343,746.61	14.34%	\$32,196.31	1.34%
2007	C15490	\$2,777,777.00	\$277,777.70	10.00%	\$291,066.50	10.48%	\$13,288.80	0.48%
2007	C15509	\$497,454.00	\$39,796.32	8.00%	\$59,109.88	11.88%	\$19,313.56	3.88%
2007	C15585	\$2,311,991.69	\$115,599.58	5.00%	\$145,787.39	6.31%	\$30,187.81	1.31%
2007	C15586	\$2,364,652.48	\$236,465.25	10.00%	\$197,773.90	8.36%	(\$38,691.35)	-1.64%
2007	C15601	\$1,780,011.01	\$35,600.22	2.00%	\$71,263.10	4.00%	\$35,662.88	2.00%
2007	C15618	\$2,797,888.90	\$307,767.78	11.00%	\$370,969.20	13.26%	\$63,201.42	2.26%
2007	C15621	\$1,063,566.55	\$138,263.65	13.00%	\$99,806.80	9.38%	(\$38,456.85)	-3.62%
2007	C15633	\$967,652.85	\$106,441.81	11.00%	\$246,875.15	25.51%	\$140,433.34	14.51%
2007	C15667	\$2,587,537.90	\$103,501.52	4.00%	\$183,116.60	7.08%	\$79,615.08	3.08%
2007	C15668	\$2,963,668.63	\$118,546.75	4.00%	\$166,897.60	5.63%	\$48,350.85	1.63%
2007	C15669	\$3,030,336.55	\$121,213.46	4.00%	\$424,969.07	14.02%	\$303,755.61	10.02%

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis\_ RACE CONSCIOUS**  
**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
<b>2007</b>								
2007	C15671	\$5,486,601.90	\$164,598.06	3.00%	\$918,341.80	16.74%	\$753,743.74	13.74%
2007	C15746	\$8,998,479.50	\$719,878.36	8.00%	\$716,762.04	7.97%	(\$3,116.32)	-0.03%
2007	C15747	\$734,582.00	\$73,458.20	10.00%	\$220,386.00	30.00%	\$146,927.80	20.00%
2007	C15748	\$528,135.17	\$42,250.81	8.00%	\$200,295.46	37.93%	\$158,044.65	29.93%
2007	C15766	\$2,877,507.36	\$374,075.96	13.00%	\$315,879.80	10.98%	(\$58,196.16)	-2.02%
2007	C15770	\$706,432.45	\$49,450.27	7.00%	\$76,219.42	10.79%	\$26,769.15	3.79%
2007	C15784R	\$1,561,305.75	\$140,517.52	9.00%	\$285,814.75	18.31%	\$145,297.23	9.31%
2007	C15832R	\$5,359,129.22	\$267,956.46	5.00%	\$852,892.34	15.91%	\$584,935.88	10.91%
2007	C15833	\$457,689.68	\$36,615.17	8.00%	\$53,475.77	11.68%	\$16,860.60	3.68%
2007	C15900	\$642,889.56	\$32,144.48	5.00%	\$64,923.00	10.10%	\$32,778.52	5.10%
2007	C15910	\$2,159,024.90	\$302,263.49	14.00%	\$237,896.65	11.02%	(\$64,366.84)	-2.98%
2007	C15919	\$4,354,792.70	\$87,095.85	2.00%	\$524,294.67	12.04%	\$437,198.82	10.04%
2007	C15922B	\$6,097,048.50	\$182,911.46	3.00%	\$707,809.56	11.61%	\$524,898.11	8.61%
2007	C15924	\$4,276,918.45	\$171,076.74	4.00%	\$868,946.65	20.32%	\$697,869.91	16.32%
2007	C15925R	\$3,238,445.00	\$259,075.60	8.00%	\$35,950.00	1.11%	(\$223,125.60)	-6.89%
2007	C15927	\$3,415,296.65	\$204,917.80	6.00%	\$296,569.71	8.68%	\$91,651.91	2.68%
2007	C15943	\$2,812,764.10	\$112,510.56	4.00%	\$74,244.20	2.64%	(\$38,266.36)	-1.36%
2007	C15967	\$1,832,020.35	\$54,960.61	3.00%	\$226,713.89	12.38%	\$171,753.28	9.38%
2007	C15976	\$1,063,692.61	\$21,273.85	2.00%	\$0.00	0.00%	(\$21,273.85)	-2.00%
2007	C15977	\$1,746,301.50	\$104,778.09	6.00%	\$167,970.00	9.62%	\$63,191.91	3.62%
2007	C16005	\$1,060,278.90	\$31,808.37	3.00%	\$139,181.27	13.13%	\$107,372.90	10.13%
2007	C16012	\$4,899,999.99	\$147,000.00	3.00%	\$253,750.67	5.18%	\$106,750.67	2.18%
2007	C16037	\$3,396,164.50	\$305,654.81	9.00%	\$345,052.50	10.16%	\$39,397.70	1.16%
2007	C16052	\$321,392.59	\$19,283.56	6.00%	\$20,706.50	6.44%	\$1,422.94	0.44%
2007	C16103	\$743,656.50	\$81,802.22	11.00%	\$96,271.00	12.95%	\$14,468.79	1.95%
2007	C16108	\$6,112,092.41	\$305,604.62	5.00%	\$438,436.24	7.17%	\$132,831.62	2.17%
2007	C16216	\$2,835,979.40	\$226,878.35	8.00%	\$493,929.00	17.42%	\$267,050.65	9.42%
2007	C16221B	\$1,633,683.00	\$49,010.49	3.00%	\$612,250.04	37.48%	\$563,239.55	34.48%
		<b>\$158,151,826</b>	<b>\$11,242,089</b>	<b>7.11%</b>	<b>\$20,557,791</b>	<b>13.00%</b>	<b>\$9,315,701</b>	<b>5.89%</b>
<b>TOTALS</b>		<b>\$1,586,938,815</b>	<b>\$131,077,114</b>	<b>8.26%</b>	<b>\$183,303,034</b>	<b>11.55%</b>	<b>\$52,225,920</b>	<b>3.29%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis\_Traffic Control Subcontractors**  
**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Goal Amount Achieved (Traffic Control)	Achieved Goal % (Traffic Control)	Goal Amount Achieved (Other Work Codes)	Achieved Goal % (Other Work Codes)
<b>2002</b>								
2002	C11729	\$724,999.30	\$43,499.96	6.00%	\$55,630.00	7.67%	\$34,304.56	4.73%
2002	C12124	\$1,688,523.83	\$135,081.91	8.00%	\$0.00	0.00%	\$59,479.91	3.52%
2002	C12278	\$3,988,411.95	\$119,652.36	3.00%	\$405,771.00	10.17%	\$384,864.00	9.65%
2002	C12287	\$7,850,406.60	\$785,040.66	10.00%	\$0.00	0.00%	\$445,943.40	5.68%
2002	C12394	\$1,253,905.03	\$137,929.55	11.00%	\$75,870.53	6.05%	\$93,253.07	7.44%
2002	C12404	\$3,958,666.79	\$237,520.01	6.00%	\$186,679.79	4.72%	\$192,333.76	4.86%
2002	C12475	\$1,862,673.83	\$204,894.12	11.00%	\$0.00	0.00%	\$307,738.50	16.52%
2002	C12487	\$1,024,049.65	\$102,404.97	10.00%	\$127,312.60	12.43%	\$188,070.88	18.37%
2002	C12548	\$1,961,601.86	\$98,080.09	5.00%	\$84,480.50	4.31%	\$453,066.15	23.10%
2002	C12605	\$1,881,000.00	\$18,810.00	1.00%	\$0.00	0.00%	\$60,104.30	3.20%
2002	C12609	\$3,392,247.85	\$101,767.44	3.00%	\$248,518.00	7.33%	\$218,141.70	6.43%
2002	C12761	\$2,565,755.39	\$205,260.43	8.00%	\$144,482.00	5.63%	\$329,091.26	12.83%
2002	C12798	\$1,033,467.47	\$124,016.10	12.00%	\$0.00	0.00%	\$70,415.92	6.81%
2002	C12800R	\$3,429,025.30	\$308,612.28	9.00%	\$342,626.00	9.99%	\$648,162.70	18.90%
2002	C12834	\$3,714,553.86	\$185,727.69	5.00%	\$0.00	0.00%	\$309,575.56	8.33%
2002	C12859	\$789,707.35	\$78,970.74	10.00%	\$0.00	0.00%	\$36,282.66	4.59%
2002	C12864	\$2,234,663.10	\$223,466.31	10.00%	\$0.00	0.00%	\$371,021.25	16.60%
2002	C13017	\$1,730,183.68	\$86,509.18	5.00%	\$187,046.60	10.81%	\$53,472.10	3.09%
2002	C13066	\$3,796,020.05	\$417,562.21	11.00%	\$396,432.69	10.44%	\$73,475.64	1.94%
2002	C13086	\$7,896,906.40	\$236,907.19	3.00%	\$837,585.15	10.61%	\$1,316,170.91	16.67%
2002	C13228	\$9,268,350.00	\$185,367.00	2.00%	\$416,614.00	4.50%	\$84,671.78	0.91%
2002	C13229R	\$4,682,920.13	\$93,658.40	2.00%	\$304,654.11	6.51%	\$247,492.76	5.29%
2002	C13340	\$1,235,157.85	\$98,812.63	8.00%	\$109,621.65	8.88%	\$62,671.00	5.07%
2002	C13351	\$1,691,326.35	\$169,132.64	10.00%	\$0.00	0.00%	\$129,958.39	7.68%
2002	C13352	\$5,555,555.55	\$555,555.56	10.00%	\$0.00	0.00%	\$118,875.60	2.14%
2002	C13353	\$3,085,504.04	\$308,550.40	10.00%	\$165,770.00	5.37%	\$13,433.00	0.44%
2002	C13354	\$2,077,336.02	\$207,733.60	10.00%	\$211,831.30	10.20%	\$109,849.20	5.29%
2002	C13355	\$873,294.23	\$87,329.42	10.00%	\$69,960.00	8.01%	\$46,377.26	5.31%
2002	C13356	\$3,480,101.00	\$348,010.10	10.00%	\$164,226.50	4.72%	\$516,321.35	14.84%
2002	C13357	\$987,535.90	\$108,628.95	11.00%	\$102,670.00	10.40%	\$64,314.87	6.51%
2002	C13362	\$761,760.45	\$76,176.05	10.00%	\$0.00	0.00%	\$59,982.96	7.87%
2002	C13379	\$749,019.44	\$59,921.56	8.00%	\$0.00	0.00%	\$56,407.27	7.53%
2002	C13380	\$365,163.74	\$32,864.74	9.00%	\$32,905.50	9.01%	\$13,440.01	3.68%
2002	C13393	\$26,485,659.75	\$2,648,565.98	10.00%	\$54,967.33	0.21%	\$951,888.65	3.59%

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis\_Traffic Control Subcontractors**  
**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Goal Amount Achieved (Traffic Control)	Achieved Goal % (Traffic Control)	Goal Amount Achieved (Other Work Codes)	Achieved Goal % (Other Work Codes)
2002	C13434	\$1,999,951.60	\$119,997.10	6.00%	\$129,735.75	6.49%	\$157,078.53	7.85%
2002	C13435	\$2,324,395.00	\$232,439.50	10.00%	\$150,771.50	6.49%	\$602,544.05	25.92%
2002	C13439	\$2,299,963.60	\$229,996.36	10.00%	\$112,410.00	4.89%	\$188,708.00	8.20%
2002	C13446	\$953,560.40	\$76,284.83	8.00%	\$40,743.00	4.27%	\$0.00	0.00%
2002	C13449	\$3,269,421.95	\$196,165.32	6.00%	\$94,832.00	2.90%	\$641,152.70	19.61%
2002	C13479	\$1,856,026.01	\$111,361.56	6.00%	\$225,462.00	12.15%	\$0.00	0.00%
2002	C13480	\$19,878,331.75	\$397,566.64	2.00%	\$586,058.86	2.95%	\$377,371.01	1.90%
2002	C13486	\$2,398,706.10	\$95,948.24	4.00%	\$0.00	0.00%	\$53,949.73	2.25%
2002	C13494	\$1,348,660.45	\$134,866.05	10.00%	\$0.00	0.00%	\$162,665.15	12.06%
2002	C13504	\$858,502.10	\$17,170.04	2.00%	\$0.00	0.00%	\$0.00	0.00%
2002	C13507	\$6,837,444.05	\$683,744.41	10.00%	\$482,086.00	7.05%	\$735,920.50	10.76%
2002	C13513	\$2,567,807.80	\$256,780.78	10.00%	\$177,427.00	6.91%	\$196,026.50	7.63%
2002	C13522	\$6,129,972.67	\$183,899.18	3.00%	\$278,161.95	4.54%	\$299,900.27	4.89%
2002	C13523	\$397,795.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	C13529	\$11,133,682.51	\$1,558,715.55	14.00%	\$0.00	0.00%	\$998,187.75	8.97%
2002	C13534	\$2,972,311.96	\$0.00	0.00%	\$0.00	0.00%	\$531,449.20	17.88%
2002	C13540	\$14,256,937.08	\$285,138.74	2.00%	\$0.00	0.00%	\$853,444.00	5.99%
2002	C13549	\$1,143,488.15	\$114,348.82	10.00%	\$0.00	0.00%	\$26,850.00	2.35%
2002	C13551	\$2,316,067.47	\$23,160.67	1.00%	\$145,000.00	6.26%	\$316,612.60	13.67%
2002	C13569	\$3,430,285.30	\$137,211.41	4.00%	\$0.00	0.00%	\$9,610.50	0.28%
2002	C13573	\$8,094,501.12	\$809,450.11	10.00%	\$0.00	0.00%	\$714,204.80	8.82%
2002	C13578	\$1,981,378.60	\$138,696.50	7.00%	\$203,070.70	10.25%	\$7,022.03	0.35%
2002	C13595	\$45,566.00	\$0.00	0.00%	\$5,850.00	12.84%	\$0.00	0.00%
2002	C13689	\$1,787,872.75	\$125,151.09	7.00%	\$84,428.00	4.72%	\$42,187.50	2.36%
2002	C13733	\$2,250,209.34	\$247,523.03	11.00%	\$0.00	0.00%	\$349,952.24	15.55%
2002	C13735	\$806,402.22	\$80,640.22	10.00%	\$99,618.21	12.35%	\$70,566.22	8.75%
2002	C13751	\$684,783.25	\$75,326.16	11.00%	\$0.00	0.00%	\$0.00	0.00%
2002	C13756	\$740,205.00	\$59,216.40	8.00%	\$132,805.00	17.94%	\$0.00	0.00%
2002	C13775	\$542,669.00	\$32,560.14	6.00%	\$57,394.00	10.58%	\$207,175.00	38.18%
2002	C13785	\$1,580,034.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	C13786	\$433,384.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	C13788	\$1,973,008.43	\$157,840.67	8.00%	\$134,843.10	6.83%	\$11,446.00	0.58%
2002	C13790	\$453,532.00	\$13,605.96	3.00%	\$13,625.00	3.00%	\$48,000.00	10.58%
2002	C13804	\$9,818,081.20	\$1,079,988.93	11.00%	\$160,027.44	1.63%	\$482,192.75	4.91%
2002	C13817	\$3,143,089.80	\$188,585.39	6.00%	\$136,499.00	4.34%	\$34,988.00	1.11%

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis\_Traffic Control Subcontractors**  
**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Goal Amount Achieved (Traffic Control)	Achieved Goal % (Traffic Control)	Goal Amount Achieved (Other Work Codes)	Achieved Goal % (Other Work Codes)
2002	C13826	\$144,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	C13831	\$4,803,222.82	\$528,354.51	11.00%	\$250,628.50	5.22%	\$574,167.26	11.95%
2002	C13849	\$215,215.50	\$17,217.24	8.00%	\$40,510.00	18.82%	\$7,653.84	3.56%
2002	C13854	\$2,957,436.80	\$236,594.94	8.00%	\$139,768.00	4.73%	\$12,191.10	0.41%
2002	C13861	\$2,140,730.07	\$0.00	0.00%	\$177,475.60	8.29%	\$0.00	0.00%
2002	C13862	\$820,002.75	\$0.00	0.00%	\$0.00	0.00%	\$15,649.91	1.91%
2002	C13863	\$2,001,740.80	\$40,034.82	2.00%	\$160,625.00	8.02%	\$11,309.47	0.56%
2002	C13864	\$2,649,385.64	\$52,987.71	2.00%	\$208,961.00	7.89%	\$4,999.78	0.19%
2002	C13866	\$1,790,510.00	\$0.00	0.00%	\$104,845.00	5.86%	\$42,399.98	2.37%
2002	C13879	\$218,798.15	\$0.00	0.00%	\$30,494.50	13.94%	\$0.00	0.00%
2002	C13880	\$3,361,735.03	\$268,938.80	8.00%	\$185,570.00	5.52%	\$153,165.27	4.56%
2002	C13891	\$220,534.00	\$24,258.74	11.00%	\$36,031.00	16.34%	\$2,625.00	1.19%
2002	C13906	\$3,960,222.95	\$237,613.38	6.00%	\$162,957.22	4.11%	\$209,939.64	5.30%
2002	C13917	\$2,020,000.00	\$222,200.00	11.00%	\$0.00	0.00%	\$113,731.34	5.63%
2002	C13920	\$4,777,176.37	\$238,858.82	5.00%	\$0.00	0.00%	\$648,744.96	13.58%
2002	C13921	\$2,335,303.60	\$233,530.36	10.00%	\$172,042.00	7.37%	\$89,721.50	3.84%
2002	C13925	\$2,965,990.28	\$237,279.22	8.00%	\$259,817.50	8.76%	\$254,299.70	8.57%
2002	C13931	\$2,749,967.79	\$219,997.42	8.00%	\$137,546.00	5.00%	\$243,042.90	8.84%
2002	C13932	\$1,495,695.41	\$104,698.68	7.00%	\$0.00	0.00%	\$15,981.66	1.07%
2002	C13936	\$826,389.35	\$0.00	0.00%	\$92,510.00	11.19%	\$207,340.80	25.09%
2002	C13942	\$446,686.50	\$17,867.46	4.00%	\$12,983.00	2.91%	\$5,681.50	1.27%
2002	C13943	\$375,299.00	\$37,529.90	10.00%	\$73,290.00	19.53%	\$0.00	0.00%
2002	C13945	\$239,026.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	C13946	\$425,580.18	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2002	C13950	\$439,184.26	\$39,526.58	9.00%	\$75,005.40	17.08%	\$34,210.72	7.79%
2002	C13959	\$1,067,806.65	\$106,780.67	10.00%	\$84,070.00	7.87%	\$217,542.10	20.37%
2002	C13963	\$130,919.06	\$0.00	0.00%	\$26,120.50	19.95%	\$7,027.50	5.37%
2002	C13979	\$208,081.25	\$6,242.44	3.00%	\$0.00	0.00%	\$29,918.75	14.38%
2002	C13982	\$2,333,333.33	\$163,333.33	7.00%	\$128,626.00	5.51%	\$4,928.24	0.21%
2002	C14002	\$1,010,988.86	\$101,098.89	10.00%	\$53,225.29	5.26%	\$0.00	0.00%
2002	C14046	\$1,788,023.90	\$71,520.96	4.00%	\$107,817.50	6.03%	\$32,000.00	1.79%
2002	C14071	\$462,181.04	\$36,974.48	8.00%	\$68,090.08	14.73%	\$51,967.40	11.24%
2002	C14113	\$427,149.76	\$42,714.98	10.00%	\$25,012.50	5.86%	\$17,343.75	4.06%
2002	C14134	\$5,543,623.65	\$166,308.71	3.00%	\$254,575.00	4.59%	\$0.00	0.00%
2002	C14225	\$152,766.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
		\$298,288,188	\$20,147,863	6.75%	\$11,245,100	3.77%	\$19,247,441	6.45%

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction (Continued)**  
**Calendar Years 2002-2007**  
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**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Goal Amount Achieved (Traffic Control)	Achieved Goal % (Traffic Control)	Goal Amount Achieved (Other Work Codes)	Achieved Goal % (Other Work Codes)
<b>2003</b>								
2003	C11210	\$1,645,634.68	\$164,563.47	10.00%	\$15,779.80	0.96%	\$236,186.05	14.35%
2003	C11597	\$1,244,988.84	\$124,498.88	10.00%	\$97,449.60	7.83%	\$139,545.23	11.21%
2003	C12021	\$1,657,695.05	\$165,769.51	10.00%	\$113,456.26	6.84%	\$77,655.27	4.68%
2003	C12324	\$7,787,777.77	\$856,655.55	11.00%	\$3,999.00	0.05%	\$817,607.74	10.50%
2003	C12369	\$20,820,015.25	\$1,665,601.22	8.00%	\$0.00	0.00%	\$1,152,531.08	5.54%
2003	C12395	\$944,374.18	\$207,762.32	22.00%	\$60,633.39	6.42%	\$30,755.49	3.26%
2003	C12421	\$1,447,171.00	\$86,830.26	6.00%	\$38,756.60	2.68%	\$83,088.73	5.74%
2003	C12460	\$2,556,258.90	\$255,625.89	10.00%	\$0.00	0.00%	\$174,009.35	6.81%
2003	C12606	\$2,590,348.59	\$51,806.97	2.00%	\$158,645.00	6.12%	\$90,667.06	3.50%
2003	C12622	\$912,353.40	\$9,123.53	1.00%	\$38,415.75	4.21%	\$265,279.46	29.08%
2003	C12711	\$9,449,707.65	\$566,982.46	6.00%	\$612,943.40	6.49%	\$105,259.17	1.11%
2003	C12794	\$4,381,170.42	\$87,623.41	2.00%	\$0.00	0.00%	\$322,882.20	7.37%
2003	C12803	\$3,278,955.35	\$196,737.32	6.00%	\$243,256.35	7.42%	\$16,960.00	0.52%
2003	C12833	\$1,834,141.75	\$110,048.51	6.00%	\$97,625.00	5.32%	\$295,839.65	16.13%
2003	C13076	\$3,606,289.56	\$360,628.96	10.00%	\$0.00	0.00%	\$102,739.80	2.85%
2003	C13094	\$3,113,158.74	\$280,184.29	9.00%	\$0.00	0.00%	\$585,650.54	18.81%
2003	C13218	\$2,275,996.04	\$136,559.76	6.00%	\$137,810.00	6.05%	\$6,110.00	0.27%
2003	C13278	\$2,648,202.40	\$264,820.24	10.00%	\$0.00	0.00%	\$78,988.56	2.98%
2003	C13333	\$874,474.10	\$104,936.89	12.00%	\$118,121.50	13.51%	\$41,055.02	4.69%
2003	C13344	\$6,168,096.03	\$740,171.52	12.00%	\$265,225.09	4.30%	\$2,611,590.79	42.34%
2003	C13348	\$1,344,295.43	\$134,429.54	10.00%	\$137,981.80	10.26%	\$67,885.61	5.05%
2003	C13398	\$3,238,426.00	\$259,074.08	8.00%	\$129,480.00	4.00%	\$112,458.00	3.47%
2003	C13501	\$12,234,814.00	\$978,785.12	8.00%	\$0.00	0.00%	\$253,987.35	2.08%
2003	C13528	\$5,399,161.60	\$431,932.93	8.00%	\$381,195.00	7.06%	\$1,432,545.65	26.53%
2003	C13547	\$3,829,474.01	\$229,768.44	6.00%	\$0.00	0.00%	\$290,858.70	7.60%
2003	C13553	\$8,812,920.30	\$881,292.03	10.00%	\$1,052,155.40	11.94%	\$70,087.60	0.80%
2003	C13574	\$12,381,747.62	\$1,238,174.76	10.00%	\$0.00	0.00%	\$1,258,107.69	10.16%
2003	C13682	\$6,175,645.21	\$741,077.43	12.00%	\$423,883.00	6.86%	\$419,255.70	6.79%
2003	C13805	\$459,896.75	\$45,989.68	10.00%	\$46,614.00	10.14%	\$9,649.75	2.10%
2003	C13858	\$2,758,250.50	\$220,660.04	8.00%	\$0.00	0.00%	\$410,454.43	14.88%
2003	C13865	\$3,828,402.85	\$153,136.11	4.00%	\$0.00	0.00%	\$0.00	0.00%
2003	C13868	\$1,641,143.20	\$16,411.43	1.00%	\$0.00	0.00%	\$36,774.86	2.24%

**Construction (Continued)**  
**Calendar Years 2002-2007**  
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2003	C13869	\$1,466,128.86	\$87,967.73	6.00%	\$0.00	0.00%	\$125,658.86	8.57%
2003	C13897	\$4,573,000.00	\$457,300.00	10.00%	\$192,640.00	4.21%	\$292,716.35	6.40%
2003	C13919	\$1,680,312.30	\$33,606.25	2.00%	\$17,620.00	1.05%	\$94,797.70	5.64%
2003	C13922	\$902,579.53	\$72,206.36	8.00%	\$76,804.50	8.51%	\$89,324.03	9.90%
2003	C13924	\$481,831.20	\$72,274.68	15.00%	\$93,956.00	19.50%	\$152,101.00	31.57%
2003	C13965	\$6,157,808.95	\$554,202.81	9.00%	\$384,457.00	6.24%	\$204,105.00	3.31%
2003	C13969	\$14,496,678.07	\$579,867.12	4.00%	\$670,982.79	4.63%	\$262,703.67	1.81%
2003	C13972R	\$2,253,896.04	\$225,389.60	10.00%	\$153,184.00	6.80%	\$123,010.00	5.46%
2003	C13978	\$3,524,916.43	\$176,245.82	5.00%	\$126,063.97	3.58%	\$84,131.27	2.39%
2003	C13987	\$3,910,262.52	\$312,821.00	8.00%	\$0.00	0.00%	\$109,662.04	2.80%
2003	C13998	\$2,333,589.64	\$280,030.76	12.00%	\$193,410.00	8.29%	\$227,818.35	9.76%
2003	C14014	\$478,228.78	\$57,387.45	12.00%	\$72,441.00	15.15%	\$21,471.08	4.49%
2003	C14127	\$1,077,005.96	\$107,700.60	10.00%	\$74,133.60	6.88%	\$13,393.36	1.24%
2003	C14141	\$137,975.00	\$20,696.25	15.00%	\$31,660.00	22.95%	\$20,150.60	14.60%
2003	C14145	\$427,370.80	\$47,010.79	11.00%	\$0.00	0.00%	\$5,261.50	1.23%
2003	C14162	\$496,681.00	\$49,668.10	10.00%	\$90,606.64	18.24%	\$5,154.80	1.04%
2003	C14164	\$3,593,870.99	\$71,877.42	2.00%	\$0.00	0.00%	\$165,987.35	4.62%
2003	C14173	\$292,602.00	\$0.00	0.00%	\$59,340.00	20.28%	\$0.00	0.00%
2003	C14175	\$389,555.60	\$38,955.56	10.00%	\$0.00	0.00%	\$73,863.18	18.96%
2003	C14178	\$176,558.70	\$8,827.94	5.00%	\$14,473.00	8.20%	\$0.00	0.00%
2003	C14199	\$953,785.40	\$28,613.56	3.00%	\$66,590.00	6.98%	\$69,773.00	7.32%
2003	C14200	\$1,397,351.60	\$111,788.13	8.00%	\$0.00	0.00%	\$207,562.90	14.85%
2003	C14201	\$2,983,583.95	\$119,343.36	4.00%	\$101,565.91	3.40%	\$145,807.44	4.89%
2003	C14202	\$1,497,631.00	\$44,928.93	3.00%	\$48,908.00	3.27%	\$52,350.60	3.50%
2003	C14203	\$2,589,065.91	\$129,453.30	5.00%	\$155,981.40	6.02%	\$0.00	0.00%
2003	C14204	\$232,313.45	\$27,877.61	12.00%	\$23,277.30	10.02%	\$25,942.45	11.17%
2003	C14205	\$3,352,657.06	\$301,739.14	9.00%	\$96,820.26	2.89%	\$89,473.34	2.67%
2003	C14206	\$537,084.53	\$64,450.14	12.00%	\$39,035.00	7.27%	\$25,423.40	4.73%
2003	C14207	\$2,535,390.57	\$101,415.62	4.00%	\$147,882.77	5.83%	\$15,669.95	0.62%
2003	C14210	\$2,936,599.90	\$176,195.99	6.00%	\$201,075.88	6.85%	\$777,831.36	26.49%
2003	C14215	\$3,430,008.57	\$171,500.43	5.00%	\$143,868.00	4.19%	\$102,357.52	2.98%
2003	C14216	\$1,641,848.97	\$98,510.94	6.00%	\$0.00	0.00%	\$22,694.10	1.38%
2003	C14217	\$1,924,272.62	\$96,213.63	5.00%	\$94,210.00	4.90%	\$3,149.93	0.16%
2003	C14218	\$1,463,199.55	\$58,527.98	4.00%	\$167,817.70	11.47%	\$145,976.01	9.98%
2003	C14223	\$595,724.25	\$71,486.91	12.00%	\$75,258.59	12.63%	\$64,521.25	10.83%

**Construction (Continued)**  
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2003	C14224	\$213,611.50	\$17,088.92	8.00%	\$27,584.00	12.91%	\$0.00	0.00%
2003	C14227	\$189,281.47	\$20,820.96	11.00%	\$26,436.60	13.97%	\$1,764.95	0.93%
2003	C14228	\$173,966.75	\$17,396.68	10.00%	\$21,061.50	12.11%	\$2,932.50	1.69%
2003	C14229	\$530,118.01	\$63,614.16	12.00%	\$0.00	0.00%	\$60,606.02	11.43%
2003	C14235	\$1,859,303.18	\$185,930.32	10.00%	\$0.00	0.00%	\$277,391.46	14.92%
2003	C14236	\$2,932,605.22	\$322,586.57	11.00%	\$147,053.16	5.01%	\$218,444.85	7.45%
2003	C14244	\$3,148,630.10	\$157,431.51	5.00%	\$0.00	0.00%	\$236,162.58	7.50%
2003	C14267R	\$267,983.35	\$16,079.00	6.00%	\$51,185.00	19.10%	\$22,198.75	8.28%
2003	C14274	\$3,978,971.81	\$318,317.74	8.00%	\$280,288.30	7.04%	\$410,469.87	10.32%
2003	C14275	\$3,264,288.25	\$195,857.30	6.00%	\$0.00	0.00%	\$251,267.87	7.70%
2003	C14287	\$475,610.00	\$57,073.20	12.00%	\$63,825.00	13.42%	\$82,733.30	17.40%
2003	C14288	\$781,895.70	\$70,370.61	9.00%	\$98,935.44	12.65%	\$3,634.00	0.46%
2003	C14291	\$210,527.39	\$16,842.19	8.00%	\$37,319.39	17.73%	\$0.00	0.00%
2003	C14301	\$1,950,044.40	\$97,502.22	5.00%	\$128,052.80	6.57%	\$57,266.62	2.94%
2003	C14304	\$1,765,662.60	\$105,939.76	6.00%	\$75,000.00	4.25%	\$0.00	0.00%
2003	C14305	\$4,530,047.77	\$407,704.30	9.00%	\$207,585.69	4.58%	\$38,636.48	0.85%
2003	C14307	\$1,345,867.55	\$67,293.38	5.00%	\$80,781.60	6.00%	\$0.00	0.00%
2003	C14320	\$233,474.50	\$14,008.47	6.00%	\$28,599.00	12.25%	\$0.00	0.00%
2003	C14323	\$4,592,000.00	\$459,200.00	10.00%	\$0.00	0.00%	\$251,935.57	5.49%
2003	C14342	\$4,338,501.72	\$260,310.10	6.00%	\$76,321.40	1.76%	\$335,169.10	7.73%
2003	C14350	\$1,493,932.74	\$0.00	0.00%	\$41,670.00	2.79%	\$105,221.50	7.04%
2003	C14353R	\$737,038.13	\$88,444.58	12.00%	\$72,039.00	9.77%	\$67,058.26	9.10%
2003	C14355	\$328,256.60	\$0.00	0.00%	\$59,991.25	18.28%	\$7,907.50	2.41%
2003	C14356R	\$1,939,947.90	\$0.00	0.00%	\$81,086.00	4.18%	\$17,155.00	0.88%
2003	C14369	\$161,402.30	\$0.00	0.00%	\$14,383.00	8.91%	\$14,395.00	8.92%
2003	C14384	\$283,640.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	C14397	\$4,083,941.20	\$530,912.36	13.00%	\$259,795.00	6.36%	\$214,412.77	5.25%
2003	C14399	\$1,428,532.76	\$85,711.97	6.00%	\$77,993.64	5.46%	\$137,115.96	9.60%
2003	C14439	\$1,960,680.57	\$39,213.61	2.00%	\$85,709.00	4.37%	\$308,269.78	15.72%
2003	C14450	\$449,950.00	\$62,993.00	14.00%	\$32,950.00	7.32%	\$0.00	0.00%
2003	C14461	\$2,549,141.55	\$101,965.66	4.00%	\$0.00	0.00%	\$0.00	0.00%
2003	C14462	\$1,762,237.94	\$35,244.76	2.00%	\$0.00	0.00%	\$0.00	0.00%
2003	C14463	\$1,798,406.62	\$35,968.13	2.00%	\$0.00	0.00%	\$36,610.20	2.04%
2003	C14511	\$304,019.87	\$6,080.40	2.00%	\$28,326.80	9.32%	\$18,571.80	6.11%
2003	C14520	\$4,427,536.11	\$0.00	0.00%	\$252,402.79	5.70%	\$305,301.18	6.90%

**COLORADO DEPARTMENT OF TRANSPORTATION**  
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2003	C14530	\$637,791.98	\$44,645.44	7.00%	\$0.00	0.00%	\$0.00	0.00%
2003	C14609	\$228,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2003	C14677	\$389,368.21	\$0.00	0.00%	\$0.00	0.00%	\$21,501.00	5.52%
		<b>\$280,008,573</b>	<b>\$20,526,292</b>	<b>7.33%</b>	<b>\$10,143,865</b>	<b>3.62%</b>	<b>\$18,920,444</b>	<b>6.76%</b>
<b>2004</b>								
2004	C11723	\$2,069,143.37	\$206,914.34	10.00%	\$0.00	0.00%	\$149,550.90	7.23%
2004	C12022	\$2,529,827.73	\$252,982.77	10.00%	\$0.00	0.00%	\$287,657.34	11.37%
2004	C12322R	\$6,326,718.25	\$759,206.19	12.00%	\$0.00	0.00%	\$251,594.38	3.98%
2004	C12418	\$15,581,590.13	\$2,025,606.72	13.00%	\$926,693.43	5.95%	\$730,193.34	4.69%
2004	C12512	\$851,494.65	\$85,149.47	10.00%	\$159,100.00	18.68%	\$147,729.80	17.35%
2004	C12797	\$1,342,079.19	\$134,207.92	10.00%	\$139,042.90	10.36%	\$34,364.48	2.56%
2004	C12811	\$712,644.60	\$64,138.01	9.00%	\$52,617.00	7.38%	\$38,006.00	5.33%
2004	C12862	\$493,166.50	\$98,633.30	20.00%	\$0.00	0.00%	\$68,544.72	13.90%
2004	C12966	\$2,675,014.35	\$107,000.57	4.00%	\$228,857.00	8.56%	\$0.00	0.00%
2004	C13216	\$5,191,229.81	\$467,210.68	9.00%	\$0.00	0.00%	\$1,013,604.57	19.53%
2004	C13358	\$972,522.13	\$77,801.77	8.00%	\$0.00	0.00%	\$170,942.15	17.58%
2004	C13359	\$1,122,928.60	\$168,439.29	15.00%	\$0.00	0.00%	\$201,062.50	17.91%
2004	C13472	\$3,840,371.95	\$499,248.35	13.00%	\$0.00	0.00%	\$123,870.50	3.23%
2004	C13496R	\$1,033,650.00	\$103,365.00	10.00%	\$62,747.50	6.07%	\$570,825.13	55.22%
2004	C13500-ALT	\$15,807,428.41	\$2,213,039.98	14.00%	\$0.00	0.00%	\$770,287.99	4.87%
2004	C13535	\$7,817,860.78	\$390,893.04	5.00%	\$304,294.05	3.89%	\$57,192.98	0.73%
2004	C13568	\$13,055,555.00	\$1,958,333.25	15.00%	\$297,568.00	2.28%	\$976,307.65	7.48%
2004	C13594R	\$3,131,076.40	\$375,729.17	12.00%	\$283,924.60	9.07%	\$575,688.90	18.39%
2004	C13622	\$13,199,280.10	\$1,451,920.81	11.00%	\$0.00	0.00%	\$419,881.94	3.18%
2004	C13818	\$4,873,435.70	\$243,671.79	5.00%	\$180,921.64	3.71%	\$282,296.57	5.79%
2004	C13857	\$913,382.85	\$118,739.77	13.00%	\$107,083.00	11.72%	\$0.00	0.00%
2004	C13885B	\$3,172,912.70	\$317,291.27	10.00%	\$325,830.00	10.27%	\$87,792.00	2.77%
2004	C13898	\$9,822,222.22	\$982,222.22	10.00%	\$256,446.55	2.61%	\$342,479.71	3.49%
2004	C13957	\$1,112,323.90	\$155,725.35	14.00%	\$106,902.00	9.61%	\$69,537.03	6.25%
2004	C13961	\$2,080,457.61	\$228,850.34	11.00%	\$84,033.53	4.04%	\$113,537.81	5.46%
2004	C13967	\$6,773,273.49	\$677,327.35	10.00%	\$0.00	0.00%	\$208,172.38	3.07%
2004	C13968	\$3,742,443.82	\$261,971.07	7.00%	\$0.00	0.00%	\$115,279.47	3.08%
2004	C13977	\$3,183,834.35	\$63,676.69	2.00%	\$103,883.60	3.26%	\$401,641.48	12.62%
2004	C14021R	\$802,553.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis\_Traffic Control Subcontractors**  
**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Goal Amount Achieved (Traffic Control)	Achieved Goal % (Traffic Control)	Goal Amount Achieved (Other Work Codes)	Achieved Goal % (Other Work Codes)
2004	C14135	\$1,328,899.94	\$199,334.99	15.00%	\$79,016.01	5.95%	\$197,852.20	14.89%
2004	C14146	\$2,480,778.27	\$124,038.91	5.00%	\$160,856.97	6.48%	\$21,907.58	0.88%
2004	C14149R	\$1,773,238.40	\$230,520.99	13.00%	\$332,867.60	18.77%	\$149,086.12	8.41%
2004	C14150	\$1,466,997.31	\$117,359.78	8.00%	\$122,013.00	8.32%	\$10,000.00	0.68%
2004	C14208	\$4,015,672.71	\$120,470.18	3.00%	\$0.00	0.00%	\$85,667.87	2.13%
2004	C14209	\$2,300,381.95	\$92,015.28	4.00%	\$68,851.29	2.99%	\$190,293.78	8.27%
2004	C14212	\$2,557,928.70	\$332,530.73	13.00%	\$83,300.00	3.26%	\$89,189.35	3.49%
2004	C14213	\$3,660,904.93	\$219,654.30	6.00%	\$0.00	0.00%	\$218,243.88	5.96%
2004	C14237	\$1,022,091.35	\$122,650.96	12.00%	\$87,935.20	8.60%	\$109,528.09	10.72%
2004	C14238	\$2,083,604.60	\$270,868.60	13.00%	\$125,357.00	6.02%	\$105,325.44	5.05%
2004	C14239	\$1,269,980.46	\$177,797.26	14.00%	\$89,667.72	7.06%	\$112,804.76	8.88%
2004	C14240	\$1,831,904.50	\$238,147.59	13.00%	\$0.00	0.00%	\$256,059.14	13.98%
2004	C14241	\$1,586,248.25	\$158,624.83	10.00%	\$0.00	0.00%	\$165,449.55	10.43%
2004	C14242	\$3,218,889.89	\$418,455.69	13.00%	\$0.00	0.00%	\$25,289.43	0.79%
2004	C14243	\$2,131,812.90	\$277,135.68	13.00%	\$161,169.00	7.56%	\$42,028.60	1.97%
2004	C14266	\$2,495,000.00	\$249,500.00	10.00%	\$170,316.96	6.83%	\$388,144.56	15.56%
2004	C14282	\$886,074.14	\$97,468.16	11.00%	\$119,130.75	13.44%	\$2,755.25	0.31%
2004	C14372	\$570,579.19	\$57,057.92	10.00%	\$0.00	0.00%	\$0.00	0.00%
2004	C14381	\$860,821.65	\$60,257.52	7.00%	\$66,056.20	7.67%	\$12,306.10	1.43%
2004	C14400	\$297,950.00	\$29,795.00	10.00%	\$58,277.02	19.56%	\$0.00	0.00%
2004	C14426	\$1,463,025.85	\$87,781.55	6.00%	\$0.00	0.00%	\$34,515.00	2.36%
2004	C14464	\$10,221,497.65	\$1,124,364.74	11.00%	\$168,411.00	1.65%	\$1,149,679.42	11.25%
2004	C14465	\$455,674.34	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	C14482	\$21,876,939.55	\$3,281,540.93	15.00%	\$698,355.00	3.19%	\$1,210,585.23	5.53%
2004	C14483	\$7,163,679.84	\$286,547.19	4.00%	\$294,085.00	4.11%	\$188,984.10	2.64%
2004	C14510	\$399,310.00	\$15,972.40	4.00%	\$38,860.00	9.73%	\$0.00	0.00%
2004	C14512	\$859,202.05	\$0.00	0.00%	\$48,931.00	5.69%	\$11,374.00	1.32%
2004	C14513	\$156,568.50	\$15,656.85	10.00%	\$0.00	0.00%	\$9,755.50	6.23%
2004	C14528	\$5,259,879.05	\$315,592.74	6.00%	\$232,469.00	4.42%	\$648,895.14	12.34%
2004	C14549	\$2,716,510.75	\$162,990.65	6.00%	\$110,989.30	4.09%	\$1,030,648.70	37.94%
2004	C14552	\$4,459,369.25	\$267,562.16	6.00%	\$44,450.00	1.00%	\$391,815.50	8.79%
2004	C14560	\$2,671,609.00	\$53,432.18	2.00%	\$0.00	0.00%	\$394,129.66	14.75%
2004	C14572	\$179,288.23	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	C14579R	\$965,714.50	\$144,857.18	15.00%	\$0.00	0.00%	\$145,645.00	15.08%
2004	C14587	\$2,797,791.89	\$307,757.11	11.00%	\$118,828.00	4.25%	\$554,633.25	19.82%

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis\_Traffic Control Subcontractors**  
**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Goal Amount Achieved (Traffic Control)	Achieved Goal % (Traffic Control)	Goal Amount Achieved (Other Work Codes)	Achieved Goal % (Other Work Codes)
2004	C14606R	\$8,981,182.46	\$359,247.30	4.00%	\$583,225.93	6.49%	\$1,597,060.84	17.78%
2004	C14613	\$4,034,586.35	\$524,496.23	13.00%	\$263,802.00	6.54%	\$480,337.08	11.91%
2004	C14616	\$692,517.94	\$69,251.79	10.00%	\$106,492.92	15.38%	\$18,588.19	2.68%
2004	C14624	\$1,267,374.26	\$152,084.91	12.00%	\$86,821.06	6.85%	\$356,735.07	28.15%
2004	C14626	\$753,539.95	\$90,424.79	12.00%	\$85,599.20	11.36%	\$61,191.35	8.12%
2004	C14638	\$849,869.40	\$84,986.94	10.00%	\$55,630.00	6.55%	\$4,631.70	0.54%
2004	C14657	\$5,191,685.47	\$519,168.55	10.00%	\$217,334.02	4.19%	\$1,170,738.04	22.55%
2004	C14661	\$903,772.20	\$180,754.44	20.00%	\$0.00	0.00%	\$0.00	0.00%
2004	C14676	\$414,822.63	\$41,482.26	10.00%	\$0.00	0.00%	\$0.00	0.00%
2004	C14690	\$1,543,440.90	\$77,172.05	5.00%	\$99,464.00	6.44%	\$3,240.00	0.21%
2004	C14691	\$1,762,456.25	\$70,498.25	4.00%	\$79,130.75	4.49%	\$204,451.82	11.60%
2004	C14692	\$1,526,492.50	\$76,324.63	5.00%	\$167,056.00	10.94%	\$21,051.55	1.38%
2004	C14700	\$2,153,005.84	\$129,180.35	6.00%	\$181,949.00	8.45%	\$238,030.50	11.06%
2004	C14706	\$4,582,362.55	\$320,765.38	7.00%	\$191,674.03	4.18%	\$441,081.16	9.63%
2004	C14708	\$2,657,256.14	\$265,725.61	10.00%	\$57,788.60	2.17%	\$102,183.70	3.85%
2004	C14709	\$1,138,186.32	\$113,818.63	10.00%	\$149,543.40	13.14%	\$112,389.44	9.87%
2004	C14714	\$459,745.75	\$27,584.75	6.00%	\$34,688.23	7.55%	\$0.00	0.00%
2004	C14716	\$391,282.25	\$19,564.11	5.00%	\$0.00	0.00%	\$0.00	0.00%
2004	C14736	\$308,436.12	\$40,096.70	13.00%	\$71,711.75	23.25%	\$0.00	0.00%
2004	C14759R	\$383,745.49	\$38,374.55	10.00%	\$36,693.00	9.56%	\$0.00	0.00%
2004	C14774	\$379,845.06	\$0.00	0.00%	\$35,660.00	9.39%	\$0.00	0.00%
2004	C14775	\$1,261,139.90	\$88,279.79	7.00%	\$0.00	0.00%	\$0.00	0.00%
2004	C14776R	\$1,388,976.00	\$83,338.56	6.00%	\$0.00	0.00%	\$11,375.00	0.82%
2004	C14795	\$3,309,755.45	\$99,292.66	3.00%	\$0.00	0.00%	\$0.00	0.00%
2004	C14798	\$649,049.49	\$45,433.46	7.00%	\$0.00	0.00%	\$147,312.24	22.70%
2004	C14805	\$113,692.50	\$11,369.25	10.00%	\$7,300.00	6.42%	\$4,222.92	3.71%
2004	C14806	\$2,205,576.20	\$110,278.81	5.00%	\$0.00	0.00%	\$24,471.20	1.11%
2004	C14814	\$478,213.90	\$38,257.11	8.00%	\$76,066.20	15.91%	\$0.00	0.00%
2004	C14822	\$5,181,045.10	\$466,294.06	9.00%	\$146,409.00	2.83%	\$1,981,123.43	38.24%
2004	C14823R	\$722,496.00	\$0.00	0.00%	\$33,932.00	4.70%	\$12,100.35	1.67%
2004	C14824	\$65,954.00	\$0.00	0.00%	\$10,500.00	15.92%	\$0.00	0.00%
2004	C14826-ALT	\$876,645.35	\$0.00	0.00%	\$32,259.00	3.68%	\$5,492.40	0.63%
2004	C14827R	\$318,677.50	\$0.00	0.00%	\$20,234.50	6.35%	\$0.00	0.00%
2004	C14828	\$434,048.22	\$0.00	0.00%	\$68,363.00	15.75%	\$0.00	0.00%
2004	C14832	\$1,047,777.00	\$62,866.62	6.00%	\$87,482.00	8.35%	\$0.00	0.00%

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis\_Traffic Control Subcontractors**  
**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Goal Amount Achieved (Traffic Control)	Achieved Goal % (Traffic Control)	Goal Amount Achieved (Other Work Codes)	Achieved Goal % (Other Work Codes)
2004	C14833	\$737,737.00	\$44,264.22	6.00%	\$53,548.00	7.26%	\$0.00	0.00%
2004	C14895	\$923,043.00	\$0.00	0.00%	\$22,068.00	2.39%	\$0.00	0.00%
2004	C14936	\$148,321.00	\$0.00	0.00%	\$32,644.52	22.01%	\$0.00	0.00%
2004	C14939R	\$136,238.11	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	C14948	\$1,349,754.00	\$134,975.40	10.00%	\$135,010.00	10.00%	\$5,200.00	0.39%
2004	C14954	\$160,875.67	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2004	C14982	\$476,475.00	\$71,471.25	15.00%	\$75,310.00	15.81%	\$30,000.00	6.30%
2004	C14992	\$324,016.80	\$51,842.69	16.00%	\$68,052.00	21.00%	\$6,754.00	2.08%
2004	C15019	\$1,416,858.00	\$155,854.38	11.00%	\$140,614.00	9.92%	\$6,136.40	0.43%
2004	C15164	\$681,775.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
		<b>\$298,499,987</b>	<b>\$28,811,857</b>	<b>9.65%</b>	<b>\$10,614,193.93</b>	<b>3.56%</b>	<b>\$23,206,532</b>	<b>7.77%</b>
<b>2005</b>								
2005	C12560	\$3,679,885.56	\$331,189.70	9.00%	\$215,774.50	5.86%	\$338,948.82	9.21%
2005	C12810	\$1,577,525.55	\$110,426.79	7.00%	\$0.00	0.00%	\$142,037.58	9.00%
2005	C13201	\$1,136,871.39	\$68,212.28	6.00%	\$83,124.90	7.31%	\$21,149.40	1.86%
2005	C13224R	\$4,772,309.08	\$477,230.91	10.00%	\$71,940.00	1.51%	\$1,406,615.00	29.47%
2005	C13506R	\$2,856,297.60	\$171,377.86	6.00%	\$252,570.00	8.84%	\$283,869.50	9.94%
2005	C13605	\$1,567,370.34	\$31,347.41	2.00%	\$168,776.98	10.77%	\$288,643.88	18.42%
2005	C13697	\$3,475,008.70	\$417,001.04	12.00%	\$208,075.00	5.99%	\$537,690.46	15.47%
2005	C13855	\$2,352,913.40	\$235,291.34	10.00%	\$117,974.05	5.01%	\$2,810.00	0.12%
2005	C13923T	\$3,170,919.62	\$285,382.77	9.00%	\$63,191.86	1.99%	\$92,099.56	2.90%
2005	C13960	\$3,109,987.90	\$186,599.27	6.00%	\$143,434.90	4.61%	\$67,396.00	2.17%
2005	C13970T-ALT A	\$11,334,604.05	\$1,020,114.36	9.00%	\$574,264.80	5.07%	\$521,952.25	4.60%
2005	C14081	\$4,182,533.00	\$167,301.32	4.00%	\$0.00	0.00%	\$100,340.49	2.40%
2005	C14096	\$1,009,760.15	\$80,780.81	8.00%	\$119,522.00	11.84%	\$41,960.00	4.16%
2005	C14136	\$612,591.54	\$79,636.90	13.00%	\$70,659.75	11.53%	\$141,991.89	23.18%
2005	C14211	\$1,210,936.15	\$133,202.98	11.00%	\$0.00	0.00%	\$133,202.88	11.00%
2005	C14214R	\$5,628,548.15	\$225,141.93	4.00%	\$0.00	0.00%	\$146,855.05	2.61%
2005	C14234	\$6,106,038.53	\$732,724.62	12.00%	\$0.00	0.00%	\$500,459.94	8.20%
2005	C14284	\$70,296.44	\$0.00	0.00%	\$0.00	0.00%	\$32,848.44	46.73%
2005	C14303R	\$3,803,294.94	\$342,296.54	9.00%	\$110,741.60	2.91%	\$706,238.01	18.57%
2005	C14315	\$5,774,003.75	\$404,180.26	7.00%	\$260,867.00	4.52%	\$114,493.29	1.98%
2005	C14322	\$565,119.90	\$28,256.00	5.00%	\$83,035.00	14.69%	\$0.00	0.00%
2005	C14507	\$2,342,259.14	\$93,690.37	4.00%	\$85,049.88	3.63%	\$9,191.00	0.39%

**Construction (Continued)**  
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2005	C14527R	\$1,130,569.00	\$135,668.28	12.00%	\$90,790.00	8.03%	\$165,478.00	14.64%
2005	C14529	\$5,076,780.72	\$507,678.07	10.00%	\$310,754.89	6.12%	\$333,380.73	6.57%
2005	C14584	\$2,059,396.33	\$82,375.85	4.00%	\$70,303.60	3.41%	\$97,481.67	4.73%
2005	C14610	\$1,270,374.57	\$139,741.20	11.00%	\$112,407.56	8.85%	\$193,320.36	15.22%
2005	C14611	\$781,716.56	\$101,623.15	13.00%	\$84,259.60	10.78%	\$155,501.60	19.89%
2005	C14612	\$2,017,379.82	\$282,433.17	14.00%	\$0.00	0.00%	\$220,071.48	10.91%
2005	C14618	\$929,415.50	\$111,529.86	12.00%	\$104,813.70	11.28%	\$30,577.36	3.29%
2005	C14619	\$1,546,116.80	\$185,534.02	12.00%	\$94,004.00	6.08%	\$162,309.94	10.50%
2005	C14620	\$1,637,466.38	\$196,495.97	12.00%	\$189,981.31	11.60%	\$123,267.13	7.53%
2005	C14621	\$387,890.95	\$46,546.91	12.00%	\$29,703.70	7.66%	\$66,368.64	17.11%
2005	C14623	\$1,746,398.10	\$209,567.77	12.00%	\$0.00	0.00%	\$125,026.41	7.16%
2005	C14625	\$869,601.10	\$95,656.12	11.00%	\$77,249.00	8.88%	\$159,384.50	18.33%
2005	C14627	\$1,071,133.05	\$128,535.97	12.00%	\$149,475.67	13.95%	\$152,521.66	14.24%
2005	C14628	\$1,049,682.22	\$125,961.87	12.00%	\$136,677.92	13.02%	\$195,351.83	18.61%
2005	C14630	\$2,223,419.03	\$266,810.28	12.00%	\$206,124.40	9.27%	\$140,360.61	6.31%
2005	C14632	\$2,555,806.67	\$306,696.80	12.00%	\$162,656.45	6.36%	\$332,479.93	13.01%
2005	C14636	\$3,305,627.05	\$363,618.98	11.00%	\$146,728.00	4.44%	\$89,542.00	2.71%
2005	C14663R	\$4,668,074.45	\$466,807.45	10.00%	\$174,042.00	3.73%	\$489,558.67	10.49%
2005	C14687	\$4,147,132.30	\$414,713.23	10.00%	\$0.00	0.00%	\$0.00	0.00%
2005	C14698	\$5,840,671.25	\$350,440.28	6.00%	\$225,317.85	3.86%	\$648,195.46	11.10%
2005	C14712	\$5,394,890.70	\$323,693.44	6.00%	\$247,900.80	4.60%	\$670,307.54	12.42%
2005	C14783R	\$427,905.00	\$42,790.50	10.00%	\$92,970.83	21.73%	\$0.00	0.00%
2005	C14787	\$1,888,843.16	\$226,661.18	12.00%	\$70,324.00	3.72%	\$116,752.29	6.18%
2005	C14819	\$845,714.28	\$93,028.57	11.00%	\$120,085.00	14.20%	\$36,840.00	4.36%
2005	C14838	\$8,279,513.82	\$1,324,722.21	16.00%	\$372,067.09	4.49%	\$1,510,287.75	18.24%
2005	C14849	\$4,972,207.50	\$596,664.90	12.00%	\$0.00	0.00%	\$6,219.60	0.13%
2005	C14850	\$2,163,997.50	\$173,119.80	8.00%	\$79,434.00	3.67%	\$40,300.00	1.86%
2005	C14851-ALT	\$1,887,632.20	\$113,257.93	6.00%	\$0.00	0.00%	\$87,186.00	4.62%
2005	C14852	\$1,637,804.05	\$114,646.28	7.00%	\$109,116.28	6.66%	\$6,588.50	0.40%
2005	C14855	\$444,714.50	\$0.00	0.00%	\$43,620.00	9.81%	\$0.00	0.00%
2005	C14914	\$3,737,519.60	\$186,875.98	5.00%	\$190,024.00	5.08%	\$229,112.44	6.13%
2005	C14923S	\$106,704.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	C14924	\$392,867.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	C14935R	\$4,724,744.98	\$425,227.05	9.00%	\$495,828.50	10.49%	\$173,548.26	3.67%
2005	C14938	\$494,704.00	\$24,735.20	5.00%	\$50,236.56	10.15%	\$11,254.00	2.27%

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis\_Traffic Control Subcontractors**  
**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Goal Amount Achieved (Traffic Control)	Achieved Goal % (Traffic Control)	Goal Amount Achieved (Other Work Codes)	Achieved Goal % (Other Work Codes)
2005	C14950	\$2,712,022.25	\$189,841.56	7.00%	\$109,594.00	4.04%	\$167,577.06	6.18%
2005	C14951	\$1,243,328.10	\$136,766.09	11.00%	\$203,877.10	16.40%	\$0.00	0.00%
2005	C14953	\$115,881.00	\$12,746.91	11.00%	\$0.00	0.00%	\$9,646.10	8.32%
2005	C14993	\$112,343.16	\$0.00	0.00%	\$0.00	0.00%	\$5,801.72	5.16%
2005	C15008	\$339,099.15	\$33,909.92	10.00%	\$0.00	0.00%	\$9,345.00	2.76%
2005	C15009	\$778,803.30	\$38,940.17	5.00%	\$58,040.00	7.45%	\$47,551.00	6.11%
2005	C15017	\$2,370,229.77	\$165,916.08	7.00%	\$0.00	0.00%	\$47,540.81	2.01%
2005	C15027-ALT	\$2,815,815.20	\$281,581.52	10.00%	\$175,905.00	6.25%	\$174,689.00	6.20%
2005	C15028R	\$1,797,383.69	\$53,921.51	3.00%	\$165,515.00	9.21%	\$34,400.00	1.91%
2005	C15030	\$3,321,770.28	\$166,088.51	5.00%	\$228,594.10	6.88%	\$412,437.57	12.42%
2005	C15031R	\$1,082,725.42	\$97,445.29	9.00%	\$0.00	0.00%	\$74,125.00	6.85%
2005	C15032	\$5,132,660.53	\$205,306.42	4.00%	\$344,674.28	6.72%	\$518,553.89	10.10%
2005	C15033	\$1,059,492.20	\$84,759.38	8.00%	\$111,085.00	10.48%	\$100,201.81	9.46%
2005	C15034	\$1,158,513.82	\$57,925.69	5.00%	\$120,450.00	10.40%	\$139,657.00	12.05%
2005	C15035	\$1,023,605.46	\$20,472.11	2.00%	\$0.00	0.00%	\$105,280.20	10.29%
2005	C15039	\$3,699,713.66	\$443,965.64	12.00%	\$185,085.00	5.00%	\$594,654.40	16.07%
2005	C15053	\$955,736.50	\$86,016.29	9.00%	\$120,549.00	12.61%	\$0.00	0.00%
2005	C15064R	\$527,240.00	\$36,906.80	7.00%	\$58,175.00	11.03%	\$0.00	0.00%
2005	C15066	\$2,959,662.00	\$88,789.86	3.00%	\$138,558.00	4.68%	\$72,776.02	2.46%
2005	C15070R	\$674,019.75	\$0.00	0.00%	\$85,248.65	12.65%	\$20,688.61	3.07%
2005	C15072	\$520,410.00	\$67,653.30	13.00%	\$65,705.00	12.63%	\$6,675.00	1.28%
2005	C15074	\$449,882.50	\$13,496.48	3.00%	\$65,481.50	14.56%	\$65,294.00	14.51%
2005	C15075	\$589,127.93	\$0.00	0.00%	\$109,359.60	18.56%	\$0.00	0.00%
2005	C15076	\$255,000.00	\$10,200.00	4.00%	\$57,550.00	22.57%	\$8,525.00	3.34%
2005	C15080	\$322,191.60	\$38,662.99	12.00%	\$45,435.00	14.10%	\$0.00	0.00%
2005	C15103	\$289,752.18	\$0.00	0.00%	\$29,350.00	10.13%	\$0.00	0.00%
2005	C15110	\$190,970.00	\$9,548.50	5.00%	\$45,927.00	24.05%	\$5,890.00	3.08%
2005	C15139R	\$5,847,854.42	\$643,263.99	11.00%	\$235,319.00	4.02%	\$1,000,667.62	17.11%
2005	C15150	\$2,319,776.85	\$115,988.84	5.00%	\$115,812.09	4.99%	\$51,158.27	2.21%
2005	C15155R	\$13,966,285.67	\$698,314.28	5.00%	\$342,830.00	2.45%	\$45,664.50	0.33%
2005	C15156	\$1,913,643.85	\$210,500.82	11.00%	\$51,329.10	2.68%	\$20,372.75	1.06%
2005	C15157	\$2,557,832.76	\$332,518.26	13.00%	\$151,934.66	5.94%	\$167,972.86	6.57%
2005	C15158	\$3,184,433.35	\$95,533.00	3.00%	\$109,782.85	3.45%	\$391,399.47	12.29%
2005	C15161	\$442,405.30	\$13,272.16	3.00%	\$30,523.90	6.90%	\$28,424.80	6.43%
2005	C15162	\$3,943,515.25	\$236,610.92	6.00%	\$331,839.90	8.41%	\$0.00	0.00%

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction (Continued)**  
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**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Goal Amount Achieved (Traffic Control)	Achieved Goal % (Traffic Control)	Goal Amount Achieved (Other Work Codes)	Achieved Goal % (Other Work Codes)
2005	C15168	\$1,002,439.05	\$0.00	0.00%	\$0.00	0.00%	\$98,939.32	9.87%
2005	C15169	\$538,822.00	\$21,552.88	4.00%	\$34,807.00	6.46%	\$8,393.00	1.56%
2005	C15175	\$217,712.00	\$10,885.60	5.00%	\$20,061.00	9.21%	\$0.00	0.00%
2005	C15180	\$193,500.00	\$15,480.00	8.00%	\$0.00	0.00%	\$8,700.00	4.50%
2005	C15199	\$48,230.00	\$3,858.40	8.00%	\$9,683.00	20.08%	\$3,315.00	6.87%
2005	C15200	\$304,540.13	\$0.00	0.00%	\$26,636.00	8.75%	\$3,000.10	0.99%
2005	C15203RB	\$828,332.40	\$74,549.92	9.00%	\$0.00	0.00%	\$127,009.71	15.33%
2005	C15204RA	\$496,885.90	\$34,782.01	7.00%	\$0.00	0.00%	\$0.00	0.00%
2005	C15205R	\$1,789,459.80	\$143,156.78	8.00%	\$0.00	0.00%	\$448,102.72	25.04%
2005	C15223	\$582,604.67	\$11,652.09	2.00%	\$59,778.00	10.26%	\$0.00	0.00%
2005	C15225	\$587,654.00	\$29,382.70	5.00%	\$0.00	0.00%	\$50,099.29	8.53%
2005	C15229	\$368,801.18	\$0.00	0.00%	\$25,614.00	6.95%	\$13,301.00	3.61%
2005	C15271	\$872,770.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	C15289	\$407,512.36	\$12,225.37	3.00%	\$0.00	0.00%	\$0.00	0.00%
2005	C15368	\$525,045.00	\$0.00	0.00%	\$69,152.36	13.17%	\$10,198.97	1.94%
2005	C15369	\$986,750.00	\$19,735.00	2.00%	\$62,715.00	6.36%	\$0.00	0.00%
2005	C15404	\$760,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2005	C15433	\$2,933,333.55	\$146,666.68	5.00%	\$113,887.00	3.88%	\$207,095.10	7.06%
		<b>\$236,171,009</b>	<b>\$18,996,034</b>	<b>8.04%</b>	<b>\$11,181,762</b>	<b>4.73%</b>	<b>\$17,704,491</b>	<b>7.50%</b>
<b>2006</b>								
2006	C11725	\$4,291,121.42	\$343,289.71	8.00%	\$239,200.00	5.57%	\$125,583.37	2.93%
2006	C12623	\$35,949,933.08	\$3,594,993.31	10.00%	\$751,901.00	2.09%	\$3,532,269.75	9.83%
2006	C13129R	\$18,936,708.95	\$1,514,936.72	8.00%	\$481,833.00	2.54%	\$1,416,048.31	7.48%
2006	C13289	\$17,483,249.34	\$1,573,492.44	9.00%	\$1,775,859.23	10.16%	\$225,000.00	1.29%
2006	C13487RA	\$5,167,146.92	\$206,685.88	4.00%	\$0.00	0.00%	\$1,900,068.30	36.77%
2006	C14086	\$1,286,055.50	\$38,581.67	3.00%	\$91,028.00	7.08%	\$11,650.00	0.91%
2006	C14087	\$986,717.70	\$69,070.24	7.00%	\$0.00	0.00%	\$254,833.40	25.83%
2006	C14347R	\$2,530,719.40	\$151,843.16	6.00%	\$173,958.00	6.87%	\$54,439.00	2.15%
2006	C14368	\$1,865,079.02	\$149,206.32	8.00%	\$107,139.00	5.74%	\$529,434.08	28.39%
2006	C14416	\$3,921,892.87	\$470,627.14	12.00%	\$374,715.00	9.55%	\$478,892.18	12.21%
2006	C14478	\$4,354,793.50	\$261,287.61	6.00%	\$194,487.55	4.47%	\$192,104.90	4.41%
2006	C14551RA-ALT	\$36,907,794.90	\$4,428,935.39	12.00%	\$440,949.71	1.19%	\$3,121,614.48	8.46%
2006	C14556S	\$1,528,696.84	\$0.00	0.00%	\$116,932.88	7.65%	\$26,316.05	1.72%
2006	C14614	\$3,176,939.60	\$317,693.96	10.00%	\$218,343.65	6.87%	\$313,179.05	9.86%

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2006	C14615	\$1,817,381.45	\$145,390.52	8.00%	\$0.00	0.00%	\$1,078,792.51	59.36%
2006	C14617	\$1,721,275.30	\$206,553.04	12.00%	\$0.00	0.00%	\$878,042.41	51.01%
2006	C14633	\$3,260,892.51	\$326,089.25	10.00%	\$220,135.72	6.75%	\$277,449.25	8.51%
2006	C14635	\$1,098,540.40	\$131,824.85	12.00%	\$0.00	0.00%	\$173,531.00	15.80%
2006	C14773R	\$223,802.70	\$8,952.11	4.00%	\$49,720.00	22.22%	\$13,841.40	6.18%
2006	C14777	\$6,601,236.02	\$792,148.32	12.00%	\$201,202.00	3.05%	\$2,171,919.81	32.90%
2006	C14811	\$17,618,378.14	\$1,761,837.81	10.00%	\$0.00	0.00%	\$527,000.00	2.99%
2006	C14829	\$2,875,949.04	\$230,075.92	8.00%	\$0.00	0.00%	\$91,744.69	3.19%
2006	C14863	\$2,132,316.90	\$0.00	0.00%	\$168,890.00	7.92%	\$272,902.50	12.80%
2006	C14890	\$5,117,945.00	\$511,794.50	10.00%	\$386,792.00	7.56%	\$264,005.71	5.16%
2006	C14930R	\$1,582,889.61	\$79,144.48	5.00%	\$159,940.91	10.10%	\$12,387.13	0.78%
2006	C14942R	\$8,048,977.96	\$885,387.58	11.00%	\$541,736.66	6.73%	\$659,305.72	8.19%
2006	C14981	\$174,645.00	\$12,225.15	7.00%	\$19,905.00	11.40%	\$0.00	0.00%
2006	C14986	\$12,054,086.36	\$964,326.91	8.00%	\$705,923.00	5.86%	\$612,276.85	5.08%
2006	C15023	\$1,419,027.30	\$156,093.00	11.00%	\$167,790.00	11.82%	\$53,378.45	3.76%
2006	C15061	\$425,058.20	\$29,754.07	7.00%	\$66,270.00	15.59%	\$0.00	0.00%
2006	C15067RB	\$4,083,618.20	\$122,508.55	3.00%	\$0.00	0.00%	\$309,411.00	7.58%
2006	C15104	\$122,972.00	\$0.00	0.00%	\$19,250.00	15.65%	\$0.00	0.00%
2006	C15106	\$1,283,480.13	\$51,339.21	4.00%	\$232,776.68	18.14%	\$26,145.00	2.04%
2006	C15107R	\$1,373,363.18	\$68,668.16	5.00%	\$204,042.00	14.86%	\$4,400.80	0.32%
2006	C15109	\$1,047,081.00	\$125,649.72	12.00%	\$146,925.00	14.03%	\$115,280.00	11.01%
2006	C15137	\$6,249,303.40	\$624,930.34	10.00%	\$318,696.40	5.10%	\$123,133.90	1.97%
2006	C15141	\$2,577,365.95	\$283,510.25	11.00%	\$0.00	0.00%	\$393,852.00	15.28%
2006	C15142	\$5,798,560.50	\$347,913.63	6.00%	\$0.00	0.00%	\$739,330.45	12.75%
2006	C15148	\$1,395,084.77	\$97,655.93	7.00%	\$97,081.00	6.96%	\$98,482.81	7.06%
2006	C15154	\$285,111.25	\$22,808.90	8.00%	\$54,985.00	19.29%	\$97,813.13	34.31%
2006	C15159RB	\$5,877,051.15	\$352,623.07	6.00%	\$494,581.01	8.42%	\$293,978.17	5.00%
2006	C15160	\$4,933,605.85	\$197,344.23	4.00%	\$146,269.50	2.96%	\$388,601.40	7.88%
2006	C15174R	\$2,567,642.00	\$256,764.20	10.00%	\$598,686.21	23.32%	\$0.00	0.00%
2006	C15179B	\$25,711,000.00	\$3,342,430.00	13.00%	\$762,811.99	2.97%	\$4,519,686.96	17.58%
2006	C15194	\$361,992.00	\$43,439.04	12.00%	\$104,436.00	28.85%	\$3,755.00	1.04%
2006	C15195	\$3,819,931.00	\$114,597.93	3.00%	\$250,770.00	6.56%	\$0.00	0.00%
2006	C15201S	\$11,405,683.50	\$1,140,568.35	10.00%	\$0.00	0.00%	\$274,242.00	2.40%
2006	C15207	\$916,060.80	\$36,642.43	4.00%	\$90,703.00	9.90%	\$84,982.73	9.28%
2006	C15209R	\$1,692,903.89	\$135,432.31	8.00%	\$0.00	0.00%	\$272,356.86	16.09%

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2006	C15217	\$596,446.00	\$0.00	0.00%	\$119,180.00	19.98%	\$56,876.00	9.54%
2006	C15236	\$593,870.90	\$0.00	0.00%	\$7,610.00	1.28%	\$0.00	0.00%
2006	C15272	\$1,259,439.92	\$75,566.40	6.00%	\$56,929.21	4.52%	\$15,112.90	1.20%
2006	C15288	\$466,700.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	C15290	\$4,062,848.89	\$203,142.44	5.00%	\$345,025.00	8.49%	\$0.00	0.00%
2006	C15319	\$753,599.00	\$22,607.97	3.00%	\$0.00	0.00%	\$40,348.64	5.35%
2006	C15320R	\$5,542,648.70	\$332,558.92	6.00%	\$239,015.00	4.31%	\$4,173.64	0.08%
2006	C15321R	\$2,250,763.00	\$112,538.15	5.00%	\$8,000.00	0.36%	\$56,500.03	2.51%
2006	C15338	\$1,088,555.26	\$21,771.11	2.00%	\$0.00	0.00%	\$148,193.74	13.61%
2006	C15349	\$2,040,422.08	\$122,425.32	6.00%	\$0.00	0.00%	\$192,876.16	9.45%
2006	C15358	\$1,204,160.88	\$132,457.70	11.00%	\$204,747.50	17.00%	\$213,037.40	17.69%
2006	C15359	\$1,726,368.40	\$172,636.84	10.00%	\$0.00	0.00%	\$2,673.00	0.15%
2006	C15360	\$869,775.80	\$95,675.34	11.00%	\$100,160.00	11.52%	\$17,123.13	1.97%
2006	C15361	\$2,657,491.25	\$265,749.13	10.00%	\$173,711.08	6.54%	\$224,953.60	8.46%
2006	C15363	\$1,148,761.70	\$149,339.02	13.00%	\$89,380.00	7.78%	\$38,888.00	3.39%
2006	C15365	\$4,123,078.13	\$164,923.13	4.00%	\$163,366.00	3.96%	\$67,164.38	1.63%
2006	C15391	\$355,920.50	\$0.00	0.00%	\$22,367.00	6.28%	\$0.00	0.00%
2006	C15392	\$249,400.90	\$44,892.16	18.00%	\$36,966.00	14.82%	\$73,997.40	29.67%
2006	C15428	\$2,467,100.00	\$222,039.00	9.00%	\$142,118.80	5.76%	\$0.00	0.00%
2006	C15429	\$2,790,697.45	\$83,720.92	3.00%	\$118,168.42	4.23%	\$21,034.75	0.75%
2006	C15438	\$443,623.75	\$0.00	0.00%	\$45,704.26	10.30%	\$16,894.50	3.81%
2006	C15489	\$80,122.17	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	C15492	\$851,122.71	\$59,578.59	7.00%	\$0.00	0.00%	\$15,946.30	1.87%
2006	C15498	\$396,235.00	\$31,698.80	8.00%	\$81,492.81	20.57%	\$0.00	0.00%
2006	C15507	\$548,670.08	\$54,867.01	10.00%	\$0.00	0.00%	\$60,639.60	11.05%
2006	C15510	\$674,674.00	\$20,240.22	3.00%	\$0.00	0.00%	\$91,804.20	13.61%
2006	C15515R	\$4,055,794.53	\$365,021.51	9.00%	\$192,200.00	4.74%	\$36,094.08	0.89%
2006	C15517	\$5,198,924.79	\$363,924.74	7.00%	\$124,234.28	2.39%	\$514,943.44	9.90%
2006	C15525	\$106,620.00	\$14,926.80	14.00%	\$19,495.00	18.28%	\$0.00	0.00%
2006	C15526	\$97,243.28	\$8,751.90	9.00%	\$17,227.15	17.72%	\$0.00	0.00%
2006	C15527	\$141,591.12	\$16,990.93	12.00%	\$35,090.83	24.78%	\$0.00	0.00%
2006	C15543	\$355,247.78	\$0.00	0.00%	\$8,000.00	2.25%	\$22,838.25	6.43%
2006	C15545	\$392,973.00	\$7,859.46	2.00%	\$45,773.10	11.65%	\$0.00	0.00%
2006	C15552	\$1,077,385.97	\$107,738.60	10.00%	\$113,339.25	10.52%	\$70,761.68	6.57%
2006	C15560	\$871,333.63	\$34,853.35	4.00%	\$124,965.77	14.34%	\$7,247.77	0.83%

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis\_Traffic Control Subcontractors**  
**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Goal Amount Achieved (Traffic Control)	Achieved Goal % (Traffic Control)	Goal Amount Achieved (Other Work Codes)	Achieved Goal % (Other Work Codes)
2006	C15562	\$5,730,737.98	\$171,922.14	3.00%	\$74,030.00	1.29%	\$19,124.40	0.33%
2006	C15567	\$203,119.10	\$0.00	0.00%	\$18,000.00	8.86%	\$4,230.00	2.08%
2006	C15583	\$822,321.00	\$16,446.42	2.00%	\$103,140.00	12.54%	\$0.00	0.00%
2006	C15584	\$818,472.25	\$81,847.23	10.00%	\$84,392.00	10.31%	\$0.00	0.00%
2006	C15590	\$285,800.00	\$17,148.00	6.00%	\$19,410.07	6.79%	\$47,244.00	16.53%
2006	C15591	\$362,927.25	\$0.00	0.00%	\$7,451.00	2.05%	\$0.00	0.00%
2006	C15600	\$286,049.50	\$0.00	0.00%	\$8,000.00	2.80%	\$0.00	0.00%
2006	C15607	\$219,773.00	\$10,988.65	5.00%	\$42,536.00	19.35%	\$11,975.00	5.45%
2006	C15609	\$73,752.81	\$7,375.28	10.00%	\$21,359.15	28.96%	\$0.00	0.00%
2006	C15634	\$232,132.50	\$23,213.25	10.00%	\$0.00	0.00%	\$0.00	0.00%
2006	C15645	\$1,031,180.75	\$123,741.69	12.00%	\$152,856.00	14.82%	\$0.00	0.00%
2006	C15654	\$442,891.65	\$44,289.17	10.00%	\$10,971.00	2.48%	\$14,674.40	3.31%
2006	C15659R	\$703,241.80	\$14,064.84	2.00%	\$42,016.00	5.97%	\$0.00	0.00%
2006	C15662	\$1,711,875.71	\$205,425.09	12.00%	\$268,955.60	15.71%	\$192,936.33	11.27%
2006	C15675	\$380,390.50	\$49,450.77	13.00%	\$72,932.00	19.17%	\$5,310.00	1.40%
2006	C15808	\$293,462.00	\$14,673.10	5.00%	\$0.00	0.00%	\$0.00	0.00%
2006	C15883	\$7,669,001.10	\$536,830.08	7.00%	\$271,960.00	3.55%	\$223,670.00	2.92%
2006	C15956	\$202,702.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2006	C16008	\$297,646.10	\$0.00	0.00%	\$30,547.00	10.26%	\$8,190.00	2.75%
		<b>\$359,368,150</b>	<b>\$31,352,978</b>	<b>8.72%</b>	<b>\$15,039,488</b>	<b>4.18%</b>	<b>\$29,550,939</b>	<b>8.22%</b>
<b>2007</b>								
2007	C12491-ALT	\$6,110,462.25	\$244,418.49	4.00%	\$402,109.20	6.58%	\$225,173.46	3.69%
2007	C14277	\$3,809,936.40	\$266,695.55	7.00%	\$0.00	0.00%	\$435,493.68	11.43%
2007	C14417	\$2,297,514.54	\$321,652.04	14.00%	\$0.00	0.00%	\$133,915.64	5.83%
2007	C14557	\$8,008,939.59	\$961,072.75	12.00%	\$479,679.20	5.99%	\$1,857,932.68	23.20%
2007	C14810	\$822,965.08	\$115,215.11	14.00%	\$92,318.00	11.22%	\$235,057.43	28.56%
2007	C14839	\$6,068,953.40	\$606,895.34	10.00%	\$276,985.00	4.56%	\$1,312,941.89	21.63%
2007	C14915	\$447,496.10	\$53,699.53	12.00%	\$83,849.00	18.74%	\$31,117.50	6.95%
2007	C14959-ALT	\$5,372,247.14	\$698,392.13	13.00%	\$0.00	0.00%	\$389,155.61	7.24%
2007	C15095	\$8,628,074.05	\$517,684.44	6.00%	\$752,688.73	8.72%	\$813,740.03	9.43%
2007	C15146	\$5,794,298.35	\$347,657.90	6.00%	\$0.00	0.00%	\$0.00	0.00%
2007	C15326	\$280,947.75	\$33,713.73	12.00%	\$42,105.00	14.99%	\$0.00	0.00%
2007	C15351	\$1,126,094.00	\$101,348.46	9.00%	\$0.00	0.00%	\$261,681.00	23.24%
2007	C15362	\$1,433,882.92	\$186,404.78	13.00%	\$132,668.30	9.25%	\$165,926.60	11.57%

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis\_Traffic Control Subcontractors**  
**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Goal Amount Achieved (Traffic Control)	Achieved Goal % (Traffic Control)	Goal Amount Achieved (Other Work Codes)	Achieved Goal % (Other Work Codes)
2007	C15364	\$3,058,631.50	\$305,863.15	10.00%	\$201,983.00	6.60%	\$384,924.82	12.58%
2007	C15366	\$2,396,540.80	\$311,550.30	13.00%	\$150,522.86	6.28%	\$193,223.75	8.06%
2007	C15400	\$153,748.96	\$0.00	0.00%	\$42,815.96	27.85%	\$5,353.00	3.48%
2007	C15490	\$2,777,777.00	\$277,777.70	10.00%	\$0.00	0.00%	\$291,066.50	10.48%
2007	C15505	\$205,527.22	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2007	C15509	\$497,454.00	\$39,796.32	8.00%	\$0.00	0.00%	\$59,109.88	11.88%
2007	C15570	\$399,752.79	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
2007	C15585	\$2,311,991.69	\$115,599.58	5.00%	\$112,600.25	4.87%	\$33,187.14	1.44%
2007	C15586	\$2,364,652.48	\$236,465.25	10.00%	\$189,762.00	8.02%	\$8,011.90	0.34%
2007	C15601	\$1,780,011.01	\$35,600.22	2.00%	\$71,263.10	4.00%	\$0.00	0.00%
2007	C15618	\$2,797,888.90	\$307,767.78	11.00%	\$267,195.70	9.55%	\$103,773.50	3.71%
2007	C15621	\$1,063,566.55	\$138,263.65	13.00%	\$0.00	0.00%	\$99,806.80	9.38%
2007	C15633	\$967,652.85	\$106,441.81	11.00%	\$106,687.25	11.03%	\$140,187.90	14.49%
2007	C15667	\$2,587,537.90	\$103,501.52	4.00%	\$103,521.00	4.00%	\$79,595.60	3.08%
2007	C15668	\$2,963,668.63	\$118,546.75	4.00%	\$85,888.00	2.90%	\$81,009.60	2.73%
2007	C15669	\$3,030,336.55	\$121,213.46	4.00%	\$156,015.14	5.15%	\$268,953.93	8.88%
2007	C15671	\$5,486,601.90	\$164,598.06	3.00%	\$534,529.94	9.74%	\$383,811.86	7.00%
2007	C15710	\$2,697,045.45	\$0.00	0.00%	\$0.00	0.00%	\$76,584.63	2.84%
2007	C15746	\$8,998,479.50	\$719,878.36	8.00%	\$498,400.00	5.54%	\$218,362.04	2.43%
2007	C15747	\$734,582.00	\$73,458.20	10.00%	\$100,980.00	13.75%	\$119,406.00	16.25%
2007	C15748	\$528,135.17	\$42,250.81	8.00%	\$94,481.65	17.89%	\$105,813.81	20.04%
2007	C15766	\$2,877,507.36	\$374,075.96	13.00%	\$276,908.00	9.62%	\$38,971.80	1.35%
2007	C15770	\$706,432.45	\$49,450.27	7.00%	\$60,900.42	8.62%	\$15,319.00	2.17%
2007	C15771	\$381,523.50	\$0.00	0.00%	\$26,880.00	7.05%	\$128,069.00	33.57%
2007	C15784R	\$1,561,305.75	\$140,517.52	9.00%	\$178,629.50	11.44%	\$107,185.25	6.87%
2007	C15828	\$466,133.00	\$0.00	0.00%	\$75,168.00	16.13%	\$6,970.00	1.50%
2007	C15832R	\$5,359,129.22	\$267,956.46	5.00%	\$225,658.00	4.21%	\$627,234.34	11.70%
2007	C15833	\$457,689.68	\$36,615.17	8.00%	\$0.00	0.00%	\$53,475.77	11.68%
2007	C15900	\$642,889.56	\$32,144.48	5.00%	\$64,923.00	10.10%	\$0.00	0.00%
2007	C15910	\$2,159,024.90	\$302,263.49	14.00%	\$237,896.65	11.02%	\$0.00	0.00%
2007	C15919	\$4,354,792.70	\$87,095.85	2.00%	\$191,750.76	4.40%	\$332,543.91	7.64%
2007	C15922B	\$6,097,048.50	\$182,911.46	3.00%	\$393,268.00	6.45%	\$314,541.56	5.16%
2007	C15924	\$4,276,918.45	\$171,076.74	4.00%	\$278,572.73	6.51%	\$590,373.92	13.80%
2007	C15925R	\$3,238,445.00	\$259,075.60	8.00%	\$0.00	0.00%	\$35,950.00	1.11%
2007	C15927	\$3,415,296.65	\$204,917.80	6.00%	\$180,172.50	5.28%	\$116,397.21	3.41%

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

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**Construction (Continued)**  
**Calendar Years 2002-2007**  
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**Colorado Department of Transportation**

Calendar Year	Contract ID	Contract Amount	Contract Goal Amount	Contract Goal	Goal Amount Achieved (Traffic Control)	Achieved Goal % (Traffic Control)	Goal Amount Achieved (Other Work Codes)	Achieved Goal % (Other Work Codes)
2007	C15929	\$432,723.50	\$0.00	0.00%	\$23,620.00	5.46%	\$0.00	0.00%
2007	C15943	\$2,812,764.10	\$112,510.56	4.00%	\$74,244.20	2.64%	\$0.00	0.00%
2007	C15967	\$1,832,020.35	\$54,960.61	3.00%	\$0.00	0.00%	\$226,713.89	12.38%
2007	C15968R	\$376,572.00	\$0.00	0.00%	\$44,414.00	11.79%	\$0.00	0.00%
2007	C15976	\$1,063,692.61	\$21,273.85	2.00%	\$0.00	0.00%	\$0.00	0.00%
2007	C15977	\$1,746,301.50	\$104,778.09	6.00%	\$167,970.00	9.62%	\$0.00	0.00%
2007	C16005	\$1,060,278.90	\$31,808.37	3.00%	\$74,053.60	6.98%	\$65,127.67	6.14%
2007	C16009	\$317,825.19	\$0.00	0.00%	\$0.00	0.00%	\$5,125.68	1.61%
2007	C16012	\$4,899,999.99	\$147,000.00	3.00%	\$144,080.72	2.94%	\$109,669.95	2.24%
2007	C16037	\$3,396,164.50	\$305,654.81	9.00%	\$141,551.00	4.17%	\$203,501.50	5.99%
2007	C16052	\$321,392.59	\$19,283.56	6.00%	\$20,706.50	6.44%	\$0.00	0.00%
2007	C16103	\$743,656.50	\$81,802.22	11.00%	\$96,271.00	12.95%	\$0.00	0.00%
2007	C16108	\$6,112,092.41	\$305,604.62	5.00%	\$0.00	0.00%	\$438,436.24	7.17%
2007	C16216	\$2,835,979.40	\$226,878.35	8.00%	\$396,920.00	14.00%	\$97,009.00	3.42%
2007	C16221B	\$1,633,683.00	\$49,010.49	3.00%	\$0.00	0.00%	\$612,250.04	37.48%
		<b>\$163,582,678</b>	<b>\$11,242,089</b>	<b>6.87%</b>	<b>\$8,353,607</b>	<b>5.11%</b>	<b>\$12,639,184</b>	<b>7.73%</b>
<b>TOTALS</b>		<b>\$1,635,918,584</b>	<b>\$131,077,114</b>	<b>8.01%</b>	<b>\$66,578,016</b>	<b>4.07%</b>	<b>\$121,269,032</b>	<b>7.41%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Project Goal Utilization Analysis  
Prime Contractors TOP 10  
Colorado Department of Transportation**

Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
A P C SOUTHERN CONSTRUCTION CO LLC	\$82,406,998.33	\$6,343,051.82	7.70%	\$9,366,099.93	11.37%	\$3,023,048.11	3.67%
ASPHALT SPECIALTIES CO INC	\$78,356,711.53	\$7,269,909.63	9.28%	\$8,037,184.96	10.26%	\$767,275.33	0.98%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$50,737,698.63	\$5,871,972.98	11.57%	\$10,367,290.01	20.43%	\$4,495,317.03	8.86%
ELAM CONSTRUCTION INC	\$51,189,214.95	\$2,305,212.23	4.50%	\$6,915,587.61	13.51%	\$4,610,375.38	9.01%
FLATIRON CONSTRUCTORS INC	\$55,006,375.39	\$5,605,317.02	10.19%	\$8,112,524.56	14.75%	\$2,507,207.54	4.56%
HAMON CONTRACTORS INC	\$67,285,883.42	\$6,352,053.42	9.44%	\$4,234,996.89	6.29%	(\$2,117,056.53)	-3.15%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$90,749,657.15	\$7,248,266.06	7.99%	\$6,726,228.99	7.41%	(\$522,037.07)	-0.58%
LAFARGE WEST INC	\$151,265,046.07	\$8,611,054.22	5.69%	\$17,495,580.08	11.57%	\$8,884,525.86	5.87%
LAWRENCE CONSTRUCTION CO	\$105,159,309.11	\$9,490,078.99	9.02%	\$9,361,584.25	8.90%	(\$128,494.74)	-0.12%
SEMA CONSTRUCTION INC	\$118,580,545.26	\$11,129,423.88	9.39%	\$7,825,940.90	6.60%	(\$3,303,482.98)	-2.79%
<b>TOTALS</b>	<b>\$850,737,440</b>	<b>\$70,226,340</b>	<b>8.25%</b>	<b>\$88,443,018</b>	<b>10.40%</b>	<b>\$18,216,678</b>	<b>2.14%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

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**Construction  
 Calendar Years 2002-2007  
 Project Goal Utilization Analysis  
 Prime Contractors TOP 10  
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Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
A P C SOUTHERN CONSTRUCTION CO LLC	\$871,333.63	\$34,853.35	4.00%	\$132,213.54	15.17%	\$97,360.19	11.17%
A P C SOUTHERN CONSTRUCTION CO LLC	\$876,645.35	\$0.00	0.00%	\$37,751.40	4.31%	\$37,751.40	4.31%
A P C SOUTHERN CONSTRUCTION CO LLC	\$1,204,160.88	\$132,457.70	11.00%	\$417,784.90	34.70%	\$285,327.20	23.70%
A P C SOUTHERN CONSTRUCTION CO LLC	\$1,433,882.92	\$186,404.78	13.00%	\$298,594.90	20.82%	\$112,190.12	7.82%
A P C SOUTHERN CONSTRUCTION CO LLC	\$1,637,466.38	\$196,495.97	12.00%	\$313,248.44	19.13%	\$116,752.47	7.13%
A P C SOUTHERN CONSTRUCTION CO LLC	\$1,645,634.68	\$164,563.47	10.00%	\$251,965.85	15.31%	\$87,402.38	5.31%
A P C SOUTHERN CONSTRUCTION CO LLC	\$1,726,368.40	\$172,636.84	10.00%	\$2,673.00	0.15%	(\$169,963.84)	-9.85%
A P C SOUTHERN CONSTRUCTION CO LLC	\$1,746,398.10	\$209,567.77	12.00%	\$125,026.41	7.16%	(\$84,541.36)	-4.84%
A P C SOUTHERN CONSTRUCTION CO LLC	\$1,780,011.01	\$35,600.22	2.00%	\$71,263.10	4.00%	\$35,662.88	2.00%
A P C SOUTHERN CONSTRUCTION CO LLC	\$1,888,843.16	\$226,661.18	12.00%	\$187,076.29	9.90%	(\$39,584.89)	-2.10%
A P C SOUTHERN CONSTRUCTION CO LLC	\$2,083,604.60	\$270,868.60	13.00%	\$230,682.44	11.07%	(\$40,186.16)	-1.93%
A P C SOUTHERN CONSTRUCTION CO LLC	\$2,253,896.04	\$225,389.60	10.00%	\$276,194.00	12.25%	\$50,804.40	2.25%
A P C SOUTHERN CONSTRUCTION CO LLC	\$2,324,395.00	\$232,439.50	10.00%	\$753,315.55	32.41%	\$520,876.05	22.41%
A P C SOUTHERN CONSTRUCTION CO LLC	\$2,342,259.14	\$93,690.37	4.00%	\$94,240.88	4.02%	\$550.51	0.02%
A P C SOUTHERN CONSTRUCTION CO LLC	\$2,352,913.40	\$235,291.34	10.00%	\$120,784.05	5.13%	(\$114,507.29)	-4.87%
A P C SOUTHERN CONSTRUCTION CO LLC	\$2,587,537.90	\$103,501.52	4.00%	\$183,116.60	7.08%	\$79,615.08	3.08%
A P C SOUTHERN CONSTRUCTION CO LLC	\$2,657,256.14	\$265,725.61	10.00%	\$159,972.30	6.02%	(\$105,753.31)	-3.98%
A P C SOUTHERN CONSTRUCTION CO LLC	\$2,797,791.89	\$307,757.11	11.00%	\$673,461.25	24.07%	\$365,704.14	13.07%
A P C SOUTHERN CONSTRUCTION CO LLC	\$2,877,507.36	\$374,075.96	13.00%	\$315,879.80	10.98%	(\$58,196.16)	-2.02%
A P C SOUTHERN CONSTRUCTION CO LLC	\$2,957,436.80	\$236,594.94	8.00%	\$151,959.10	5.14%	(\$84,635.84)	-2.86%
A P C SOUTHERN CONSTRUCTION CO LLC	\$3,480,101.00	\$348,010.10	10.00%	\$680,547.85	19.56%	\$332,537.75	9.56%
A P C SOUTHERN CONSTRUCTION CO LLC	\$4,062,848.89	\$203,142.44	5.00%	\$345,025.00	8.49%	\$141,882.56	3.49%
A P C SOUTHERN CONSTRUCTION CO LLC	\$4,123,078.13	\$164,923.13	4.00%	\$230,530.38	5.59%	\$65,607.25	1.59%

**Construction (Continued)**  
**Calendar Years 2002-2007**  
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**Prime Contractors TOP 10**  
**Colorado Department of Transportation**

Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
A P C SOUTHERN CONSTRUCTION CO LLC	\$4,276,918.45	\$171,076.74	4.00%	\$868,946.65	20.32%	\$697,869.91	16.32%
A P C SOUTHERN CONSTRUCTION CO LLC	\$4,354,793.50	\$261,287.61	6.00%	\$386,592.45	8.88%	\$125,304.84	2.88%
A P C SOUTHERN CONSTRUCTION CO LLC	\$4,724,744.98	\$425,227.05	9.00%	\$669,376.76	14.17%	\$244,149.71	5.17%
A P C SOUTHERN CONSTRUCTION CO LLC	\$5,359,129.22	\$267,956.46	5.00%	\$852,892.34	15.91%	\$584,935.88	10.91%
A P C SOUTHERN CONSTRUCTION CO LLC	\$5,730,737.98	\$171,922.14	3.00%	\$93,154.40	1.63%	(\$78,767.74)	-1.37%
A P C SOUTHERN CONSTRUCTION CO LLC	\$6,249,303.40	\$624,930.34	10.00%	\$441,830.30	7.07%	(\$183,100.04)	-2.93%
	<b>\$82,406,998</b>	<b>\$6,343,052</b>	<b>7.70%</b>	<b>\$9,366,100</b>	<b>11.37%</b>	<b>\$3,023,048</b>	<b>3.67%</b>
ASPHALT SPECIALTIES CO INC	\$873,294.23	\$87,329.42	10.00%	\$116,337.26	13.32%	\$29,007.84	3.32%
ASPHALT SPECIALTIES CO INC	\$987,535.90	\$108,628.95	11.00%	\$166,984.87	16.91%	\$58,355.92	5.91%
ASPHALT SPECIALTIES CO INC	\$1,112,323.90	\$155,725.35	14.00%	\$176,439.03	15.86%	\$20,713.68	1.86%
ASPHALT SPECIALTIES CO INC	\$1,148,761.70	\$149,339.02	13.00%	\$128,268.00	11.17%	(\$21,071.02)	-1.83%
ASPHALT SPECIALTIES CO INC	\$1,348,660.45	\$134,866.05	10.00%	\$162,665.15	12.06%	\$27,799.10	2.06%
ASPHALT SPECIALTIES CO INC	\$1,546,116.80	\$185,534.02	12.00%	\$256,313.94	16.58%	\$70,779.92	4.58%
ASPHALT SPECIALTIES CO INC	\$1,586,248.25	\$158,624.83	10.00%	\$165,449.55	10.43%	\$6,824.72	0.43%
ASPHALT SPECIALTIES CO INC	\$1,633,683.00	\$49,010.49	3.00%	\$612,250.04	37.48%	\$563,239.55	34.48%
ASPHALT SPECIALTIES CO INC	\$2,020,000.00	\$222,200.00	11.00%	\$113,731.34	5.63%	(\$108,468.66)	-5.37%
ASPHALT SPECIALTIES CO INC	\$2,131,812.90	\$277,135.68	13.00%	\$203,197.60	9.53%	(\$73,938.08)	-3.47%
ASPHALT SPECIALTIES CO INC	\$2,234,663.10	\$223,466.31	10.00%	\$371,021.25	16.60%	\$147,554.94	6.60%
ASPHALT SPECIALTIES CO INC	\$2,333,333.33	\$163,333.33	7.00%	\$133,554.24	5.72%	(\$29,779.09)	-1.28%
ASPHALT SPECIALTIES CO INC	\$2,495,000.00	\$249,500.00	10.00%	\$558,461.52	22.38%	\$308,961.52	12.38%
ASPHALT SPECIALTIES CO INC	\$2,648,202.40	\$264,820.24	10.00%	\$78,988.56	2.98%	(\$185,831.68)	-7.02%
ASPHALT SPECIALTIES CO INC	\$3,058,631.50	\$305,863.15	10.00%	\$586,907.82	19.19%	\$281,044.67	9.19%
ASPHALT SPECIALTIES CO INC	\$3,148,630.10	\$157,431.51	5.00%	\$236,162.58	7.50%	\$78,731.08	2.50%

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Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
ASPHALT SPECIALTIES CO INC	\$4,034,586.35	\$524,496.23	13.00%	\$744,139.08	18.44%	\$219,642.85	5.44%
ASPHALT SPECIALTIES CO INC	\$4,592,000.00	\$459,200.00	10.00%	\$251,935.57	5.49%	(\$207,264.43)	-4.51%
ASPHALT SPECIALTIES CO INC	\$5,259,879.05	\$315,592.74	6.00%	\$881,364.14	16.76%	\$565,771.40	10.76%
ASPHALT SPECIALTIES CO INC	\$5,555,555.55	\$555,555.56	10.00%	\$118,875.60	2.14%	(\$436,679.96)	-7.86%
ASPHALT SPECIALTIES CO INC	\$7,787,777.77	\$856,655.55	11.00%	\$821,606.74	10.55%	(\$35,048.81)	-0.45%
ASPHALT SPECIALTIES CO INC	\$20,820,015.25	\$1,665,601.22	8.00%	\$1,152,531.08	5.54%	(\$513,070.14)	-2.46%
	<b>\$78,356,712</b>	<b>\$7,269,910</b>	<b>9.28%</b>	<b>\$8,037,185</b>	<b>10.26%</b>	<b>\$767,275</b>	<b>0.98%</b>
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$475,610.00	\$57,073.20	12.00%	\$146,558.30	30.81%	\$89,485.10	18.81%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$806,402.22	\$80,640.22	10.00%	\$170,184.43	21.10%	\$89,544.21	11.10%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$845,714.28	\$93,028.57	11.00%	\$156,925.00	18.56%	\$63,896.43	7.56%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$1,077,005.96	\$107,700.60	10.00%	\$87,526.96	8.13%	(\$20,173.64)	-1.87%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$2,758,250.50	\$220,660.04	8.00%	\$410,454.43	14.88%	\$189,794.39	6.88%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$4,803,222.82	\$528,354.51	11.00%	\$824,795.76	17.17%	\$296,441.25	6.17%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$5,847,854.42	\$643,263.99	11.00%	\$1,235,986.62	21.14%	\$592,722.63	10.14%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$6,168,096.03	\$740,171.52	12.00%	\$2,876,815.88	46.64%	\$2,136,644.36	34.64%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$8,008,939.59	\$961,072.75	12.00%	\$2,337,611.88	29.19%	\$1,376,539.13	17.19%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$8,812,920.30	\$881,292.03	10.00%	\$1,122,243.00	12.73%	\$240,950.97	2.73%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$11,133,682.51	\$1,558,715.55	14.00%	\$998,187.75	8.97%	(\$560,527.80)	-5.03%
	<b>\$50,737,699</b>	<b>\$5,871,973</b>	<b>11.57%</b>	<b>\$10,367,290</b>	<b>20.43%</b>	<b>\$4,495,317</b>	<b>8.86%</b>
ELAM CONSTRUCTION INC	\$820,002.75	\$0.00	0.00%	\$15,649.91	1.91%	\$15,649.91	1.91%
ELAM CONSTRUCTION INC	\$1,463,199.55	\$58,527.98	4.00%	\$313,793.71	21.45%	\$255,265.73	17.45%
ELAM CONSTRUCTION INC	\$1,526,492.50	\$76,324.63	5.00%	\$188,107.55	12.32%	\$111,782.93	7.32%
ELAM CONSTRUCTION INC	\$1,790,510.00	\$0.00	0.00%	\$147,244.98	8.22%	\$147,244.98	8.22%

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Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
ELAM CONSTRUCTION INC	\$1,924,272.62	\$96,213.63	5.00%	\$97,359.93	5.06%	\$1,146.30	0.06%
ELAM CONSTRUCTION INC	\$2,649,385.64	\$52,987.71	2.00%	\$213,960.78	8.08%	\$160,973.07	6.08%
ELAM CONSTRUCTION INC	\$2,959,662.00	\$88,789.86	3.00%	\$211,334.02	7.14%	\$122,544.16	4.14%
ELAM CONSTRUCTION INC	\$2,965,990.28	\$237,279.22	8.00%	\$514,117.20	17.33%	\$276,837.98	9.33%
ELAM CONSTRUCTION INC	\$2,972,311.96	\$0.00	0.00%	\$531,449.20	17.88%	\$531,449.20	17.88%
ELAM CONSTRUCTION INC	\$3,131,076.40	\$375,729.17	12.00%	\$859,613.50	27.45%	\$483,884.33	15.45%
ELAM CONSTRUCTION INC	\$5,542,648.70	\$332,558.92	6.00%	\$243,188.64	4.39%	(\$89,370.28)	-1.61%
ELAM CONSTRUCTION INC	\$6,097,048.50	\$182,911.46	3.00%	\$707,809.56	11.61%	\$524,898.11	8.61%
ELAM CONSTRUCTION INC	\$7,896,906.40	\$236,907.19	3.00%	\$2,153,756.06	27.27%	\$1,916,848.87	24.27%
ELAM CONSTRUCTION INC	\$9,449,707.65	\$566,982.46	6.00%	\$718,202.57	7.60%	\$151,220.11	1.60%
	<b>\$51,189,215</b>	<b>\$2,305,212</b>	<b>4.50%</b>	<b>\$6,915,588</b>	<b>13.51%</b>	<b>\$4,610,375</b>	<b>9.01%</b>
FLATIRON CONSTRUCTORS INC	\$724,999.30	\$43,499.96	6.00%	\$89,934.56	12.40%	\$46,434.60	6.40%
FLATIRON CONSTRUCTORS INC	\$986,717.70	\$69,070.24	7.00%	\$254,833.40	25.83%	\$185,763.16	18.83%
FLATIRON CONSTRUCTORS INC	\$1,561,305.75	\$140,517.52	9.00%	\$285,814.75	18.31%	\$145,297.23	9.31%
FLATIRON CONSTRUCTORS INC	\$3,809,936.40	\$266,695.55	7.00%	\$435,493.68	11.43%	\$168,798.13	4.43%
FLATIRON CONSTRUCTORS INC	\$5,372,247.14	\$698,392.13	13.00%	\$389,155.61	7.24%	(\$309,236.52)	-5.76%
FLATIRON CONSTRUCTORS INC	\$6,601,236.02	\$792,148.32	12.00%	\$2,373,121.81	35.95%	\$1,580,973.49	23.95%
FLATIRON CONSTRUCTORS INC	\$35,949,933.08	\$3,594,993.31	10.00%	\$4,284,170.75	11.92%	\$689,177.44	1.92%
	<b>\$55,006,375</b>	<b>\$5,605,317</b>	<b>10.19%</b>	<b>\$8,112,525</b>	<b>14.75%</b>	<b>\$2,507,208</b>	<b>4.56%</b>
HAMON CONTRACTORS INC	\$2,590,348.59	\$51,806.97	2.00%	\$249,312.06	9.62%	\$197,505.09	7.62%
HAMON CONTRACTORS INC	\$3,679,885.56	\$331,189.70	9.00%	\$554,723.32	15.07%	\$223,533.62	6.07%
HAMON CONTRACTORS INC	\$4,291,121.42	\$343,289.71	8.00%	\$364,783.37	8.50%	\$21,493.66	0.50%
HAMON CONTRACTORS INC	\$5,774,003.75	\$404,180.26	7.00%	\$375,360.29	6.50%	(\$28,819.97)	-0.50%

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Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
HAMON CONTRACTORS INC	\$6,326,718.25	\$759,206.19	12.00%	\$251,594.38	3.98%	(\$507,611.81)	-8.02%
HAMON CONTRACTORS INC	\$6,773,273.49	\$677,327.35	10.00%	\$208,172.38	3.07%	(\$469,154.97)	-6.93%
HAMON CONTRACTORS INC	\$7,850,406.60	\$785,040.66	10.00%	\$445,943.40	5.68%	(\$339,097.26)	-4.32%
HAMON CONTRACTORS INC	\$12,381,747.62	\$1,238,174.76	10.00%	\$1,258,107.69	10.16%	\$19,932.93	0.16%
HAMON CONTRACTORS INC	\$17,618,378.14	\$1,761,837.81	10.00%	\$527,000.00	2.99%	(\$1,234,837.81)	-7.01%
	<b>\$67,285,883</b>	<b>\$6,352,053</b>	<b>9.44%</b>	<b>\$4,234,997</b>	<b>6.29%</b>	<b>(\$2,117,057)</b>	<b>-3.15%</b>
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$239,026.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$493,166.50	\$98,633.30	20.00%	\$68,544.72	13.90%	(\$30,088.58)	-6.10%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$681,775.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$965,714.50	\$144,857.18	15.00%	\$145,645.00	15.08%	\$787.83	0.08%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$1,235,157.85	\$98,812.63	8.00%	\$172,292.65	13.95%	\$73,480.02	5.95%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$1,416,858.00	\$155,854.38	11.00%	\$146,750.40	10.36%	(\$9,103.98)	-0.64%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$1,746,301.50	\$104,778.09	6.00%	\$167,970.00	9.62%	\$63,191.91	3.62%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$1,765,662.60	\$105,939.76	6.00%	\$75,000.00	4.25%	(\$30,939.76)	-1.75%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$1,913,643.85	\$210,500.82	11.00%	\$71,701.85	3.75%	(\$138,798.97)	-7.25%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$2,275,996.04	\$136,559.76	6.00%	\$143,920.00	6.32%	\$7,360.24	0.32%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$2,530,719.40	\$151,843.16	6.00%	\$228,397.00	9.02%	\$76,553.84	3.02%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$3,085,504.04	\$308,550.40	10.00%	\$179,203.00	5.81%	(\$129,347.40)	-4.19%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$3,238,426.00	\$259,074.08	8.00%	\$241,938.00	7.47%	(\$17,136.08)	-0.53%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$3,305,627.05	\$363,618.98	11.00%	\$236,270.00	7.15%	(\$127,348.98)	-3.85%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$4,083,618.20	\$122,508.55	3.00%	\$309,411.00	7.58%	\$186,902.45	4.58%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$4,083,941.20	\$530,912.36	13.00%	\$474,207.77	11.61%	(\$56,704.59)	-1.39%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$4,182,533.00	\$167,301.32	4.00%	\$100,340.49	2.40%	(\$66,960.83)	-1.60%

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KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$4,459,369.25	\$267,562.16	6.00%	\$436,265.50	9.78%	\$168,703.35	3.78%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$4,972,207.50	\$596,664.90	12.00%	\$6,219.60	0.13%	(\$590,445.30)	-11.87%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$6,837,444.05	\$683,744.41	10.00%	\$1,218,006.50	17.81%	\$534,262.10	7.81%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$11,334,604.05	\$1,020,114.36	9.00%	\$1,096,217.05	9.67%	\$76,102.69	0.67%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$11,405,683.50	\$1,140,568.35	10.00%	\$274,242.00	2.40%	(\$866,326.35)	-7.60%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$14,496,678.07	\$579,867.12	4.00%	\$933,686.46	6.44%	\$353,819.34	2.44%
	<b>\$90,749,657</b>	<b>\$7,248,266</b>	<b>7.99%</b>	<b>\$6,726,229</b>	<b>7.41%</b>	<b>(\$522,037)</b>	<b>-0.58%</b>
LAFARGE WEST INC	\$189,281.47	\$20,820.96	11.00%	\$28,201.55	14.90%	\$7,380.59	3.90%
LAFARGE WEST INC	\$232,313.45	\$27,877.61	12.00%	\$49,219.75	21.19%	\$21,342.14	9.19%
LAFARGE WEST INC	\$304,540.13	\$0.00	0.00%	\$29,636.10	9.73%	\$29,636.10	9.73%
LAFARGE WEST INC	\$637,791.98	\$44,645.44	7.00%	\$0.00	0.00%	(\$44,645.44)	-7.00%
LAFARGE WEST INC	\$912,353.40	\$9,123.53	1.00%	\$303,695.21	33.29%	\$294,571.68	32.29%
LAFARGE WEST INC	\$1,244,988.84	\$124,498.88	10.00%	\$236,994.83	19.04%	\$112,495.95	9.04%
LAFARGE WEST INC	\$1,657,695.05	\$165,769.51	10.00%	\$191,111.53	11.53%	\$25,342.03	1.53%
LAFARGE WEST INC	\$1,691,326.35	\$169,132.64	10.00%	\$129,958.39	7.68%	(\$39,174.25)	-2.32%
LAFARGE WEST INC	\$1,762,456.25	\$70,498.25	4.00%	\$283,582.57	16.09%	\$213,084.32	12.09%
LAFARGE WEST INC	\$1,773,238.40	\$230,520.99	13.00%	\$481,953.72	27.18%	\$251,432.73	14.18%
LAFARGE WEST INC	\$1,999,951.60	\$119,997.10	6.00%	\$286,814.28	14.34%	\$166,817.18	8.34%
LAFARGE WEST INC	\$2,300,381.95	\$92,015.28	4.00%	\$259,145.07	11.27%	\$167,129.79	7.27%
LAFARGE WEST INC	\$2,311,991.69	\$115,599.58	5.00%	\$145,787.39	6.31%	\$30,187.81	1.31%
LAFARGE WEST INC	\$2,335,303.60	\$233,530.36	10.00%	\$261,763.50	11.21%	\$28,233.14	1.21%
LAFARGE WEST INC	\$2,529,827.73	\$252,982.77	10.00%	\$287,657.34	11.37%	\$34,674.57	1.37%
LAFARGE WEST INC	\$2,671,609.00	\$53,432.18	2.00%	\$394,129.66	14.75%	\$340,697.48	12.75%

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LAFARGE WEST INC	\$2,697,045.45	\$0.00	0.00%	\$76,584.63	2.84%	\$76,584.63	2.84%
LAFARGE WEST INC	\$2,812,764.10	\$112,510.56	4.00%	\$74,244.20	2.64%	(\$38,266.36)	-1.36%
LAFARGE WEST INC	\$2,983,583.95	\$119,343.36	4.00%	\$247,373.35	8.29%	\$128,029.99	4.29%
LAFARGE WEST INC	\$3,030,336.55	\$121,213.46	4.00%	\$424,969.07	14.02%	\$303,755.61	10.02%
LAFARGE WEST INC	\$3,143,089.80	\$188,585.39	6.00%	\$171,487.00	5.46%	(\$17,098.39)	-0.54%
LAFARGE WEST INC	\$3,184,433.35	\$95,533.00	3.00%	\$501,182.32	15.74%	\$405,649.32	12.74%
LAFARGE WEST INC	\$3,264,288.25	\$195,857.30	6.00%	\$251,267.87	7.70%	\$55,410.58	1.70%
LAFARGE WEST INC	\$3,321,770.28	\$166,088.51	5.00%	\$641,031.67	19.30%	\$474,943.16	14.30%
LAFARGE WEST INC	\$3,430,008.57	\$171,500.43	5.00%	\$246,225.52	7.18%	\$74,725.09	2.18%
LAFARGE WEST INC	\$3,430,285.30	\$137,211.41	4.00%	\$9,610.50	0.28%	(\$127,600.91)	-3.72%
LAFARGE WEST INC	\$3,524,916.43	\$176,245.82	5.00%	\$210,195.24	5.96%	\$33,949.42	0.96%
LAFARGE WEST INC	\$3,796,020.05	\$417,562.21	11.00%	\$469,908.33	12.38%	\$52,346.12	1.38%
LAFARGE WEST INC	\$3,828,402.85	\$153,136.11	4.00%	\$0.00	0.00%	(\$153,136.11)	-4.00%
LAFARGE WEST INC	\$3,910,262.52	\$312,821.00	8.00%	\$109,662.04	2.80%	(\$203,158.96)	-5.20%
LAFARGE WEST INC	\$3,958,666.79	\$237,520.01	6.00%	\$379,013.55	9.57%	\$141,493.54	3.57%
LAFARGE WEST INC	\$3,960,222.95	\$237,613.38	6.00%	\$372,896.86	9.42%	\$135,283.48	3.42%
LAFARGE WEST INC	\$4,582,362.55	\$320,765.38	7.00%	\$632,755.19	13.81%	\$311,989.81	6.81%
LAFARGE WEST INC	\$4,873,435.70	\$243,671.79	5.00%	\$463,218.21	9.50%	\$219,546.43	4.50%
LAFARGE WEST INC	\$4,899,999.99	\$147,000.00	3.00%	\$253,750.67	5.18%	\$106,750.67	2.18%
LAFARGE WEST INC	\$4,933,605.85	\$197,344.23	4.00%	\$534,870.90	10.84%	\$337,526.67	6.84%
LAFARGE WEST INC	\$5,132,660.53	\$205,306.42	4.00%	\$863,228.17	16.82%	\$657,921.75	12.82%
LAFARGE WEST INC	\$5,191,685.47	\$519,168.55	10.00%	\$1,388,072.06	26.74%	\$868,903.51	16.74%
LAFARGE WEST INC	\$5,394,890.70	\$323,693.44	6.00%	\$918,208.34	17.02%	\$594,514.90	11.02%

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis**  
**Prime Contractors TOP 10**  
**Colorado Department of Transportation**

Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
LAFARGE WEST INC	\$5,486,601.90	\$164,598.06	3.00%	\$918,341.80	16.74%	\$753,743.74	13.74%
LAFARGE WEST INC	\$5,794,298.35	\$347,657.90	6.00%	\$0.00	0.00%	(\$347,657.90)	-6.00%
LAFARGE WEST INC	\$5,798,560.50	\$347,913.63	6.00%	\$739,330.45	12.75%	\$391,416.82	6.75%
LAFARGE WEST INC	\$5,840,671.25	\$350,440.28	6.00%	\$873,513.31	14.96%	\$523,073.04	8.96%
LAFARGE WEST INC	\$5,877,051.15	\$352,623.07	6.00%	\$788,559.18	13.42%	\$435,936.11	7.42%
LAFARGE WEST INC	\$8,628,074.05	\$517,684.44	6.00%	\$1,566,428.76	18.16%	\$1,048,744.32	12.16%
	<b>\$151,265,046</b>	<b>\$8,611,054</b>	<b>5.69%</b>	<b>\$17,495,580</b>	<b>11.57%</b>	<b>\$8,884,526</b>	<b>5.87%</b>
LAWRENCE CONSTRUCTION CO	\$365,163.74	\$32,864.74	9.00%	\$46,345.51	12.69%	\$13,480.77	3.69%
LAWRENCE CONSTRUCTION CO	\$944,374.18	\$207,762.32	22.00%	\$91,388.88	9.68%	(\$116,373.44)	-12.32%
LAWRENCE CONSTRUCTION CO	\$1,253,905.03	\$137,929.55	11.00%	\$169,123.60	13.49%	\$31,194.05	2.49%
LAWRENCE CONSTRUCTION CO	\$2,556,258.90	\$255,625.89	10.00%	\$174,009.35	6.81%	(\$81,616.54)	-3.19%
LAWRENCE CONSTRUCTION CO	\$3,170,919.62	\$285,382.77	9.00%	\$155,291.42	4.90%	(\$130,091.35)	-4.10%
LAWRENCE CONSTRUCTION CO	\$3,593,870.99	\$71,877.42	2.00%	\$165,987.35	4.62%	\$94,109.93	2.62%
LAWRENCE CONSTRUCTION CO	\$3,742,443.82	\$261,971.07	7.00%	\$115,279.47	3.08%	(\$146,691.60)	-3.92%
LAWRENCE CONSTRUCTION CO	\$4,338,501.72	\$260,310.10	6.00%	\$411,490.50	9.48%	\$151,180.40	3.48%
LAWRENCE CONSTRUCTION CO	\$4,777,176.37	\$238,858.82	5.00%	\$648,744.96	13.58%	\$409,886.14	8.58%
LAWRENCE CONSTRUCTION CO	\$8,048,977.96	\$885,387.58	11.00%	\$1,201,042.38	14.92%	\$315,654.80	3.92%
LAWRENCE CONSTRUCTION CO	\$15,581,590.13	\$2,025,606.72	13.00%	\$1,656,886.77	10.63%	(\$368,719.95)	-2.37%
LAWRENCE CONSTRUCTION CO	\$19,878,331.75	\$397,566.64	2.00%	\$963,429.87	4.85%	\$565,863.24	2.85%
LAWRENCE CONSTRUCTION CO	\$36,907,794.90	\$4,428,935.39	12.00%	\$3,562,564.19	9.65%	(\$866,371.20)	-2.35%
	<b>\$105,159,309</b>	<b>\$9,490,079</b>	<b>9.02%</b>	<b>\$9,361,584</b>	<b>8.90%</b>	<b>(\$128,495)</b>	<b>-0.12%</b>
SEMA CONSTRUCTION INC	\$2,777,777.00	\$277,777.70	10.00%	\$291,066.50	10.48%	\$13,288.80	0.48%
SEMA CONSTRUCTION INC	\$4,682,920.13	\$93,658.40	2.00%	\$552,146.87	11.79%	\$458,488.47	9.79%

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis**  
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Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
SEMA CONSTRUCTION INC	\$6,110,462.25	\$244,418.49	4.00%	\$627,282.66	10.27%	\$382,864.17	6.27%
SEMA CONSTRUCTION INC	\$7,669,001.10	\$536,830.08	7.00%	\$495,630.00	6.46%	(\$41,200.08)	-0.54%
SEMA CONSTRUCTION INC	\$8,094,501.12	\$809,450.11	10.00%	\$714,204.80	8.82%	(\$95,245.31)	-1.18%
SEMA CONSTRUCTION INC	\$9,818,081.20	\$1,079,988.93	11.00%	\$642,220.19	6.54%	(\$437,768.74)	-4.46%
SEMA CONSTRUCTION INC	\$9,822,222.22	\$982,222.22	10.00%	\$598,926.26	6.10%	(\$383,295.96)	-3.90%
SEMA CONSTRUCTION INC	\$13,055,555.00	\$1,958,333.25	15.00%	\$1,273,875.65	9.76%	(\$684,457.60)	-5.24%
SEMA CONSTRUCTION INC	\$14,256,937.08	\$285,138.74	2.00%	\$853,444.00	5.99%	\$568,305.26	3.99%
SEMA CONSTRUCTION INC	\$15,807,428.41	\$2,213,039.98	14.00%	\$770,287.99	4.87%	(\$1,442,751.99)	-9.13%
SEMA CONSTRUCTION INC	\$26,485,659.75	\$2,648,565.98	10.00%	\$1,006,855.98	3.80%	(\$1,641,710.00)	-6.20%
	<b>\$118,580,545</b>	<b>\$11,129,424</b>	<b>9.39%</b>	<b>\$7,825,941</b>	<b>6.60%</b>	<b>(\$3,303,483)</b>	<b>-2.79%</b>
<b>TOTALS</b>	<b>\$850,737,440</b>	<b>\$70,226,340</b>	<b>8.25%</b>	<b>\$88,443,018</b>	<b>10.40%</b>	<b>\$18,216,678</b>	<b>2.14%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
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Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
A P C SOUTHERN CONSTRUCTION CO LLC	\$82,406,998.33	\$6,343,051.82	7.70%	\$9,366,099.93	11.37%	\$3,023,048.11	3.67%
ASPHALT SPECIALTIES CO INC	\$78,356,711.53	\$7,269,909.63	9.28%	\$8,037,184.96	10.26%	\$767,275.33	0.98%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$50,737,698.63	\$5,871,972.98	11.57%	\$10,367,290.01	20.43%	\$4,495,317.03	8.86%
ELAM CONSTRUCTION INC	\$51,189,214.95	\$2,305,212.23	4.50%	\$6,915,587.61	13.51%	\$4,610,375.38	9.01%
FLATIRON CONSTRUCTORS INC	\$55,006,375.39	\$5,605,317.02	10.19%	\$8,112,524.56	14.75%	\$2,507,207.54	4.56%
HAMON CONTRACTORS INC	\$67,285,883.42	\$6,352,053.42	9.44%	\$4,234,996.89	6.29%	(\$2,117,056.53)	-3.15%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$90,749,657.15	\$7,248,266.06	7.99%	\$6,726,228.99	7.41%	(\$522,037.07)	-0.58%
LAFARGE WEST INC	\$151,265,046.07	\$8,611,054.22	5.69%	\$17,495,580.08	11.57%	\$8,884,525.86	5.87%
LAWRENCE CONSTRUCTION CO	\$105,159,309.11	\$9,490,078.99	9.02%	\$9,361,584.25	8.90%	(\$128,494.74)	-0.12%
SEMA CONSTRUCTION INC	\$118,580,545.26	\$11,129,423.88	9.39%	\$7,825,940.90	6.60%	(\$3,303,482.98)	-2.79%
<b>TOTALS</b>	<b>\$850,737,440</b>	<b>\$70,226,340</b>	<b>8.25%</b>	<b>\$88,443,018</b>	<b>10.40%</b>	<b>\$18,216,678</b>	<b>2.14%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

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Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
A P C SOUTHERN CONSTRUCTION CO LLC	\$876,645.35	\$0.00	0.00%	\$37,751.40	4.31%	\$37,751.40	4.31%
	<b>\$876,645</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$37,751</b>	<b>4.31%</b>	<b>\$37,751</b>	<b>4.31%</b>
ELAM CONSTRUCTION INC	\$820,002.75	\$0.00	0.00%	\$15,649.91	1.91%	\$15,649.91	1.91%
ELAM CONSTRUCTION INC	\$1,790,510.00	\$0.00	0.00%	\$147,244.98	8.22%	\$147,244.98	8.22%
ELAM CONSTRUCTION INC	\$2,972,311.96	\$0.00	0.00%	\$531,449.20	17.88%	\$531,449.20	17.88%
	<b>\$5,582,825</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$694,344</b>	<b>12.44%</b>	<b>\$694,344</b>	<b>12.44%</b>
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$239,026.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$681,775.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
	<b>\$920,801</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>0.00%</b>
LAFARGE WEST INC	\$304,540.13	\$0.00	0.00%	\$29,636.10	9.73%	\$29,636.10	9.73%
LAFARGE WEST INC	\$2,697,045.45	\$0.00	0.00%	\$76,584.63	2.84%	\$76,584.63	2.84%
	<b>\$3,001,586</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$106,221</b>	<b>3.54%</b>	<b>\$106,221</b>	<b>3.54%</b>
<b>TOTALS</b>	<b>\$10,381,857</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$838,316</b>	<b>8.07%</b>	<b>\$838,316</b>	<b>8.07%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding 840355583.2

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

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**Construction  
Calendar Years 2002-2007  
Project Goal Utilization Analysis\_RACE NEUTRAL  
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<b>Prime Contractor</b>	<b>Contract Amount</b>	<b>Contract Goal Amount</b>	<b>Contract Goal</b>	<b>Achieved Contract Goal Amount</b>	<b>Achieved Goal %</b>	<b>Dollars Over/Under Goal</b>	<b>% of Dollars Over/Under Goal</b>
A P C SOUTHERN CONSTRUCTION CO LLC	\$876,645.35	\$0.00	0.00%	\$37,751.40	4.31%	\$37,751.40	4.31%
ELAM CONSTRUCTION INC	\$5,582,824.71	\$0.00	0.00%	\$694,344.09	12.44%	\$694,344.09	12.44%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$920,801.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
LAFARGE WEST INC	\$3,001,585.58	\$0.00	0.00%	\$106,220.73	3.54%	\$106,220.73	3.54%
<b>TOTALS</b>	<b>\$10,381,857</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$838,316</b>	<b>8.07%</b>	<b>\$838,316</b>	<b>8.07%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

**Construction**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis\_RACE CONSCIOUS**  
**Prime Contractors\_TOP 10**  
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Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
A P C SOUTHERN CONSTRUCTION CO LLC	\$871,333.63	\$34,853.35	4.00%	\$132,213.54	15.17%	\$97,360.19	11.17%
A P C SOUTHERN CONSTRUCTION CO LLC	\$1,204,160.88	\$132,457.70	11.00%	\$417,784.90	34.70%	\$285,327.20	23.70%
A P C SOUTHERN CONSTRUCTION CO LLC	\$1,433,882.92	\$186,404.78	13.00%	\$298,594.90	20.82%	\$112,190.12	7.82%
A P C SOUTHERN CONSTRUCTION CO LLC	\$1,637,466.38	\$196,495.97	12.00%	\$313,248.44	19.13%	\$116,752.47	7.13%
A P C SOUTHERN CONSTRUCTION CO LLC	\$1,645,634.68	\$164,563.47	10.00%	\$251,965.85	15.31%	\$87,402.38	5.31%
A P C SOUTHERN CONSTRUCTION CO LLC	\$1,726,368.40	\$172,636.84	10.00%	\$2,673.00	0.15%	(\$169,963.84)	-9.85%
A P C SOUTHERN CONSTRUCTION CO LLC	\$1,746,398.10	\$209,567.77	12.00%	\$125,026.41	7.16%	(\$84,541.36)	-4.84%
A P C SOUTHERN CONSTRUCTION CO LLC	\$1,780,011.01	\$35,600.22	2.00%	\$71,263.10	4.00%	\$35,662.88	2.00%
A P C SOUTHERN CONSTRUCTION CO LLC	\$1,888,843.16	\$226,661.18	12.00%	\$187,076.29	9.90%	(\$39,584.89)	-2.10%
A P C SOUTHERN CONSTRUCTION CO LLC	\$2,083,604.60	\$270,868.60	13.00%	\$230,682.44	11.07%	(\$40,186.16)	-1.93%
A P C SOUTHERN CONSTRUCTION CO LLC	\$2,253,896.04	\$225,389.60	10.00%	\$276,194.00	12.25%	\$50,804.40	2.25%
A P C SOUTHERN CONSTRUCTION CO LLC	\$2,324,395.00	\$232,439.50	10.00%	\$753,315.55	32.41%	\$520,876.05	22.41%
A P C SOUTHERN CONSTRUCTION CO LLC	\$2,342,259.14	\$93,690.37	4.00%	\$94,240.88	4.02%	\$550.51	0.02%
A P C SOUTHERN CONSTRUCTION CO LLC	\$2,352,913.40	\$235,291.34	10.00%	\$120,784.05	5.13%	(\$114,507.29)	-4.87%
A P C SOUTHERN CONSTRUCTION CO LLC	\$2,587,537.90	\$103,501.52	4.00%	\$183,116.60	7.08%	\$79,615.08	3.08%
A P C SOUTHERN CONSTRUCTION CO LLC	\$2,657,256.14	\$265,725.61	10.00%	\$159,972.30	6.02%	(\$105,753.31)	-3.98%
A P C SOUTHERN CONSTRUCTION CO LLC	\$2,797,791.89	\$307,757.11	11.00%	\$673,461.25	24.07%	\$365,704.14	13.07%
A P C SOUTHERN CONSTRUCTION CO LLC	\$2,877,507.36	\$374,075.96	13.00%	\$315,879.80	10.98%	(\$58,196.16)	-2.02%
A P C SOUTHERN CONSTRUCTION CO LLC	\$2,957,436.80	\$236,594.94	8.00%	\$151,959.10	5.14%	(\$84,635.84)	-2.86%
A P C SOUTHERN CONSTRUCTION CO LLC	\$3,480,101.00	\$348,010.10	10.00%	\$680,547.85	19.56%	\$332,537.75	9.56%
A P C SOUTHERN CONSTRUCTION CO LLC	\$4,062,848.89	\$203,142.44	5.00%	\$345,025.00	8.49%	\$141,882.56	3.49%
A P C SOUTHERN CONSTRUCTION CO LLC	\$4,123,078.13	\$164,923.13	4.00%	\$230,530.38	5.59%	\$65,607.25	1.59%
A P C SOUTHERN CONSTRUCTION CO LLC	\$4,276,918.45	\$171,076.74	4.00%	\$868,946.65	20.32%	\$697,869.91	16.32%

**Construction (Continued)**  
**Calendar Years 2002-2007**  
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Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
A P C SOUTHERN CONSTRUCTION CO LLC	\$4,354,793.50	\$261,287.61	6.00%	\$386,592.45	8.88%	\$125,304.84	2.88%
A P C SOUTHERN CONSTRUCTION CO LLC	\$4,724,744.98	\$425,227.05	9.00%	\$669,376.76	14.17%	\$244,149.71	5.17%
A P C SOUTHERN CONSTRUCTION CO LLC	\$5,359,129.22	\$267,956.46	5.00%	\$852,892.34	15.91%	\$584,935.88	10.91%
A P C SOUTHERN CONSTRUCTION CO LLC	\$5,730,737.98	\$171,922.14	3.00%	\$93,154.40	1.63%	(\$78,767.74)	-1.37%
A P C SOUTHERN CONSTRUCTION CO LLC	\$6,249,303.40	\$624,930.34	10.00%	\$441,830.30	7.07%	(\$183,100.04)	-2.93%
	<b>\$81,530,353</b>	<b>\$6,343,052</b>	<b>7.78%</b>	<b>\$9,328,349</b>	<b>11.44%</b>	<b>\$2,985,297</b>	<b>3.66%</b>
ASPHALT SPECIALTIES CO INC	\$873,294.23	\$87,329.42	10.00%	\$116,337.26	13.32%	\$29,007.84	3.32%
ASPHALT SPECIALTIES CO INC	\$987,535.90	\$108,628.95	11.00%	\$166,984.87	16.91%	\$58,355.92	5.91%
ASPHALT SPECIALTIES CO INC	\$1,112,323.90	\$155,725.35	14.00%	\$176,439.03	15.86%	\$20,713.68	1.86%
ASPHALT SPECIALTIES CO INC	\$1,148,761.70	\$149,339.02	13.00%	\$128,268.00	11.17%	(\$21,071.02)	-1.83%
ASPHALT SPECIALTIES CO INC	\$1,348,660.45	\$134,866.05	10.00%	\$162,665.15	12.06%	\$27,799.10	2.06%
ASPHALT SPECIALTIES CO INC	\$1,546,116.80	\$185,534.02	12.00%	\$256,313.94	16.58%	\$70,779.92	4.58%
ASPHALT SPECIALTIES CO INC	\$1,586,248.25	\$158,624.83	10.00%	\$165,449.55	10.43%	\$6,824.72	0.43%
ASPHALT SPECIALTIES CO INC	\$1,633,683.00	\$49,010.49	3.00%	\$612,250.04	37.48%	\$563,239.55	34.48%
ASPHALT SPECIALTIES CO INC	\$2,020,000.00	\$222,200.00	11.00%	\$113,731.34	5.63%	(\$108,468.66)	-5.37%
ASPHALT SPECIALTIES CO INC	\$2,131,812.90	\$277,135.68	13.00%	\$203,197.60	9.53%	(\$73,938.08)	-3.47%
ASPHALT SPECIALTIES CO INC	\$2,234,663.10	\$223,466.31	10.00%	\$371,021.25	16.60%	\$147,554.94	6.60%
ASPHALT SPECIALTIES CO INC	\$2,333,333.33	\$163,333.33	7.00%	\$133,554.24	5.72%	(\$29,779.09)	-1.28%
ASPHALT SPECIALTIES CO INC	\$2,495,000.00	\$249,500.00	10.00%	\$558,461.52	22.38%	\$308,961.52	12.38%
ASPHALT SPECIALTIES CO INC	\$2,648,202.40	\$264,820.24	10.00%	\$78,988.56	2.98%	(\$185,831.68)	-7.02%
ASPHALT SPECIALTIES CO INC	\$3,058,631.50	\$305,863.15	10.00%	\$586,907.82	19.19%	\$281,044.67	9.19%
ASPHALT SPECIALTIES CO INC	\$3,148,630.10	\$157,431.51	5.00%	\$236,162.58	7.50%	\$78,731.08	2.50%
ASPHALT SPECIALTIES CO INC	\$4,034,586.35	\$524,496.23	13.00%	\$744,139.08	18.44%	\$219,642.85	5.44%

Construction (Continued)  
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Prime Contractors\_TOP 10  
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Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
ASPHALT SPECIALTIES CO INC	\$4,592,000.00	\$459,200.00	10.00%	\$251,935.57	5.49%	(\$207,264.43)	-4.51%
ASPHALT SPECIALTIES CO INC	\$5,259,879.05	\$315,592.74	6.00%	\$881,364.14	16.76%	\$565,771.40	10.76%
ASPHALT SPECIALTIES CO INC	\$5,555,555.55	\$555,555.56	10.00%	\$118,875.60	2.14%	(\$436,679.96)	-7.86%
ASPHALT SPECIALTIES CO INC	\$7,787,777.77	\$856,655.55	11.00%	\$821,606.74	10.55%	(\$35,048.81)	-0.45%
ASPHALT SPECIALTIES CO INC	\$20,820,015.25	\$1,665,601.22	8.00%	\$1,152,531.08	5.54%	(\$513,070.14)	-2.46%
	<b>\$78,356,712</b>	<b>\$7,269,910</b>	<b>9.28%</b>	<b>\$8,037,185</b>	<b>10.26%</b>	<b>\$767,275</b>	<b>0.98%</b>
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$475,610.00	\$57,073.20	12.00%	\$146,558.30	30.81%	\$89,485.10	18.81%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$806,402.22	\$80,640.22	10.00%	\$170,184.43	21.10%	\$89,544.21	11.10%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$845,714.28	\$93,028.57	11.00%	\$156,925.00	18.56%	\$63,896.43	7.56%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$1,077,005.96	\$107,700.60	10.00%	\$87,526.96	8.13%	(\$20,173.64)	-1.87%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$2,758,250.50	\$220,660.04	8.00%	\$410,454.43	14.88%	\$189,794.39	6.88%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$4,803,222.82	\$528,354.51	11.00%	\$824,795.76	17.17%	\$296,441.25	6.17%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$5,847,854.42	\$643,263.99	11.00%	\$1,235,986.62	21.14%	\$592,722.63	10.14%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$6,168,096.03	\$740,171.52	12.00%	\$2,876,815.88	46.64%	\$2,136,644.36	34.64%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$8,008,939.59	\$961,072.75	12.00%	\$2,337,611.88	29.19%	\$1,376,539.13	17.19%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$8,812,920.30	\$881,292.03	10.00%	\$1,122,243.00	12.73%	\$240,950.97	2.73%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$11,133,682.51	\$1,558,715.55	14.00%	\$998,187.75	8.97%	(\$560,527.80)	-5.03%
	<b>\$50,737,699</b>	<b>\$5,871,973</b>	<b>11.57%</b>	<b>\$10,367,290</b>	<b>20.43%</b>	<b>\$4,495,317</b>	<b>8.86%</b>
ELAM CONSTRUCTION INC	\$1,463,199.55	\$58,527.98	4.00%	\$313,793.71	21.45%	\$255,265.73	17.45%
ELAM CONSTRUCTION INC	\$1,526,492.50	\$76,324.63	5.00%	\$188,107.55	12.32%	\$111,782.93	7.32%
ELAM CONSTRUCTION INC	\$1,924,272.62	\$96,213.63	5.00%	\$97,359.93	5.06%	\$1,146.30	0.06%
ELAM CONSTRUCTION INC	\$2,649,385.64	\$52,987.71	2.00%	\$213,960.78	8.08%	\$160,973.07	6.08%
ELAM CONSTRUCTION INC	\$2,959,662.00	\$88,789.86	3.00%	\$211,334.02	7.14%	\$122,544.16	4.14%

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Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
ELAM CONSTRUCTION INC	\$2,965,990.28	\$237,279.22	8.00%	\$514,117.20	17.33%	\$276,837.98	9.33%
ELAM CONSTRUCTION INC	\$3,131,076.40	\$375,729.17	12.00%	\$859,613.50	27.45%	\$483,884.33	15.45%
ELAM CONSTRUCTION INC	\$5,542,648.70	\$332,558.92	6.00%	\$243,188.64	4.39%	(\$89,370.28)	-1.61%
ELAM CONSTRUCTION INC	\$6,097,048.50	\$182,911.46	3.00%	\$707,809.56	11.61%	\$524,898.11	8.61%
ELAM CONSTRUCTION INC	\$7,896,906.40	\$236,907.19	3.00%	\$2,153,756.06	27.27%	\$1,916,848.87	24.27%
ELAM CONSTRUCTION INC	\$9,449,707.65	\$566,982.46	6.00%	\$718,202.57	7.60%	\$151,220.11	1.60%
	<b>\$45,606,390</b>	<b>\$2,305,212</b>	<b>5.05%</b>	<b>\$6,221,244</b>	<b>13.64%</b>	<b>\$3,916,031</b>	<b>8.59%</b>
FLATIRON CONSTRUCTORS INC	\$724,999.30	\$43,499.96	6.00%	\$89,934.56	12.40%	\$46,434.60	6.40%
FLATIRON CONSTRUCTORS INC	\$986,717.70	\$69,070.24	7.00%	\$254,833.40	25.83%	\$185,763.16	18.83%
FLATIRON CONSTRUCTORS INC	\$1,561,305.75	\$140,517.52	9.00%	\$285,814.75	18.31%	\$145,297.23	9.31%
FLATIRON CONSTRUCTORS INC	\$3,809,936.40	\$266,695.55	7.00%	\$435,493.68	11.43%	\$168,798.13	4.43%
FLATIRON CONSTRUCTORS INC	\$5,372,247.14	\$698,392.13	13.00%	\$389,155.61	7.24%	(\$309,236.52)	-5.76%
FLATIRON CONSTRUCTORS INC	\$6,601,236.02	\$792,148.32	12.00%	\$2,373,121.81	35.95%	\$1,580,973.49	23.95%
FLATIRON CONSTRUCTORS INC	\$35,949,933.08	\$3,594,993.31	10.00%	\$4,284,170.75	11.92%	\$689,177.44	1.92%
	<b>\$55,006,375</b>	<b>\$5,605,317</b>	<b>10.19%</b>	<b>\$8,112,525</b>	<b>14.75%</b>	<b>\$2,507,208</b>	<b>4.56%</b>
HAMON CONTRACTORS INC	\$2,590,348.59	\$51,806.97	2.00%	\$249,312.06	9.62%	\$197,505.09	7.62%
HAMON CONTRACTORS INC	\$3,679,885.56	\$331,189.70	9.00%	\$554,723.32	15.07%	\$223,533.62	6.07%
HAMON CONTRACTORS INC	\$4,291,121.42	\$343,289.71	8.00%	\$364,783.37	8.50%	\$21,493.66	0.50%
HAMON CONTRACTORS INC	\$5,774,003.75	\$404,180.26	7.00%	\$375,360.29	6.50%	(\$28,819.97)	-0.50%
HAMON CONTRACTORS INC	\$6,326,718.25	\$759,206.19	12.00%	\$251,594.38	3.98%	(\$507,611.81)	-8.02%
HAMON CONTRACTORS INC	\$6,773,273.49	\$677,327.35	10.00%	\$208,172.38	3.07%	(\$469,154.97)	-6.93%
HAMON CONTRACTORS INC	\$7,850,406.60	\$785,040.66	10.00%	\$445,943.40	5.68%	(\$339,097.26)	-4.32%
HAMON CONTRACTORS INC	\$12,381,747.62	\$1,238,174.76	10.00%	\$1,258,107.69	10.16%	\$19,932.93	0.16%

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Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
HAMON CONTRACTORS INC	\$17,618,378.14	\$1,761,837.81	10.00%	\$527,000.00	2.99%	(\$1,234,837.81)	-7.01%
	<b>\$67,285,883</b>	<b>\$6,352,053</b>	<b>9.44%</b>	<b>\$4,234,997</b>	<b>6.29%</b>	<b>(\$2,117,057)</b>	<b>-3.15%</b>
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$493,166.50	\$98,633.30	20.00%	\$68,544.72	13.90%	(\$30,088.58)	-6.10%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$965,714.50	\$144,857.18	15.00%	\$145,645.00	15.08%	\$787.83	0.08%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$1,235,157.85	\$98,812.63	8.00%	\$172,292.65	13.95%	\$73,480.02	5.95%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$1,416,858.00	\$155,854.38	11.00%	\$146,750.40	10.36%	(\$9,103.98)	-0.64%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$1,746,301.50	\$104,778.09	6.00%	\$167,970.00	9.62%	\$63,191.91	3.62%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$1,765,662.60	\$105,939.76	6.00%	\$75,000.00	4.25%	(\$30,939.76)	-1.75%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$1,913,643.85	\$210,500.82	11.00%	\$71,701.85	3.75%	(\$138,798.97)	-7.25%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$2,275,996.04	\$136,559.76	6.00%	\$143,920.00	6.32%	\$7,360.24	0.32%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$2,530,719.40	\$151,843.16	6.00%	\$228,397.00	9.02%	\$76,553.84	3.02%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$3,085,504.04	\$308,550.40	10.00%	\$179,203.00	5.81%	(\$129,347.40)	-4.19%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$3,238,426.00	\$259,074.08	8.00%	\$241,938.00	7.47%	(\$17,136.08)	-0.53%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$3,305,627.05	\$363,618.98	11.00%	\$236,270.00	7.15%	(\$127,348.98)	-3.85%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$4,083,618.20	\$122,508.55	3.00%	\$309,411.00	7.58%	\$186,902.45	4.58%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$4,083,941.20	\$530,912.36	13.00%	\$474,207.77	11.61%	(\$56,704.59)	-1.39%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$4,182,533.00	\$167,301.32	4.00%	\$100,340.49	2.40%	(\$66,960.83)	-1.60%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$4,459,369.25	\$267,562.16	6.00%	\$436,265.50	9.78%	\$168,703.35	3.78%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$4,972,207.50	\$596,664.90	12.00%	\$6,219.60	0.13%	(\$590,445.30)	-11.87%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$6,837,444.05	\$683,744.41	10.00%	\$1,218,006.50	17.81%	\$534,262.10	7.81%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$11,334,604.05	\$1,020,114.36	9.00%	\$1,096,217.05	9.67%	\$76,102.69	0.67%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$11,405,683.50	\$1,140,568.35	10.00%	\$274,242.00	2.40%	(\$866,326.35)	-7.60%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$14,496,678.07	\$579,867.12	4.00%	\$933,686.46	6.44%	\$353,819.34	2.44%

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Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
	<b>\$89,828,856</b>	<b>\$7,248,266</b>	<b>8.07%</b>	<b>\$6,726,229</b>	<b>7.49%</b>	<b>(\$522,037)</b>	<b>-0.58%</b>
LAFARGE WEST INC	\$189,281.47	\$20,820.96	11.00%	\$28,201.55	14.90%	\$7,380.59	3.90%
LAFARGE WEST INC	\$232,313.45	\$27,877.61	12.00%	\$49,219.75	21.19%	\$21,342.14	9.19%
LAFARGE WEST INC	\$637,791.98	\$44,645.44	7.00%	\$0.00	0.00%	(\$44,645.44)	-7.00%
LAFARGE WEST INC	\$912,353.40	\$9,123.53	1.00%	\$303,695.21	33.29%	\$294,571.68	32.29%
LAFARGE WEST INC	\$1,244,988.84	\$124,498.88	10.00%	\$236,994.83	19.04%	\$112,495.95	9.04%
LAFARGE WEST INC	\$1,657,695.05	\$165,769.51	10.00%	\$191,111.53	11.53%	\$25,342.03	1.53%
LAFARGE WEST INC	\$1,691,326.35	\$169,132.64	10.00%	\$129,958.39	7.68%	(\$39,174.25)	-2.32%
LAFARGE WEST INC	\$1,762,456.25	\$70,498.25	4.00%	\$283,582.57	16.09%	\$213,084.32	12.09%
LAFARGE WEST INC	\$1,773,238.40	\$230,520.99	13.00%	\$481,953.72	27.18%	\$251,432.73	14.18%
LAFARGE WEST INC	\$1,999,951.60	\$119,997.10	6.00%	\$286,814.28	14.34%	\$166,817.18	8.34%
LAFARGE WEST INC	\$2,300,381.95	\$92,015.28	4.00%	\$259,145.07	11.27%	\$167,129.79	7.27%
LAFARGE WEST INC	\$2,311,991.69	\$115,599.58	5.00%	\$145,787.39	6.31%	\$30,187.81	1.31%
LAFARGE WEST INC	\$2,335,303.60	\$233,530.36	10.00%	\$261,763.50	11.21%	\$28,233.14	1.21%
LAFARGE WEST INC	\$2,529,827.73	\$252,982.77	10.00%	\$287,657.34	11.37%	\$34,674.57	1.37%
LAFARGE WEST INC	\$2,671,609.00	\$53,432.18	2.00%	\$394,129.66	14.75%	\$340,697.48	12.75%
LAFARGE WEST INC	\$2,812,764.10	\$112,510.56	4.00%	\$74,244.20	2.64%	(\$38,266.36)	-1.36%
LAFARGE WEST INC	\$2,983,583.95	\$119,343.36	4.00%	\$247,373.35	8.29%	\$128,029.99	4.29%
LAFARGE WEST INC	\$3,030,336.55	\$121,213.46	4.00%	\$424,969.07	14.02%	\$303,755.61	10.02%
LAFARGE WEST INC	\$3,143,089.80	\$188,585.39	6.00%	\$171,487.00	5.46%	(\$17,098.39)	-0.54%
LAFARGE WEST INC	\$3,184,433.35	\$95,533.00	3.00%	\$501,182.32	15.74%	\$405,649.32	12.74%
LAFARGE WEST INC	\$3,264,288.25	\$195,857.30	6.00%	\$251,267.87	7.70%	\$55,410.58	1.70%
LAFARGE WEST INC	\$3,321,770.28	\$166,088.51	5.00%	\$641,031.67	19.30%	\$474,943.16	14.30%

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Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
LAFARGE WEST INC	\$3,430,008.57	\$171,500.43	5.00%	\$246,225.52	7.18%	\$74,725.09	2.18%
LAFARGE WEST INC	\$3,430,285.30	\$137,211.41	4.00%	\$9,610.50	0.28%	(\$127,600.91)	-3.72%
LAFARGE WEST INC	\$3,524,916.43	\$176,245.82	5.00%	\$210,195.24	5.96%	\$33,949.42	0.96%
LAFARGE WEST INC	\$3,796,020.05	\$417,562.21	11.00%	\$469,908.33	12.38%	\$52,346.12	1.38%
LAFARGE WEST INC	\$3,828,402.85	\$153,136.11	4.00%	\$0.00	0.00%	(\$153,136.11)	-4.00%
LAFARGE WEST INC	\$3,910,262.52	\$312,821.00	8.00%	\$109,662.04	2.80%	(\$203,158.96)	-5.20%
LAFARGE WEST INC	\$3,958,666.79	\$237,520.01	6.00%	\$379,013.55	9.57%	\$141,493.54	3.57%
LAFARGE WEST INC	\$3,960,222.95	\$237,613.38	6.00%	\$372,896.86	9.42%	\$135,283.48	3.42%
LAFARGE WEST INC	\$4,582,362.55	\$320,765.38	7.00%	\$632,755.19	13.81%	\$311,989.81	6.81%
LAFARGE WEST INC	\$4,873,435.70	\$243,671.79	5.00%	\$463,218.21	9.50%	\$219,546.43	4.50%
LAFARGE WEST INC	\$4,899,999.99	\$147,000.00	3.00%	\$253,750.67	5.18%	\$106,750.67	2.18%
LAFARGE WEST INC	\$4,933,605.85	\$197,344.23	4.00%	\$534,870.90	10.84%	\$337,526.67	6.84%
LAFARGE WEST INC	\$5,132,660.53	\$205,306.42	4.00%	\$863,228.17	16.82%	\$657,921.75	12.82%
LAFARGE WEST INC	\$5,191,685.47	\$519,168.55	10.00%	\$1,388,072.06	26.74%	\$868,903.51	16.74%
LAFARGE WEST INC	\$5,394,890.70	\$323,693.44	6.00%	\$918,208.34	17.02%	\$594,514.90	11.02%
LAFARGE WEST INC	\$5,486,601.90	\$164,598.06	3.00%	\$918,341.80	16.74%	\$753,743.74	13.74%
LAFARGE WEST INC	\$5,794,298.35	\$347,657.90	6.00%	\$0.00	0.00%	(\$347,657.90)	-6.00%
LAFARGE WEST INC	\$5,798,560.50	\$347,913.63	6.00%	\$739,330.45	12.75%	\$391,416.82	6.75%
LAFARGE WEST INC	\$5,840,671.25	\$350,440.28	6.00%	\$873,513.31	14.96%	\$523,073.04	8.96%
LAFARGE WEST INC	\$5,877,051.15	\$352,623.07	6.00%	\$788,559.18	13.42%	\$435,936.11	7.42%
LAFARGE WEST INC	\$8,628,074.05	\$517,684.44	6.00%	\$1,566,428.76	18.16%	\$1,048,744.32	12.16%
	<b>\$148,263,460</b>	<b>\$8,611,054</b>	<b>5.81%</b>	<b>\$17,389,359</b>	<b>11.73%</b>	<b>\$8,778,305</b>	<b>5.92%</b>
LAWRENCE CONSTRUCTION CO	\$365,163.74	\$32,864.74	9.00%	\$46,345.51	12.69%	\$13,480.77	3.69%

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Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
LAWRENCE CONSTRUCTION CO	\$944,374.18	\$207,762.32	22.00%	\$91,388.88	9.68%	(\$116,373.44)	-12.32%
LAWRENCE CONSTRUCTION CO	\$1,253,905.03	\$137,929.55	11.00%	\$169,123.60	13.49%	\$31,194.05	2.49%
LAWRENCE CONSTRUCTION CO	\$2,556,258.90	\$255,625.89	10.00%	\$174,009.35	6.81%	(\$81,616.54)	-3.19%
LAWRENCE CONSTRUCTION CO	\$3,170,919.62	\$285,382.77	9.00%	\$155,291.42	4.90%	(\$130,091.35)	-4.10%
LAWRENCE CONSTRUCTION CO	\$3,593,870.99	\$71,877.42	2.00%	\$165,987.35	4.62%	\$94,109.93	2.62%
LAWRENCE CONSTRUCTION CO	\$3,742,443.82	\$261,971.07	7.00%	\$115,279.47	3.08%	(\$146,691.60)	-3.92%
LAWRENCE CONSTRUCTION CO	\$4,338,501.72	\$260,310.10	6.00%	\$411,490.50	9.48%	\$151,180.40	3.48%
LAWRENCE CONSTRUCTION CO	\$4,777,176.37	\$238,858.82	5.00%	\$648,744.96	13.58%	\$409,886.14	8.58%
LAWRENCE CONSTRUCTION CO	\$8,048,977.96	\$885,387.58	11.00%	\$1,201,042.38	14.92%	\$315,654.80	3.92%
LAWRENCE CONSTRUCTION CO	\$15,581,590.13	\$2,025,606.72	13.00%	\$1,656,886.77	10.63%	(\$368,719.95)	-2.37%
LAWRENCE CONSTRUCTION CO	\$19,878,331.75	\$397,566.64	2.00%	\$963,429.87	4.85%	\$565,863.24	2.85%
LAWRENCE CONSTRUCTION CO	\$36,907,794.90	\$4,428,935.39	12.00%	\$3,562,564.19	9.65%	(\$866,371.20)	-2.35%
	<b>\$105,159,309</b>	<b>\$9,490,079</b>	<b>9.02%</b>	<b>\$9,361,584</b>	<b>8.90%</b>	<b>(\$128,495)</b>	<b>-0.12%</b>
SEMA CONSTRUCTION INC	\$2,777,777.00	\$277,777.70	10.00%	\$291,066.50	10.48%	\$13,288.80	0.48%
SEMA CONSTRUCTION INC	\$4,682,920.13	\$93,658.40	2.00%	\$552,146.87	11.79%	\$458,488.47	9.79%
SEMA CONSTRUCTION INC	\$6,110,462.25	\$244,418.49	4.00%	\$627,282.66	10.27%	\$382,864.17	6.27%
SEMA CONSTRUCTION INC	\$7,669,001.10	\$536,830.08	7.00%	\$495,630.00	6.46%	(\$41,200.08)	-0.54%
SEMA CONSTRUCTION INC	\$8,094,501.12	\$809,450.11	10.00%	\$714,204.80	8.82%	(\$95,245.31)	-1.18%
SEMA CONSTRUCTION INC	\$9,818,081.20	\$1,079,988.93	11.00%	\$642,220.19	6.54%	(\$437,768.74)	-4.46%
SEMA CONSTRUCTION INC	\$9,822,222.22	\$982,222.22	10.00%	\$598,926.26	6.10%	(\$383,295.96)	-3.90%
SEMA CONSTRUCTION INC	\$13,055,555.00	\$1,958,333.25	15.00%	\$1,273,875.65	9.76%	(\$684,457.60)	-5.24%
SEMA CONSTRUCTION INC	\$14,256,937.08	\$285,138.74	2.00%	\$853,444.00	5.99%	\$568,305.26	3.99%
SEMA CONSTRUCTION INC	\$15,807,428.41	\$2,213,039.98	14.00%	\$770,287.99	4.87%	(\$1,442,751.99)	-9.13%

Construction (Continued)  
 Calendar Years 2002-2007  
 Project Goal Utilization Analysis\_RACE CONSCIOUS  
 Prime Contractors\_TOP 10  
 Colorado Department of Transportation

Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
SEMA CONSTRUCTION INC	\$26,485,659.75	\$2,648,565.98	10.00%	\$1,006,855.98	3.80%	(\$1,641,710.00)	-6.20%
	<b>\$118,580,545</b>	<b>\$11,129,424</b>	<b>9.39%</b>	<b>\$7,825,941</b>	<b>6.60%</b>	<b>(\$3,303,483)</b>	<b>-2.79%</b>
<b>TOTALS</b>	<b>\$840,355,583</b>	<b>\$70,226,340</b>	<b>8.36%</b>	<b>\$87,604,702</b>	<b>10.42%</b>	<b>\$17,378,362</b>	<b>2.07%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Project Goal Utilization Analysis\_RACE CONSCIOUS  
Prime Contractors\_TOP 10  
Colorado Department of Transportation**

Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
A P C SOUTHERN CONSTRUCTION CO LLC	\$81,530,352.98	\$6,343,051.82	7.78%	\$9,328,348.53	11.44%	\$2,985,296.71	3.66%
ASPHALT SPECIALTIES CO INC	\$78,356,711.53	\$7,269,909.63	9.28%	\$8,037,184.96	10.26%	\$767,275.33	0.98%
CASTLE ROCK CONSTRUCTION CO OF COLORADO LLC	\$50,737,698.63	\$5,871,972.98	11.57%	\$10,367,290.01	20.43%	\$4,495,317.03	8.86%
ELAM CONSTRUCTION INC	\$45,606,390.24	\$2,305,212.23	5.05%	\$6,221,243.52	13.64%	\$3,916,031.29	8.59%
FLATIRON CONSTRUCTORS INC	\$55,006,375.39	\$5,605,317.02	10.19%	\$8,112,524.56	14.75%	\$2,507,207.54	4.56%
HAMON CONTRACTORS INC	\$67,285,883.42	\$6,352,053.42	9.44%	\$4,234,996.89	6.29%	(\$2,117,056.53)	-3.15%
KIEWIT SOUTHWEST CO DBA GUERNSEY CONSTRUCTION CO	\$89,828,856.15	\$7,248,266.06	8.07%	\$6,726,228.99	7.49%	(\$522,037.07)	-0.58%
LAFARGE WEST INC	\$148,263,460.49	\$8,611,054.22	5.81%	\$17,389,359.35	11.73%	\$8,778,305.13	5.92%
LAWRENCE CONSTRUCTION CO	\$105,159,309.11	\$9,490,078.99	9.02%	\$9,361,584.25	8.90%	(\$128,494.74)	-0.12%
SEMA CONSTRUCTION INC	\$118,580,545.26	\$11,129,423.88	9.39%	\$7,825,940.90	6.60%	(\$3,303,482.98)	-2.79%
<b>TOTALS</b>	<b>\$840,355,583</b>	<b>\$70,226,340</b>	<b>8.36%</b>	<b>\$87,604,702</b>	<b>10.42%</b>	<b>\$17,378,362</b>	<b>2.07%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

**Construction**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis**  
**Prime Contractors\_ TOP 10 (NON FEDERAL)**  
**Colorado Department of Transportation**

Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
ALERT TRAFFIC CONTROL INC	\$34,352.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ALERT TRAFFIC CONTROL INC	\$64,705.38	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ALERT TRAFFIC CONTROL INC	\$118,732.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ALERT TRAFFIC CONTROL INC	\$162,068.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ALERT TRAFFIC CONTROL INC	\$192,190.06	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ALERT TRAFFIC CONTROL INC	\$238,638.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ALERT TRAFFIC CONTROL INC	\$373,504.42	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ALERT TRAFFIC CONTROL INC	\$532,468.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
	<b>\$1,716,659</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>0.00%</b>
AMERICAN CIVIL CONSTRUCTORS INC	\$2,320,925.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
	<b>\$2,320,925</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>0.00%</b>
C C ENTERPRISES TRAFFIC CONTROL SPECIALISTS INC	\$17,853.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
C C ENTERPRISES TRAFFIC CONTROL SPECIALISTS INC	\$25,383.80	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
C C ENTERPRISES TRAFFIC CONTROL SPECIALISTS INC	\$26,688.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
C C ENTERPRISES TRAFFIC CONTROL SPECIALISTS INC	\$89,543.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
C C ENTERPRISES TRAFFIC CONTROL SPECIALISTS INC	\$148,267.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
C C ENTERPRISES TRAFFIC CONTROL SPECIALISTS INC	\$165,002.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
C C ENTERPRISES TRAFFIC CONTROL SPECIALISTS INC	\$290,353.60	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
C C ENTERPRISES TRAFFIC CONTROL SPECIALISTS INC	\$305,315.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
C C ENTERPRISES TRAFFIC CONTROL SPECIALISTS INC	\$425,622.90	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
C C ENTERPRISES TRAFFIC CONTROL SPECIALISTS INC	\$495,770.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
	<b>\$1,989,800</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>0.00%</b>
COLORADO STRIJE WRIGHT LTD	\$5,937.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIJE WRIGHT LTD	\$8,021.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIJE WRIGHT LTD	\$9,677.48	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIJE WRIGHT LTD	\$16,858.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIJE WRIGHT LTD	\$19,250.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIJE WRIGHT LTD	\$28,755.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIJE WRIGHT LTD	\$31,574.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIJE WRIGHT LTD	\$34,608.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIJE WRIGHT LTD	\$40,087.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIJE WRIGHT LTD	\$54,057.95	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIJE WRIGHT LTD	\$60,691.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIJE WRIGHT LTD	\$62,404.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIJE WRIGHT LTD	\$63,888.08	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIJE WRIGHT LTD	\$68,459.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIJE WRIGHT LTD	\$72,846.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIJE WRIGHT LTD	\$74,408.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis**  
**Prime Contractors TOP 10 (NON FEDERAL)**  
**Colorado Department of Transportation**

Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
COLORADO STRIPE WRIGHT LTD	\$75,611.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIPE WRIGHT LTD	\$80,320.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIPE WRIGHT LTD	\$91,190.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIPE WRIGHT LTD	\$102,762.51	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIPE WRIGHT LTD	\$132,673.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIPE WRIGHT LTD	\$151,182.70	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIPE WRIGHT LTD	\$155,572.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIPE WRIGHT LTD	\$186,165.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIPE WRIGHT LTD	\$206,729.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIPE WRIGHT LTD	\$245,903.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
	<b>\$2,079,633</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>0.00%</b>
DOUBLE D CONSTRUCTION LLC	\$77,818.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
DOUBLE D CONSTRUCTION LLC	\$84,211.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
DOUBLE D CONSTRUCTION LLC	\$92,895.65	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
DOUBLE D CONSTRUCTION LLC	\$122,391.18	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
DOUBLE D CONSTRUCTION LLC	\$135,355.67	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
DOUBLE D CONSTRUCTION LLC	\$181,959.88	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
DOUBLE D CONSTRUCTION LLC	\$195,261.72	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
DOUBLE D CONSTRUCTION LLC	\$204,876.45	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
DOUBLE D CONSTRUCTION LLC	\$251,512.87	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
DOUBLE D CONSTRUCTION LLC	\$498,524.56	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
DOUBLE D CONSTRUCTION LLC	\$553,434.55	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
DOUBLE D CONSTRUCTION LLC	\$557,975.32	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
DOUBLE D CONSTRUCTION LLC	\$562,812.92	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
DOUBLE D CONSTRUCTION LLC	\$944,186.28	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
	<b>\$4,463,217</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>0.00%</b>
K E C I COLORADO INC	\$21,691.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
K E C I COLORADO INC	\$47,586.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
K E C I COLORADO INC	\$51,588.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
K E C I COLORADO INC	\$95,661.65	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
K E C I COLORADO INC	\$171,493.41	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
K E C I COLORADO INC	\$2,912,372.55	\$0.00	0.00%	\$39,052.00	1.34%	\$39,052.00	1.34%
	<b>\$3,300,393</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$39,052</b>	<b>1.18%</b>	<b>\$39,052</b>	<b>1.18%</b>
KOLBE STRIPING INC	\$474,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
KOLBE STRIPING INC	\$1,411,876.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
KOLBE STRIPING INC	\$1,725,742.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
	<b>\$3,612,418</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>0.00%</b>

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis**  
**Prime Contractors TOP 10 (NON FEDERAL)**  
**Colorado Department of Transportation**

Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
NORTHERN COLORADO TRAFFIC CONTROL	\$39,057.11	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
NORTHERN COLORADO TRAFFIC CONTROL	\$58,750.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
NORTHERN COLORADO TRAFFIC CONTROL	\$79,551.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
NORTHERN COLORADO TRAFFIC CONTROL	\$87,596.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
NORTHERN COLORADO TRAFFIC CONTROL	\$90,460.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
NORTHERN COLORADO TRAFFIC CONTROL	\$97,981.39	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
NORTHERN COLORADO TRAFFIC CONTROL	\$110,782.28	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
NORTHERN COLORADO TRAFFIC CONTROL	\$122,557.13	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
NORTHERN COLORADO TRAFFIC CONTROL	\$165,961.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
NORTHERN COLORADO TRAFFIC CONTROL	\$182,613.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
NORTHERN COLORADO TRAFFIC CONTROL	\$194,843.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
NORTHERN COLORADO TRAFFIC CONTROL	\$253,023.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
NORTHERN COLORADO TRAFFIC CONTROL	\$312,966.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
NORTHERN COLORADO TRAFFIC CONTROL	\$356,775.15	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
NORTHERN COLORADO TRAFFIC CONTROL	\$605,411.05	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
	<b>\$2,758,331</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>0.00%</b>
ROCKY MOUNTAIN SIGNING CO INC	\$4,126.16	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ROCKY MOUNTAIN SIGNING CO INC	\$41,078.18	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ROCKY MOUNTAIN SIGNING CO INC	\$42,366.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ROCKY MOUNTAIN SIGNING CO INC	\$43,657.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ROCKY MOUNTAIN SIGNING CO INC	\$52,096.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ROCKY MOUNTAIN SIGNING CO INC	\$59,855.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ROCKY MOUNTAIN SIGNING CO INC	\$60,191.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ROCKY MOUNTAIN SIGNING CO INC	\$84,819.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ROCKY MOUNTAIN SIGNING CO INC	\$88,497.20	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ROCKY MOUNTAIN SIGNING CO INC	\$89,005.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ROCKY MOUNTAIN SIGNING CO INC	\$90,652.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ROCKY MOUNTAIN SIGNING CO INC	\$94,630.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ROCKY MOUNTAIN SIGNING CO INC	\$94,782.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ROCKY MOUNTAIN SIGNING CO INC	\$95,335.92	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ROCKY MOUNTAIN SIGNING CO INC	\$99,233.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ROCKY MOUNTAIN SIGNING CO INC	\$103,703.50	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ROCKY MOUNTAIN SIGNING CO INC	\$109,939.75	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ROCKY MOUNTAIN SIGNING CO INC	\$124,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ROCKY MOUNTAIN SIGNING CO INC	\$199,713.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ROCKY MOUNTAIN SIGNING CO INC	\$558,086.10	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ROCKY MOUNTAIN SIGNING CO INC	\$847,000.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
	<b>\$2,982,769</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$0</b>	<b>0.00%</b>

**Construction (Continued)**  
**Calendar Years 2002-2007**  
**Project Goal Utilization Analysis**  
**Prime Contractors\_TOP 10 (NON FEDERAL)**  
**Colorado Department of Transportation**

Prime Contractor	Contract Amount	Contract Goal Amount	Contract Goal	Achieved Contract Goal Amount	Achieved Goal %	Dollars Over/Under Goal	% of Dollars Over/Under Goal
WARNING LITES & EQUIPMENT INC	\$268,800.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
WARNING LITES & EQUIPMENT INC	\$307,651.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
WARNING LITES & EQUIPMENT INC	\$318,581.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
WARNING LITES & EQUIPMENT INC	\$1,553,140.00	\$0.00	0.00%	\$39,870.00	2.57%	\$39,870.00	2.57%
	<b>\$2,448,172</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$39,870</b>	<b>1.63%</b>	<b>\$39,870</b>	<b>1.63%</b>
<b>TOTALS</b>	<b>\$27,672,317</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$78,922</b>	<b>0.29%</b>	<b>\$78,922</b>	<b>0.29%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Construction  
Calendar Years 2002-2007  
Project Goal Utilization Analysis  
Prime Contractors\_TOP 10 (NON FEDERAL)  
Colorado Department of Transportation**

<b>Prime Contractor</b>	<b>Contract Amount</b>	<b>Contract Goal Amount</b>	<b>Contract Goal</b>	<b>Achieved Contract Goal Amount</b>	<b>Achieved Goal %</b>	<b>Dollars Over/Under Goal</b>	<b>% of Dollars Over/Under Goal</b>
ALERT TRAFFIC CONTROL INC	\$1,716,658.81	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
AMERICAN CIVIL CONSTRUCTORS INC	\$2,320,925.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
C C ENTERPRISES TRAFFIC CONTROL SPECIALISTS INC	\$1,989,800.25	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
COLORADO STRIPE WRIGHT LTD	\$2,079,633.07	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
DOUBLE D CONSTRUCTION LLC	\$4,463,216.55	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
K E C I COLORADO INC	\$3,300,393.11	\$0.00	0.00%	\$39,052.00	1.18%	\$39,052.00	1.18%
KOLBE STRIPING INC	\$3,612,418.00	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
NORTHERN COLORADO TRAFFIC CONTROL	\$2,758,331.11	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
ROCKY MOUNTAIN SIGNING CO INC	\$2,982,769.06	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
WARNING LITES & EQUIPMENT INC	\$2,448,172.00	\$0.00	0.00%	\$39,870.00	1.63%	\$39,870.00	1.63%
<b>TOTALS</b>	<b>\$27,672,317</b>	<b>\$0</b>	<b>0.00%</b>	<b>\$78,922</b>	<b>0.29%</b>	<b>\$78,922</b>	<b>0.29%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Subcontractor Disparity Analysis**  
**Construction**  
**Calendar Years 2002-2007**  
**Colorado Department of Transportation**

<b>Ethnicity Classifications</b>	<b># of Awarded Contracts</b>	<b>Contract Dollars</b>	<b>% of Dollars<sup>1</sup></b>	<b>% of Firms Available<sup>2</sup></b>	<b>Disparity Index<sup>3</sup></b>	<b>Disparity Impact Under/Over Utilization</b>
<b>2002</b>						
African Americans	14	\$911,574	0.31%	2.13%	14.35	* Underutilization
Native Americans	12	\$975,322	0.33%	0.73%	44.79	* Underutilization
Asian Americans	10	\$490,614	0.16%	0.49%	33.57	* Underutilization
Hispanic Americans	69	\$9,185,304	3.08%	6.59%	46.73	* Underutilization
Nonminority Women	194	\$18,929,728	6.35%	7.92%	80.13	Underutilization
<b>2003</b>						
African Americans	26	\$1,364,771	0.49%	2.13%	22.88	* Underutilization
Native Americans	7	\$252,240	0.09%	0.73%	12.34	* Underutilization
Asian Americans	11	\$380,928	0.14%	0.49%	27.76	* Underutilization
Hispanic Americans	84	\$7,274,812	2.60%	6.59%	39.42	* Underutilization
Nonminority Women	197	\$19,791,559	7.07%	7.92%	89.24	Underutilization
<b>2004</b>						
African Americans	27	\$1,718,953	0.58%	2.13%	27.04	* Underutilization
Native Americans	8	\$462,046	0.15%	0.73%	21.20	* Underutilization
Asian Americans	8	\$353,089	0.12%	0.49%	24.14	* Underutilization
Hispanic Americans	66	\$8,432,656	2.83%	6.59%	42.87	* Underutilization
Nonminority Women	213	\$22,758,982	7.62%	7.92%	96.27	Underutilization
Other M/W/DBEs	1	\$95,000	0.03%	4.43%	0.72	* Underutilization
<b>2005</b>						
African Americans	12	\$1,352,309	0.57%	2.13%	26.88	* Underutilization
Native Americans	4	\$94,721	0.04%	0.73%	5.49	* Underutilization
Asian Americans	19	\$1,173,623	0.50%	0.49%	101.42	Overutilization
Hispanic Americans	80	\$7,534,977	3.19%	6.59%	48.41	* Underutilization
Nonminority Women	238	\$18,730,623	7.93%	7.92%	100.14	Overutilization
<b>2006</b>						
African Americans	6	\$1,037,288	0.29%	2.13%	13.55	* Underutilization
Native Americans	4	\$329,689	0.09%	0.73%	12.57	* Underutilization
Asian Americans	10	\$582,682	0.16%	0.49%	33.09	* Underutilization
Hispanic Americans	80	\$17,442,819	4.85%	6.59%	73.65	* Underutilization
Nonminority Women	194	\$25,197,949	7.01%	7.92%	88.53	Underutilization
<b>2007</b>						
African Americans	1	\$105,917	0.06%	2.13%	3.04	* Underutilization
Native Americans	2	\$1,676,366	1.02%	0.73%	140.38	Overutilization
Asian Americans	10	\$441,766	0.27%	0.49%	55.11	* Underutilization
Hispanic Americans	49	\$5,750,189	3.52%	6.59%	53.34	* Underutilization
Nonminority Women	116	\$13,018,554	7.96%	7.92%	100.48	Overutilization
<b>OVERALL</b>						
African Americans	86	\$6,490,812	0.40%	2.13%	18.63	* Underutilization
Native Americans	37	\$3,790,385	0.23%	0.73%	31.74	* Underutilization
Asian Americans	68	\$3,422,701	0.21%	0.49%	42.70	* Underutilization
Hispanic Americans	428	\$55,620,757	3.40%	6.59%	51.59	* Underutilization
Nonminority Women	1,152	\$118,427,394	7.24%	7.92%	91.40	Underutilization
Other M/W/DBEs	1	\$95,000	0.01%	4.43%	0.13	* Underutilization

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: M/W/DBEs include certified and non-certified minority and women owned businesses.

<sup>1</sup> The percentage of dollars from the prime utilization.

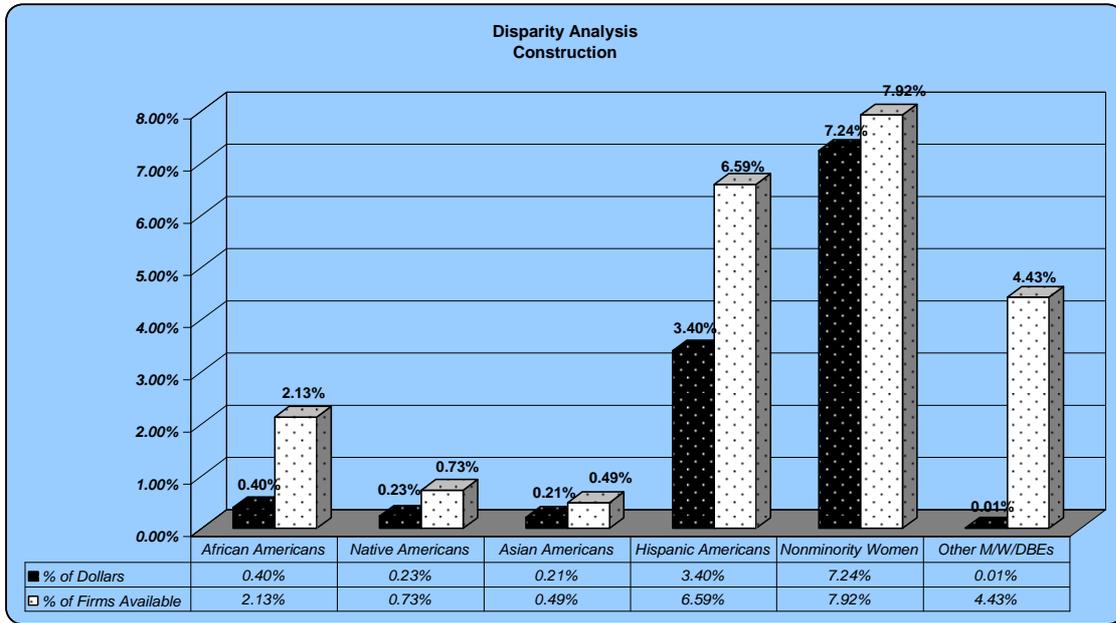
<sup>2</sup> The percentage of available firms.

<sup>3</sup> The disparity index is % utilization divided by % availability multiplied by 100.

\* Significantly underutilized - disparity index below 80.00.

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

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**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Subcontractor Disparity Analysis**  
**Construction**  
**Calendar Years 2002-2007**  
**Colorado Department of Transportation**  
**Number of Subcontracts Awarded**

<b>Ethnicity Classifications</b>	<b># of Awarded Contracts</b>	<b>% of Dollars<sup>1</sup></b>	<b>% of Firms Available<sup>2</sup></b>	<b>Disparity Index<sup>3</sup></b>	<b>Disparity Impact Under/Over Utilization</b>
<b>2002</b>					
African Americans	14	1.32%	2.13%	62.07	* Underutilization
Native Americans	12	1.13%	0.73%	155.23	Overutilization
Asian Americans	10	0.94%	0.49%	192.71	Overutilization
Hispanic Americans	69	6.52%	6.59%	98.87	Underutilization
Nonminority Women	194	18.32%	7.92%	231.30	Overutilization
<b>2003</b>					
African Americans	26	2.44%	2.13%	114.51	Overutilization
Native Americans	7	0.66%	0.73%	89.95	Underutilization
Asian Americans	11	1.03%	0.49%	210.59	Overutilization
Hispanic Americans	84	7.88%	6.59%	119.57	Overutilization
Nonminority Women	197	18.48%	7.92%	233.34	Overutilization
<b>2004</b>					
African Americans	27	2.58%	2.13%	121.07	Overutilization
Native Americans	8	0.76%	0.73%	104.67	Overutilization
Asian Americans	8	0.76%	0.49%	155.94	Overutilization
Hispanic Americans	66	6.30%	6.59%	95.66	Underutilization
Nonminority Women	213	20.34%	7.92%	256.87	Overutilization
Other M/W/DBEs	1	0.10%	4.43%	2.16	* Underutilization
<b>2005</b>					
African Americans	12	1.23%	2.13%	57.72	* Underutilization
Native Americans	4	0.41%	0.73%	56.14	* Underutilization
Asian Americans	19	1.95%	0.49%	397.29	Overutilization
Hispanic Americans	80	8.20%	6.59%	124.38	Overutilization
Nonminority Women	238	24.39%	7.92%	307.89	Overutilization
<b>2006</b>					
African Americans	6	0.65%	2.13%	30.69	* Underutilization
Native Americans	4	0.44%	0.73%	59.69	* Underutilization
Asian Americans	10	1.09%	0.49%	222.31	Overutilization
Hispanic Americans	80	8.71%	6.59%	132.24	Overutilization
Nonminority Women	194	21.13%	7.92%	266.83	Overutilization
<b>2007</b>					
African Americans	1	0.19%	2.13%	8.96	* Underutilization
Native Americans	2	0.38%	0.73%	52.28	* Underutilization
Asian Americans	10	1.91%	0.49%	389.47	Overutilization
Hispanic Americans	49	9.35%	6.59%	141.90	Overutilization
Nonminority Women	116	22.14%	7.92%	279.51	Overutilization
<b>OVERALL</b>					
African Americans	86	1.54%	2.13%	72.23	* Underutilization
Native Americans	37	0.66%	0.73%	90.67	Underutilization
Asian Americans	68	1.22%	0.49%	248.26	Overutilization
Hispanic Americans	428	7.66%	6.59%	116.18	Overutilization
Nonminority Women	1,152	20.61%	7.92%	260.20	Overutilization
Other M/W/DBEs	1	0.02%	4.43%	0.40	* Underutilization

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: M/W/DBEs include certified and non-certified minority and women owned businesses.

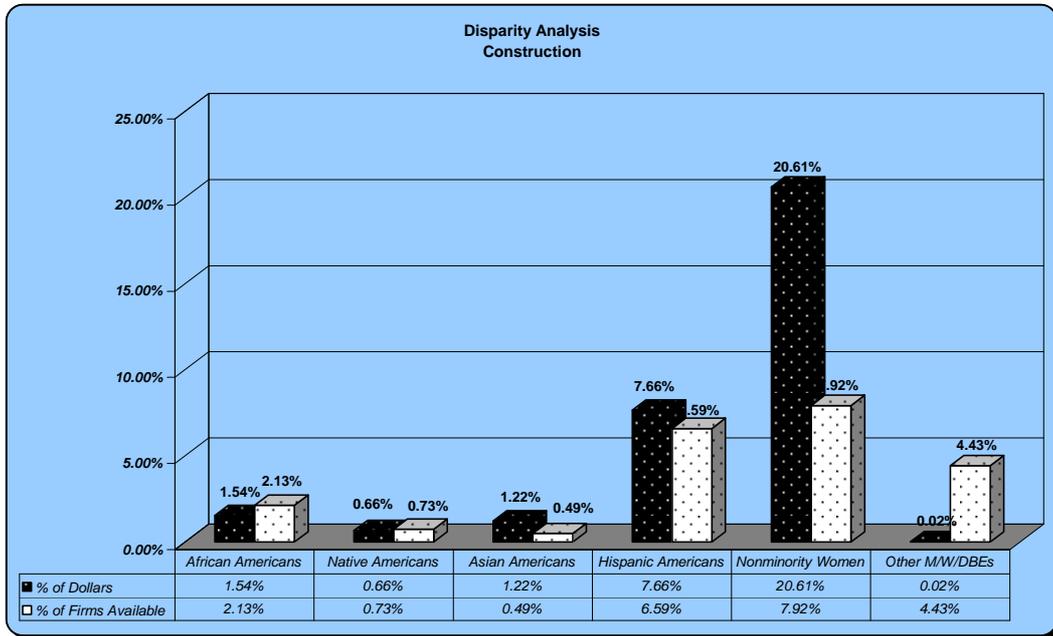
<sup>1</sup> The percentage of dollars from the prime utilization.

<sup>2</sup> The percentage of available firms.

<sup>3</sup> The disparity index is % utilization divided by % availability multiplied by 100.

\* Significantly underutilized - disparity index below 80.00.

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**



**Subcontractor Disparity Analysis  
Construction Sub Work Codes  
Calendar Years 2002-2007  
Colorado Department of Transportation**

<b>Ethnicity Classifications</b>	<b>Subcontract Dollars</b>	<b>% of Dollars<sup>1</sup></b>	<b>% of Firms Available<sup>2</sup></b>	<b>Disparity Index<sup>3</sup></b>	<b>Disparity Impact Under/Over Utilization</b>
<b>Asphalt (HBP)</b>					
African Americans	\$157,735	0.16%	1.57%	9.90	* Underutilization
Native Americans	\$511,829	0.50%	1.05%	48.04	* Underutilization
Hispanic Americans	\$1,467,100	1.45%	6.81%	21.23	* Underutilization
Nonminority Women	\$2,296,835	2.26%	7.85%	28.84	* Underutilization
<b>Concrete Pavement Roadway</b>					
Asian Americans	\$30,559	0.05%	0.01%	517.73	Overutilization
Hispanic Americans	\$4,382,903	7.43%	12.07%	61.52	* Underutilization
Nonminority Women	\$1,391,727	2.36%	12.07%	19.53	* Underutilization
<b>Construction Surveying</b>					
Native Americans	\$106,620	1.00%	0.78%	128.49	Overutilization
Hispanic Americans	\$1,237,401	11.63%	5.43%	214.20	Overutilization
Nonminority Women	\$431,152	4.05%	12.40%	32.68	* Underutilization
<b>Culverts</b>					
Native Americans	\$93,630	1.74%	0.01%	17,397.77	Overutilization
Asian Americans	\$131,216	2.44%	0.01%	24,381.77	Overutilization
Hispanic Americans	\$349,205	6.49%	0.01%	64,887.28	Overutilization
Nonminority Women	\$69,556	1.29%	16.67%	7.75	* Underutilization
<b>Curb &amp; Gutter, Sidewalk, Inlets</b>					
Asian Americans	\$288,159	1.67%	0.26%	640.74	Overutilization
Hispanic Americans	\$8,804,929	50.90%	9.56%	532.46	Overutilization
Nonminority Women	\$105,024	0.61%	5.17%	11.74	* Underutilization
<b>Drilling Holes</b>					
Nonminority Women	\$180,246	1.30%	7.69%	16.85	* Underutilization
<b>Earthwork</b>					
African Americans	\$164,460	0.50%	1.79%	28.00	* Underutilization
Native Americans	\$155,346	0.47%	0.67%	70.65	* Underutilization
Asian Americans	\$67,213	0.20%	0.67%	30.57	* Underutilization
Hispanic Americans	\$1,950,188	5.94%	6.16%	96.47	Underutilization
Nonminority Women	\$6,229,345	18.98%	10.41%	182.34	Overutilization

**Subcontractor Disparity Analysis (Continued)**  
**Construction Sub Work Codes**  
**Calendar Years 2002-2007**  
**Colorado Department of Transportation**

<b>Ethnicity Classifications</b>	<b>Subcontract Dollars</b>	<b>% of Dollars<sup>1</sup></b>	<b>% of Firms Available<sup>2</sup></b>	<b>Disparity Index<sup>3</sup></b>	<b>Disparity Impact Under/Over Utilization</b>
<b>Electrical &amp; Signal Items</b>					
Hispanic Americans	\$1,244,310	2.59%	5.66%	45.84	* Underutilization
Nonminority Women	\$16,543,732	34.50%	22.64%	152.36	Overutilization
<b>Guard Rail</b>					
African Americans	\$294,472	0.84%	2.35%	35.56	* Underutilization
Hispanic Americans	\$9,008,295	25.56%	11.76%	217.36	Overutilization
Nonminority Women	\$6,859,605	19.46%	14.12%	137.85	Overutilization
<b>Landscaping</b>					
Native Americans	\$102,762	1.65%	0.97%	170.16	Overutilization
Hispanic Americans	\$746,813	12.00%	4.84%	247.84	Overutilization
Nonminority Women	\$1,907,386	30.64%	7.74%	395.82	Overutilization
<b>Minor Fencing, Chain Link, Barbed Wire</b>					
African Americans	\$132,612	2.58%	1.98%	130.44	Overutilization
Hispanic Americans	\$888,605	17.31%	13.86%	124.87	Overutilization
Nonminority Women	\$2,109,482	41.08%	14.85%	276.67	Overutilization
<b>Miscellaneous</b>					
African Americans	\$133,590	0.25%	2.79%	8.88	* Underutilization
Native Americans	\$38,500	0.07%	1.26%	5.67	* Underutilization
Asian Americans	\$966,883	1.79%	0.70%	256.12	Overutilization
Hispanic Americans	\$5,190,417	9.62%	8.80%	109.37	Overutilization
Nonminority Women	\$7,009,598	13.00%	9.36%	138.86	Overutilization
Other M/W/DBEs	\$95,000	0.18%	4.89%	3.60	* Underutilization
<b>Painting (Not Pavement Marking)</b>					
Hispanic Americans	\$16,600	0.50%	23.08%	2.17	* Underutilization
<b>Pavement Marking</b>					
Hispanic Americans	\$125,455	0.34%	2.78%	12.32	* Underutilization
Nonminority Women	\$1,488,718	4.06%	19.44%	20.90	* Underutilization
<b>Planing, Milling</b>					
African Americans	\$385,611	1.41%	4.55%	30.95	* Underutilization
Native Americans	\$35,981	0.13%	4.55%	2.89	* Underutilization
Hispanic Americans	\$220,906	0.81%	4.55%	17.73	* Underutilization

**Subcontractor Disparity Analysis (Continued)**  
**Construction Sub Work Codes**  
**Calendar Years 2002-2007**  
**Colorado Department of Transportation**

<b>Ethnicity Classifications</b>	<b>Subcontract Dollars</b>	<b>% of Dollars<sup>1</sup></b>	<b>% of Firms Available<sup>2</sup></b>	<b>Disparity Index<sup>3</sup></b>	<b>Disparity Impact Under/Over Utilization</b>
Nonminority Women	\$570,487	2.08%	13.64%	15.27	* Underutilization
<b>Plumbing, Heating, Mechanical</b>					
Asian Americans	\$11,374	2.25%	0.01%	22,479.45	Overutilization
<b>Seal Coat &amp; Asphalt Materials</b>					
Hispanic Americans	\$56,954	1.69%	5.13%	32.97	* Underutilization
Nonminority Women	\$200,780	5.96%	10.26%	58.12	* Underutilization
<b>Seeding, Topsoil, Erosion Control</b>					
Native Americans	\$433,364	4.72%	0.01%	47,156.38	Overutilization
Hispanic Americans	\$492,093	5.35%	6.12%	87.49	Underutilization
Nonminority Women	\$3,346,051	36.41%	10.20%	356.96	Overutilization
<b>Signing</b>					
African Americans	\$1,696,240	18.26%	1.92%	951.05	Overutilization
Asian Americans	\$7,327	0.08%	0.74%	10.66	* Underutilization
Hispanic Americans	\$202,980	2.19%	6.36%	34.36	* Underutilization
Nonminority Women	\$4,877,519	52.51%	8.73%	601.46	Overutilization
<b>Steel</b>					
African Americans	\$194,040	2.29%	1.54%	148.63	Overutilization
Hispanic Americans	\$1,341,075	15.82%	8.46%	186.99	Overutilization
Nonminority Women	\$2,484,491	29.31%	13.08%	224.06	Overutilization
<b>Storm Drain System</b>					
Native Americans	\$1,484,615	24.06%	0.01%	240,568.17	Overutilization
Asian Americans	\$12,740	0.21%	1.15%	17.95	* Underutilization
Hispanic Americans	\$783,048	12.69%	11.49%	110.43	Overutilization
Nonminority Women	\$16,274	0.26%	9.20%	2.87	* Underutilization
<b>Structural Concrete</b>					
Native Americans	\$84,777	0.51%	1.10%	46.81	* Underutilization
Asian Americans	\$380,049	2.31%	19.78%	11.67	* Underutilization
Hispanic Americans	\$1,425,968	8.66%	6.59%	131.44	Overutilization
Nonminority Women	\$38,330	0.23%	12.09%	1.93	* Underutilization
<b>Testing</b>					
African Americans	\$30,342	1.76%	4.17%	42.10	* Underutilization
Asian Americans	\$149,285	8.64%	0.01%	86,374.99	Overutilization

**Subcontractor Disparity Analysis (Continued)**  
**Construction Sub Work Codes**  
**Calendar Years 2002-2007**  
**Colorado Department of Transportation**

<b>Ethnicity Classifications</b>	<b>Subcontract Dollars</b>	<b>% of Dollars<sup>1</sup></b>	<b>% of Firms Available<sup>2</sup></b>	<b>Disparity Index<sup>3</sup></b>	<b>Disparity Impact Under/Over Utilization</b>
Hispanic Americans	\$115,088	6.66%	0.01%	66,588.78	Overutilization
Nonminority Women	\$155,711	9.01%	8.33%	108.15	Overutilization
<b>Traffic Control</b>					
African Americans	\$2,551,877	3.30%	3.41%	96.82	Underutilization
Native Americans	\$191,751	0.25%	0.01%	2,480.87	Overutilization
Asian Americans	\$1,377,895	1.78%	0.01%	17,827.21	Overutilization
Hispanic Americans	\$8,662,933	11.21%	10.23%	109.56	Overutilization
Nonminority Women	\$53,793,559	69.60%	19.32%	360.24	Overutilization
<b>Truck, Hauling</b>					
African Americans	\$749,833	3.89%	2.05%	189.97	Overutilization
Native Americans	\$485,807	2.52%	0.62%	406.95	Overutilization
Hispanic Americans	\$6,907,492	35.88%	6.26%	573.09	Overutilization
Nonminority Women	\$5,691,723	29.56%	7.59%	389.47	Overutilization
<b>Walls</b>					
Native Americans	\$65,403	0.28%	0.57%	49.69	* Underutilization
<b>Waterproofing</b>					
Nonminority Women	\$630,065	27.99%	0.01%	279,911.84	Overutilization
<b>OVERALL</b>					
African Americans	\$6,490,812	1.02%	2.13%	48.11	* Underutilization
Native Americans	\$3,790,385	0.60%	0.73%	81.97	Underutilization
Asian Americans	\$3,422,701	0.54%	0.49%	110.27	Overutilization
Hispanic Americans	\$55,620,757	8.78%	6.59%	133.24	Overutilization
Nonminority Women	\$118,427,394	18.70%	7.92%	236.06	Overutilization
Other M/W/DBEs	\$95,000	0.01%	4.43%	0.34	* Underutilization

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: M/W/DBEs include certified and non-certified minority and women owned businesses.

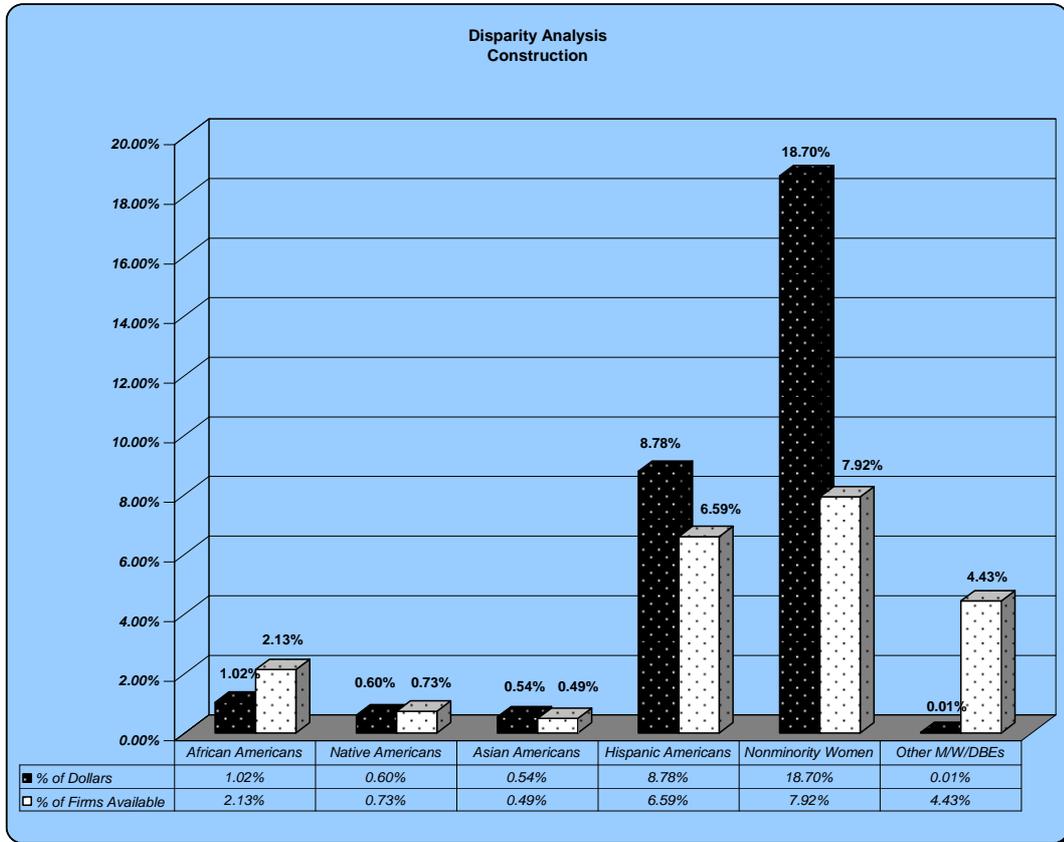
<sup>1</sup> The percentage of dollars from the prime utilization.

<sup>2</sup> The percentage of available firms.

<sup>3</sup> The disparity index is % utilization divided by % availability multiplied by 100.

\* Significantly underutilized - disparity index below 80.00.

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**



**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Prime and Sub Contractor Disparity Analysis**  
**Construction Sub Work Codes\_M/W/DBEs**  
**Calendar Years 2002-2007**  
**Colorado Department of Transportation**

Work Code	M/W/DBE Sub Totals	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
Asphalt (HBP)	\$4,433,498	4.37%	21.99%	19.87	* Underutilization
Concrete Pavement Roadway	\$5,805,189	9.83%	27.59%	35.65	* Underutilization
Construction Surveying	\$1,775,173	16.69%	26.36%	63.30	* Underutilization
Culverts	\$643,607	11.96%	25.00%	47.84	* Underutilization
Curb & Gutter, Sidewalk, Inlets	\$9,198,112	53.18%	19.38%	274.39	Overutilization
Drilling Holes	\$180,246	1.30%	24.62%	5.26	* Underutilization
Earthwork	\$8,566,551	26.10%	24.30%	107.42	Overutilization
Electrical & Signal Items	\$17,788,042	37.09%	45.28%	81.91	Underutilization
Guard Rail	\$16,162,372	45.86%	30.59%	149.92	Overutilization
Landscaping	\$2,756,961	44.28%	20.32%	217.93	Overutilization
Minor Fencing, Chain Link, Barbed Wire	\$3,130,698	60.97%	34.65%	175.97	Overutilization
Miscellaneous	\$13,433,989	24.91%	27.79%	89.64	Underutilization
Painting (Not Pavement Marking)	\$16,600	0.50%	50.00%	1.00	* Underutilization
Pavement Marking	\$1,614,173	4.41%	25.00%	17.62	* Underutilization
Planing, Milling	\$1,212,984	4.43%	40.91%	10.83	* Underutilization
Plumbing, Heating, Mechanical	\$11,374	2.25%	31.03%	7.24	* Underutilization
Seal Coat & Asphaltic Mats	\$257,733	7.65%	17.95%	42.64	* Underutilization
Seeding, Topsoil, Erosion Control	\$4,271,508	46.48%	24.49%	189.79	Overutilization
Signing	\$6,784,066	73.03%	23.22%	314.52	Overutilization
Steel	\$4,019,606	47.41%	26.92%	176.13	Overutilization
Storm Drain System	\$2,296,677	37.22%	33.33%	111.66	Overutilization
Structural Concrete	\$1,929,124	11.72%	42.86%	27.34	* Underutilization
Testing	\$450,425	26.06%	25.00%	104.24	Overutilization
Traffic Control	\$66,578,016	86.14%	37.50%	229.70	Overutilization
Trucking, Hauling	\$13,834,856	71.85%	20.51%	350.33	Overutilization
Walls	\$65,403	0.28%	14.86%	1.91	* Underutilization
Waterproofing	\$630,065	27.99%	25.00%	111.96	Overutilization

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: M/W/DBEs include certified and non-certified minority and women owned businesses.

<sup>1</sup> The percentage of dollars from the prime utilization.

<sup>2</sup> The percentage of available firms.

<sup>3</sup> The disparity index is % utilization divided by % availability multiplied by 100.

\* Significantly underutilized - disparity index below 80.00.

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Prime and Sub Contractor Disparity Analysis**  
**Construction Sub Work Codes\_Non-M/W/DBEs**  
**Calendar Years 2002-2007**  
**Colorado Department of Transportation**

Work Code	Non- M/W/DBE Sub Totals	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
Asphalt (HBP)	\$97,033,958	95.63%	78.01%	122.59	Overutilization
Concrete Pavement Roadway	\$53,221,023	90.17%	72.41%	124.52	Overutilization
Construction Surveying	\$8,863,596	83.31%	73.64%	113.14	Overutilization
Culverts	\$4,738,107	88.04%	75.00%	117.39	Overutilization
Curb & Gutter, Sidewalk, Inlets	\$8,099,203	46.82%	80.62%	58.08	* Underutilization
Drilling Holes	\$13,729,005	98.70%	75.38%	130.94	Overutilization
Earthwork	\$24,251,064	73.90%	75.70%	97.62	Underutilization
Electrical & Signal Items	\$30,171,256	62.91%	54.72%	114.97	Overutilization
Guard Rail	\$19,079,486	54.14%	69.41%	78.00	* Underutilization
Landscaping	\$3,468,840	55.72%	79.68%	69.93	* Underutilization
Minor Fencing, Chain Link, Barbed Wire	\$2,003,755	39.03%	65.35%	59.72	* Underutilization
Miscellaneous	\$40,495,275	75.09%	72.21%	103.99	Overutilization
Painting (Not Pavement Marking)	\$3,294,494	99.50%	50.00%	199.00	Overutilization
Pavement Marking	\$35,025,593	95.59%	75.00%	127.46	Overutilization
Planing, Milling	\$26,170,599	95.57%	59.09%	161.74	Overutilization
Plumbing, Heating, Mechanical	\$494,599	97.75%	68.97%	141.73	Overutilization
Seal Coat & Asphaltic Mats	\$3,109,490	92.35%	82.05%	112.55	Overutilization
Seeding, Topsoil, Erosion Control	\$4,918,430	53.52%	75.51%	70.88	* Underutilization
Signing	\$2,505,185	26.97%	76.78%	35.12	* Underutilization
Steel	\$4,458,013	52.59%	73.08%	71.96	* Underutilization
Storm Drain System	\$3,874,610	62.78%	66.67%	94.17	Underutilization
Structural Concrete	\$14,533,617	88.28%	57.14%	154.50	Overutilization
Testing	\$1,277,912	73.94%	75.00%	98.59	Underutilization
Traffic Control	\$10,713,691	13.86%	62.50%	22.18	* Underutilization
Trucking, Hauling	\$5,419,411	28.15%	79.49%	35.41	* Underutilization
Walls	\$23,028,277	99.72%	85.14%	117.12	Overutilization
Waterproofing	\$1,620,875	72.01%	75.00%	96.01	Underutilization

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: M/W/DBEs include certified and non-certified minority and women owned businesses.

<sup>1</sup> The percentage of dollars from the prime utilization.

<sup>2</sup> The percentage of available firms.

<sup>3</sup> The disparity index is % utilization divided by % availability multiplied by 100.

\* Significantly underutilized - disparity index below 80.00.

**APPENDIX E - COLORADO DEPARTMENT OF  
TRANSPORTATION**

**DATA CHARTS**



**COLORADO DEPARTMENT OF TRANSPORTATION**  
**CONSULTANT**

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

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**Market Area Analysis**  
**Calendar Years 2002-2007**  
**Consultant**  
**Colorado Department of Transportation**

<b>County, State</b>	<b># of Task Orders</b>	<b>% of Task Orders</b>	<b># of Firms</b>	<b>% of Firms</b>	<b>Dollars</b>	<b>% of Dollars</b>	<b>Cum%</b>
STATE OF COLORADO	1,863	90.04%	82	82.00%	\$523,545,932.14	95.87%	95.87%
HARRIS, TX	24	1.16%	2	2.00%	\$4,097,848.99	0.75%	96.62%
ALAMEDA, CA	71	3.43%	2	2.00%	\$1,983,505.06	0.36%	96.99%
OSCEOLA, FL	4	0.19%	2	2.00%	\$437,070.00	0.08%	97.07%
DUVAL, FL	34	1.64%	1	1.00%	\$8,222,607.61	1.51%	98.57%
MIDDLESEX, NJ	16	0.77%	1	1.00%	\$3,155,139.25	0.58%	99.15%
CLAY, MO	15	0.72%	1	1.00%	\$2,151,357.33	0.39%	99.54%
SANTA CRUZ, CA	1	0.05%	1	1.00%	\$924,305.00	0.17%	99.71%
SALT LAKE, UT	3	0.14%	1	1.00%	\$698,950.00	0.13%	99.84%
CAMPBELL, KY	20	0.97%	1	1.00%	\$362,108.00	0.07%	99.91%
PHILADELPHIA, PA	8	0.39%	1	1.00%	\$184,557.80	0.03%	99.94%
MARICOPA, AZ	4	0.19%	1	1.00%	\$153,099.90	0.03%	99.97%
WASHTENAW, MI	3	0.14%	1	1.00%	\$83,550.00	0.02%	99.98%
CARROLL, MD	1	0.05%	1	1.00%	\$49,623.12	0.01%	99.99%
TULSA, OK	1	0.05%	1	1.00%	\$24,720.60	0.00%	100.00%
PUI NAM, WV	1	0.05%	1	1.00%	\$9,000.00	0.00%	100.00%
<b>Total</b>	<b>2,069</b>	<b>100.00%</b>	<b>100</b>	<b>100.00%</b>	<b>\$546,083,375</b>	<b>100.00%</b>	

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007

**Relevant Market Area**  
**Colorado Department of Transportation**  
**Calendar Years 2002 - 2007**

	<b>State of Colorado</b>	<b>Totals</b>
<b>Total Dollars</b>	\$523,545,932	\$523,545,932
<b>Percent of Dollars</b>	95.87%	95.87%
<b>Percent of Task Orders</b>	90.04%	90.04%
<b>Percent of Firms Utilized</b>	82.00%	82.00%

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007

**Consultant  
Calendar Years 2002-2007  
Prime Consultant Utilization  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native American	Asian American	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$91,487 0.11%	\$10,695,340 12.77%	\$1,126,873 1.35%	\$718,849 0.86%	\$12,632,550 15.09%	\$71,105,872 84.91%	\$83,738,422
2003	\$0 0.00%	\$0 0.00%	\$6,951,850 6.21%	\$1,138,799 1.02%	\$1,264,203 1.13%	\$9,354,851 8.35%	\$102,671,194 91.65%	\$112,026,045
2004	\$74,989 0.09%	\$0 0.00%	\$9,350,603 10.89%	\$862,630 1.00%	\$742,850 0.87%	\$11,031,072 12.85%	\$74,832,010 87.15%	\$85,863,082
2005	\$0 0.00%	\$0 0.00%	\$7,520,635 8.50%	\$1,828,392 2.07%	\$2,751,927 3.11%	\$12,100,953 13.67%	\$76,426,071 86.33%	\$88,527,024
2006	\$0 0.00%	\$0 0.00%	\$6,089,723 7.62%	\$732,414 0.92%	\$5,095,072 6.38%	\$11,917,209 14.92%	\$67,956,820 85.08%	\$79,874,029
2007	\$0 0.00%	\$0 0.00%	\$29,692,005 40.39%	\$500,897 0.68%	\$355,416 0.48%	\$30,548,318 41.55%	\$42,969,012 58.45%	\$73,517,330
<b>Total</b>	\$74,989 0.01%	\$91,487 0.02%	\$70,300,156 13.43%	\$6,190,004 1.18%	\$10,928,317 2.09%	\$87,584,954 16.73%	\$435,960,978 83.27%	\$523,545,932

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**Consultant  
Calendar Years 2002-2007  
Prime Consultant Utilization  
Number of Task Orders  
Colorado Department of Transportation**

<b>Calendar Year</b>	<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Total M/W/DBEs</b>	<b>Non-M/W/DBEs</b>	<b>Total Task Orders</b>
2002	0 0.00%	1 0.46%	25 11.57%	5 2.31%	5 2.31%	36 16.67%	180 83.33%	216
2003	0 0.00%	0 0.00%	14 4.83%	10 3.45%	8 2.76%	32 11.03%	258 88.97%	290
2004	1 0.24%	0 0.00%	24 5.70%	7 1.66%	16 3.80%	48 11.40%	373 88.60%	421
2005	0 0.00%	0 0.00%	42 10.07%	22 5.28%	9 2.16%	73 17.51%	344 82.49%	417
2006	0 0.00%	0 0.00%	32 10.81%	9 3.04%	12 4.05%	53 17.91%	243 82.09%	296
2007	0 0.00%	0 0.00%	21 9.42%	8 3.59%	11 4.93%	40 17.94%	183 82.06%	223
<b>Total Task Orders</b>	1 0.05%	1 0.05%	158 8.48%	61 3.27%	61 3.27%	282 15.14%	1,581 84.86%	1,863

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: M/W/DBEs include certified and non-certified minority and women owned businesses.

**Consultant  
Calendar Years 2002-2007  
Prime Consultant Utilization  
Number of Firms  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non-M/W/DBEs	Total Firms
2002	0 0.00%	1 2.22%	3 6.67%	2 4.44%	4 8.89%	10 22.22%	35 77.78%	45
2003	0 0.00%	0 0.00%	2 5.00%	1 2.50%	3 7.50%	6 15.00%	34 85.00%	40
2004	1 2.17%	0 0.00%	3 6.52%	1 2.17%	2 4.35%	7 15.22%	39 84.78%	46
2005	0 0.00%	0 0.00%	3 6.82%	1 2.27%	3 6.82%	7 15.91%	37 84.09%	44
2006	0 0.00%	0 0.00%	3 6.52%	1 2.17%	5 10.87%	9 19.57%	37 80.43%	46
2007	0 0.00%	0 0.00%	3 7.50%	1 2.50%	3 7.50%	7 17.50%	33 82.50%	40
<b>Total Firms</b>	1 0.38%	1 0.38%	17 6.51%	7 2.68%	20 7.66%	46 17.62%	215 82.38%	261

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: M/W/DBEs include certified and non-certified minority and women owned businesses.

**Consultant  
Colorado Department of Transportation  
Prime Consultant Utilization  
Individual Firms  
Calendar Years 2002-2006**

<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Non-M/W/DBEs</b>	<b>Total Firms</b>
1 1.22%	1 1.22%	4 4.88%	2 2.44%	10 12.20%	64 78.05%	82

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Consultant  
Prime Consultant Utilization  
Colorado Department of Transportation  
Calendar Years 2002 - 2007**

	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	TOTALS
<b>Total Task Order Dollars</b>	\$74,989	\$91,487	\$70,300,156	\$6,190,004	\$10,928,317	\$87,584,954	\$435,960,978	\$523,545,932
<b>Percent of Dollars</b>	0.01%	0.02%	13.43%	1.18%	2.09%	16.73%	83.27%	100.00%
<b>Percent of Task Orders</b>	0.05%	0.05%	8.48%	3.27%	3.27%	15.14%	84.86%	100.00%
<b>Percent of Firms Utilized</b>	1.22%	1.22%	4.88%	2.44%	12.20%	21.95%	78.05%	100.00%

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

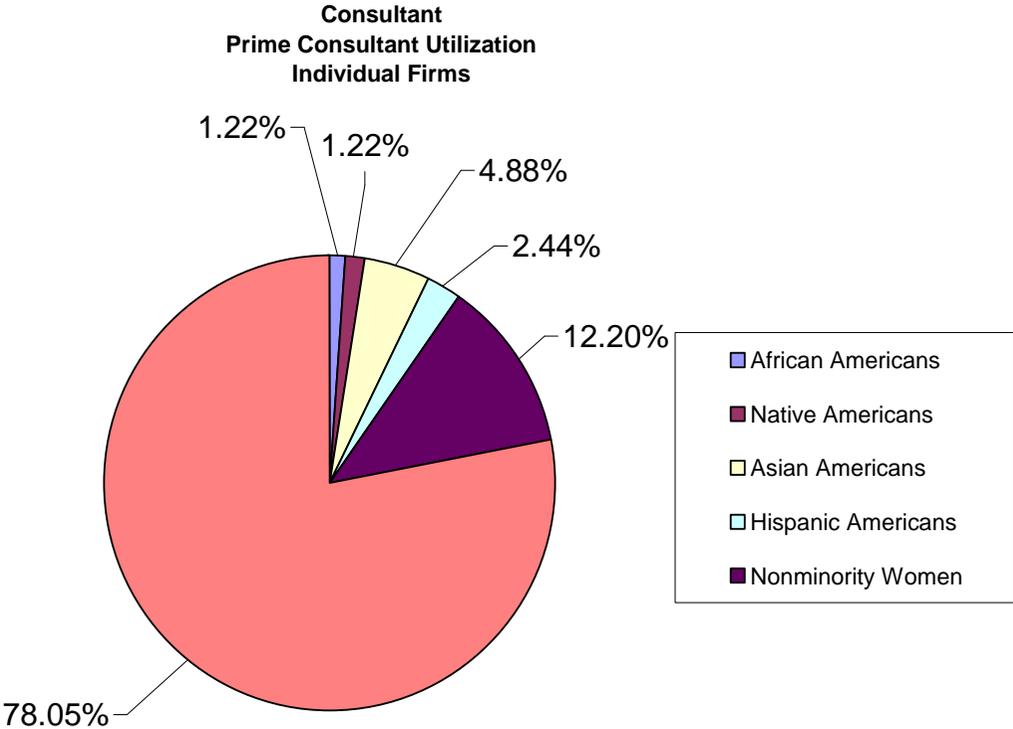
**Consultant  
Prime Consultant Utilization  
Colorado Department of Transportation  
Calendar Years 2002 - 2007**

	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	TOTALS
<b>Total Prime Consultant Dollars</b>	\$74,989	\$91,487	\$70,300,156	\$6,190,004	\$10,928,317	\$87,584,954	\$435,960,978	\$523,545,932
<b>Percent of Dollars</b>	0.01%	0.02%	13.43%	1.18%	2.09%	16.73%	83.27%	100.00%
<b>Total Number of Task Orders</b>	1	1	158	61	61	282	1,581	1,863
<b>Percent of Task Orders</b>	0.05%	0.05%	8.48%	3.27%	3.27%	15.14%	84.86%	100.00%
<b>Individual Firms Utilized</b>	1	1	4	2	10	18	64	82
<b>Percent of Firms</b>	1.22%	1.22%	4.88%	2.44%	12.20%	21.95%	78.05%	100.00%

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses



Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

**Consultant Utilization Analysis**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
1	\$0.00	0.00%	\$49,210.77	100.00%	\$49,210.77
3	\$0.00	0.00%	\$20,242.00	100.00%	\$20,242.00
4	\$0.00	0.00%	\$16,284.48	100.00%	\$16,284.48
6	\$0.00	0.00%	\$36,015.56	100.00%	\$36,015.56
7	\$31,680.00	16.67%	\$158,400.00	83.33%	\$190,080.00
8	\$0.00	0.00%	\$488,804.00	100.00%	\$488,804.00
11	\$0.00	0.00%	\$27,688.00	100.00%	\$27,688.00
12	\$10,537.49	38.24%	\$17,021.84	61.76%	\$27,559.33
13	\$0.00	0.00%	\$70,000.00	100.00%	\$70,000.00
14	\$0.00	0.00%	\$8,057.55	100.00%	\$8,057.55
15	\$0.00	0.00%	\$113,411.69	100.00%	\$113,411.69
16	\$0.00	0.00%	\$21,902.48	100.00%	\$21,902.48
17	\$0.00	0.00%	\$23,640.55	100.00%	\$23,640.55
18	\$0.00	0.00%	\$10,617.21	100.00%	\$10,617.21
19	\$0.00	0.00%	\$2,100.53	100.00%	\$2,100.53
21	\$0.00	0.00%	\$9,170.24	100.00%	\$9,170.24
22	\$0.00	0.00%	\$22,206.00	100.00%	\$22,206.00
24	\$0.00	0.00%	\$44,488.12	100.00%	\$44,488.12
25	\$0.00	0.00%	\$282,293.47	100.00%	\$282,293.47
26	\$0.00	0.00%	\$45,333.75	100.00%	\$45,333.75
27	\$0.00	0.00%	\$12,225.10	100.00%	\$12,225.10
28	\$8,424.50	3.66%	\$221,984.36	96.34%	\$230,408.86
29	\$0.00	0.00%	\$125,157.60	100.00%	\$125,157.60
30	\$0.00	0.00%	\$137,136.72	100.00%	\$137,136.72
31	\$34,505.97	48.42%	\$36,759.01	51.58%	\$71,264.98
32	\$0.00	0.00%	\$48,881.96	100.00%	\$48,881.96
33	\$0.00	0.00%	\$75,929.88	100.00%	\$75,929.88
34	\$0.00	0.00%	\$173,456.81	100.00%	\$173,456.81
35	\$9,851.30	19.70%	\$40,148.70	80.30%	\$50,000.00
37	\$43,118.57	41.14%	\$61,697.04	58.86%	\$104,815.61
39	\$25,893.46	27.02%	\$69,925.96	72.98%	\$95,819.42
40	\$0.00	0.00%	\$20,000.00	100.00%	\$20,000.00
41	\$0.00	0.00%	\$3,414.58	100.00%	\$3,414.58
42	\$0.00	0.00%	\$9,170.24	100.00%	\$9,170.24
43	\$0.00	0.00%	\$26,695.06	100.00%	\$26,695.06
45	\$0.00	0.00%	\$47,820.00	100.00%	\$47,820.00

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

Financial ID	M/W/DBE Totals (Prime and Sub)	M/W/DBE Total %	Non- M/W/DBE Totals (Prime and Sub)	Non- M/W/DBE Total %	Task Order Total Amount
46	\$0.00	0.00%	\$99,995.50	100.00%	\$99,995.50
47	\$219,724.78	35.68%	\$396,107.29	64.32%	\$615,832.07
48	\$0.00	0.00%	\$199,986.93	100.00%	\$199,986.93
49	\$12,081.31	10.44%	\$103,628.15	89.56%	\$115,709.46
50	\$45,070.07	55.16%	\$36,630.51	44.84%	\$81,700.58
51	\$0.00	0.00%	\$198,197.31	100.00%	\$198,197.31
52	\$21,640.95	100.00%	\$0.00	0.00%	\$21,640.95
53	\$0.00	0.00%	\$210,595.10	100.00%	\$210,595.10
54	\$342,983.00	100.00%	\$0.00	0.00%	\$342,983.00
55	\$34,542.00	100.00%	\$0.00	0.00%	\$34,542.00
57	\$0.00	0.00%	\$244,997.05	100.00%	\$244,997.05
58	\$54,696.00	100.00%	\$0.00	0.00%	\$54,696.00
59	\$25,288,491.00	100.00%	\$0.00	0.00%	\$25,288,491.00
60	\$13,475.09	36.61%	\$23,335.07	63.39%	\$36,810.16
61	\$0.00	0.00%	\$24,976.34	100.00%	\$24,976.34
62	\$0.00	0.00%	\$127,000.00	100.00%	\$127,000.00
63	\$0.00	0.00%	\$15,968.00	100.00%	\$15,968.00
64	\$0.00	0.00%	\$51,056.00	100.00%	\$51,056.00
65	\$30,028.14	6.97%	\$400,498.86	93.03%	\$430,527.00
66	\$0.00	0.00%	\$4,000.00	100.00%	\$4,000.00
67	\$0.00	0.00%	\$155,348.00	100.00%	\$155,348.00
68	\$0.00	0.00%	\$27,303.00	100.00%	\$27,303.00
69	\$0.00	0.00%	\$5,500.00	100.00%	\$5,500.00
71	\$0.00	0.00%	\$65,881.57	100.00%	\$65,881.57
72	\$0.00	0.00%	\$99,962.08	100.00%	\$99,962.08
73	\$0.00	0.00%	\$129,489.00	100.00%	\$129,489.00
74	\$0.00	0.00%	\$99,999.09	100.00%	\$99,999.09
75	\$0.00	0.00%	\$88,957.00	100.00%	\$88,957.00
76	\$3,800.00	5.45%	\$65,918.02	94.55%	\$69,718.02
77	\$0.00	0.00%	\$68,067.18	100.00%	\$68,067.18
78	\$0.00	0.00%	\$94,482.44	100.00%	\$94,482.44
79	\$0.00	0.00%	\$6,919.19	100.00%	\$6,919.19
80	\$0.00	0.00%	\$37,391.35	100.00%	\$37,391.35
81	\$0.00	0.00%	\$8,256.95	100.00%	\$8,256.95
82	\$0.00	0.00%	\$37,341.35	100.00%	\$37,341.35
84	\$16,297.78	17.16%	\$78,702.22	82.84%	\$95,000.00

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
85	\$0.00	0.00%	\$105,000.00	100.00%	\$105,000.00
86	\$183,957.30	100.00%	\$0.00	0.00%	\$183,957.30
87	\$46,345.48	100.00%	\$0.00	0.00%	\$46,345.48
88	\$163,529.94	54.41%	\$136,996.42	45.59%	\$300,526.36
90	\$37,632.30	93.01%	\$2,830.00	6.99%	\$40,462.30
91	\$199,893.80	100.00%	\$0.00	0.00%	\$199,893.80
92	\$14,699.85	100.00%	\$0.00	0.00%	\$14,699.85
93	\$9,606.75	100.00%	\$0.00	0.00%	\$9,606.75
94	\$17,516.66	77.50%	\$5,085.00	22.50%	\$22,601.66
95	\$858.31	5.85%	\$13,824.64	94.15%	\$14,682.95
96	\$198,792.22	100.00%	\$0.00	0.00%	\$198,792.22
97	\$118,190.08	71.63%	\$46,811.00	28.37%	\$165,001.08
98	\$41,462.34	100.00%	\$0.00	0.00%	\$41,462.34
99	\$0.00	0.00%	\$146,388.32	100.00%	\$146,388.32
100	\$0.00	0.00%	\$137,840.10	100.00%	\$137,840.10
101	\$0.00	0.00%	\$34,834.50	100.00%	\$34,834.50
102	\$0.00	0.00%	\$144,902.32	100.00%	\$144,902.32
106	\$0.00	0.00%	\$128,748.38	100.00%	\$128,748.38
109	\$13,220.00	11.85%	\$98,300.00	88.15%	\$111,520.00
110	\$0.00	0.00%	\$7,384.82	100.00%	\$7,384.82
111	\$0.00	0.00%	\$76,434.52	100.00%	\$76,434.52
112	\$0.00	0.00%	\$12,654.30	100.00%	\$12,654.30
113	\$0.00	0.00%	\$12,963.03	100.00%	\$12,963.03
114	\$0.00	0.00%	\$15,236.31	100.00%	\$15,236.31
115	\$0.00	0.00%	\$40,288.01	100.00%	\$40,288.01
116	\$0.00	0.00%	\$80,988.28	100.00%	\$80,988.28
117	\$0.00	0.00%	\$114,243.39	100.00%	\$114,243.39
118	\$0.00	0.00%	\$136,970.04	100.00%	\$136,970.04
119	\$0.00	0.00%	\$5,294.81	100.00%	\$5,294.81
120	\$0.00	0.00%	\$6,313.71	100.00%	\$6,313.71
121	\$41,371.25	33.73%	\$81,291.04	66.27%	\$122,662.29
122	\$10,050.00	18.82%	\$43,363.89	81.18%	\$53,413.89
123	\$0.00	0.00%	\$26,546.16	100.00%	\$26,546.16
124	\$0.00	0.00%	\$7,410.88	100.00%	\$7,410.88
125	\$0.00	0.00%	\$16,480.46	100.00%	\$16,480.46
126	\$50,793.39	72.20%	\$19,558.17	27.80%	\$70,351.56

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
127	\$0.00	0.00%	\$17,542.10	100.00%	\$17,542.10
128	\$0.00	0.00%	\$89,589.44	100.00%	\$89,589.44
129	\$0.00	0.00%	\$7,624.94	100.00%	\$7,624.94
130	\$23,920.00	71.01%	\$9,766.98	28.99%	\$33,686.98
131	\$0.00	0.00%	\$47,752.27	100.00%	\$47,752.27
132	\$0.00	0.00%	\$81,666.86	100.00%	\$81,666.86
133	\$2,300.00	7.98%	\$26,518.73	92.02%	\$28,818.73
134	\$0.00	0.00%	\$12,305.00	100.00%	\$12,305.00
135	\$19,018.64	59.92%	\$12,720.28	40.08%	\$31,738.92
136	\$0.00	0.00%	\$163,320.83	100.00%	\$163,320.83
137	\$0.00	0.00%	\$90,000.00	100.00%	\$90,000.00
139	\$0.00	0.00%	\$90,000.25	100.00%	\$90,000.25
140	\$5,411.31	10.82%	\$44,588.69	89.18%	\$50,000.00
141	\$0.00	0.00%	\$28,970.00	100.00%	\$28,970.00
142	\$0.00	0.00%	\$11,200.00	100.00%	\$11,200.00
144	\$0.00	0.00%	\$556,914.82	100.00%	\$556,914.82
145	\$0.00	0.00%	\$84,900.00	100.00%	\$84,900.00
146	\$0.00	0.00%	\$50,079.82	100.00%	\$50,079.82
147	\$200,617.39	81.98%	\$44,100.13	18.02%	\$244,717.52
149	\$0.00	0.00%	\$76,434.52	100.00%	\$76,434.52
150	\$0.00	0.00%	\$301,337.42	100.00%	\$301,337.42
151	\$0.00	0.00%	\$198,500.00	100.00%	\$198,500.00
152	\$0.00	0.00%	\$44,759.84	100.00%	\$44,759.84
153	\$0.00	0.00%	\$78,733.74	100.00%	\$78,733.74
154	\$0.00	0.00%	\$35,506.46	100.00%	\$35,506.46
155	\$3,327.50	9.49%	\$31,739.86	90.51%	\$35,067.36
156	\$0.00	0.00%	\$28,995.14	100.00%	\$28,995.14
157	\$0.00	0.00%	\$51,447.80	100.00%	\$51,447.80
158	\$93,089.98	10.34%	\$806,910.02	89.66%	\$900,000.00
160	\$0.00	0.00%	\$15,330.16	100.00%	\$15,330.16
161	\$0.00	0.00%	\$34,017.76	100.00%	\$34,017.76
162	\$0.00	0.00%	\$11,519.36	100.00%	\$11,519.36
163	\$5,567.25	41.89%	\$7,722.83	58.11%	\$13,290.08
164	\$0.00	0.00%	\$4,746.60	100.00%	\$4,746.60
165	\$0.00	0.00%	\$18,796.76	100.00%	\$18,796.76
166	\$0.00	0.00%	\$46,738.36	100.00%	\$46,738.36

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
167	\$0.00	0.00%	\$24,415.02	100.00%	\$24,415.02
168	\$0.00	0.00%	\$2,500.00	100.00%	\$2,500.00
169	\$0.00	0.00%	\$58,084.15	100.00%	\$58,084.15
170	\$0.00	0.00%	\$24,415.02	100.00%	\$24,415.02
171	\$0.00	0.00%	\$143,527.67	100.00%	\$143,527.67
172	\$0.00	0.00%	\$51,833.20	100.00%	\$51,833.20
173	\$0.00	0.00%	\$66,233.81	100.00%	\$66,233.81
174	\$34,122.49	3.85%	\$852,877.51	96.15%	\$887,000.00
175	\$0.00	0.00%	\$83,405.53	100.00%	\$83,405.53
176	\$12,943.77	18.85%	\$55,735.05	81.15%	\$68,678.82
177	\$39,813.85	4.80%	\$790,186.15	95.20%	\$830,000.00
178	\$0.00	0.00%	\$439,181.10	100.00%	\$439,181.10
179	\$0.00	0.00%	\$55,454.40	100.00%	\$55,454.40
180	\$0.00	0.00%	\$284,888.64	100.00%	\$284,888.64
181	\$0.00	0.00%	\$28,163.12	100.00%	\$28,163.12
182	\$7,011.25	32.07%	\$14,853.07	67.93%	\$21,864.32
183	\$4,475.00	32.89%	\$9,132.56	67.11%	\$13,607.56
184	\$17,083.26	23.77%	\$54,781.21	76.23%	\$71,864.47
185	\$180,754.69	44.99%	\$221,000.66	55.01%	\$401,755.35
186	\$0.00	0.00%	\$532,708.12	100.00%	\$532,708.12
188	\$4,550.00	14.58%	\$26,650.00	85.42%	\$31,200.00
189	\$0.00	0.00%	\$46,873.54	100.00%	\$46,873.54
190	\$0.00	0.00%	\$658,674.00	100.00%	\$658,674.00
191	\$0.00	0.00%	\$43,716.12	100.00%	\$43,716.12
192	\$0.00	0.00%	\$139,637.12	100.00%	\$139,637.12
193	\$0.00	0.00%	\$53,072.66	100.00%	\$53,072.66
194	\$0.00	0.00%	\$29,442.00	100.00%	\$29,442.00
195	\$0.00	0.00%	\$244,186.18	100.00%	\$244,186.18
196	\$68,787.63	19.38%	\$286,212.37	80.62%	\$355,000.00
197	\$35,250.04	17.13%	\$170,555.02	82.87%	\$205,805.06
203	\$900.00	2.25%	\$39,100.00	97.75%	\$40,000.00
208	\$0.00	0.00%	\$104,813.42	100.00%	\$104,813.42
214	\$0.00	0.00%	\$33,310.73	100.00%	\$33,310.73
216	\$0.00	0.00%	\$299,767.46	100.00%	\$299,767.46
217	\$0.00	0.00%	\$99,184.80	100.00%	\$99,184.80
219	\$0.00	0.00%	\$1,584,961.56	100.00%	\$1,584,961.56

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
220	\$0.00	0.00%	\$15,924.83	100.00%	\$15,924.83
222	\$32,008.05	2.21%	\$1,416,401.27	97.79%	\$1,448,409.32
224	\$0.00	0.00%	\$749,968.50	100.00%	\$749,968.50
225	\$0.00	0.00%	\$556,790.75	100.00%	\$556,790.75
229	\$0.00	0.00%	\$556,590.75	100.00%	\$556,590.75
230	\$0.00	0.00%	\$65,855.51	100.00%	\$65,855.51
231	\$0.00	0.00%	\$238,765.49	100.00%	\$238,765.49
232	\$0.00	0.00%	\$92,869.41	100.00%	\$92,869.41
233	\$0.00	0.00%	\$29,338.56	100.00%	\$29,338.56
234	\$0.00	0.00%	\$70,891.47	100.00%	\$70,891.47
235	\$0.00	0.00%	\$16,950.44	100.00%	\$16,950.44
236	\$0.00	0.00%	\$49,640.47	100.00%	\$49,640.47
237	\$0.00	0.00%	\$45,279.98	100.00%	\$45,279.98
238	\$0.00	0.00%	\$165,637.44	100.00%	\$165,637.44
239	\$438.17	0.12%	\$369,750.26	99.88%	\$370,188.43
240	\$0.00	0.00%	\$289,441.19	100.00%	\$289,441.19
241	\$0.00	0.00%	\$19,952.59	100.00%	\$19,952.59
242	\$1,349,524.17	53.98%	\$1,150,410.25	46.02%	\$2,499,934.42
243	\$224,757.26	62.41%	\$135,348.70	37.59%	\$360,105.96
244	\$274,967.78	100.00%	\$0.00	0.00%	\$274,967.78
245	\$212,051.58	100.00%	\$0.00	0.00%	\$212,051.58
246	\$43,953.09	100.00%	\$0.00	0.00%	\$43,953.09
247	\$0.00	0.00%	\$5,157.40	100.00%	\$5,157.40
248	\$0.00	0.00%	\$7,189.04	100.00%	\$7,189.04
249	\$0.00	0.00%	\$9,650.00	100.00%	\$9,650.00
252	\$12,783.14	100.00%	\$0.00	0.00%	\$12,783.14
253	\$8,349.00	100.00%	\$0.00	0.00%	\$8,349.00
254	\$32,857.68	100.00%	\$0.00	0.00%	\$32,857.68
258	\$0.00	0.00%	\$8,925.00	100.00%	\$8,925.00
269	\$0.00	0.00%	\$21,022.55	100.00%	\$21,022.55
270	\$0.00	0.00%	\$7,945.07	100.00%	\$7,945.07
271	\$75,182.51	43.50%	\$97,634.74	56.50%	\$172,817.25
272	\$0.00	0.00%	\$15,000.00	100.00%	\$15,000.00
273	\$0.00	0.00%	\$114,768.66	100.00%	\$114,768.66
274	\$53,142.70	54.99%	\$43,501.29	45.01%	\$96,643.99
275	\$0.00	0.00%	\$10,873.44	100.00%	\$10,873.44

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
276	\$62,364.52	29.51%	\$148,982.23	70.49%	\$211,346.75
277	\$0.00	0.00%	\$229,089.09	100.00%	\$229,089.09
278	\$0.00	0.00%	\$32,759.48	100.00%	\$32,759.48
291	\$0.00	0.00%	\$22,500.00	100.00%	\$22,500.00
293	\$0.00	0.00%	\$27,544.59	100.00%	\$27,544.59
297	\$1,736,177.84	99.39%	\$10,711.35	0.61%	\$1,746,889.19
302	\$0.00	0.00%	\$58,181.00	100.00%	\$58,181.00
303	\$0.00	0.00%	\$233,321.00	100.00%	\$233,321.00
304	\$0.00	0.00%	\$702,552.00	100.00%	\$702,552.00
305	\$0.00	0.00%	\$184,260.00	100.00%	\$184,260.00
306	\$0.00	0.00%	\$443,320.00	100.00%	\$443,320.00
308	\$1,962.50	1.68%	\$114,530.50	98.32%	\$116,493.00
315	\$0.00	0.00%	\$153,746.00	100.00%	\$153,746.00
316	\$0.00	0.00%	\$126,818.00	100.00%	\$126,818.00
317	\$0.00	0.00%	\$379,975.00	100.00%	\$379,975.00
320	\$3,577.68	3.51%	\$98,238.38	96.49%	\$101,816.06
321	\$0.00	0.00%	\$244,593.80	100.00%	\$244,593.80
322	\$0.00	0.00%	\$194,739.36	100.00%	\$194,739.36
323	\$0.00	0.00%	\$60,539.20	100.00%	\$60,539.20
324	\$0.00	0.00%	\$57,815.65	100.00%	\$57,815.65
325	\$0.00	0.00%	\$133,489.04	100.00%	\$133,489.04
326	\$46,035.57	2.58%	\$1,735,797.72	97.42%	\$1,781,833.29
327	\$0.00	0.00%	\$181,695.44	100.00%	\$181,695.44
328	\$116,498.55	7.78%	\$1,380,929.34	92.22%	\$1,497,427.89
329	\$0.00	0.00%	\$10,876.04	100.00%	\$10,876.04
330	\$0.00	0.00%	\$10,459.20	100.00%	\$10,459.20
331	\$38,635.85	10.93%	\$314,885.02	89.07%	\$353,520.87
332	\$24,467.30	3.47%	\$681,309.19	96.53%	\$705,776.49
339	\$0.00	0.00%	\$44,010.53	100.00%	\$44,010.53
340	\$0.00	0.00%	\$92,453.38	100.00%	\$92,453.38
341	\$0.00	0.00%	\$3,613.63	100.00%	\$3,613.63
342	\$0.00	0.00%	\$41,160.21	100.00%	\$41,160.21
343	\$0.00	0.00%	\$195,403.74	100.00%	\$195,403.74
344	\$0.00	0.00%	\$76,639.06	100.00%	\$76,639.06
345	\$0.00	0.00%	\$252,810.86	100.00%	\$252,810.86
346	\$2,192.00	0.32%	\$689,706.57	99.68%	\$691,898.57

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
347	\$0.00	0.00%	\$214,504.30	100.00%	\$214,504.30
348	\$1,172.95	0.22%	\$536,827.05	99.78%	\$538,000.00
349	\$0.00	0.00%	\$154,765.12	100.00%	\$154,765.12
350	\$0.00	0.00%	\$84,838.96	100.00%	\$84,838.96
351	\$0.00	0.00%	\$60,440.08	100.00%	\$60,440.08
352	\$36,925.92	14.48%	\$218,074.08	85.52%	\$255,000.00
353	\$0.00	0.00%	\$724,943.17	100.00%	\$724,943.17
354	\$1,250.00	0.11%	\$1,097,610.95	99.89%	\$1,098,860.95
355	\$0.00	0.00%	\$294,758.95	100.00%	\$294,758.95
356	\$0.00	0.00%	\$68,806.79	100.00%	\$68,806.79
357	\$62,931.37	6.67%	\$880,769.45	93.33%	\$943,700.82
358	\$0.00	0.00%	\$31,662.11	100.00%	\$31,662.11
359	\$0.00	0.00%	\$350,332.60	100.00%	\$350,332.60
360	\$12,857.56	29.28%	\$31,056.46	70.72%	\$43,914.02
361	\$40,150.54	45.45%	\$48,184.46	54.55%	\$88,335.00
362	\$0.00	0.00%	\$299,297.00	100.00%	\$299,297.00
363	\$191,313.71	12.75%	\$1,308,686.29	87.25%	\$1,500,000.00
364	\$45,579.93	32.57%	\$94,371.29	67.43%	\$139,951.22
366	\$0.00	0.00%	\$25,515.64	100.00%	\$25,515.64
367	\$0.00	0.00%	\$20,171.94	100.00%	\$20,171.94
368	\$0.00	0.00%	\$271,422.42	100.00%	\$271,422.42
369	\$165,869.50	8.29%	\$1,834,075.50	91.71%	\$1,999,945.00
370	\$1,298.26	0.37%	\$354,288.10	99.63%	\$355,586.36
372	\$4,117.35	0.11%	\$3,678,790.24	99.89%	\$3,682,907.59
373	\$66,196.72	5.87%	\$1,061,546.35	94.13%	\$1,127,743.07
378	\$510,000.00	32.76%	\$1,047,000.00	67.24%	\$1,557,000.00
379	\$695,781.76	8.92%	\$7,104,266.07	91.08%	\$7,800,047.83
381	\$0.00	0.00%	\$98,785.00	100.00%	\$98,785.00
382	\$0.00	0.00%	\$1,191,870.47	100.00%	\$1,191,870.47
383	\$0.00	0.00%	\$76,301.00	100.00%	\$76,301.00
384	\$6,050.00	0.84%	\$717,837.94	99.16%	\$723,887.94
385	\$0.00	0.00%	\$50,891.54	100.00%	\$50,891.54
387	\$0.00	0.00%	\$102,258.00	100.00%	\$102,258.00
388	\$0.00	0.00%	\$4,972.52	100.00%	\$4,972.52
389	\$0.00	0.00%	\$542,540.00	100.00%	\$542,540.00
390	\$0.00	0.00%	\$129,558.25	100.00%	\$129,558.25

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
391	\$89,438.18	32.25%	\$187,878.03	67.75%	\$277,316.21
392	\$0.00	0.00%	\$137,859.66	100.00%	\$137,859.66
393	\$88,884.29	8.76%	\$925,202.75	91.24%	\$1,014,087.04
394	\$33,272.24	5.09%	\$619,863.78	94.91%	\$653,136.02
395	\$3,681.61	26.76%	\$10,074.05	73.24%	\$13,755.66
396	\$2,934.00	39.07%	\$4,574.89	60.93%	\$7,508.89
397	\$0.00	0.00%	\$53,046.61	100.00%	\$53,046.61
398	\$0.00	0.00%	\$109,602.00	100.00%	\$109,602.00
401	\$0.00	0.00%	\$360,000.00	100.00%	\$360,000.00
402	\$0.00	0.00%	\$113,579.84	100.00%	\$113,579.84
403	\$0.00	0.00%	\$20,889.14	100.00%	\$20,889.14
404	\$312,156.17	38.88%	\$490,733.52	61.12%	\$802,889.69
405	\$11,943.76	0.70%	\$1,687,127.96	99.30%	\$1,699,071.72
406	\$0.00	0.00%	\$4,100,420.56	100.00%	\$4,100,420.56
407	\$207,787.31	6.59%	\$2,943,390.71	93.41%	\$3,151,178.02
408	\$25,141.05	45.88%	\$29,654.51	54.12%	\$54,795.56
409	\$55,617.16	12.36%	\$394,351.53	87.64%	\$449,968.69
410	\$0.00	0.00%	\$33,824.84	100.00%	\$33,824.84
411	\$0.00	0.00%	\$25,715.43	100.00%	\$25,715.43
412	\$1,925,125.29	63.71%	\$1,096,421.07	36.29%	\$3,021,546.36
413	\$36,406.15	1.20%	\$2,995,464.29	98.80%	\$3,031,870.44
418	\$100,550.00	6.73%	\$1,393,936.70	93.27%	\$1,494,486.70
420	\$0.00	0.00%	\$61,724.91	100.00%	\$61,724.91
424	\$0.00	0.00%	\$129,482.45	100.00%	\$129,482.45
425	\$0.00	0.00%	\$124,510.85	100.00%	\$124,510.85
426	\$0.00	0.00%	\$87,813.38	100.00%	\$87,813.38
427	\$0.00	0.00%	\$81,995.16	100.00%	\$81,995.16
428	\$1,890.77	0.85%	\$221,073.76	99.15%	\$222,964.53
429	\$0.00	0.00%	\$26,912.40	100.00%	\$26,912.40
430	\$10,334.66	26.72%	\$28,343.89	73.28%	\$38,678.55
431	\$0.00	0.00%	\$55,254.54	100.00%	\$55,254.54
432	\$0.00	0.00%	\$128,824.18	100.00%	\$128,824.18
433	\$0.00	0.00%	\$76,479.20	100.00%	\$76,479.20
434	\$23,725.87	9.19%	\$234,553.60	90.81%	\$258,279.47
435	\$0.00	0.00%	\$70,804.09	100.00%	\$70,804.09
436	\$32,465.22	13.01%	\$217,005.91	86.99%	\$249,471.13

**Consultant Utilization Analysis (Continued)**  
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**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
437	\$70,153.38	24.92%	\$211,350.67	75.08%	\$281,504.05
439	\$10,308.05	4.69%	\$209,664.02	95.31%	\$219,972.07
440	\$42,084.09	3.09%	\$1,321,508.82	96.91%	\$1,363,592.91
441	\$0.00	0.00%	\$88,469.12	100.00%	\$88,469.12
442	\$0.00	0.00%	\$43,537.78	100.00%	\$43,537.78
443	\$0.00	0.00%	\$29,095.26	100.00%	\$29,095.26
444	\$2,000.00	5.76%	\$32,706.86	94.24%	\$34,706.86
445	\$0.00	0.00%	\$18,151.08	100.00%	\$18,151.08
446	\$0.00	0.00%	\$120,390.23	100.00%	\$120,390.23
447	\$0.00	0.00%	\$215,402.98	100.00%	\$215,402.98
448	\$0.00	0.00%	\$125,203.30	100.00%	\$125,203.30
449	\$0.00	0.00%	\$9,841.68	100.00%	\$9,841.68
450	\$0.00	0.00%	\$174,998.96	100.00%	\$174,998.96
451	\$0.00	0.00%	\$164,864.66	100.00%	\$164,864.66
452	\$0.00	0.00%	\$142,827.26	100.00%	\$142,827.26
453	\$0.00	0.00%	\$90,707.54	100.00%	\$90,707.54
455	\$98,798.10	6.97%	\$1,319,653.78	93.03%	\$1,418,451.88
457	\$42,498.20	84.01%	\$8,085.92	15.99%	\$50,584.12
458	\$564.31	24.94%	\$1,698.53	75.06%	\$2,262.84
459	\$0.00	0.00%	\$107,422.20	100.00%	\$107,422.20
460	\$838.41	1.39%	\$59,408.68	98.61%	\$60,247.09
461	\$1,350.00	12.35%	\$9,580.81	87.65%	\$10,930.81
465	\$875.00	7.08%	\$11,475.41	92.92%	\$12,350.41
466	\$23,624.82	5.35%	\$417,672.20	94.65%	\$441,297.02
467	\$0.00	0.00%	\$25,341.00	100.00%	\$25,341.00
468	\$78,471.29	36.88%	\$134,326.02	63.12%	\$212,797.31
469	\$0.00	0.00%	\$750,571.04	100.00%	\$750,571.04
470	\$0.00	0.00%	\$169,129.18	100.00%	\$169,129.18
471	\$9,614.09	21.73%	\$34,629.36	78.27%	\$44,243.45
473	\$9,205.47	85.03%	\$1,620.70	14.97%	\$10,826.17
474	\$0.00	0.00%	\$8,703.86	100.00%	\$8,703.86
475	\$1,140.10	4.57%	\$23,829.76	95.43%	\$24,969.86
476	\$0.00	0.00%	\$121,902.28	100.00%	\$121,902.28
477	\$21,398.16	92.69%	\$1,687.39	7.31%	\$23,085.55
478	\$43,084.24	80.67%	\$10,323.03	19.33%	\$53,407.27
479	\$15,636.38	62.40%	\$9,420.84	37.60%	\$25,057.22

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
480	\$0.00	0.00%	\$19,971.02	100.00%	\$19,971.02
482	\$156,116.67	95.87%	\$6,730.15	4.13%	\$162,846.82
483	\$0.00	0.00%	\$21,963.70	100.00%	\$21,963.70
485	\$0.00	0.00%	\$65,394.84	100.00%	\$65,394.84
486	\$24,722.44	4.57%	\$516,192.36	95.43%	\$540,914.80
487	\$38,553.16	8.15%	\$434,282.27	91.85%	\$472,835.43
488	\$95,914.02	18.60%	\$419,639.21	81.40%	\$515,553.23
489	\$96.25	0.03%	\$294,296.62	99.97%	\$294,392.87
490	\$394,269.43	13.78%	\$2,467,712.55	86.22%	\$2,861,981.98
491	\$0.00	0.00%	\$249,469.26	100.00%	\$249,469.26
492	\$0.00	0.00%	\$39,178.70	100.00%	\$39,178.70
493	\$0.00	0.00%	\$969,371.25	100.00%	\$969,371.25
494	\$61,658.73	16.47%	\$312,629.88	83.53%	\$374,288.61
495	\$49,232.30	100.00%	\$0.00	0.00%	\$49,232.30
496	\$3,256.05	0.93%	\$347,019.76	99.07%	\$350,275.81
498	\$0.00	0.00%	\$44,261.79	100.00%	\$44,261.79
499	\$35,956.48	35.72%	\$64,717.20	64.28%	\$100,673.68
500	\$0.00	0.00%	\$243,574.50	100.00%	\$243,574.50
501	\$95,379.34	42.52%	\$128,923.95	57.48%	\$224,303.29
502	\$0.00	0.00%	\$83,448.55	100.00%	\$83,448.55
503	\$20,521.32	81.90%	\$4,535.90	18.10%	\$25,057.22
504	\$875.00	3.57%	\$23,663.06	96.43%	\$24,538.06
505	\$0.00	0.00%	\$65,731.52	100.00%	\$65,731.52
506	\$52,992.59	24.70%	\$161,547.83	75.30%	\$214,540.42
509	\$0.00	0.00%	\$16,020.15	100.00%	\$16,020.15
510	\$0.00	0.00%	\$68,767.41	100.00%	\$68,767.41
512	\$0.00	0.00%	\$185,298.64	100.00%	\$185,298.64
514	\$0.00	0.00%	\$166,261.68	100.00%	\$166,261.68
517	\$50,047.68	30.02%	\$116,679.68	69.98%	\$166,727.36
518	\$47,021.30	28.25%	\$119,431.91	71.75%	\$166,453.21
519	\$11,214.00	5.66%	\$186,847.74	94.34%	\$198,061.74
520	\$0.00	0.00%	\$204,009.34	100.00%	\$204,009.34
521	\$146,993.06	58.88%	\$102,645.18	41.12%	\$249,638.24
522	\$0.00	0.00%	\$140,605.64	100.00%	\$140,605.64
523	\$0.00	0.00%	\$88,833.68	100.00%	\$88,833.68
524	\$0.00	0.00%	\$27,333.94	100.00%	\$27,333.94

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
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**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
525	\$0.00	0.00%	\$30,896.74	100.00%	\$30,896.74
526	\$0.00	0.00%	\$135,610.71	100.00%	\$135,610.71
527	\$0.00	0.00%	\$67,351.36	100.00%	\$67,351.36
528	\$0.00	0.00%	\$42,955.16	100.00%	\$42,955.16
529	\$0.00	0.00%	\$71,984.10	100.00%	\$71,984.10
530	\$0.00	0.00%	\$38,939.00	100.00%	\$38,939.00
531	\$0.00	0.00%	\$35,066.18	100.00%	\$35,066.18
532	\$937.70	2.40%	\$38,164.77	97.60%	\$39,102.47
533	\$26,789.15	54.14%	\$22,691.39	45.86%	\$49,480.54
534	\$0.00	0.00%	\$106,000.00	100.00%	\$106,000.00
535	\$0.00	0.00%	\$196,466.22	100.00%	\$196,466.22
536	\$0.00	0.00%	\$20,154.49	100.00%	\$20,154.49
537	\$30,879.00	47.51%	\$34,121.00	52.49%	\$65,000.00
538	\$0.00	0.00%	\$39,990.01	100.00%	\$39,990.01
539	\$0.00	0.00%	\$15,261.58	100.00%	\$15,261.58
540	\$0.00	0.00%	\$31,937.68	100.00%	\$31,937.68
541	\$0.00	0.00%	\$49,968.00	100.00%	\$49,968.00
542	\$0.00	0.00%	\$125,074.00	100.00%	\$125,074.00
543	\$0.00	0.00%	\$43,587.00	100.00%	\$43,587.00
544	\$0.00	0.00%	\$226,814.19	100.00%	\$226,814.19
545	\$0.00	0.00%	\$44,932.48	100.00%	\$44,932.48
546	\$0.00	0.00%	\$50,000.00	100.00%	\$50,000.00
547	\$51,834.51	49.80%	\$52,253.14	50.20%	\$104,087.65
548	\$1,490.00	1.03%	\$143,330.83	98.97%	\$144,820.83
549	\$0.00	0.00%	\$639,120.43	100.00%	\$639,120.43
550	\$600.00	1.61%	\$36,738.08	98.39%	\$37,338.08
551	\$0.00	0.00%	\$145,988.11	100.00%	\$145,988.11
552	\$0.00	0.00%	\$239,970.42	100.00%	\$239,970.42
554	\$0.00	0.00%	\$478,423.96	100.00%	\$478,423.96
555	\$137,284.38	11.12%	\$1,096,811.98	88.88%	\$1,234,096.36
556	\$51,061.61	48.89%	\$53,389.91	51.11%	\$104,451.52
557	\$46,233.63	24.20%	\$144,775.90	75.80%	\$191,009.53
558	\$33,630.79	18.68%	\$146,413.05	81.32%	\$180,043.84
559	\$58,023.75	86.45%	\$9,095.94	13.55%	\$67,119.69
561	\$3,980.00	16.20%	\$20,593.37	83.80%	\$24,573.37
562	\$3,212.50	13.07%	\$21,360.87	86.93%	\$24,573.37

**Consultant Utilization Analysis (Continued)**  
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**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
563	\$2,430.00	9.89%	\$22,143.37	90.11%	\$24,573.37
566	\$13,115.84	14.69%	\$76,185.76	85.31%	\$89,301.60
567	\$0.00	0.00%	\$139,191.43	100.00%	\$139,191.43
568	\$0.00	0.00%	\$64,663.00	100.00%	\$64,663.00
570	\$0.00	0.00%	\$50,000.00	100.00%	\$50,000.00
571	\$30,015.00	30.15%	\$69,532.25	69.85%	\$99,547.25
572	\$0.00	0.00%	\$55,544.24	100.00%	\$55,544.24
573	\$0.00	0.00%	\$28,014.70	100.00%	\$28,014.70
576	\$0.00	0.00%	\$48,907.90	100.00%	\$48,907.90
577	\$0.00	0.00%	\$34,941.48	100.00%	\$34,941.48
579	\$0.00	0.00%	\$44,598.45	100.00%	\$44,598.45
580	\$0.00	0.00%	\$23,959.48	100.00%	\$23,959.48
581	\$0.00	0.00%	\$32,753.59	100.00%	\$32,753.59
582	\$0.00	0.00%	\$28,395.58	100.00%	\$28,395.58
583	\$29,235.93	14.65%	\$170,286.07	85.35%	\$199,522.00
584	\$0.00	0.00%	\$64,419.00	100.00%	\$64,419.00
585	\$0.00	0.00%	\$108,200.00	100.00%	\$108,200.00
586	\$0.00	0.00%	\$59,953.20	100.00%	\$59,953.20
587	\$0.00	0.00%	\$111,000.00	100.00%	\$111,000.00
588	\$0.00	0.00%	\$124,000.00	100.00%	\$124,000.00
589	\$0.00	0.00%	\$33,109.18	100.00%	\$33,109.18
591	\$0.00	0.00%	\$57,468.00	100.00%	\$57,468.00
592	\$0.00	0.00%	\$124,942.00	100.00%	\$124,942.00
593	\$21,214.28	10.61%	\$178,687.72	89.39%	\$199,902.00
594	\$21,846.65	30.35%	\$50,130.35	69.65%	\$71,977.00
595	\$7,749.87	10.67%	\$64,911.13	89.33%	\$72,661.00
596	\$1,005.50	2.01%	\$48,956.70	97.99%	\$49,962.20
597	\$0.00	0.00%	\$31,927.98	100.00%	\$31,927.98
598	\$0.00	0.00%	\$48,817.00	100.00%	\$48,817.00
599	\$0.00	0.00%	\$38,172.75	100.00%	\$38,172.75
600	\$0.00	0.00%	\$121,698.79	100.00%	\$121,698.79
601	\$0.00	0.00%	\$62,962.19	100.00%	\$62,962.19
602	\$0.00	0.00%	\$34,091.38	100.00%	\$34,091.38
603	\$42,098.67	100.00%	\$0.00	0.00%	\$42,098.67
605	\$2,625.00	14.53%	\$15,437.25	85.47%	\$18,062.25
608	\$0.00	0.00%	\$42,540.66	100.00%	\$42,540.66

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
609	\$84,310.13	69.44%	\$37,095.53	30.56%	\$121,405.66
610	\$101,741.67	18.74%	\$441,090.70	81.26%	\$542,832.37
611	\$14,299.97	50.97%	\$13,757.90	49.03%	\$28,057.87
612	\$195,541.97	20.75%	\$746,958.77	79.25%	\$942,500.74
613	\$0.00	0.00%	\$52,753.78	100.00%	\$52,753.78
614	\$2,661.60	4.25%	\$60,016.67	95.75%	\$62,678.27
615	\$71,240.95	21.53%	\$259,602.10	78.47%	\$330,843.05
619	\$0.00	0.00%	\$80,373.20	100.00%	\$80,373.20
620	\$0.00	0.00%	\$61,926.10	100.00%	\$61,926.10
621	\$0.00	0.00%	\$101,600.00	100.00%	\$101,600.00
622	\$0.00	0.00%	\$17,020.72	100.00%	\$17,020.72
623	\$0.00	0.00%	\$19,490.93	100.00%	\$19,490.93
624	\$0.00	0.00%	\$5,166.21	100.00%	\$5,166.21
625	\$8,568.00	6.85%	\$116,502.53	93.15%	\$125,070.53
626	\$64,729.93	28.02%	\$166,258.87	71.98%	\$230,988.80
627	\$16,323.70	15.65%	\$87,976.30	84.35%	\$104,300.00
628	\$0.00	0.00%	\$32,664.10	100.00%	\$32,664.10
629	\$205,283.75	100.00%	\$0.00	0.00%	\$205,283.75
630	\$369,805.92	100.00%	\$0.00	0.00%	\$369,805.92
631	\$76,678.28	100.00%	\$0.00	0.00%	\$76,678.28
632	\$0.00	0.00%	\$48,495.76	100.00%	\$48,495.76
633	\$0.00	0.00%	\$38,575.78	100.00%	\$38,575.78
634	\$0.00	0.00%	\$17,526.46	100.00%	\$17,526.46
635	\$0.00	0.00%	\$65,841.45	100.00%	\$65,841.45
637	\$0.00	0.00%	\$205,950.00	100.00%	\$205,950.00
638	\$0.00	0.00%	\$29,079.08	100.00%	\$29,079.08
639	\$9,805.00	9.50%	\$93,431.36	90.50%	\$103,236.36
640	\$0.00	0.00%	\$34,602.86	100.00%	\$34,602.86
641	\$2,903.36	1.34%	\$213,719.90	98.66%	\$216,623.26
642	\$24,720.01	12.07%	\$180,066.14	87.93%	\$204,786.15
643	\$0.00	0.00%	\$9,059.02	100.00%	\$9,059.02
645	\$38,180.96	30.77%	\$85,899.16	69.23%	\$124,080.12
648	\$0.00	0.00%	\$15,474.96	100.00%	\$15,474.96
649	\$334,546.40	100.00%	\$0.00	0.00%	\$334,546.40
650	\$0.00	0.00%	\$28,306.76	100.00%	\$28,306.76
651	\$66,335.39	11.72%	\$499,446.40	88.28%	\$565,781.79

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
652	\$10,453.59	26.23%	\$29,400.00	73.77%	\$39,853.59
653	\$0.00	0.00%	\$49,748.60	100.00%	\$49,748.60
655	\$0.00	0.00%	\$87,678.33	100.00%	\$87,678.33
656	\$41,715.38	35.54%	\$75,676.03	64.46%	\$117,391.41
657	\$0.00	0.00%	\$10,356.00	100.00%	\$10,356.00
658	\$0.00	0.00%	\$25,374.00	100.00%	\$25,374.00
659	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
661	\$0.00	0.00%	\$4,280.99	100.00%	\$4,280.99
662	\$0.00	0.00%	\$15,506.19	100.00%	\$15,506.19
667	\$203,860.80	25.87%	\$584,287.60	74.13%	\$788,148.40
668	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
670	\$19,382.25	100.00%	\$0.00	0.00%	\$19,382.25
672	\$0.00	0.00%	\$277,198.00	100.00%	\$277,198.00
673	\$91,487.40	100.00%	\$0.00	0.00%	\$91,487.40
674	\$0.00	0.00%	\$131,656.70	100.00%	\$131,656.70
675	\$1,200.00	0.85%	\$140,806.48	99.15%	\$142,006.48
676	\$10,600.00	6.80%	\$145,206.39	93.20%	\$155,806.39
677	\$9,530.49	8.43%	\$103,469.53	91.57%	\$113,000.02
679	\$0.00	0.00%	\$19,999.61	100.00%	\$19,999.61
683	\$0.00	0.00%	\$218,394.49	100.00%	\$218,394.49
684	\$0.00	0.00%	\$7,317.19	100.00%	\$7,317.19
685	\$0.00	0.00%	\$12,070.56	100.00%	\$12,070.56
686	\$0.00	0.00%	\$100,003.28	100.00%	\$100,003.28
687	\$0.00	0.00%	\$74,873.78	100.00%	\$74,873.78
688	\$0.00	0.00%	\$81,171.84	100.00%	\$81,171.84
689	\$0.00	0.00%	\$677,395.18	100.00%	\$677,395.18
690	\$0.00	0.00%	\$150,590.70	100.00%	\$150,590.70
691	\$0.00	0.00%	\$67,838.59	100.00%	\$67,838.59
692	\$0.00	0.00%	\$372,061.13	100.00%	\$372,061.13
693	\$0.00	0.00%	\$29,505.95	100.00%	\$29,505.95
695	\$0.00	0.00%	\$99,728.22	100.00%	\$99,728.22
696	\$0.00	0.00%	\$8,044.76	100.00%	\$8,044.76
697	\$0.00	0.00%	\$37,514.62	100.00%	\$37,514.62
698	\$0.00	0.00%	\$234,632.00	100.00%	\$234,632.00
699	\$0.00	0.00%	\$48,886.80	100.00%	\$48,886.80
700	\$0.00	0.00%	\$179,493.17	100.00%	\$179,493.17

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
701	\$0.00	0.00%	\$206,064.46	100.00%	\$206,064.46
702	\$0.00	0.00%	\$114,258.15	100.00%	\$114,258.15
703	\$0.00	0.00%	\$109,269.33	100.00%	\$109,269.33
704	\$0.00	0.00%	\$56,553.11	100.00%	\$56,553.11
705	\$0.00	0.00%	\$285,711.30	100.00%	\$285,711.30
706	\$0.00	0.00%	\$70,012.10	100.00%	\$70,012.10
707	\$152,395.20	100.00%	\$0.00	0.00%	\$152,395.20
708	\$27,549.34	100.00%	\$0.00	0.00%	\$27,549.34
709	\$230,377.60	100.00%	\$0.00	0.00%	\$230,377.60
710	\$0.00	0.00%	\$239,129.80	100.00%	\$239,129.80
711	\$0.00	0.00%	\$129,484.01	100.00%	\$129,484.01
713	\$0.00	0.00%	\$271,693.90	100.00%	\$271,693.90
720	\$91,343.57	66.47%	\$46,077.14	33.53%	\$137,420.71
721	\$0.00	0.00%	\$7,113.36	100.00%	\$7,113.36
722	\$128,578.91	95.01%	\$6,756.83	4.99%	\$135,335.74
737	\$14,449.81	7.84%	\$169,770.19	92.16%	\$184,220.00
738	\$0.00	0.00%	\$210,904.00	100.00%	\$210,904.00
739	\$83,820.00	30.44%	\$191,512.00	69.56%	\$275,332.00
740	\$19,052.00	8.20%	\$213,260.00	91.80%	\$232,312.00
741	\$110,326.26	25.63%	\$320,209.74	74.37%	\$430,536.00
742	\$20,520.80	51.04%	\$19,687.20	48.96%	\$40,208.00
743	\$0.00	0.00%	\$899,606.88	100.00%	\$899,606.88
744	\$498,448.99	100.00%	\$0.00	0.00%	\$498,448.99
745	\$46,411.95	100.00%	\$0.00	0.00%	\$46,411.95
746	\$365,968.19	100.00%	\$0.00	0.00%	\$365,968.19
747	\$254,936.16	100.00%	\$0.00	0.00%	\$254,936.16
748	\$54,332.70	100.00%	\$0.00	0.00%	\$54,332.70
754	\$0.00	0.00%	\$169,860.44	100.00%	\$169,860.44
755	\$0.00	0.00%	\$875.00	100.00%	\$875.00
756	\$0.00	0.00%	\$95,303.41	100.00%	\$95,303.41
757	\$0.00	0.00%	\$15,704.19	100.00%	\$15,704.19
758	\$0.00	0.00%	\$22,877.31	100.00%	\$22,877.31
759	\$0.00	0.00%	\$15,704.19	100.00%	\$15,704.19
767	\$0.00	0.00%	\$18,652.32	100.00%	\$18,652.32
768	\$0.00	0.00%	\$91,226.09	100.00%	\$91,226.09
770	\$0.00	0.00%	\$45,754.65	100.00%	\$45,754.65

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
771	\$564,949.00	100.00%	\$0.00	0.00%	\$564,949.00
773	\$96,988.74	7.33%	\$1,225,517.70	92.67%	\$1,322,506.44
775	\$80,684.42	97.49%	\$2,075.35	2.51%	\$82,759.77
776	\$9,417.62	5.92%	\$149,567.62	94.08%	\$158,985.24
777	\$1,860,000.00	100.00%	\$0.00	0.00%	\$1,860,000.00
779	\$252,968.71	100.00%	\$11.29	0.00%	\$252,980.00
780	\$39,238.58	47.96%	\$42,580.89	52.04%	\$81,819.47
781	\$0.00	0.00%	\$34,643.64	100.00%	\$34,643.64
782	\$12,798.74	2.61%	\$476,718.16	97.39%	\$489,516.90
784	\$0.00	0.00%	\$178,406.77	100.00%	\$178,406.77
786	\$0.00	0.00%	\$57,571.30	100.00%	\$57,571.30
787	\$0.00	0.00%	\$556,790.15	100.00%	\$556,790.15
788	\$0.00	0.00%	\$1,584,961.56	100.00%	\$1,584,961.56
789	\$25,016.36	2.69%	\$906,226.03	97.31%	\$931,242.39
790	\$0.00	0.00%	\$793,917.74	100.00%	\$793,917.74
791	\$0.00	0.00%	\$125,543.15	100.00%	\$125,543.15
793	\$0.00	0.00%	\$85,619.12	100.00%	\$85,619.12
794	\$0.00	0.00%	\$155,383.15	100.00%	\$155,383.15
795	\$26,322.31	30.18%	\$60,902.75	69.82%	\$87,225.06
796	\$0.00	0.00%	\$120,000.00	100.00%	\$120,000.00
797	\$0.00	0.00%	\$46,147.43	100.00%	\$46,147.43
798	\$15,980.00	2.13%	\$734,020.00	97.87%	\$750,000.00
799	\$0.00	0.00%	\$106,759.15	100.00%	\$106,759.15
800	\$0.00	0.00%	\$29,115.17	100.00%	\$29,115.17
801	\$0.00	0.00%	\$149,978.05	100.00%	\$149,978.05
803	\$0.00	0.00%	\$421,028.31	100.00%	\$421,028.31
804	\$0.00	0.00%	\$21,445.43	100.00%	\$21,445.43
805	\$0.00	0.00%	\$731.07	100.00%	\$731.07
806	\$0.00	0.00%	\$73,550.62	100.00%	\$73,550.62
807	\$0.00	0.00%	\$966,130.30	100.00%	\$966,130.30
808	\$739,338.41	100.00%	\$0.00	0.00%	\$739,338.41
809	\$0.00	0.00%	\$29,818.00	100.00%	\$29,818.00
810	\$58,040.18	100.00%	\$0.00	0.00%	\$58,040.18
811	\$177,683.80	4.01%	\$4,255,178.30	95.99%	\$4,432,862.10
812	\$0.00	0.00%	\$56,607.17	100.00%	\$56,607.17
813	\$171,077.75	91.18%	\$16,548.55	8.82%	\$187,626.30

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
814	\$0.00	0.00%	\$88,965.43	100.00%	\$88,965.43
815	\$0.00	0.00%	\$110,930.11	100.00%	\$110,930.11
816	\$176,532.50	100.00%	\$0.00	0.00%	\$176,532.50
817	\$0.00	0.00%	\$60,895.24	100.00%	\$60,895.24
819	\$0.00	0.00%	\$46,580.00	100.00%	\$46,580.00
820	\$0.00	0.00%	\$267,479.12	100.00%	\$267,479.12
821	\$0.00	0.00%	\$61,043.80	100.00%	\$61,043.80
822	\$78,702.84	79.21%	\$20,656.80	20.79%	\$99,359.64
823	\$0.00	0.00%	\$21,200.25	100.00%	\$21,200.25
824	\$56,223.60	100.00%	\$0.00	0.00%	\$56,223.60
825	\$33,979.01	100.00%	\$0.00	0.00%	\$33,979.01
826	\$0.00	0.00%	\$12,020.00	100.00%	\$12,020.00
827	\$27,242.28	100.00%	\$0.00	0.00%	\$27,242.28
828	\$19,066.72	100.00%	\$0.00	0.00%	\$19,066.72
829	\$15,955.55	100.00%	\$0.00	0.00%	\$15,955.55
830	\$4,924.16	100.00%	\$0.00	0.00%	\$4,924.16
831	\$46,489.35	100.00%	\$0.00	0.00%	\$46,489.35
832	\$128,412.54	10.30%	\$1,118,404.17	89.70%	\$1,246,816.71
833	\$4,312.50	1.32%	\$323,286.50	98.68%	\$327,599.00
834	\$55,068.00	10.61%	\$464,056.99	89.39%	\$519,124.99
835	\$173,478.49	95.51%	\$8,163.47	4.49%	\$181,641.96
836	\$36,813.13	100.00%	\$0.00	0.00%	\$36,813.13
837	\$10,435.00	88.17%	\$1,400.00	11.83%	\$11,835.00
838	\$45,475.37	100.00%	\$0.00	0.00%	\$45,475.37
839	\$51,107.88	97.82%	\$1,138.05	2.18%	\$52,245.93
840	\$0.00	0.00%	\$29,470.00	100.00%	\$29,470.00
841	\$2,275.00	2.67%	\$83,011.85	97.33%	\$85,286.85
842	\$5,835.00	3.46%	\$162,889.50	96.54%	\$168,724.50
843	\$30,631.17	8.09%	\$348,087.39	91.91%	\$378,718.56
844	\$9,407.71	37.85%	\$15,449.22	62.15%	\$24,856.93
845	\$7,206.31	3.46%	\$201,114.92	96.54%	\$208,321.23
846	\$0.00	0.00%	\$118,670.31	100.00%	\$118,670.31
847	\$0.00	0.00%	\$41,885.96	100.00%	\$41,885.96
848	\$0.00	0.00%	\$51,043.80	100.00%	\$51,043.80
849	\$0.00	0.00%	\$52,908.70	100.00%	\$52,908.70
850	\$0.00	0.00%	\$30,805.00	100.00%	\$30,805.00

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

Financial ID	M/W/DBE Totals (Prime and Sub)	M/W/DBE Total %	Non- M/W/DBE Totals (Prime and Sub)	Non- M/W/DBE Total %	Task Order Total Amount
851	\$0.00	0.00%	\$29,515.99	100.00%	\$29,515.99
852	\$0.00	0.00%	\$27,216.34	100.00%	\$27,216.34
854	\$32,108.13	24.13%	\$100,978.79	75.87%	\$133,086.92
855	\$5,662.12	27.04%	\$15,278.82	72.96%	\$20,940.94
858	\$0.00	0.00%	\$16,875.00	100.00%	\$16,875.00
859	\$0.00	0.00%	\$462,653.86	100.00%	\$462,653.86
860	\$0.00	0.00%	\$28,773.41	100.00%	\$28,773.41
861	\$0.00	0.00%	\$3,000,000.00	100.00%	\$3,000,000.00
863	\$0.00	0.00%	\$209,479.44	100.00%	\$209,479.44
864	\$0.00	0.00%	\$118,982.96	100.00%	\$118,982.96
865	\$0.00	0.00%	\$5,283.00	100.00%	\$5,283.00
866	\$0.00	0.00%	\$55,847.29	100.00%	\$55,847.29
872	\$23,080.80	100.00%	\$0.00	0.00%	\$23,080.80
873	\$0.00	0.00%	\$146,122.00	100.00%	\$146,122.00
874	\$102,747.30	100.00%	\$0.00	0.00%	\$102,747.30
875	\$0.00	0.00%	\$267,479.12	100.00%	\$267,479.12
876	\$0.00	0.00%	\$43,573.00	100.00%	\$43,573.00
877	\$38,591.13	100.00%	\$0.00	0.00%	\$38,591.13
880	\$6,595.28	100.00%	\$0.00	0.00%	\$6,595.28
881	\$0.00	0.00%	\$48,165.00	100.00%	\$48,165.00
883	\$0.00	0.00%	\$33,885.94	100.00%	\$33,885.94
884	\$1,238,497.59	45.56%	\$1,480,002.41	54.44%	\$2,718,500.00
885	\$0.00	0.00%	\$624,230.00	100.00%	\$624,230.00
886	\$2,320.33	3.42%	\$65,463.67	96.58%	\$67,784.00
887	\$0.00	0.00%	\$281,960.75	100.00%	\$281,960.75
889	\$0.00	0.00%	\$485,776.96	100.00%	\$485,776.96
890	\$43,615.66	7.01%	\$578,515.52	92.99%	\$622,131.18
891	\$2,117.50	2.06%	\$100,849.09	97.94%	\$102,966.59
893	\$161,833.29	100.00%	\$0.00	0.00%	\$161,833.29
895	\$3,038.93	2.61%	\$113,493.53	97.39%	\$116,532.46
896	\$45,403.80	100.00%	\$0.00	0.00%	\$45,403.80
897	\$0.00	0.00%	\$129,558.25	100.00%	\$129,558.25
898	\$0.00	0.00%	\$104,388.23	100.00%	\$104,388.23
901	\$0.00	0.00%	\$46,384.51	100.00%	\$46,384.51
902	\$0.00	0.00%	\$32,145.21	100.00%	\$32,145.21
903	\$0.00	0.00%	\$36,147.96	100.00%	\$36,147.96

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
904	\$1,979.60	1.99%	\$97,444.90	98.01%	\$99,424.50
905	\$0.00	0.00%	\$100,575.46	100.00%	\$100,575.46
906	\$0.00	0.00%	\$226,318.95	100.00%	\$226,318.95
907	\$0.00	0.00%	\$116,554.20	100.00%	\$116,554.20
908	\$0.00	0.00%	\$78,228.28	100.00%	\$78,228.28
909	\$0.00	0.00%	\$7,082.23	100.00%	\$7,082.23
910	\$0.00	0.00%	\$14,532.64	100.00%	\$14,532.64
911	\$0.00	0.00%	\$31,683.58	100.00%	\$31,683.58
912	\$1,457,034.53	87.09%	\$215,922.27	12.91%	\$1,672,956.80
913	\$44,589.55	100.00%	\$0.00	0.00%	\$44,589.55
914	\$23,897.88	23.69%	\$76,989.54	76.31%	\$100,887.42
915	\$0.00	0.00%	\$1,059,513.30	100.00%	\$1,059,513.30
916	\$0.00	0.00%	\$64,269.71	100.00%	\$64,269.71
917	\$77,400.69	100.00%	\$0.00	0.00%	\$77,400.69
918	\$0.00	0.00%	\$191,526.86	100.00%	\$191,526.86
919	\$0.00	0.00%	\$31,873.77	100.00%	\$31,873.77
920	\$0.00	0.00%	\$9,967.92	100.00%	\$9,967.92
921	\$0.00	0.00%	\$76,460.68	100.00%	\$76,460.68
922	\$87,141.17	100.00%	\$0.00	0.00%	\$87,141.17
923	\$0.00	0.00%	\$120,224.30	100.00%	\$120,224.30
924	\$0.00	0.00%	\$53,445.75	100.00%	\$53,445.75
925	\$0.00	0.00%	\$76,113.67	100.00%	\$76,113.67
926	\$0.00	0.00%	\$10,000.00	100.00%	\$10,000.00
928	\$0.00	0.00%	\$50,000.00	100.00%	\$50,000.00
929	\$10,000.00	4.97%	\$191,351.86	95.03%	\$201,351.86
930	\$0.00	0.00%	\$99,760.00	100.00%	\$99,760.00
934	\$40,270.35	27.03%	\$108,735.89	72.97%	\$149,006.24
935	\$57,792.86	71.78%	\$22,716.10	28.22%	\$80,508.96
936	\$0.00	0.00%	\$245,826.22	100.00%	\$245,826.22
938	\$0.00	0.00%	\$12,930.00	100.00%	\$12,930.00
939	\$0.00	0.00%	\$304,311.23	100.00%	\$304,311.23
942	\$18,482.53	100.00%	\$0.00	0.00%	\$18,482.53
943	\$0.00	0.00%	\$153,026.54	100.00%	\$153,026.54
944	\$0.00	0.00%	\$10,929.20	100.00%	\$10,929.20
945	\$0.00	0.00%	\$252,425.54	100.00%	\$252,425.54
946	\$1,936.00	0.51%	\$378,261.89	99.49%	\$380,197.89

**Consultant Utilization Analysis (Continued)**  
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**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
947	\$67,753.83	5.22%	\$1,229,876.28	94.78%	\$1,297,630.11
948	\$0.00	0.00%	\$51,777.35	100.00%	\$51,777.35
949	\$0.00	0.00%	\$71,547.48	100.00%	\$71,547.48
950	\$0.00	0.00%	\$396,892.80	100.00%	\$396,892.80
951	\$54,795.95	100.00%	\$0.00	0.00%	\$54,795.95
952	\$0.00	0.00%	\$39,198.60	100.00%	\$39,198.60
953	\$0.00	0.00%	\$100,908.74	100.00%	\$100,908.74
954	\$0.00	0.00%	\$29,547.55	100.00%	\$29,547.55
955	\$0.00	0.00%	\$20,735.19	100.00%	\$20,735.19
956	\$0.00	0.00%	\$49,988.27	100.00%	\$49,988.27
957	\$93,446.54	3.48%	\$2,595,526.46	96.52%	\$2,688,973.00
959	\$80,337.58	25.13%	\$239,336.61	74.87%	\$319,674.19
960	\$32,695.90	100.00%	\$0.00	0.00%	\$32,695.90
961	\$0.00	0.00%	\$41,647.79	100.00%	\$41,647.79
962	\$58,160.31	18.01%	\$264,716.98	81.99%	\$322,877.29
964	\$0.00	0.00%	\$53,164.62	100.00%	\$53,164.62
965	\$0.00	0.00%	\$173,908.80	100.00%	\$173,908.80
966	\$78,294.63	11.57%	\$598,208.95	88.43%	\$676,503.58
968	\$42,782.72	10.69%	\$357,517.28	89.31%	\$400,300.00
969	\$9,011.50	1.24%	\$714,893.02	98.76%	\$723,904.52
970	\$0.00	0.00%	\$395,931.26	100.00%	\$395,931.26
971	\$113,122.98	96.95%	\$3,564.30	3.05%	\$116,687.28
974	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
975	\$35,438.00	100.00%	\$0.00	0.00%	\$35,438.00
976	\$0.00	0.00%	\$62,211.00	100.00%	\$62,211.00
977	\$108,677.57	100.00%	\$0.00	0.00%	\$108,677.57
978	\$116,765.45	100.00%	\$0.00	0.00%	\$116,765.45
991	\$0.00	0.00%	\$95,906.77	100.00%	\$95,906.77
993	\$0.00	0.00%	\$75,770.68	100.00%	\$75,770.68
994	\$0.00	0.00%	\$198,753.36	100.00%	\$198,753.36
996	\$0.00	0.00%	\$125,190.76	100.00%	\$125,190.76
997	\$0.00	0.00%	\$84,732.44	100.00%	\$84,732.44
998	\$0.00	0.00%	\$28,248.40	100.00%	\$28,248.40
999	\$0.00	0.00%	\$59,978.38	100.00%	\$59,978.38
1000	\$0.00	0.00%	\$98,866.70	100.00%	\$98,866.70
1001	\$0.00	0.00%	\$35,078.10	100.00%	\$35,078.10

**Consultant Utilization Analysis (Continued)**  
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**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
1003	\$0.00	0.00%	\$222,630.90	100.00%	\$222,630.90
1004	\$0.00	0.00%	\$133,089.92	100.00%	\$133,089.92
1006	\$0.00	0.00%	\$92,993.80	100.00%	\$92,993.80
1007	\$9,500.00	100.00%	\$0.00	0.00%	\$9,500.00
1009	\$0.00	0.00%	\$124,913.00	100.00%	\$124,913.00
1010	\$0.00	0.00%	\$186,743.20	100.00%	\$186,743.20
1012	\$0.00	0.00%	\$71,891.58	100.00%	\$71,891.58
1013	\$0.00	0.00%	\$64,849.40	100.00%	\$64,849.40
1015	\$0.00	0.00%	\$133,489.30	100.00%	\$133,489.30
1016	\$73,642.28	100.00%	\$0.00	0.00%	\$73,642.28
1017	\$39,639.39	100.00%	\$0.00	0.00%	\$39,639.39
1018	\$83,355.06	100.00%	\$0.00	0.00%	\$83,355.06
1019	\$32,969.47	100.00%	\$0.00	0.00%	\$32,969.47
1020	\$26,720.74	100.00%	\$0.00	0.00%	\$26,720.74
1021	\$32,285.10	100.00%	\$0.00	0.00%	\$32,285.10
1022	\$22,990.86	100.00%	\$0.00	0.00%	\$22,990.86
1023	\$20,436.32	100.00%	\$0.00	0.00%	\$20,436.32
1024	\$55,070.02	100.00%	\$0.00	0.00%	\$55,070.02
1025	\$46,489.50	100.00%	\$0.00	0.00%	\$46,489.50
1026	\$29,884.60	100.00%	\$0.00	0.00%	\$29,884.60
1027	\$158,574.95	3.87%	\$3,941,845.78	96.13%	\$4,100,420.73
1028	\$0.00	0.00%	\$16,869.75	100.00%	\$16,869.75
1029	\$0.00	0.00%	\$30,854.32	100.00%	\$30,854.32
1030	\$0.00	0.00%	\$70,510.20	100.00%	\$70,510.20
1034	\$0.00	0.00%	\$6,214.01	100.00%	\$6,214.01
1035	\$0.00	0.00%	\$27,665.48	100.00%	\$27,665.48
1036	\$0.00	0.00%	\$45,734.08	100.00%	\$45,734.08
1037	\$0.00	0.00%	\$5,335.59	100.00%	\$5,335.59
1038	\$0.00	0.00%	\$53,132.67	100.00%	\$53,132.67
1039	\$0.00	0.00%	\$14,657.99	100.00%	\$14,657.99
1040	\$0.00	0.00%	\$25,380.40	100.00%	\$25,380.40
1041	\$0.00	0.00%	\$203,307.09	100.00%	\$203,307.09
1042	\$0.00	0.00%	\$75,916.96	100.00%	\$75,916.96
1043	\$0.00	0.00%	\$39,379.76	100.00%	\$39,379.76
1044	\$0.00	0.00%	\$27,755.79	100.00%	\$27,755.79
1045	\$0.00	0.00%	\$13,250.80	100.00%	\$13,250.80

**Consultant Utilization Analysis (Continued)**  
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**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
1046	\$0.00	0.00%	\$121,652.96	100.00%	\$121,652.96
1047	\$0.00	0.00%	\$13,569.15	100.00%	\$13,569.15
1051	\$21,767.75	100.00%	\$0.00	0.00%	\$21,767.75
1055	\$0.00	0.00%	\$125,508.40	100.00%	\$125,508.40
1056	\$0.00	0.00%	\$286,440.50	100.00%	\$286,440.50
1057	\$0.00	0.00%	\$3,718,186.88	100.00%	\$3,718,186.88
1058	\$0.00	0.00%	\$308,016.24	100.00%	\$308,016.24
1059	\$0.00	0.00%	\$3,707,561.13	100.00%	\$3,707,561.13
1061	\$0.00	0.00%	\$173,452.10	100.00%	\$173,452.10
1062	\$0.00	0.00%	\$370,593.81	100.00%	\$370,593.81
1063	\$0.00	0.00%	\$273,617.78	100.00%	\$273,617.78
1065	\$0.00	0.00%	\$66,186.87	100.00%	\$66,186.87
1066	\$0.00	0.00%	\$44,718.63	100.00%	\$44,718.63
1067	\$0.00	0.00%	\$84,726.62	100.00%	\$84,726.62
1068	\$0.00	0.00%	\$20,713.93	100.00%	\$20,713.93
1069	\$0.00	0.00%	\$257,648.70	100.00%	\$257,648.70
1070	\$0.00	0.00%	\$41,205.68	100.00%	\$41,205.68
1072	\$0.00	0.00%	\$127,276.69	100.00%	\$127,276.69
1073	\$0.00	0.00%	\$41,205.68	100.00%	\$41,205.68
1075	\$0.00	0.00%	\$199,440.38	100.00%	\$199,440.38
1076	\$0.00	0.00%	\$62,748.00	100.00%	\$62,748.00
1077	\$55,605.40	100.00%	\$0.00	0.00%	\$55,605.40
1078	\$54,048.50	100.00%	\$0.00	0.00%	\$54,048.50
1079	\$0.00	0.00%	\$5,000.00	100.00%	\$5,000.00
1080	\$0.00	0.00%	\$35,000.00	100.00%	\$35,000.00
1081	\$0.00	0.00%	\$19,710.00	100.00%	\$19,710.00
1083	\$0.00	0.00%	\$27,946.00	100.00%	\$27,946.00
1087	\$59,499.32	95.96%	\$2,502.68	4.04%	\$62,002.00
1088	\$5,797.00	100.00%	\$0.00	0.00%	\$5,797.00
1091	\$2,265.00	100.00%	\$0.00	0.00%	\$2,265.00
1092	\$3,803.00	100.00%	\$0.00	0.00%	\$3,803.00
1093	\$29,929.00	100.00%	\$0.00	0.00%	\$29,929.00
1094	\$3,240.00	100.00%	\$0.00	0.00%	\$3,240.00
1095	\$39,025.00	100.00%	\$0.00	0.00%	\$39,025.00
1097	\$77,574.00	100.00%	\$0.00	0.00%	\$77,574.00
1098	\$43,051.00	100.00%	\$0.00	0.00%	\$43,051.00

**Consultant Utilization Analysis (Continued)**  
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**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
1099	\$7,398.18	94.10%	\$463.86	5.90%	\$7,862.04
1101	\$14,613.00	100.00%	\$0.00	0.00%	\$14,613.00
1102	\$6,636.42	100.00%	\$0.00	0.00%	\$6,636.42
1104	\$23,879.18	100.00%	\$0.00	0.00%	\$23,879.18
1129	\$0.00	0.00%	\$19,897.00	100.00%	\$19,897.00
1132	\$0.00	0.00%	\$39,629.00	100.00%	\$39,629.00
1133	\$0.00	0.00%	\$79,989.00	100.00%	\$79,989.00
1134	\$0.00	0.00%	\$16,110.00	100.00%	\$16,110.00
1136	\$0.00	0.00%	\$29,579.00	100.00%	\$29,579.00
1139	\$0.00	0.00%	\$46,574.00	100.00%	\$46,574.00
1142	\$0.00	0.00%	\$16,864.00	100.00%	\$16,864.00
1149	\$0.00	0.00%	\$6,250.00	100.00%	\$6,250.00
1150	\$0.00	0.00%	\$556,706.00	100.00%	\$556,706.00
1151	\$0.00	0.00%	\$33,815.00	100.00%	\$33,815.00
1152	\$0.00	0.00%	\$26,925.00	100.00%	\$26,925.00
1153	\$0.00	0.00%	\$8,246.00	100.00%	\$8,246.00
1154	\$377,332.00	100.00%	\$0.00	0.00%	\$377,332.00
1155	\$35,378.00	100.00%	\$0.00	0.00%	\$35,378.00
1156	\$73,184.00	100.00%	\$0.00	0.00%	\$73,184.00
1157	\$0.00	0.00%	\$15,010.00	100.00%	\$15,010.00
1158	\$0.00	0.00%	\$50,500.00	100.00%	\$50,500.00
1159	\$0.00	0.00%	\$27,529.00	100.00%	\$27,529.00
1160	\$0.00	0.00%	\$12,152.00	100.00%	\$12,152.00
1161	\$0.00	0.00%	\$28,529.00	100.00%	\$28,529.00
1162	\$0.00	0.00%	\$28,365.00	100.00%	\$28,365.00
1163	\$0.00	0.00%	\$69,309.00	100.00%	\$69,309.00
1164	\$0.00	0.00%	\$72,406.00	100.00%	\$72,406.00
1165	\$0.00	0.00%	\$59,814.00	100.00%	\$59,814.00
1166	\$0.00	0.00%	\$11,519.00	100.00%	\$11,519.00
1167	\$0.00	0.00%	\$68,262.00	100.00%	\$68,262.00
1168	\$0.00	0.00%	\$249,697.00	100.00%	\$249,697.00
1170	\$0.00	0.00%	\$15,255.00	100.00%	\$15,255.00
1171	\$0.00	0.00%	\$18,598.00	100.00%	\$18,598.00
1173	\$0.00	0.00%	\$56,178.00	100.00%	\$56,178.00
1174	\$0.00	0.00%	\$4,208.00	100.00%	\$4,208.00
1175	\$0.00	0.00%	\$26,760.00	100.00%	\$26,760.00

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<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
1176	\$0.00	0.00%	\$2,895.00	100.00%	\$2,895.00
1177	\$0.00	0.00%	\$5,974.00	100.00%	\$5,974.00
1178	\$0.00	0.00%	\$7,348.00	100.00%	\$7,348.00
1179	\$0.00	0.00%	\$4,963.00	100.00%	\$4,963.00
1181	\$0.00	0.00%	\$51,600.00	100.00%	\$51,600.00
1185	\$0.00	0.00%	\$72,842.00	100.00%	\$72,842.00
1186	\$0.00	0.00%	\$87,216.00	100.00%	\$87,216.00
1188	\$0.00	0.00%	\$302,420.00	100.00%	\$302,420.00
1189	\$0.00	0.00%	\$266,941.00	100.00%	\$266,941.00
1190	\$0.00	0.00%	\$28,896.00	100.00%	\$28,896.00
1192	\$0.00	0.00%	\$33,810.00	100.00%	\$33,810.00
1193	\$0.00	0.00%	\$10,374.00	100.00%	\$10,374.00
1194	\$0.00	0.00%	\$31,178.00	100.00%	\$31,178.00
1199	\$0.00	0.00%	\$49,998.00	100.00%	\$49,998.00
1200	\$0.00	0.00%	\$24,975.00	100.00%	\$24,975.00
1201	\$0.00	0.00%	\$3,349.00	100.00%	\$3,349.00
1204	\$0.00	0.00%	\$104,034.00	100.00%	\$104,034.00
1205	\$0.00	0.00%	\$19,168,610.00	100.00%	\$19,168,610.00
1208	\$0.00	0.00%	\$75,094.00	100.00%	\$75,094.00
1209	\$0.00	0.00%	\$222,299.00	100.00%	\$222,299.00
1210	\$0.00	0.00%	\$522,054.00	100.00%	\$522,054.00
1211	\$0.00	0.00%	\$121,518.00	100.00%	\$121,518.00
1212	\$0.00	0.00%	\$120,000.00	100.00%	\$120,000.00
1213	\$0.00	0.00%	\$180.00	100.00%	\$180.00
1214	\$0.00	0.00%	\$197,944.00	100.00%	\$197,944.00
1215	\$0.00	0.00%	\$362,136.00	100.00%	\$362,136.00
1216	\$0.00	0.00%	\$456,800.00	100.00%	\$456,800.00
1217	\$0.00	0.00%	\$388,319.00	100.00%	\$388,319.00
1220	\$0.00	0.00%	\$51,982.00	100.00%	\$51,982.00
1221	\$0.00	0.00%	\$175,013.00	100.00%	\$175,013.00
1223	\$12,500.00	3.49%	\$345,217.94	96.51%	\$357,717.94
1224	\$0.00	0.00%	\$134,469.00	100.00%	\$134,469.00
1226	\$99,705.00	100.00%	\$0.00	0.00%	\$99,705.00
1227	\$247,440.00	100.00%	\$0.00	0.00%	\$247,440.00
1228	\$92,214.00	100.00%	\$0.00	0.00%	\$92,214.00
1231	\$0.00	0.00%	\$59,978.00	100.00%	\$59,978.00

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<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
1234	\$0.00	0.00%	\$174,521.00	100.00%	\$174,521.00
1237	\$0.00	0.00%	\$7,360.00	100.00%	\$7,360.00
1241	\$0.00	0.00%	\$175,306.00	100.00%	\$175,306.00
1242	\$0.00	0.00%	\$24,720.00	100.00%	\$24,720.00
1243	\$0.00	0.00%	\$107,828.00	100.00%	\$107,828.00
1244	\$0.00	0.00%	\$24,791.00	100.00%	\$24,791.00
1245	\$0.00	0.00%	\$35,822.00	100.00%	\$35,822.00
1246	\$0.00	0.00%	\$36,975.00	100.00%	\$36,975.00
1247	\$0.00	0.00%	\$169,856.00	100.00%	\$169,856.00
1249	\$0.00	0.00%	\$19,437.00	100.00%	\$19,437.00
1250	\$0.00	0.00%	\$27,279.00	100.00%	\$27,279.00
1256	\$0.00	0.00%	\$79,285.00	100.00%	\$79,285.00
1257	\$73,865.00	100.00%	\$0.00	0.00%	\$73,865.00
1258	\$104,891.00	100.00%	\$0.00	0.00%	\$104,891.00
1259	\$11,456.00	100.00%	\$0.00	0.00%	\$11,456.00
1260	\$0.00	0.00%	\$52,462.00	100.00%	\$52,462.00
1261	\$0.00	0.00%	\$29,832.00	100.00%	\$29,832.00
1270	\$0.00	0.00%	\$18,106.00	100.00%	\$18,106.00
1271	\$0.00	0.00%	\$34,285.00	100.00%	\$34,285.00
1272	\$0.00	0.00%	\$94,974.00	100.00%	\$94,974.00
1277	\$890,000.00	100.00%	\$0.00	0.00%	\$890,000.00
1278	\$164,350.00	100.00%	\$0.00	0.00%	\$164,350.00
1280	\$201,027.00	100.00%	\$0.00	0.00%	\$201,027.00
1281	\$11,129.00	100.00%	\$0.00	0.00%	\$11,129.00
1283	\$74,196.00	100.00%	\$0.00	0.00%	\$74,196.00
1284	\$274,781.00	100.00%	\$0.00	0.00%	\$274,781.00
1285	\$139,902.00	100.00%	\$0.00	0.00%	\$139,902.00
1286	\$32,945.00	100.00%	\$0.00	0.00%	\$32,945.00
1287	\$199,998.00	100.00%	\$0.00	0.00%	\$199,998.00
1288	\$2,600,437.00	100.00%	\$0.00	0.00%	\$2,600,437.00
1289	\$349,956.00	100.00%	\$0.00	0.00%	\$349,956.00
1290	\$49,995.00	100.00%	\$0.00	0.00%	\$49,995.00
1291	\$184,999.00	100.00%	\$0.00	0.00%	\$184,999.00
1292	\$2,447,780.00	100.00%	\$0.00	0.00%	\$2,447,780.00
1293	\$82,065.00	100.00%	\$0.00	0.00%	\$82,065.00
1294	\$1,520,060.00	100.00%	\$0.00	0.00%	\$1,520,060.00

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
1295	\$2,399,889.00	100.00%	\$0.00	0.00%	\$2,399,889.00
1299	\$0.00	0.00%	\$80,270.00	100.00%	\$80,270.00
1302	\$0.00	0.00%	\$378,865.00	100.00%	\$378,865.00
1303	\$0.00	0.00%	\$1,798,326.00	100.00%	\$1,798,326.00
1312	\$0.00	0.00%	\$560,008.00	100.00%	\$560,008.00
1316	\$0.00	0.00%	\$1,500,000.00	100.00%	\$1,500,000.00
1317	\$0.00	0.00%	\$1,700,000.00	100.00%	\$1,700,000.00
1318	\$0.00	0.00%	\$791,700.00	100.00%	\$791,700.00
1319	\$0.00	0.00%	\$145,000.00	100.00%	\$145,000.00
1320	\$0.00	0.00%	\$1,181,500.00	100.00%	\$1,181,500.00
1321	\$0.00	0.00%	\$64,659.00	100.00%	\$64,659.00
1323	\$61,754.41	23.41%	\$202,009.59	76.59%	\$263,764.00
1324	\$0.00	0.00%	\$280,556.00	100.00%	\$280,556.00
1329	\$0.00	0.00%	\$122,133.00	100.00%	\$122,133.00
1330	\$0.00	0.00%	\$10,063.00	100.00%	\$10,063.00
1331	\$0.00	0.00%	\$38,710.00	100.00%	\$38,710.00
1332	\$0.00	0.00%	\$24,900.00	100.00%	\$24,900.00
1333	\$232,474.00	100.00%	\$0.00	0.00%	\$232,474.00
1334	\$47,884.00	100.00%	\$0.00	0.00%	\$47,884.00
1335	\$104,024.00	100.00%	\$0.00	0.00%	\$104,024.00
1336	\$0.00	0.00%	\$52,572.00	100.00%	\$52,572.00
1338	\$0.00	0.00%	\$68,174.00	100.00%	\$68,174.00
1340	\$0.00	0.00%	\$35,080.00	100.00%	\$35,080.00
1348	\$0.00	0.00%	\$26,767.00	100.00%	\$26,767.00
1349	\$0.00	0.00%	\$36,168.00	100.00%	\$36,168.00
1351	\$0.00	0.00%	\$301,630.00	100.00%	\$301,630.00
1352	\$0.00	0.00%	\$71,170.00	100.00%	\$71,170.00
1353	\$14,531.00	100.00%	\$0.00	0.00%	\$14,531.00
1355	\$0.00	0.00%	\$29,473.00	100.00%	\$29,473.00
1356	\$0.00	0.00%	\$10,873.00	100.00%	\$10,873.00
1357	\$0.00	0.00%	\$145,336.00	100.00%	\$145,336.00
1360	\$0.00	0.00%	\$21,055.00	100.00%	\$21,055.00
1361	\$0.00	0.00%	\$96,827.00	100.00%	\$96,827.00
1364	\$27,717.00	11.33%	\$216,827.00	88.67%	\$244,544.00
1365	\$0.00	0.00%	\$13,439.00	100.00%	\$13,439.00
1366	\$0.00	0.00%	\$31,776.00	100.00%	\$31,776.00

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
1367	\$0.00	0.00%	\$864,967.00	100.00%	\$864,967.00
1368	\$0.00	0.00%	\$32,031.00	100.00%	\$32,031.00
1369	\$0.00	0.00%	\$439,181.00	100.00%	\$439,181.00
1370	\$0.00	0.00%	\$165,637.00	100.00%	\$165,637.00
1377	\$0.00	0.00%	\$178,247.00	100.00%	\$178,247.00
1382	\$0.00	0.00%	\$640,435.00	100.00%	\$640,435.00
1383	\$0.00	0.00%	\$185,577.00	100.00%	\$185,577.00
1384	\$0.00	0.00%	\$57,508.00	100.00%	\$57,508.00
1385	\$0.00	0.00%	\$69,838.00	100.00%	\$69,838.00
1386	\$0.00	0.00%	\$803,861.00	100.00%	\$803,861.00
1387	\$0.00	0.00%	\$724,943.00	100.00%	\$724,943.00
1388	\$0.00	0.00%	\$1,448,409.00	100.00%	\$1,448,409.00
1390	\$6,372.45	1.51%	\$414,655.55	98.49%	\$421,028.00
1392	\$0.00	0.00%	\$2,224,826.00	100.00%	\$2,224,826.00
1394	\$0.00	0.00%	\$1,276,891.00	100.00%	\$1,276,891.00
1395	\$0.00	0.00%	\$238,765.00	100.00%	\$238,765.00
1396	\$0.00	0.00%	\$1,920,000.00	100.00%	\$1,920,000.00
1397	\$2,800,000.00	100.00%	\$0.00	0.00%	\$2,800,000.00
1398	\$0.00	0.00%	\$899,606.00	100.00%	\$899,606.00
1407	\$0.00	0.00%	\$700,000.00	100.00%	\$700,000.00
1408	\$0.00	0.00%	\$55,339.00	100.00%	\$55,339.00
1409	\$0.00	0.00%	\$19,661.00	100.00%	\$19,661.00
1410	\$0.00	0.00%	\$345,119.00	100.00%	\$345,119.00
1411	\$0.00	0.00%	\$66,560.00	100.00%	\$66,560.00
1412	\$0.00	0.00%	\$39,997.00	100.00%	\$39,997.00
1413	\$0.00	0.00%	\$305,164.00	100.00%	\$305,164.00
1415	\$0.00	0.00%	\$128,745.00	100.00%	\$128,745.00
1416	\$0.00	0.00%	\$72,810.00	100.00%	\$72,810.00
1417	\$0.00	0.00%	\$141,523.00	100.00%	\$141,523.00
1418	\$0.00	0.00%	\$14,131.00	100.00%	\$14,131.00
1419	\$0.00	0.00%	\$47,377.00	100.00%	\$47,377.00
1420	\$0.00	0.00%	\$5,721,645.00	100.00%	\$5,721,645.00
1421	\$0.00	0.00%	\$293,091.00	100.00%	\$293,091.00
1422	\$0.00	0.00%	\$77,596.00	100.00%	\$77,596.00
1423	\$0.00	0.00%	\$321,681.00	100.00%	\$321,681.00
1424	\$27,679.11	2.86%	\$941,179.89	97.14%	\$968,859.00

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
1426	\$0.00	0.00%	\$165,461.00	100.00%	\$165,461.00
1427	\$0.00	0.00%	\$9,200.00	100.00%	\$9,200.00
1428	\$0.00	0.00%	\$248,371.00	100.00%	\$248,371.00
1429	\$0.00	0.00%	\$92,221.00	100.00%	\$92,221.00
1430	\$0.00	0.00%	\$159,756.00	100.00%	\$159,756.00
1431	\$0.00	0.00%	\$6,676.00	100.00%	\$6,676.00
1435	\$0.00	0.00%	\$34,988.00	100.00%	\$34,988.00
1436	\$0.00	0.00%	\$21,566.00	100.00%	\$21,566.00
1437	\$0.00	0.00%	\$33,476.00	100.00%	\$33,476.00
1438	\$0.00	0.00%	\$15,986.00	100.00%	\$15,986.00
1439	\$135,336.00	100.00%	\$0.00	0.00%	\$135,336.00
1440	\$0.00	0.00%	\$201,652.00	100.00%	\$201,652.00
1441	\$0.00	0.00%	\$200,719.00	100.00%	\$200,719.00
1442	\$0.00	0.00%	\$79,063.00	100.00%	\$79,063.00
1443	\$0.00	0.00%	\$21,888.00	100.00%	\$21,888.00
1444	\$0.00	0.00%	\$21,173.00	100.00%	\$21,173.00
1445	\$0.00	0.00%	\$483,961.00	100.00%	\$483,961.00
1446	\$0.00	0.00%	\$57,631.00	100.00%	\$57,631.00
1447	\$0.00	0.00%	\$2,414.00	100.00%	\$2,414.00
1448	\$0.00	0.00%	\$178,920.00	100.00%	\$178,920.00
1449	\$29,620.00	100.00%	\$0.00	0.00%	\$29,620.00
1450	\$179,803.00	100.00%	\$0.00	0.00%	\$179,803.00
1451	\$660,563.00	100.00%	\$0.00	0.00%	\$660,563.00
1454	\$72,852.00	100.00%	\$0.00	0.00%	\$72,852.00
1455	\$32,940.00	100.00%	\$0.00	0.00%	\$32,940.00
1456	\$260,332.00	100.00%	\$0.00	0.00%	\$260,332.00
1457	\$0.00	0.00%	\$345,088.00	100.00%	\$345,088.00
1458	\$0.00	0.00%	\$1,798,500.00	100.00%	\$1,798,500.00
1459	\$0.00	0.00%	\$3,975,670.00	100.00%	\$3,975,670.00
1460	\$0.00	0.00%	\$173,007.00	100.00%	\$173,007.00
1461	\$0.00	0.00%	\$6,999,359.00	100.00%	\$6,999,359.00
1462	\$0.00	0.00%	\$94,865.00	100.00%	\$94,865.00
1463	\$0.00	0.00%	\$587,137.00	100.00%	\$587,137.00
1464	\$0.00	0.00%	\$42,089.00	100.00%	\$42,089.00
1465	\$0.00	0.00%	\$252,251.00	100.00%	\$252,251.00
1466	\$0.00	0.00%	\$489,263.00	100.00%	\$489,263.00

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
1467	\$0.00	0.00%	\$89,823.00	100.00%	\$89,823.00
1468	\$0.00	0.00%	\$64,553.00	100.00%	\$64,553.00
1469	\$0.00	0.00%	\$12,900.00	100.00%	\$12,900.00
1470	\$0.00	0.00%	\$11,357.00	100.00%	\$11,357.00
1471	\$0.00	0.00%	\$179,440.00	100.00%	\$179,440.00
1472	\$0.00	0.00%	\$1,935,570.00	100.00%	\$1,935,570.00
1473	\$0.00	0.00%	\$234,744.00	100.00%	\$234,744.00
1474	\$0.00	0.00%	\$132,994.00	100.00%	\$132,994.00
1475	\$0.00	0.00%	\$34,782.00	100.00%	\$34,782.00
1476	\$0.00	0.00%	\$40,000.00	100.00%	\$40,000.00
1477	\$0.00	0.00%	\$197,918.00	100.00%	\$197,918.00
1478	\$0.00	0.00%	\$30,577.00	100.00%	\$30,577.00
1479	\$0.00	0.00%	\$1,119,756.00	100.00%	\$1,119,756.00
1482	\$0.00	0.00%	\$47,989.00	100.00%	\$47,989.00
1483	\$0.00	0.00%	\$24,294.00	100.00%	\$24,294.00
1484	\$0.00	0.00%	\$71,225.00	100.00%	\$71,225.00
1485	\$0.00	0.00%	\$31,367.00	100.00%	\$31,367.00
1486	\$0.00	0.00%	\$253,081.00	100.00%	\$253,081.00
1487	\$0.00	0.00%	\$390,539.00	100.00%	\$390,539.00
1488	\$0.00	0.00%	\$10,071.00	100.00%	\$10,071.00
1489	\$0.00	0.00%	\$61,478.00	100.00%	\$61,478.00
1490	\$0.00	0.00%	\$28,120.00	100.00%	\$28,120.00
1491	\$0.00	0.00%	\$76,275.00	100.00%	\$76,275.00
1492	\$0.00	0.00%	\$28,323.00	100.00%	\$28,323.00
1493	\$0.00	0.00%	\$41,013.00	100.00%	\$41,013.00
1494	\$0.00	0.00%	\$67,149.00	100.00%	\$67,149.00
1495	\$0.00	0.00%	\$303,347.00	100.00%	\$303,347.00
1496	\$0.00	0.00%	\$203,686.00	100.00%	\$203,686.00
1497	\$0.00	0.00%	\$96,698.00	100.00%	\$96,698.00
1498	\$131,563.00	100.00%	\$0.00	0.00%	\$131,563.00
1499	\$90,850.00	100.00%	\$0.00	0.00%	\$90,850.00
1500	\$35,113.00	100.00%	\$0.00	0.00%	\$35,113.00
1501	\$81,435.00	100.00%	\$0.00	0.00%	\$81,435.00
1502	\$70,344.00	100.00%	\$0.00	0.00%	\$70,344.00
1503	\$51,569.00	100.00%	\$0.00	0.00%	\$51,569.00
1504	\$20,089.00	100.00%	\$0.00	0.00%	\$20,089.00

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
1505	\$139,313.00	100.00%	\$0.00	0.00%	\$139,313.00
1506	\$33,411.00	100.00%	\$0.00	0.00%	\$33,411.00
1507	\$140,555.00	100.00%	\$0.00	0.00%	\$140,555.00
1508	\$221,824.00	100.00%	\$0.00	0.00%	\$221,824.00
1509	\$25,444.00	100.00%	\$0.00	0.00%	\$25,444.00
1510	\$0.00	0.00%	\$72,500.00	100.00%	\$72,500.00
1511	\$0.00	0.00%	\$242,435.00	100.00%	\$242,435.00
1513	\$0.00	0.00%	\$123,266.00	100.00%	\$123,266.00
1515	\$0.00	0.00%	\$303,732.00	100.00%	\$303,732.00
1517	\$0.00	0.00%	\$653,596.00	100.00%	\$653,596.00
1521	\$0.00	0.00%	\$198,753.00	100.00%	\$198,753.00
1527	\$0.00	0.00%	\$92,994.00	100.00%	\$92,994.00
1528	\$0.00	0.00%	\$242,020.00	100.00%	\$242,020.00
1529	\$0.00	0.00%	\$110,678.00	100.00%	\$110,678.00
1530	\$0.00	0.00%	\$75,450.00	100.00%	\$75,450.00
1531	\$0.00	0.00%	\$252,426.00	100.00%	\$252,426.00
1532	\$0.00	0.00%	\$235,159.00	100.00%	\$235,159.00
1533	\$0.00	0.00%	\$30,854.00	100.00%	\$30,854.00
1534	\$0.00	0.00%	\$29,759.00	100.00%	\$29,759.00
1535	\$0.00	0.00%	\$70,510.00	100.00%	\$70,510.00
1536	\$0.00	0.00%	\$125,191.00	100.00%	\$125,191.00
1537	\$0.00	0.00%	\$28,248.00	100.00%	\$28,248.00
1538	\$0.00	0.00%	\$66,341.00	100.00%	\$66,341.00
1539	\$0.00	0.00%	\$46,110.00	100.00%	\$46,110.00
1541	\$0.00	0.00%	\$457,561.00	100.00%	\$457,561.00
1543	\$83,355.00	100.00%	\$0.00	0.00%	\$83,355.00
1544	\$26,721.00	100.00%	\$0.00	0.00%	\$26,721.00
1545	\$32,969.00	100.00%	\$0.00	0.00%	\$32,969.00
1546	\$9,995.00	100.00%	\$0.00	0.00%	\$9,995.00
1548	\$32,285.00	100.00%	\$0.00	0.00%	\$32,285.00
1549	\$22,991.00	100.00%	\$0.00	0.00%	\$22,991.00
1550	\$20,436.00	100.00%	\$0.00	0.00%	\$20,436.00
1551	\$0.00	0.00%	\$64,638.00	100.00%	\$64,638.00
1552	\$0.00	0.00%	\$39,380.00	100.00%	\$39,380.00
1553	\$0.00	0.00%	\$13,251.00	100.00%	\$13,251.00
1554	\$0.00	0.00%	\$27,756.00	100.00%	\$27,756.00

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
1555	\$0.00	0.00%	\$39,922.00	100.00%	\$39,922.00
1557	\$76,673.00	100.00%	\$0.00	0.00%	\$76,673.00
1558	\$0.00	0.00%	\$35,078.00	100.00%	\$35,078.00
1559	\$0.00	0.00%	\$199,986.00	100.00%	\$199,986.00
1560	\$0.00	0.00%	\$66,187.00	100.00%	\$66,187.00
1561	\$0.00	0.00%	\$44,719.00	100.00%	\$44,719.00
1562	\$0.00	0.00%	\$88,965.00	100.00%	\$88,965.00
1564	\$0.00	0.00%	\$199,440.00	100.00%	\$199,440.00
1565	\$0.00	0.00%	\$186,743.00	100.00%	\$186,743.00
1566	\$0.00	0.00%	\$16,665.00	100.00%	\$16,665.00
1567	\$0.00	0.00%	\$30,383.00	100.00%	\$30,383.00
1568	\$0.00	0.00%	\$16,000.00	100.00%	\$16,000.00
1569	\$0.00	0.00%	\$71,892.00	100.00%	\$71,892.00
1570	\$0.00	0.00%	\$64,849.00	100.00%	\$64,849.00
1571	\$0.00	0.00%	\$6,214.00	100.00%	\$6,214.00
1572	\$0.00	0.00%	\$75,917.00	100.00%	\$75,917.00
1573	\$0.00	0.00%	\$27,665.00	100.00%	\$27,665.00
1574	\$0.00	0.00%	\$45,734.00	100.00%	\$45,734.00
1575	\$0.00	0.00%	\$5,336.00	100.00%	\$5,336.00
1576	\$0.00	0.00%	\$14,658.00	100.00%	\$14,658.00
1577	\$0.00	0.00%	\$53,133.00	100.00%	\$53,133.00
1578	\$116,687.00	100.00%	\$0.00	0.00%	\$116,687.00
1579	\$0.00	0.00%	\$109,633.00	100.00%	\$109,633.00
1580	\$0.00	0.00%	\$123,064.00	100.00%	\$123,064.00
1583	\$0.00	0.00%	\$54,093.00	100.00%	\$54,093.00
1584	\$0.00	0.00%	\$173,092.00	100.00%	\$173,092.00
1585	\$0.00	0.00%	\$232,278.00	100.00%	\$232,278.00
1588	\$0.00	0.00%	\$3,718,187.00	100.00%	\$3,718,187.00
1589	\$0.00	0.00%	\$308,016.00	100.00%	\$308,016.00
1590	\$0.00	0.00%	\$3,707,561.00	100.00%	\$3,707,561.00
1592	\$0.00	0.00%	\$41,196.00	100.00%	\$41,196.00
1593	\$0.00	0.00%	\$29,607.00	100.00%	\$29,607.00
1596	\$0.00	0.00%	\$64,290.00	100.00%	\$64,290.00
1607	\$29,736.00	100.00%	\$0.00	0.00%	\$29,736.00
1608	\$59,314.54	100.00%	\$0.00	0.00%	\$59,314.54
1621	\$32,059.34	10.48%	\$273,995.66	89.52%	\$306,055.00

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
1622	\$0.00	0.00%	\$389,525.00	100.00%	\$389,525.00
1623	\$0.00	0.00%	\$648,455.00	100.00%	\$648,455.00
1624	\$0.00	0.00%	\$119,058.00	100.00%	\$119,058.00
1626	\$0.00	0.00%	\$103,729.00	100.00%	\$103,729.00
1631	\$0.00	0.00%	\$46,360.00	100.00%	\$46,360.00
1632	\$0.00	0.00%	\$52,560.00	100.00%	\$52,560.00
1648	\$2,606.53	1.27%	\$202,398.47	98.73%	\$205,005.00
1651	\$0.00	0.00%	\$522,156.00	100.00%	\$522,156.00
1652	\$299,997.00	100.00%	\$0.00	0.00%	\$299,997.00
1653	\$699,963.00	100.00%	\$0.00	0.00%	\$699,963.00
1654	\$0.00	0.00%	\$125,000.00	100.00%	\$125,000.00
1655	\$0.00	0.00%	\$45,030.00	100.00%	\$45,030.00
1656	\$0.00	0.00%	\$34,941.00	100.00%	\$34,941.00
1660	\$0.00	0.00%	\$128,401.00	100.00%	\$128,401.00
1661	\$0.00	0.00%	\$12,686.00	100.00%	\$12,686.00
1662	\$0.00	0.00%	\$94,521.00	100.00%	\$94,521.00
1663	\$0.00	0.00%	\$7,943.00	100.00%	\$7,943.00
1664	\$0.00	0.00%	\$93,300.00	100.00%	\$93,300.00
1665	\$0.00	0.00%	\$47,100.00	100.00%	\$47,100.00
1666	\$0.00	0.00%	\$14,448.00	100.00%	\$14,448.00
1667	\$0.00	0.00%	\$124,469.00	100.00%	\$124,469.00
1668	\$0.00	0.00%	\$63,149.00	100.00%	\$63,149.00
1669	\$0.00	0.00%	\$17,588.00	100.00%	\$17,588.00
1671	\$0.00	0.00%	\$30,601.00	100.00%	\$30,601.00
1672	\$0.00	0.00%	\$4,317.00	100.00%	\$4,317.00
1674	\$0.00	0.00%	\$75,287.00	100.00%	\$75,287.00
1675	\$0.00	0.00%	\$80,353.00	100.00%	\$80,353.00
1677	\$0.00	0.00%	\$18,062.00	100.00%	\$18,062.00
1704	\$0.00	0.00%	\$83,634.82	100.00%	\$83,634.82
1706	\$61,545.24	100.00%	\$0.00	0.00%	\$61,545.24
1707	\$63,424.61	53.52%	\$55,079.39	46.48%	\$118,504.00
1714	\$729,718.88	90.37%	\$77,746.23	9.63%	\$807,465.11
1741	\$6,722.89	50.60%	\$6,563.93	49.40%	\$13,286.82
1742	\$0.00	0.00%	\$26,182.55	100.00%	\$26,182.55
1743	\$541,940.47	76.11%	\$170,117.12	23.89%	\$712,057.59
1745	\$0.00	0.00%	\$114,195.24	100.00%	\$114,195.24

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
1746	\$0.00	0.00%	\$87,770.23	100.00%	\$87,770.23
1751	\$1,300,143.06	52.01%	\$1,199,856.94	47.99%	\$2,500,000.00
1752	\$25,984.17	7.31%	\$329,588.73	92.69%	\$355,572.90
1753	\$0.00	0.00%	\$9,750.00	100.00%	\$9,750.00
1755	\$53,142.70	8.81%	\$549,913.19	91.19%	\$603,055.89
1756	\$0.00	0.00%	\$39,889.29	100.00%	\$39,889.29
1757	\$0.00	0.00%	\$6,984.11	100.00%	\$6,984.11
1758	\$125,386.17	8.86%	\$1,290,296.68	91.14%	\$1,415,682.85
1759	\$0.00	0.00%	\$15,524.83	100.00%	\$15,524.83
1762	\$0.00	0.00%	\$64,080.75	100.00%	\$64,080.75
1763	\$33,113.14	20.02%	\$132,287.46	79.98%	\$165,400.60
1765	\$0.00	0.00%	\$39,291.36	100.00%	\$39,291.36
1766	\$88,692.24	6.06%	\$1,373,850.36	93.94%	\$1,462,542.60
1767	\$0.00	0.00%	\$37,772.71	100.00%	\$37,772.71
1770	\$74,989.24	100.00%	\$0.00	0.00%	\$74,989.24
1771	\$46,227.97	4.09%	\$1,083,942.71	95.91%	\$1,130,170.68
1773	\$0.00	0.00%	\$80,176.45	100.00%	\$80,176.45
1778	\$0.00	0.00%	\$35,541.86	100.00%	\$35,541.86
1779	\$0.00	0.00%	\$110,695.55	100.00%	\$110,695.55
1780	\$0.00	0.00%	\$9,532.25	100.00%	\$9,532.25
1782	\$2,200.50	11.35%	\$17,191.12	88.65%	\$19,391.62
1784	\$29,568.70	64.37%	\$16,368.21	35.63%	\$45,936.91
1793	\$0.00	0.00%	\$32,031.20	100.00%	\$32,031.20
1794	\$0.00	0.00%	\$297,730.21	100.00%	\$297,730.21
1796	\$19,228.09	1.84%	\$1,027,424.06	98.16%	\$1,046,652.15
1798	\$0.00	0.00%	\$63,443.54	100.00%	\$63,443.54
1801	\$6,325.32	0.48%	\$1,323,644.85	99.52%	\$1,329,970.17
1802	\$0.00	0.00%	\$84,146.48	100.00%	\$84,146.48
1803	\$232,995.33	27.57%	\$612,004.67	72.43%	\$845,000.00
1813	\$1,875,130.00	100.00%	\$0.00	0.00%	\$1,875,130.00
1815	\$0.00	0.00%	\$229,400.00	100.00%	\$229,400.00
1821	\$0.00	0.00%	\$35,526.00	100.00%	\$35,526.00
1822	\$0.00	0.00%	\$86,424.00	100.00%	\$86,424.00
1823	\$0.00	0.00%	\$99,185.00	100.00%	\$99,185.00
1834	\$0.00	0.00%	\$1,040,000.00	100.00%	\$1,040,000.00
1836	\$0.00	0.00%	\$162,886.00	100.00%	\$162,886.00

**Consultant Utilization Analysis (Continued)**  
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**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
1837	\$0.00	0.00%	\$225,632.00	100.00%	\$225,632.00
1838	\$0.00	0.00%	\$16,504.00	100.00%	\$16,504.00
1841	\$0.00	0.00%	\$200,000.00	100.00%	\$200,000.00
1842	\$0.00	0.00%	\$39,940.00	100.00%	\$39,940.00
1843	\$0.00	0.00%	\$6,833.00	100.00%	\$6,833.00
1844	\$0.00	0.00%	\$126,931.00	100.00%	\$126,931.00
1845	\$0.00	0.00%	\$52,149.00	100.00%	\$52,149.00
1846	\$0.00	0.00%	\$199,880.00	100.00%	\$199,880.00
1847	\$0.00	0.00%	\$77,590.00	100.00%	\$77,590.00
1848	\$0.00	0.00%	\$22,889.00	100.00%	\$22,889.00
1849	\$0.00	0.00%	\$10,417.00	100.00%	\$10,417.00
1850	\$77,726.00	100.00%	\$0.00	0.00%	\$77,726.00
1851	\$122,239.00	100.00%	\$0.00	0.00%	\$122,239.00
1852	\$4,901.00	100.00%	\$0.00	0.00%	\$4,901.00
1853	\$37,989.00	100.00%	\$0.00	0.00%	\$37,989.00
1854	\$9,700.00	100.00%	\$0.00	0.00%	\$9,700.00
1855	\$71,998.00	100.00%	\$0.00	0.00%	\$71,998.00
1856	\$0.00	0.00%	\$1,524,373.00	100.00%	\$1,524,373.00
1857	\$0.00	0.00%	\$28,864.00	100.00%	\$28,864.00
1858	\$0.00	0.00%	\$275,000.00	100.00%	\$275,000.00
1859	\$5,048.35	7.42%	\$62,947.87	92.58%	\$67,996.22
1860	\$0.00	0.00%	\$187,692.00	100.00%	\$187,692.00
1861	\$0.00	0.00%	\$125,875.00	100.00%	\$125,875.00
1862	\$0.00	0.00%	\$116,192.00	100.00%	\$116,192.00
1863	\$0.00	0.00%	\$168,439.00	100.00%	\$168,439.00
1864	\$227,271.00	100.00%	\$0.00	0.00%	\$227,271.00
1865	\$0.00	0.00%	\$1,131,255.00	100.00%	\$1,131,255.00
1866	\$0.00	0.00%	\$413,734.00	100.00%	\$413,734.00
1867	\$0.00	0.00%	\$48,434.00	100.00%	\$48,434.00
1868	\$0.00	0.00%	\$66,574.00	100.00%	\$66,574.00
1870	\$244,733.00	100.00%	\$0.00	0.00%	\$244,733.00
1871	\$0.00	0.00%	\$85,052.00	100.00%	\$85,052.00
1872	\$0.00	0.00%	\$235,747.00	100.00%	\$235,747.00
1873	\$0.00	0.00%	\$12,659.00	100.00%	\$12,659.00
1874	\$0.00	0.00%	\$244,894.00	100.00%	\$244,894.00
1875	\$0.00	0.00%	\$224,167.00	100.00%	\$224,167.00

**Consultant Utilization Analysis (Continued)**  
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**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
1876	\$0.00	0.00%	\$85,119.00	100.00%	\$85,119.00
1877	\$0.00	0.00%	\$19,971.00	100.00%	\$19,971.00
1878	\$0.00	0.00%	\$207,656.00	100.00%	\$207,656.00
1879	\$0.00	0.00%	\$36,387.00	100.00%	\$36,387.00
1880	\$0.00	0.00%	\$21,066.00	100.00%	\$21,066.00
1890	\$0.00	0.00%	\$306,992.00	100.00%	\$306,992.00
1891	\$0.00	0.00%	\$29,897.00	100.00%	\$29,897.00
1892	\$0.00	0.00%	\$17,103.00	100.00%	\$17,103.00
1893	\$0.00	0.00%	\$293,076.00	100.00%	\$293,076.00
1894	\$0.00	0.00%	\$29,809.00	100.00%	\$29,809.00
1895	\$0.00	0.00%	\$592,260.00	100.00%	\$592,260.00
1896	\$0.00	0.00%	\$26,729.00	100.00%	\$26,729.00
1897	\$7,217.00	100.00%	\$0.00	0.00%	\$7,217.00
1899	\$124,750.00	100.00%	\$0.00	0.00%	\$124,750.00
1901	\$0.00	0.00%	\$133,489.00	100.00%	\$133,489.00
1902	\$0.00	0.00%	\$25,380.00	100.00%	\$25,380.00
1903	\$0.00	0.00%	\$203,307.00	100.00%	\$203,307.00
1904	\$46,490.00	100.00%	\$0.00	0.00%	\$46,490.00
1905	\$29,885.00	100.00%	\$0.00	0.00%	\$29,885.00
1906	\$0.00	0.00%	\$77,146.00	100.00%	\$77,146.00
1907	\$0.00	0.00%	\$121,653.00	100.00%	\$121,653.00
1908	\$0.00	0.00%	\$13,569.00	100.00%	\$13,569.00
1909	\$0.00	0.00%	\$79,677.00	100.00%	\$79,677.00
1910	\$0.00	0.00%	\$53,047.00	100.00%	\$53,047.00
1911	\$0.00	0.00%	\$137,860.00	100.00%	\$137,860.00
1912	\$0.00	0.00%	\$110,930.00	100.00%	\$110,930.00
1920	\$0.00	0.00%	\$332,442.00	100.00%	\$332,442.00
1925	\$0.00	0.00%	\$32,465.00	100.00%	\$32,465.00
1926	\$0.00	0.00%	\$100,944.00	100.00%	\$100,944.00
1928	\$0.00	0.00%	\$173,452.00	100.00%	\$173,452.00
1933	\$311,055.09	100.00%	\$0.00	0.00%	\$311,055.09
1942	\$0.00	0.00%	\$158,400.00	100.00%	\$158,400.00
1943	\$0.00	0.00%	\$98,928.29	100.00%	\$98,928.29
1944	\$0.00	0.00%	\$63,519.38	100.00%	\$63,519.38
1947	\$0.00	0.00%	\$96,350.64	100.00%	\$96,350.64
1948	\$0.00	0.00%	\$5,575.08	100.00%	\$5,575.08

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
1972	\$13,634.95	3.29%	\$401,364.57	96.71%	\$414,999.52
1975	\$0.00	0.00%	\$69,800.00	100.00%	\$69,800.00
1976	\$0.00	0.00%	\$559,559.00	100.00%	\$559,559.00
1977	\$20,000.00	100.00%	\$0.00	0.00%	\$20,000.00
1980	\$0.00	0.00%	\$551,170.14	100.00%	\$551,170.14
1984	\$0.00	0.00%	\$52,470.45	100.00%	\$52,470.45
1990	\$144,785.29	100.00%	\$0.00	0.00%	\$144,785.29
1991	\$136,195.40	100.00%	\$0.00	0.00%	\$136,195.40
1992	\$199,807.75	100.00%	\$0.00	0.00%	\$199,807.75
1993	\$0.00	0.00%	\$44,628.58	100.00%	\$44,628.58
1994	\$0.00	0.00%	\$24,531.18	100.00%	\$24,531.18
1995	\$0.00	0.00%	\$30,493.09	100.00%	\$30,493.09
1996	\$0.00	0.00%	\$182,699.88	100.00%	\$182,699.88
1997	\$0.00	0.00%	\$140,919.29	100.00%	\$140,919.29
1998	\$0.00	0.00%	\$105,028.00	100.00%	\$105,028.00
2002	\$0.00	0.00%	\$127,839.48	100.00%	\$127,839.48
2007	\$0.00	0.00%	\$49,000.00	100.00%	\$49,000.00
2009	\$0.00	0.00%	\$10,000.00	100.00%	\$10,000.00
2013	\$0.00	0.00%	\$184,643.52	100.00%	\$184,643.52
2014	\$0.00	0.00%	\$10,000.00	100.00%	\$10,000.00
2053	\$0.00	0.00%	\$36,035.23	100.00%	\$36,035.23
2055	\$0.00	0.00%	\$33,244.73	100.00%	\$33,244.73
2056	\$0.00	0.00%	\$700,000.00	100.00%	\$700,000.00
2057	\$0.00	0.00%	\$77,489.23	100.00%	\$77,489.23
2060	\$0.00	0.00%	\$76,000.00	100.00%	\$76,000.00
2062	\$0.00	0.00%	\$80,027.15	100.00%	\$80,027.15
2063	\$15,873.23	100.00%	\$0.00	0.00%	\$15,873.23
2064	\$0.00	0.00%	\$12,859.46	100.00%	\$12,859.46
2078	\$0.00	0.00%	\$39,218.20	100.00%	\$39,218.20
2083	\$0.00	0.00%	\$1,400,000.00	100.00%	\$1,400,000.00
2088	\$541,566.93	38.68%	\$858,433.07	61.32%	\$1,400,000.00
2090	\$0.00	0.00%	\$216,013.90	100.00%	\$216,013.90
2092	\$0.00	0.00%	\$38,889.70	100.00%	\$38,889.70
2093	\$0.00	0.00%	\$164,797.98	100.00%	\$164,797.98
2098	\$0.00	0.00%	\$173,070.05	100.00%	\$173,070.05
2099	\$0.00	0.00%	\$31,000.00	100.00%	\$31,000.00

**Consultant Utilization Analysis (Continued)**  
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**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
2100	\$0.00	0.00%	\$218,116.52	100.00%	\$218,116.52
2101	\$0.00	0.00%	\$189,035.76	100.00%	\$189,035.76
2102	\$0.00	0.00%	\$48,196.00	100.00%	\$48,196.00
2103	\$0.00	0.00%	\$67,867.00	100.00%	\$67,867.00
2104	\$0.00	0.00%	\$199,383.00	100.00%	\$199,383.00
2105	\$0.00	0.00%	\$210,000.00	100.00%	\$210,000.00
2106	\$0.00	0.00%	\$24,866.45	100.00%	\$24,866.45
2107	\$0.00	0.00%	\$102,933.40	100.00%	\$102,933.40
2108	\$0.00	0.00%	\$88,034.09	100.00%	\$88,034.09
2109	\$0.00	0.00%	\$73,484.39	100.00%	\$73,484.39
2110	\$0.00	0.00%	\$18,261.44	100.00%	\$18,261.44
2111	\$0.00	0.00%	\$49,992.32	100.00%	\$49,992.32
2112	\$0.00	0.00%	\$25,039.70	100.00%	\$25,039.70
2113	\$0.00	0.00%	\$43,667.25	100.00%	\$43,667.25
2114	\$0.00	0.00%	\$239,299.50	100.00%	\$239,299.50
2115	\$126,837.00	100.00%	\$0.00	0.00%	\$126,837.00
2116	\$471,341.21	100.00%	\$0.00	0.00%	\$471,341.21
2118	\$0.00	0.00%	\$448,200.12	100.00%	\$448,200.12
2119	\$0.00	0.00%	\$50,801.11	100.00%	\$50,801.11
2120	\$19,252.84	100.00%	\$0.00	0.00%	\$19,252.84
2121	\$0.00	0.00%	\$120,165.39	100.00%	\$120,165.39
2122	\$0.00	0.00%	\$116,176.69	100.00%	\$116,176.69
2123	\$0.00	0.00%	\$433,592.55	100.00%	\$433,592.55
2124	\$0.00	0.00%	\$999,178.23	100.00%	\$999,178.23
2125	\$0.00	0.00%	\$1,266,237.43	100.00%	\$1,266,237.43
2126	\$0.00	0.00%	\$219,908.72	100.00%	\$219,908.72
2127	\$1,115,937.86	100.00%	\$0.00	0.00%	\$1,115,937.86
2128	\$0.00	0.00%	\$192,100.00	100.00%	\$192,100.00
2129	\$0.00	0.00%	\$60,774.22	100.00%	\$60,774.22
2130	\$0.00	0.00%	\$49,526.58	100.00%	\$49,526.58
2141	\$0.00	0.00%	\$80,883.57	100.00%	\$80,883.57
2142	\$0.00	0.00%	\$1,978,495.75	100.00%	\$1,978,495.75
2143	\$170,749.86	100.00%	\$0.00	0.00%	\$170,749.86
2144	\$40,673.99	100.00%	\$0.00	0.00%	\$40,673.99
2145	\$39,351.09	100.00%	\$0.00	0.00%	\$39,351.09
2146	\$249,974.32	100.00%	\$0.00	0.00%	\$249,974.32

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
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**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
2147	\$0.00	0.00%	\$64,708.42	100.00%	\$64,708.42
2148	\$0.00	0.00%	\$65,864.70	100.00%	\$65,864.70
2150	\$0.00	0.00%	\$205,756.55	100.00%	\$205,756.55
2151	\$118,056.46	94.47%	\$6,915.37	5.53%	\$124,971.83
2152	\$0.00	0.00%	\$111,420.08	100.00%	\$111,420.08
2153	\$0.00	0.00%	\$18,881.72	100.00%	\$18,881.72
2154	\$0.00	0.00%	\$175,000.00	100.00%	\$175,000.00
2156	\$0.00	0.00%	\$101,600.00	100.00%	\$101,600.00
2177	\$108,256.94	43.38%	\$141,274.64	56.62%	\$249,531.58
2178	\$0.00	0.00%	\$55,912.88	100.00%	\$55,912.88
2179	\$65,774.95	100.00%	\$0.00	0.00%	\$65,774.95
2180	\$189,279.32	100.00%	\$0.00	0.00%	\$189,279.32
2181	\$3,866.89	6.39%	\$56,633.11	93.61%	\$60,500.00
2182	\$99,873.16	100.00%	\$0.00	0.00%	\$99,873.16
2183	\$12,795.49	27.32%	\$34,043.51	72.68%	\$46,839.00
2184	\$181,626.41	100.00%	\$0.00	0.00%	\$181,626.41
2185	\$109,471.94	100.00%	\$0.00	0.00%	\$109,471.94
2186	\$0.00	0.00%	\$67,884.93	100.00%	\$67,884.93
2187	\$28,993.67	97.29%	\$806.33	2.71%	\$29,800.00
2188	\$0.00	0.00%	\$64,482.93	100.00%	\$64,482.93
2189	\$18,424.73	19.07%	\$78,198.70	80.93%	\$96,623.43
2192	\$0.00	0.00%	\$21,920.00	100.00%	\$21,920.00
2193	\$46,979.70	88.31%	\$6,220.30	11.69%	\$53,200.00
2194	\$0.00	0.00%	\$60,904.00	100.00%	\$60,904.00
2195	\$10,948.33	49.50%	\$11,168.10	50.50%	\$22,116.43
2196	\$0.00	0.00%	\$85,538.84	100.00%	\$85,538.84
2197	\$0.00	0.00%	\$54,218.96	100.00%	\$54,218.96
2198	\$0.00	0.00%	\$125,604.00	100.00%	\$125,604.00
2199	\$13,596.37	1.32%	\$1,014,638.63	98.68%	\$1,028,235.00
2200	\$47,897.99	34.97%	\$89,071.33	65.03%	\$136,969.32
2201	\$0.00	0.00%	\$15,167.29	100.00%	\$15,167.29
2202	\$11,769.18	47.08%	\$13,229.40	52.92%	\$24,998.58
2203	\$0.00	0.00%	\$9,996.48	100.00%	\$9,996.48
2204	\$8,200.00	14.70%	\$47,590.00	85.30%	\$55,790.00
2205	\$0.00	0.00%	\$12,827.75	100.00%	\$12,827.75
2206	\$1,215.00	6.17%	\$18,481.74	93.83%	\$19,696.74

**Consultant Utilization Analysis (Continued)**  
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**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
2207	\$0.00	0.00%	\$17,609.41	100.00%	\$17,609.41
2208	\$0.00	0.00%	\$14,356.17	100.00%	\$14,356.17
2209	\$0.00	0.00%	\$22,395.67	100.00%	\$22,395.67
2210	\$9,000.00	3.39%	\$256,230.24	96.61%	\$265,230.24
2211	\$65,100.00	23.22%	\$215,277.79	76.78%	\$280,377.79
2212	\$29,370.50	18.67%	\$127,902.50	81.33%	\$157,273.00
2213	\$50,166.14	40.30%	\$74,302.86	59.70%	\$124,469.00
2214	\$70,733.81	28.38%	\$178,470.19	71.62%	\$249,204.00
2215	\$0.00	0.00%	\$45,263.92	100.00%	\$45,263.92
2216	\$5,200.00	0.52%	\$994,271.00	99.48%	\$999,471.00
2217	\$32,221.31	2.98%	\$1,050,712.69	97.02%	\$1,082,934.00
2219	\$2,000.00	6.62%	\$28,225.18	93.38%	\$30,225.18
2220	\$0.00	0.00%	\$146,594.00	100.00%	\$146,594.00
2221	\$0.00	0.00%	\$11,175.94	100.00%	\$11,175.94
2222	\$0.00	0.00%	\$109,898.47	100.00%	\$109,898.47
2223	\$17,670.46	27.98%	\$45,478.54	72.02%	\$63,149.00
2224	\$33,844.46	100.00%	\$0.00	0.00%	\$33,844.46
2232	\$0.00	0.00%	\$167,416.81	100.00%	\$167,416.81
2233	\$0.00	0.00%	\$55,801.60	100.00%	\$55,801.60
2234	\$0.00	0.00%	\$146,882.00	100.00%	\$146,882.00
2239	\$0.00	0.00%	\$26,604.52	100.00%	\$26,604.52
2246	\$49,897.87	19.88%	\$201,063.13	80.12%	\$250,961.00
2248	\$148,193.00	100.00%	\$0.00	0.00%	\$148,193.00
2249	\$6,602.40	7.92%	\$76,748.72	92.08%	\$83,351.12
2252	\$426,887.87	10.00%	\$3,842,628.06	90.00%	\$4,269,515.93
2274	\$0.00	0.00%	\$242,358.48	100.00%	\$242,358.48
2298	\$0.00	0.00%	\$6,745.00	100.00%	\$6,745.00
2300	\$0.00	0.00%	\$21,000.13	100.00%	\$21,000.13
2301	\$0.00	0.00%	\$23,406.09	100.00%	\$23,406.09
2303	\$133,863.33	27.30%	\$356,503.45	72.70%	\$490,366.78
2306	\$12,691.65	5.51%	\$217,717.21	94.49%	\$230,408.86
2307	\$0.00	0.00%	\$69,826.26	100.00%	\$69,826.26
2308	\$0.00	0.00%	\$250,370.52	100.00%	\$250,370.52
2309	\$32,652.29	23.94%	\$103,723.95	76.06%	\$136,376.24
2311	\$0.00	0.00%	\$20,532.31	100.00%	\$20,532.31
2312	\$8,276.03	8.82%	\$85,507.61	91.18%	\$93,783.64

**Consultant Utilization Analysis (Continued)**  
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**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
2320	\$157,092.15	57.29%	\$117,113.88	42.71%	\$274,206.03
2321	\$12,670.29	1.99%	\$622,450.71	98.01%	\$635,121.00
2323	\$0.00	0.00%	\$227,274.98	100.00%	\$227,274.98
2324	\$95,722.64	100.00%	\$0.00	0.00%	\$95,722.64
2327	\$41,634.90	10.32%	\$361,714.04	89.68%	\$403,348.94
2330	\$46,763.84	61.68%	\$29,055.89	38.32%	\$75,819.73
2331	\$0.00	0.00%	\$128,679.29	100.00%	\$128,679.29
2335	\$11,146.16	11.15%	\$88,814.15	88.85%	\$99,960.31
2339	\$89,282.71	18.94%	\$382,022.09	81.06%	\$471,304.80
2340	\$114,566.00	100.00%	\$0.00	0.00%	\$114,566.00
2341	\$7,340.97	3.32%	\$213,811.51	96.68%	\$221,152.48
2344	\$0.00	0.00%	\$98,920.00	100.00%	\$98,920.00
2348	\$0.00	0.00%	\$203,754.79	100.00%	\$203,754.79
2360	\$7,453.00	7.45%	\$92,547.00	92.55%	\$100,000.00
2378	\$0.00	0.00%	\$130,287.48	100.00%	\$130,287.48
2381	\$137,394.25	8.65%	\$1,450,123.80	91.35%	\$1,587,518.05
2383	\$0.00	0.00%	\$1,647,512.68	100.00%	\$1,647,512.68
2387	\$0.00	0.00%	\$60,539.21	100.00%	\$60,539.21
2392	\$0.00	0.00%	\$98,886.70	100.00%	\$98,886.70
2399	\$0.00	0.00%	\$24,997.92	100.00%	\$24,997.92
2400	\$0.00	0.00%	\$487,957.00	100.00%	\$487,957.00
2402	\$344,444.52	8.31%	\$3,800,938.84	91.69%	\$4,145,383.36
2405	\$47,258.64	100.00%	\$0.00	0.00%	\$47,258.64
2406	\$0.00	0.00%	\$249,933.01	100.00%	\$249,933.01
2408	\$74,847.03	16.14%	\$388,815.26	83.86%	\$463,662.29
2409	\$15,580.58	43.93%	\$19,884.15	56.07%	\$35,464.73
2410	\$0.00	0.00%	\$15,927.40	100.00%	\$15,927.40
2411	\$0.00	0.00%	\$107,978.59	100.00%	\$107,978.59
2412	\$3,560.00	2.64%	\$131,120.64	97.36%	\$134,680.64
2413	\$80,861.49	14.02%	\$496,038.51	85.98%	\$576,900.00
2418	\$72,000.00	65.87%	\$37,300.00	34.13%	\$109,300.00
2419	\$0.00	0.00%	\$33,858.58	100.00%	\$33,858.58
2443	\$7,102.05	35.86%	\$12,705.07	64.14%	\$19,807.12
2444	\$0.00	0.00%	\$22,871.53	100.00%	\$22,871.53
2479	\$0.00	0.00%	\$289,246.29	100.00%	\$289,246.29
2488	\$125,138.84	18.04%	\$568,444.09	81.96%	\$693,582.93

**Consultant Utilization Analysis (Continued)**  
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**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
2502	\$522,935.21	83.91%	\$100,295.98	16.09%	\$623,231.19
2504	\$77,129.96	100.00%	\$0.00	0.00%	\$77,129.96
2505	\$154,428.91	100.00%	\$0.00	0.00%	\$154,428.91
2506	\$17,897.61	100.00%	\$0.00	0.00%	\$17,897.61
2507	\$98,326.87	100.00%	\$0.00	0.00%	\$98,326.87
2509	\$136,195.40	100.00%	\$0.00	0.00%	\$136,195.40
2510	\$69,355.91	100.00%	\$0.00	0.00%	\$69,355.91
2511	\$20,734.83	18.85%	\$89,255.45	81.15%	\$109,990.28
2512	\$0.00	0.00%	\$27,336.10	100.00%	\$27,336.10
2514	\$80,148.66	12.39%	\$566,851.93	87.61%	\$647,000.59
2520	\$0.00	0.00%	\$249,933.96	100.00%	\$249,933.96
2521	\$67,617.44	7.31%	\$857,705.34	92.69%	\$925,322.78
2522	\$11,038.79	28.31%	\$27,949.30	71.69%	\$38,988.09
2523	\$191,022.33	21.01%	\$718,255.63	78.99%	\$909,277.96
2525	\$0.00	0.00%	\$24,408.98	100.00%	\$24,408.98
2526	\$0.00	0.00%	\$33,815.00	100.00%	\$33,815.00
2527	\$40,950.24	11.84%	\$305,049.76	88.16%	\$346,000.00
2528	\$0.00	0.00%	\$57,000.00	100.00%	\$57,000.00
2529	\$11,741.10	6.71%	\$163,247.90	93.29%	\$174,989.00
2530	\$0.00	0.00%	\$35,525.65	100.00%	\$35,525.65
2531	\$0.00	0.00%	\$19,635.14	100.00%	\$19,635.14
2532	\$0.00	0.00%	\$154,661.04	100.00%	\$154,661.04
2533	\$0.00	0.00%	\$28,732.40	100.00%	\$28,732.40
2534	\$0.00	0.00%	\$57,859.74	100.00%	\$57,859.74
2535	\$3,980.08	4.19%	\$90,993.42	95.81%	\$94,973.50
2536	\$0.00	0.00%	\$75,240.66	100.00%	\$75,240.66
2537	\$0.00	0.00%	\$21,727.03	100.00%	\$21,727.03
2538	\$0.00	0.00%	\$34,284.76	100.00%	\$34,284.76
2539	\$33,003.70	18.91%	\$141,517.19	81.09%	\$174,520.89
2540	\$24,920.06	87.65%	\$3,512.71	12.35%	\$28,432.77
2541	\$0.00	0.00%	\$263,764.28	100.00%	\$263,764.28
2542	\$4,500.00	26.50%	\$12,480.00	73.50%	\$16,980.00
2543	\$0.00	0.00%	\$7,359.65	100.00%	\$7,359.65
2544	\$436.50	0.22%	\$198,923.39	99.78%	\$199,359.89
2545	\$0.00	0.00%	\$181,454.80	100.00%	\$181,454.80
2547	\$299,170.12	26.72%	\$820,585.76	73.28%	\$1,119,755.88

**Consultant Utilization Analysis (Continued)**  
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<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
2550	\$0.00	0.00%	\$65,672.52	100.00%	\$65,672.52
2551	\$0.00	0.00%	\$86,424.17	100.00%	\$86,424.17
2552	\$0.00	0.00%	\$50,615.71	100.00%	\$50,615.71
2553	\$0.00	0.00%	\$17,587.96	100.00%	\$17,587.96
2554	\$0.00	0.00%	\$4,317.37	100.00%	\$4,317.37
2555	\$0.00	0.00%	\$12,124.21	100.00%	\$12,124.21
2556	\$0.00	0.00%	\$55,425.60	100.00%	\$55,425.60
2557	\$0.00	0.00%	\$4,904.35	100.00%	\$4,904.35
2558	\$35,377.71	100.00%	\$0.00	0.00%	\$35,377.71
2559	\$360,950.51	95.66%	\$16,381.91	4.34%	\$377,332.42
2560	\$73,184.49	100.00%	\$0.00	0.00%	\$73,184.49
2561	\$0.00	0.00%	\$60,112.60	100.00%	\$60,112.60
2562	\$0.00	0.00%	\$7,000.00	100.00%	\$7,000.00
2563	\$403,792.25	100.00%	\$0.00	0.00%	\$403,792.25
2564	\$379,597.50	100.00%	\$0.00	0.00%	\$379,597.50
2568	\$0.00	0.00%	\$28,896.00	100.00%	\$28,896.00
2571	\$0.00	0.00%	\$10,114.71	100.00%	\$10,114.71
2572	\$0.00	0.00%	\$32,393.91	100.00%	\$32,393.91
2577	\$1,132.45	4.12%	\$26,330.70	95.88%	\$27,463.15
2578	\$0.00	0.00%	\$401,755.35	100.00%	\$401,755.35
2583	\$0.00	0.00%	\$30,384.66	100.00%	\$30,384.66
2584	\$0.00	0.00%	\$16,945.87	100.00%	\$16,945.87
2585	\$0.00	0.00%	\$35,048.80	100.00%	\$35,048.80
2588	\$0.00	0.00%	\$33,446.62	100.00%	\$33,446.62
2589	\$48,637.36	100.00%	\$0.00	0.00%	\$48,637.36
2590	\$0.00	0.00%	\$27,419.02	100.00%	\$27,419.02
2591	\$37,258.62	87.92%	\$5,117.62	12.08%	\$42,376.24
2592	\$35,437.55	100.00%	\$0.00	0.00%	\$35,437.55
2595	\$0.00	0.00%	\$6,661.25	100.00%	\$6,661.25
2596	\$2,110.00	10.57%	\$17,852.13	89.43%	\$19,962.13
2619	\$0.00	0.00%	\$119,992.30	100.00%	\$119,992.30
2622	\$0.00	0.00%	\$46,110.28	100.00%	\$46,110.28
2629	\$0.00	0.00%	\$20,241.94	100.00%	\$20,241.94
2632	\$0.00	0.00%	\$49,431.31	100.00%	\$49,431.31
2669	\$0.00	0.00%	\$64,637.60	100.00%	\$64,637.60
2670	\$0.00	0.00%	\$39,922.01	100.00%	\$39,922.01

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<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
2671	\$0.00	0.00%	\$109,633.32	100.00%	\$109,633.32
2672	\$0.00	0.00%	\$77,146.13	100.00%	\$77,146.13
2673	\$54,441.10	100.00%	\$0.00	0.00%	\$54,441.10
2674	\$0.00	0.00%	\$6,351.00	100.00%	\$6,351.00
2676	\$1,935.00	6.40%	\$28,322.06	93.60%	\$30,257.06
2677	\$0.00	0.00%	\$11,666.75	100.00%	\$11,666.75
2685	\$0.00	0.00%	\$4,047.82	100.00%	\$4,047.82
2686	\$1,935.00	8.60%	\$20,574.80	91.40%	\$22,509.80
2687	\$0.00	0.00%	\$14,934.00	100.00%	\$14,934.00
2688	\$0.00	0.00%	\$10,287.65	100.00%	\$10,287.65
2689	\$0.00	0.00%	\$10,603.70	100.00%	\$10,603.70
2690	\$0.00	0.00%	\$14,271.80	100.00%	\$14,271.80
2698	\$18,797.78	60.36%	\$12,346.06	39.64%	\$31,143.84
2700	\$0.00	0.00%	\$211,765.00	100.00%	\$211,765.00
2701	\$0.00	0.00%	\$53,000.00	100.00%	\$53,000.00
2702	\$9,625.90	23.64%	\$31,097.10	76.36%	\$40,723.00
2703	\$3,380.00	10.12%	\$30,020.95	89.88%	\$33,400.95
2704	\$0.00	0.00%	\$22,591.20	100.00%	\$22,591.20
2705	\$0.00	0.00%	\$12,306.80	100.00%	\$12,306.80
2706	\$0.00	0.00%	\$5,669.41	100.00%	\$5,669.41
2707	\$0.00	0.00%	\$9,900.50	100.00%	\$9,900.50
2708	\$0.00	0.00%	\$39,364.00	100.00%	\$39,364.00
2709	\$0.00	0.00%	\$9,367.60	100.00%	\$9,367.60
2710	\$0.00	0.00%	\$187,015.00	100.00%	\$187,015.00
2711	\$0.00	0.00%	\$17,045.95	100.00%	\$17,045.95
2712	\$0.00	0.00%	\$14,857.27	100.00%	\$14,857.27
2713	\$1,545.00	8.98%	\$15,656.51	91.02%	\$17,201.51
2714	\$0.00	0.00%	\$5,156.00	100.00%	\$5,156.00
2715	\$430.00	3.94%	\$10,472.56	96.06%	\$10,902.56
2718	\$6,637.06	24.80%	\$20,123.22	75.20%	\$26,760.28
2721	\$151,545.47	95.16%	\$7,705.53	4.84%	\$159,251.00
2722	\$144,016.49	92.67%	\$11,385.51	7.33%	\$155,402.00
2724	\$0.00	0.00%	\$253,706.00	100.00%	\$253,706.00
2725	\$141,500.60	26.17%	\$399,257.40	73.83%	\$540,758.00
2726	\$57,611.60	84.88%	\$10,264.40	15.12%	\$67,876.00
2727	\$894,943.00	100.00%	\$0.00	0.00%	\$894,943.00

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
2728	\$30,455.69	7.72%	\$364,104.04	92.28%	\$394,559.73
2729	\$182,961.19	57.18%	\$137,035.70	42.82%	\$319,996.89
2730	\$0.00	0.00%	\$379,974.59	100.00%	\$379,974.59
2731	\$0.00	0.00%	\$2,894.84	100.00%	\$2,894.84
2732	\$0.00	0.00%	\$5,973.98	100.00%	\$5,973.98
2733	\$0.00	0.00%	\$119,057.82	100.00%	\$119,057.82
2734	\$298,390.03	100.00%	\$0.00	0.00%	\$298,390.03
2735	\$171,696.16	96.52%	\$6,187.00	3.48%	\$177,883.16
2736	\$1,260,896.29	80.89%	\$297,811.03	19.11%	\$1,558,707.32
2737	\$21,685.74	5.42%	\$378,222.16	94.58%	\$399,907.90
2739	\$0.00	0.00%	\$25,981.11	100.00%	\$25,981.11
2740	\$0.00	0.00%	\$200,707.04	100.00%	\$200,707.04
2741	\$0.00	0.00%	\$232,104.60	100.00%	\$232,104.60
2742	\$0.00	0.00%	\$55,148.48	100.00%	\$55,148.48
2744	\$30,077.25	25.06%	\$89,922.75	74.94%	\$120,000.00
2747	\$0.00	0.00%	\$8,430.34	100.00%	\$8,430.34
2748	\$28,800.00	69.91%	\$12,396.10	30.09%	\$41,196.10
2750	\$0.00	0.00%	\$115,262.24	100.00%	\$115,262.24
2751	\$0.00	0.00%	\$729,328.31	100.00%	\$729,328.31
2752	\$0.00	0.00%	\$112,551.41	100.00%	\$112,551.41
2764	\$30,405.82	100.00%	\$0.00	0.00%	\$30,405.82
2765	\$6,575.52	1.53%	\$423,423.47	98.47%	\$429,998.99
2766	\$0.00	0.00%	\$141,050.00	100.00%	\$141,050.00
2767	\$37,516.00	100.00%	\$0.00	0.00%	\$37,516.00
2769	\$2,598.08	2.50%	\$101,131.34	97.50%	\$103,729.42
2770	\$0.00	0.00%	\$36,000.00	100.00%	\$36,000.00
2771	\$0.00	0.00%	\$198,297.99	100.00%	\$198,297.99
2774	\$0.00	0.00%	\$303,416.08	100.00%	\$303,416.08
2775	\$0.00	0.00%	\$181,454.80	100.00%	\$181,454.80
2783	\$50,689.44	100.00%	\$0.00	0.00%	\$50,689.44
2784	\$39,024.68	100.00%	\$0.00	0.00%	\$39,024.68
2786	\$0.00	0.00%	\$13,926.00	100.00%	\$13,926.00
2797	\$0.00	0.00%	\$28,252.00	100.00%	\$28,252.00
2798	\$0.00	0.00%	\$257,729.00	100.00%	\$257,729.00
2799	\$0.00	0.00%	\$188,770.00	100.00%	\$188,770.00
2800	\$0.00	0.00%	\$104,148.00	100.00%	\$104,148.00

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
2801	\$0.00	0.00%	\$198,421.00	100.00%	\$198,421.00
2802	\$0.00	0.00%	\$181,512.00	100.00%	\$181,512.00
2803	\$0.00	0.00%	\$190,364.00	100.00%	\$190,364.00
2804	\$0.00	0.00%	\$385,432.00	100.00%	\$385,432.00
2806	\$0.00	0.00%	\$19,803.75	100.00%	\$19,803.75
2807	\$0.00	0.00%	\$46,945.38	100.00%	\$46,945.38
2810	\$0.00	0.00%	\$10,603.70	100.00%	\$10,603.70
2814	\$10,398.07	13.00%	\$69,590.93	87.00%	\$79,989.00
2816	\$27,650.33	89.90%	\$3,105.25	10.10%	\$30,755.58
2817	\$186.69	22.58%	\$640.00	77.42%	\$826.69
2818	\$0.00	0.00%	\$6,573.00	100.00%	\$6,573.00
2819	\$0.00	0.00%	\$9,110.00	100.00%	\$9,110.00
2838	\$0.00	0.00%	\$235,158.93	100.00%	\$235,158.93
2847	\$59,045.33	100.00%	\$0.00	0.00%	\$59,045.33
2848	\$87,475.61	35.35%	\$159,964.82	64.65%	\$247,440.43
2849	\$838.68	0.91%	\$91,374.82	99.09%	\$92,213.50
2850	\$0.00	0.00%	\$134,760.00	100.00%	\$134,760.00
2851	\$0.00	0.00%	\$102,807.36	100.00%	\$102,807.36
2852	\$0.00	0.00%	\$38,054.56	100.00%	\$38,054.56
2853	\$0.00	0.00%	\$88,071.80	100.00%	\$88,071.80
2854	\$0.00	0.00%	\$32,990.32	100.00%	\$32,990.32
2855	\$0.00	0.00%	\$79,285.20	100.00%	\$79,285.20
2856	\$0.00	0.00%	\$128,401.38	100.00%	\$128,401.38
2857	\$41,174.15	43.56%	\$53,347.09	56.44%	\$94,521.24
2858	\$0.00	0.00%	\$12,685.56	100.00%	\$12,685.56
2859	\$0.00	0.00%	\$7,942.78	100.00%	\$7,942.78
2861	\$4,950.00	3.71%	\$128,563.38	96.29%	\$133,513.38
2862	\$0.00	0.00%	\$77,914.67	100.00%	\$77,914.67
2863	\$0.00	0.00%	\$13,835.30	100.00%	\$13,835.30
2864	\$0.00	0.00%	\$82,225.41	100.00%	\$82,225.41
2865	\$43,454.64	76.63%	\$13,254.06	23.37%	\$56,708.70
2866	\$0.00	0.00%	\$52,689.90	100.00%	\$52,689.90
2867	\$0.00	0.00%	\$6,881.55	100.00%	\$6,881.55
2868	\$0.00	0.00%	\$30,682.65	100.00%	\$30,682.65
2870	\$0.00	0.00%	\$12,152.08	100.00%	\$12,152.08
2871	\$0.00	0.00%	\$28,529.04	100.00%	\$28,529.04

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
2872	\$0.00	0.00%	\$28,364.64	100.00%	\$28,364.64
2873	\$0.00	0.00%	\$72,406.48	100.00%	\$72,406.48
2874	\$0.00	0.00%	\$69,308.77	100.00%	\$69,308.77
2875	\$0.00	0.00%	\$49,985.87	100.00%	\$49,985.87
2876	\$0.00	0.00%	\$18,105.86	100.00%	\$18,105.86
2877	\$0.00	0.00%	\$156,053.70	100.00%	\$156,053.70
2878	\$0.00	0.00%	\$119,940.36	100.00%	\$119,940.36
2879	\$6,052.32	11.44%	\$46,838.12	88.56%	\$52,890.44
2880	\$0.00	0.00%	\$537,065.00	100.00%	\$537,065.00
2882	\$0.00	0.00%	\$30,778.59	100.00%	\$30,778.59
2884	\$1,526.99	1.13%	\$133,459.94	98.87%	\$134,986.93
2885	\$19,570.69	6.88%	\$264,859.15	93.12%	\$284,429.84
2886	\$14,327.62	2.59%	\$539,638.09	97.41%	\$553,965.71
2887	\$14,727.50	1.15%	\$1,265,609.50	98.85%	\$1,280,337.00
2891	\$0.00	0.00%	\$163,072.20	100.00%	\$163,072.20
2892	\$82,061.04	6.50%	\$1,179,927.58	93.50%	\$1,261,988.62
2895	\$0.00	0.00%	\$128,969.21	100.00%	\$128,969.21
2896	\$0.00	0.00%	\$106,167.05	100.00%	\$106,167.05
2897	\$0.00	0.00%	\$550,436.90	100.00%	\$550,436.90
2900	\$0.00	0.00%	\$90,681.00	100.00%	\$90,681.00
2903	\$58,021.02	62.79%	\$34,377.78	37.21%	\$92,398.80
2904	\$0.00	0.00%	\$34,968.62	100.00%	\$34,968.62
2907	\$22,633.76	4.42%	\$489,215.17	95.58%	\$511,848.93
2909	\$129,011.78	11.24%	\$1,019,199.22	88.76%	\$1,148,211.00
2910	\$130,030.00	11.97%	\$956,514.00	88.03%	\$1,086,544.00
2911	\$130,990.00	11.14%	\$1,044,791.00	88.86%	\$1,175,781.00
2912	\$55,869.26	4.73%	\$1,126,288.74	95.27%	\$1,182,158.00
2913	\$3,025.00	0.38%	\$790,167.00	99.62%	\$793,192.00
2914	\$0.00	0.00%	\$155,195.00	100.00%	\$155,195.00
2915	\$0.00	0.00%	\$60,483.00	100.00%	\$60,483.00
2916	\$0.00	0.00%	\$697,345.00	100.00%	\$697,345.00
2917	\$4,805.00	0.82%	\$580,695.00	99.18%	\$585,500.00
2918	\$5,996.00	0.99%	\$600,379.00	99.01%	\$606,375.00
2919	\$0.00	0.00%	\$683,072.00	100.00%	\$683,072.00
2920	\$0.00	0.00%	\$754,269.00	100.00%	\$754,269.00
2921	\$1,675.00	0.25%	\$672,580.00	99.75%	\$674,255.00

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
2925	\$0.00	0.00%	\$52,462.07	100.00%	\$52,462.07
2927	\$0.00	0.00%	\$47,302.05	100.00%	\$47,302.05
2928	\$0.00	0.00%	\$32,000.00	100.00%	\$32,000.00
2930	\$0.00	0.00%	\$284,600.00	100.00%	\$284,600.00
2931	\$0.00	0.00%	\$9,767.12	100.00%	\$9,767.12
2932	\$0.00	0.00%	\$11,519.47	100.00%	\$11,519.47
2933	\$0.00	0.00%	\$27,945.91	100.00%	\$27,945.91
2934	\$0.00	0.00%	\$349,988.61	100.00%	\$349,988.61
2935	\$0.00	0.00%	\$641,410.31	100.00%	\$641,410.31
2936	\$0.00	0.00%	\$68,261.65	100.00%	\$68,261.65
2937	\$26,798.33	10.73%	\$222,898.68	89.27%	\$249,697.01
2938	\$1,750.00	3.27%	\$51,846.28	96.73%	\$53,596.28
2939	\$0.00	0.00%	\$15,255.15	100.00%	\$15,255.15
2940	\$15,042.58	19.98%	\$60,244.59	80.02%	\$75,287.17
2941	\$4,433.57	5.52%	\$75,919.11	94.48%	\$80,352.68
2942	\$1,448.17	2.60%	\$54,197.91	97.40%	\$55,646.08
2943	\$525.00	3.49%	\$14,520.92	96.51%	\$15,045.92
2944	\$0.00	0.00%	\$17,086.58	100.00%	\$17,086.58
2945	\$0.00	0.00%	\$189,035.76	100.00%	\$189,035.76
2946	\$0.00	0.00%	\$51,744.92	100.00%	\$51,744.92
2947	\$0.00	0.00%	\$60,178.16	100.00%	\$60,178.16
2948	\$0.00	0.00%	\$67,134.53	100.00%	\$67,134.53
2949	\$0.00	0.00%	\$17,291.99	100.00%	\$17,291.99
2950	\$0.00	0.00%	\$84,200.00	100.00%	\$84,200.00
2952	\$0.00	0.00%	\$219,569.68	100.00%	\$219,569.68
2953	\$0.00	0.00%	\$56,177.70	100.00%	\$56,177.70
2954	\$0.00	0.00%	\$104,822.00	100.00%	\$104,822.00
2962	\$35,781.16	100.00%	\$0.00	0.00%	\$35,781.16
2963	\$32,889.11	100.00%	\$0.00	0.00%	\$32,889.11
2964	\$7,374.29	100.00%	\$0.00	0.00%	\$7,374.29
2965	\$0.00	0.00%	\$107,827.60	100.00%	\$107,827.60
2966	\$13,738.94	55.42%	\$11,051.94	44.58%	\$24,790.88
2967	\$16,558.00	22.34%	\$57,569.84	77.66%	\$74,127.84
2968	\$3,845.55	10.74%	\$31,976.41	89.26%	\$35,821.96
2969	\$0.00	0.00%	\$169,856.06	100.00%	\$169,856.06
2970	\$22,274.76	13.24%	\$145,979.24	86.76%	\$168,254.00

**Consultant Utilization Analysis (Continued)**  
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**Prime and Sub Utilization**  
**Colorado Department of Transportation**

Financial ID	M/W/DBE Totals (Prime and Sub)	M/W/DBE Total %	Non- M/W/DBE Totals (Prime and Sub)	Non- M/W/DBE Total %	Task Order Total Amount
2971	\$0.00	0.00%	\$893,350.09	100.00%	\$893,350.09
2972	\$6,693.00	0.73%	\$913,588.04	99.27%	\$920,281.04
2973	\$0.00	0.00%	\$960,248.53	100.00%	\$960,248.53
2974	\$5,673.00	0.57%	\$989,515.25	99.43%	\$995,188.25
2976	\$167,618.05	3.57%	\$4,531,916.60	96.43%	\$4,699,534.65
2977	\$0.00	0.00%	\$5,636,234.65	100.00%	\$5,636,234.65
2978	\$0.00	0.00%	\$6,817,482.10	100.00%	\$6,817,482.10
2979	\$7,635.65	0.11%	\$7,012,550.12	99.89%	\$7,020,185.77
2980	\$645,623.42	8.33%	\$7,101,511.23	91.67%	\$7,747,134.65
2981	\$0.00	0.00%	\$75,692.20	100.00%	\$75,692.20
2982	\$0.00	0.00%	\$325,728.21	100.00%	\$325,728.21
2983	\$783,654.40	100.00%	\$0.00	0.00%	\$783,654.40
2984	\$999,997.72	100.00%	\$0.00	0.00%	\$999,997.72
2985	\$512,980.39	100.00%	\$0.00	0.00%	\$512,980.39
2986	\$480,957.19	100.00%	\$0.00	0.00%	\$480,957.19
2987	\$49,187.86	100.00%	\$0.00	0.00%	\$49,187.86
2988	\$76,673.25	100.00%	\$0.00	0.00%	\$76,673.25
2989	\$133,078.00	100.00%	\$0.00	0.00%	\$133,078.00
2990	\$472,356.03	100.00%	\$0.00	0.00%	\$472,356.03
2991	\$153,937.30	98.75%	\$1,950.00	1.25%	\$155,887.30
2992	\$280,637.30	100.00%	\$0.00	0.00%	\$280,637.30
2993	\$102,953.10	100.00%	\$0.00	0.00%	\$102,953.10
2994	\$0.00	0.00%	\$14,447.62	100.00%	\$14,447.62
2995	\$0.00	0.00%	\$502,956.09	100.00%	\$502,956.09
2999	\$0.00	0.00%	\$748,085.78	100.00%	\$748,085.78
3000	\$3,757.93	0.38%	\$984,530.95	99.62%	\$988,288.88
3001	\$0.00	0.00%	\$548,983.77	100.00%	\$548,983.77
3002	\$0.00	0.00%	\$833,301.71	100.00%	\$833,301.71
3003	\$0.00	0.00%	\$923,575.33	100.00%	\$923,575.33
3004	\$0.00	0.00%	\$103,821.00	100.00%	\$103,821.00
3005	\$0.00	0.00%	\$16,800.00	100.00%	\$16,800.00
3006	\$0.00	0.00%	\$19,800.00	100.00%	\$19,800.00
3007	\$0.00	0.00%	\$24,800.00	100.00%	\$24,800.00
3008	\$0.00	0.00%	\$31,200.00	100.00%	\$31,200.00
3012	\$0.00	0.00%	\$7,348.47	100.00%	\$7,348.47
3017	\$46,120.66	100.00%	\$0.00	0.00%	\$46,120.66

**Consultant Utilization Analysis (Continued)**  
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**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
3018	\$38,270.79	100.00%	\$0.00	0.00%	\$38,270.79
3019	\$23,483.63	100.00%	\$0.00	0.00%	\$23,483.63
3023	\$0.00	0.00%	\$393,347.88	100.00%	\$393,347.88
3025	\$0.00	0.00%	\$75,541.30	100.00%	\$75,541.30
3026	\$0.00	0.00%	\$18,908.76	100.00%	\$18,908.76
3027	\$0.00	0.00%	\$18,394.20	100.00%	\$18,394.20
3028	\$0.00	0.00%	\$93,350.64	100.00%	\$93,350.64
3029	\$0.00	0.00%	\$4,963.32	100.00%	\$4,963.32
3030	\$2,413.00	5.24%	\$43,635.88	94.76%	\$46,048.88
3031	\$0.00	0.00%	\$42,440.90	100.00%	\$42,440.90
3032	\$0.00	0.00%	\$19,924.10	100.00%	\$19,924.10
3036	\$2,100.00	2.95%	\$69,070.30	97.05%	\$71,170.30
3037	\$0.00	0.00%	\$51,892.20	100.00%	\$51,892.20
3038	\$0.00	0.00%	\$77,590.08	100.00%	\$77,590.08
3039	\$0.00	0.00%	\$49,665.25	100.00%	\$49,665.25
3040	\$0.00	0.00%	\$72,531.56	100.00%	\$72,531.56
3041	\$0.00	0.00%	\$45,933.07	100.00%	\$45,933.07
3042	\$0.00	0.00%	\$49,527.43	100.00%	\$49,527.43
3043	\$56,702.85	32.40%	\$118,297.15	67.60%	\$175,000.00
3045	\$82,726.74	2.76%	\$2,916,860.77	97.24%	\$2,999,587.51
3046	\$0.00	0.00%	\$24,719.52	100.00%	\$24,719.52
3047	\$649,999.65	100.00%	\$0.00	0.00%	\$649,999.65
3049	\$42,430.72	20.69%	\$162,646.00	79.31%	\$205,076.72
3050	\$26,667.63	16.67%	\$133,332.37	83.33%	\$160,000.00
3051	\$153,635.28	19.86%	\$619,769.52	80.14%	\$773,404.80
3052	\$0.00	0.00%	\$380,605.83	100.00%	\$380,605.83
3054	\$0.00	0.00%	\$15,009.87	100.00%	\$15,009.87
3055	\$23,881.85	6.13%	\$365,642.84	93.87%	\$389,524.69
3058	\$21,685.74	5.42%	\$378,222.16	94.58%	\$399,907.90
3060	\$3,554.40	12.01%	\$26,053.04	87.99%	\$29,607.44
3062	\$679,962.86	100.00%	\$0.00	0.00%	\$679,962.86
3063	\$0.00	0.00%	\$648,454.82	100.00%	\$648,454.82
3064	\$17,648.92	3.39%	\$503,634.31	96.61%	\$521,283.23
3065	\$0.00	0.00%	\$87,215.53	100.00%	\$87,215.53
3067	\$0.00	0.00%	\$20,680.00	100.00%	\$20,680.00
3068	\$0.00	0.00%	\$29,998.28	100.00%	\$29,998.28

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
3069	\$30,801.99	100.00%	\$0.00	0.00%	\$30,801.99
3070	\$0.00	0.00%	\$250,000.00	100.00%	\$250,000.00
3071	\$8,613.89	3.09%	\$270,488.23	96.91%	\$279,102.12
3072	\$0.00	0.00%	\$29,659.60	100.00%	\$29,659.60
3073	\$0.00	0.00%	\$31,391.86	100.00%	\$31,391.86
3074	\$0.00	0.00%	\$129,843.41	100.00%	\$129,843.41
3075	\$0.00	0.00%	\$105,293.76	100.00%	\$105,293.76
3076	\$0.00	0.00%	\$721,015.44	100.00%	\$721,015.44
3077	\$0.00	0.00%	\$160,685.78	100.00%	\$160,685.78
3078	\$0.00	0.00%	\$420,926.26	100.00%	\$420,926.26
3079	\$5,368.88	3.32%	\$156,164.68	96.68%	\$161,533.56
3081	\$0.00	0.00%	\$47,408.01	100.00%	\$47,408.01
3082	\$0.00	0.00%	\$52,933.30	100.00%	\$52,933.30
3083	\$0.00	0.00%	\$10,315.88	100.00%	\$10,315.88
3084	\$0.00	0.00%	\$34,231.30	100.00%	\$34,231.30
3085	\$0.00	0.00%	\$39,985.96	100.00%	\$39,985.96
3086	\$0.00	0.00%	\$100,000.00	100.00%	\$100,000.00
3087	\$0.00	0.00%	\$18,598.02	100.00%	\$18,598.02
3088	\$0.00	0.00%	\$80,564.10	100.00%	\$80,564.10
3090	\$0.00	0.00%	\$40,977.49	100.00%	\$40,977.49
3091	\$0.00	0.00%	\$18,061.77	100.00%	\$18,061.77
3092	\$0.00	0.00%	\$14,400.00	100.00%	\$14,400.00
3093	\$0.00	0.00%	\$10,440.00	100.00%	\$10,440.00
3094	\$0.00	0.00%	\$1,507.50	100.00%	\$1,507.50
3095	\$0.00	0.00%	\$4,460.00	100.00%	\$4,460.00
3096	\$0.00	0.00%	\$9,720.00	100.00%	\$9,720.00
3097	\$0.00	0.00%	\$4,950.00	100.00%	\$4,950.00
3098	\$0.00	0.00%	\$6,000.00	100.00%	\$6,000.00
3099	\$0.00	0.00%	\$34,950.00	100.00%	\$34,950.00
3101	\$0.00	0.00%	\$199,868.21	100.00%	\$199,868.21
3102	\$0.00	0.00%	\$28,945.84	100.00%	\$28,945.84
3103	\$0.00	0.00%	\$214,809.32	100.00%	\$214,809.32
3104	\$0.00	0.00%	\$1,401,571.63	100.00%	\$1,401,571.63
3107	\$0.00	0.00%	\$12,107.00	100.00%	\$12,107.00
3109	\$0.00	0.00%	\$17,626.70	100.00%	\$17,626.70
3110	\$0.00	0.00%	\$12,665.00	100.00%	\$12,665.00

**Consultant Utilization Analysis (Continued)**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Financial ID</b>	<b>M/W/DBE Totals (Prime and Sub)</b>	<b>M/W/DBE Total %</b>	<b>Non- M/W/DBE Totals (Prime and Sub)</b>	<b>Non- M/W/DBE Total %</b>	<b>Task Order Total Amount</b>
3116	\$0.00	0.00%	\$5,710.00	100.00%	\$5,710.00
3117	\$0.00	0.00%	\$5,500.00	100.00%	\$5,500.00
3120	\$0.00	0.00%	\$154,200.99	100.00%	\$154,200.99
3123	\$0.00	0.00%	\$2,360.00	100.00%	\$2,360.00
3124	\$0.00	0.00%	\$7,549.25	100.00%	\$7,549.25
3125	\$0.00	0.00%	\$63,532.25	100.00%	\$63,532.25
3126	\$2,350.00	33.79%	\$4,604.14	66.21%	\$6,954.14
3128	\$0.00	0.00%	\$12,253.40	100.00%	\$12,253.40
3129	\$0.00	0.00%	\$819.00	100.00%	\$819.00
3131	\$0.00	0.00%	\$9,200.00	100.00%	\$9,200.00
3140	\$0.00	0.00%	\$5,300.00	100.00%	\$5,300.00
3141	\$0.00	0.00%	\$19,000.00	100.00%	\$19,000.00
3144	\$0.00	0.00%	\$19,235.00	100.00%	\$19,235.00
3146	\$0.00	0.00%	\$1,209,811.41	100.00%	\$1,209,811.41
3151	\$0.00	0.00%	\$592,260.00	100.00%	\$592,260.00
3152	\$0.00	0.00%	\$21,566.05	100.00%	\$21,566.05
3153	\$0.00	0.00%	\$49,980.00	100.00%	\$49,980.00
3154	\$0.00	0.00%	\$1,001,460.00	100.00%	\$1,001,460.00
3155	\$0.00	0.00%	\$2,746,100.00	100.00%	\$2,746,100.00
3156	\$0.00	0.00%	\$313,200.00	100.00%	\$313,200.00
3157	\$0.00	0.00%	\$2,000.00	100.00%	\$2,000.00
3158	\$0.00	0.00%	\$15,000.00	100.00%	\$15,000.00
3160	\$20,582.79	56.11%	\$16,100.28	43.89%	\$36,683.07
3170	\$0.00	0.00%	\$477,834.99	100.00%	\$477,834.99
3174	\$0.00	0.00%	\$845,078.50	100.00%	\$845,078.50
3176	\$0.00	0.00%	\$14,991.16	100.00%	\$14,991.16
3177	\$84,862.61	16.73%	\$422,329.28	83.27%	\$507,191.89
<b>TOTALS</b>	<b>\$103,151,584</b>	<b>19.70%</b>	<b>\$420,394,349</b>	<b>80.30%</b>	<b>\$523,545,932</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**Consultant Utilization Analysis**  
**Calendar Years 2002-2007**  
**Prime and Sub Utilization**  
**Colorado Department of Transportation**

<b>Utilization Combined and Subs)</b>	<b>(Prime</b>	<b>Dollars Awarded</b>	<b>% of Dollars</b>
Total M/W/DBE Dollars		\$103,151,584	19.70%
Total Non-M/W/DBE Dollars		\$420,394,349	80.30%
<b>Total Dollars Award</b>		<b>\$523,545,932</b>	<b>100%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Consultant  
Calendar Years 2002-2007  
Prime Consultant Utilization\_REGIONS  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

<b>REGIONS</b>	<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Total M/W/DBEs</b>	<b>Non- M/W/DBEs</b>	<b>Total Dollars Awarded</b>
REGION 1	\$0 0.00%	\$0 0.00%	\$25,044,781 23.66%	\$838,058 0.79%	\$783,390 0.74%	\$26,666,229 25.19%	\$79,208,445 74.81%	\$105,874,674
REGION 2	\$74,989 0.08%	\$0 0.00%	\$10,535,028 10.87%	\$452,387 0.47%	\$5,646,546 5.83%	\$16,708,950 17.24%	\$80,216,938 82.76%	\$96,925,887
REGION 3	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,013,472 2.70%	\$144,178 0.38%	\$1,157,650 3.08%	\$36,367,572 96.92%	\$37,525,222
REGION 4	\$0 0.00%	\$91,487 0.12%	\$31,224,543 40.04%	\$1,448,711 1.86%	\$19,382 0.02%	\$32,784,124 42.04%	\$45,190,024 57.96%	\$77,974,149
REGION 5	\$0 0.00%	\$0 0.00%	\$3,037,463 11.51%	\$0 0.00%	\$0 0.00%	\$3,037,463 11.51%	\$23,347,539 88.49%	\$26,385,003
REGION 6	\$0 0.00%	\$0 0.00%	\$458,340 0.42%	\$2,437,377 2.22%	\$158,815 0.14%	\$3,054,532 2.78%	\$106,956,610 97.22%	\$110,011,142
HEADQUARTERS	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$4,176,006 6.07%	\$4,176,006 6.07%	\$64,673,849 93.93%	\$68,849,855
<b>Total</b>	\$74,989 0.01%	\$91,487 0.02%	\$70,300,156 13.43%	\$6,190,004 1.18%	\$10,928,317 2.09%	\$87,584,954 16.73%	\$435,960,978 83.27%	\$523,545,932

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Consultant  
Calendar Years 2002-2007  
Prime Consultant Utilization\_ REGION 1  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$6,694,252 44.72%	\$0 0.00%	\$0 0.00%	\$6,694,252 44.72%	\$8,275,078 55.28%	\$14,969,330
2003	\$0 0.00%	\$0 0.00%	\$3,057,077 17.82%	\$59,045 0.34%	\$403,792 2.35%	\$3,519,915 20.52%	\$13,635,606 79.48%	\$17,155,521
2004	\$0 0.00%	\$0 0.00%	\$5,028,396 26.74%	\$594,585 3.16%	\$379,598 2.02%	\$6,002,579 31.92%	\$12,799,557 68.08%	\$18,802,136
2005	\$0 0.00%	\$0 0.00%	\$4,692,763 24.65%	\$184,428 0.97%	\$0 0.00%	\$4,877,191 25.62%	\$14,159,484 74.38%	\$19,036,675
2006	\$0 0.00%	\$0 0.00%	\$3,787,389 20.49%	\$0 0.00%	\$0 0.00%	\$3,787,389 20.49%	\$14,698,498 79.51%	\$18,485,886
2007	\$0 0.00%	\$0 0.00%	\$1,784,903 10.24%	\$0 0.00%	\$0 0.00%	\$1,784,903 10.24%	\$15,640,222 89.76%	\$17,425,125
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$25,044,781 23.66%	\$838,058 0.79%	\$783,390 0.74%	\$26,666,229 25.19%	\$79,208,445 74.81%	\$105,874,674

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Consultant  
Calendar Years 2002-2007  
Prime Consultant Utilization\_ REGION 2  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$3,439,318 10.13%	\$0 0.00%	\$653,284 1.92%	\$4,092,602 12.05%	\$29,865,799 87.95%	\$33,958,401
2003	\$0 0.00%	\$0 0.00%	\$3,509,751 18.91%	\$0 0.00%	\$712,058 3.84%	\$4,221,809 22.74%	\$14,343,077 77.26%	\$18,564,886
2004	\$74,989 0.54%	\$0 0.00%	\$3,001,485 21.50%	\$0 0.00%	\$8,349 0.06%	\$3,084,823 22.09%	\$10,877,488 77.91%	\$13,962,311
2005	\$0 0.00%	\$0 0.00%	\$77,401 0.58%	\$452,387 3.39%	\$2,486,228 18.60%	\$3,016,015 22.57%	\$10,347,550 77.43%	\$13,363,565
2006	\$0 0.00%	\$0 0.00%	\$491,200 3.42%	\$0 0.00%	\$1,786,627 12.43%	\$2,277,828 15.85%	\$12,095,181 84.15%	\$14,373,008
2007	\$0 0.00%	\$0 0.00%	\$15,873 0.59%	\$0 0.00%	\$0 0.00%	\$15,873 0.59%	\$2,687,842 99.41%	\$2,703,715
<b>Total</b>	\$74,989 0.08%	\$0 0.00%	\$10,535,028 10.87%	\$452,387 0.47%	\$5,646,546 5.83%	\$16,708,950 17.24%	\$80,216,938 82.76%	\$96,925,887

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Consultant  
Calendar Years 2002-2007  
Prime Consultant Utilization\_ REGION 3  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$7,466,798 100.00%	\$7,466,798
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$4,200,094 100.00%	\$4,200,094
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$6,750,401 100.00%	\$6,750,401
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$475,965 6.16%	\$0 0.00%	\$475,965 6.16%	\$7,246,402 93.84%	\$7,722,367
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$180,044 2.47%	\$0 0.00%	\$180,044 2.47%	\$7,117,426 97.53%	\$7,297,469
2007	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$357,463 8.74%	\$144,178 3.53%	\$501,641 12.27%	\$3,586,452 87.73%	\$4,088,092
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,013,472 2.70%	\$144,178 0.38%	\$1,157,650 3.08%	\$36,367,572 96.92%	\$37,525,222

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Consultant  
Calendar Years 2002-2007  
Prime Consultant Utilization\_ REGION 4  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$91,487 2.33%	\$346,985 8.83%	\$788,148 20.05%	\$19,382 0.49%	\$1,246,003 31.70%	\$2,685,089 68.30%	\$3,931,092
2003	\$0 0.00%	\$0 0.00%	\$230,378 2.91%	\$660,563 8.33%	\$0 0.00%	\$890,941 11.24%	\$7,036,837 88.76%	\$7,927,778
2004	\$0 0.00%	\$0 0.00%	\$636,776 5.36%	\$0 0.00%	\$0 0.00%	\$636,776 5.36%	\$11,239,993 94.64%	\$11,876,769
2005	\$0 0.00%	\$0 0.00%	\$1,454,266 8.53%	\$0 0.00%	\$0 0.00%	\$1,454,266 8.53%	\$15,602,731 91.47%	\$17,056,997
2006	\$0 0.00%	\$0 0.00%	\$1,006,744 18.97%	\$0 0.00%	\$0 0.00%	\$1,006,744 18.97%	\$4,300,275 81.03%	\$5,307,020
2007	\$0 0.00%	\$0 0.00%	\$27,549,394 86.43%	\$0 0.00%	\$0 0.00%	\$27,549,394 86.43%	\$4,325,099 13.57%	\$31,874,493
<b>Total</b>	\$0 0.00%	\$91,487 0.12%	\$31,224,543 40.04%	\$1,448,711 1.86%	\$19,382 0.02%	\$32,784,124 42.04%	\$45,190,024 57.96%	\$77,974,149

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Consultant  
Calendar Years 2002-2007  
Prime Consultant Utilization\_ REGION 5  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

<b>Calendar Year</b>	<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Total M/W/DBEs</b>	<b>Non- M/W/DBEs</b>	<b>Total Dollars Awarded</b>
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$916,955 100.00%	\$916,955
2003	\$0 0.00%	\$0 0.00%	\$131,563 5.74%	\$0 0.00%	\$0 0.00%	\$131,563 5.74%	\$2,159,659 94.26%	\$2,291,222
2004	\$0 0.00%	\$0 0.00%	\$683,946 7.41%	\$0 0.00%	\$0 0.00%	\$683,946 7.41%	\$8,547,870 92.59%	\$9,231,817
2005	\$0 0.00%	\$0 0.00%	\$1,212,315 16.66%	\$0 0.00%	\$0 0.00%	\$1,212,315 16.66%	\$6,064,419 83.34%	\$7,276,734
2006	\$0 0.00%	\$0 0.00%	\$679,640 29.09%	\$0 0.00%	\$0 0.00%	\$679,640 29.09%	\$1,656,368 70.91%	\$2,336,007
2007	\$0 0.00%	\$0 0.00%	\$329,999 7.62%	\$0 0.00%	\$0 0.00%	\$329,999 7.62%	\$4,002,268 92.38%	\$4,332,267
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$3,037,463 11.51%	\$0 0.00%	\$0 0.00%	\$3,037,463 11.51%	\$23,347,539 88.49%	\$26,385,003

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Consultant  
Calendar Years 2002-2007  
Prime Consultant Utilization\_ REGION 6  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

<b>Calendar Year</b>	<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Total M/W/DBEs</b>	<b>Non- M/W/DBEs</b>	<b>Total Dollars Awarded</b>
2002	\$0 0.00%	\$0 0.00%	\$214,784 2.00%	\$338,725 3.15%	\$9,500 0.09%	\$563,009 5.24%	\$10,185,391 94.76%	\$10,748,400
2003	\$0 0.00%	\$0 0.00%	\$23,081 0.06%	\$419,190 1.09%	\$6,595 0.02%	\$448,867 1.17%	\$38,063,754 98.83%	\$38,512,620
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$268,044 1.28%	\$39,025 0.19%	\$307,069 1.47%	\$20,566,840 98.53%	\$20,873,909
2005	\$0 0.00%	\$0 0.00%	\$83,890 0.57%	\$715,613 4.86%	\$103,695 0.70%	\$903,198 6.13%	\$13,833,307 93.87%	\$14,736,505
2006	\$0 0.00%	\$0 0.00%	\$124,750 0.64%	\$552,370 2.82%	\$0 0.00%	\$677,120 3.46%	\$18,911,036 96.54%	\$19,588,157
2007	\$0 0.00%	\$0 0.00%	\$11,835 0.21%	\$143,434 2.58%	\$0 0.00%	\$155,269 2.80%	\$5,396,282 97.20%	\$5,551,551
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$458,340 0.42%	\$2,437,377 2.22%	\$158,815 0.14%	\$3,054,532 2.78%	\$106,956,610 97.22%	\$110,011,142

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Consultant  
Calendar Years 2002-2007  
Prime Consultant Utilization\_ HEADQUARTERS  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$36,683 0.31%	\$36,683 0.31%	\$11,710,761 99.69%	\$11,747,444
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$141,758 0.61%	\$141,758 0.61%	\$23,232,166 99.39%	\$23,373,924
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$315,879 7.24%	\$315,879 7.24%	\$4,049,860 92.76%	\$4,365,739
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$162,004 1.74%	\$162,004 1.74%	\$9,172,177 98.26%	\$9,334,182
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$3,308,445 26.50%	\$3,308,445 26.50%	\$9,178,036 73.50%	\$12,486,481
2007	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$211,238 2.80%	\$211,238 2.80%	\$7,330,848 97.20%	\$7,542,086
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$4,176,006 6.07%	\$4,176,006 6.07%	\$64,673,849 93.93%	\$68,849,855

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Consultant  
Calendar Years 2002-2007  
Prime Consultant Utilization Thredshold  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Threshold	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
\$50,000 or Less	\$0	\$0	\$1,221,357	\$839,076	\$1,064,121	\$3,124,555	\$14,724,046	\$17,848,601
# of Task Orders	0	0	42	28	42	112	600	712
Percent of Dollars	0.00%	0.00%	6.84%	4.70%	5.96%	17.51%	82.49%	
Percent of Task Orders	0.00%	0.00%	5.90%	3.93%	5.90%	15.73%	84.27%	
\$50,001 to \$150,000	\$74,989	\$91,487	\$4,827,490	\$1,625,282	\$438,697	\$7,057,946	\$42,459,304	\$49,517,249
# of Task Orders	1	1	51	19	6	78	471	549
Percent of Dollars	0.15%	0.18%	9.75%	3.28%	0.89%	14.25%	85.75%	
Percent of Task Orders	0.18%	0.18%	9.29%	3.46%	1.09%	14.21%	85.79%	
\$150,001 to \$350,000	\$0	\$0	\$8,603,965	\$2,276,935	\$931,049	\$11,811,950	\$57,687,262	\$69,499,212
# of Task Orders	0	0	38	12	3	53	258	311
Percent of Dollars	0.00%	0.00%	12.38%	3.28%	1.34%	17.00%	83.00%	
Percent of Task Orders	0.00%	0.00%	12.22%	3.86%	0.96%	17.04%	82.96%	
\$350,001 to \$750,000	\$0	\$0	\$5,559,859	\$660,563	\$4,179,661	\$10,400,083	\$67,771,125	\$78,171,208
# of Task Orders	0	0	12	1	7	20	131	151
Percent of Dollars	0.00%	0.00%	7.11%	0.85%	5.35%	13.30%	86.70%	
Percent of Task Orders	0.00%	0.00%	7.95%	0.66%	4.64%	13.25%	86.75%	
\$750,001 to \$1,000,000	\$0	\$0	\$3,481,117	\$788,148	\$894,943	\$5,164,209	\$29,304,352	\$34,468,561
# of Task Orders	0	0	4	1	1	6	33	39
Percent of Dollars	0.00%	0.00%	10.10%	2.29%	2.60%	14.98%	85.02%	
Percent of Task Orders	0.00%	0.00%	10.26%	2.56%	2.56%	15.38%	84.62%	
\$1,000,001 to \$5,000,000	\$0	\$0	\$21,317,876	\$0	\$3,419,846	\$24,737,722	\$157,104,190	\$181,841,912
# of Task Orders	0	0	10	0	2	12	80	92
Percent of Dollars	0.00%	0.00%	11.72%	0.00%	1.88%	13.60%	86.40%	
Percent of Task Orders	0.00%	0.00%	10.87%	0.00%	2.17%	13.04%	86.96%	
Above \$5,000,000	\$0	\$0	\$25,288,491	\$0	\$0	\$25,288,491	\$66,910,699	\$92,199,190
# of Task Orders	0	0	1	0	0	1	8	9
Percent of Dollars	0.00%	0.00%	27.43%	0.00%	0.00%	27.43%	72.57%	
Percent of Task Orders	0.00%	0.00%	11.11%	0.00%	0.00%	11.11%	88.89%	
<b>Total</b>	<b>\$74,989</b>	<b>\$91,487</b>	<b>\$45,501,163</b>	<b>\$5,401,856</b>	<b>\$6,613,528</b>	<b>\$57,683,024</b>	<b>\$249,552,436</b>	<b>\$523,545,932</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Consultant  
Calendar Years 2002-2007  
Subconsultant Utilization  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

<b>Calendar Year</b>	<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Total M/W/DBEs</b>	<b>Non-M/W/DBEs</b>	<b>Total Dollars Awarded</b>
2002	\$0 <b>0.00%</b>	\$176,646 <b>0.21%</b>	\$805,755 <b>0.96%</b>	\$173,803 <b>0.21%</b>	\$1,122,034 <b>1.34%</b>	\$2,278,238 <b>2.72%</b>	\$7,576,520 <b>9.05%</b>	\$83,738,422
2003	\$0 <b>0.00%</b>	\$0 <b>0.00%</b>	\$1,067,236 <b>0.95%</b>	\$312,998 <b>0.28%</b>	\$4,836,658 <b>4.32%</b>	\$6,216,892 <b>5.55%</b>	\$12,768,818 <b>11.40%</b>	\$112,026,045
2004	\$3,612 <b>0.00%</b>	\$869 <b>0.00%</b>	\$1,643,282 <b>1.91%</b>	\$357,618 <b>0.42%</b>	\$3,268,899 <b>3.81%</b>	\$5,274,281 <b>6.14%</b>	\$7,728,202 <b>9.00%</b>	\$85,863,082
2005	\$0 <b>0.00%</b>	\$19,159 <b>0.02%</b>	\$1,628,678 <b>1.84%</b>	\$109,042 <b>0.12%</b>	\$1,471,979 <b>1.66%</b>	\$3,228,857 <b>3.65%</b>	\$7,428,144 <b>8.39%</b>	\$88,527,024
2006	\$80,756 <b>0.10%</b>	\$205,562 <b>0.26%</b>	\$1,507,191 <b>1.89%</b>	\$913,333 <b>1.14%</b>	\$1,436,894 <b>1.80%</b>	\$4,143,736 <b>5.19%</b>	\$6,348,462 <b>7.95%</b>	\$79,874,029
2007	\$31,680 <b>0.04%</b>	\$19,484 <b>0.03%</b>	\$983,521 <b>1.34%</b>	\$228,857 <b>0.31%</b>	\$1,071,979 <b>1.46%</b>	\$2,335,521 <b>3.18%</b>	\$2,523,720 <b>3.43%</b>	\$73,517,330
<b>Total</b>	\$116,048 <b>0.02%</b>	\$421,720 <b>0.08%</b>	\$7,635,664 <b>1.46%</b>	\$2,095,650 <b>0.40%</b>	\$13,208,443 <b>2.52%</b>	\$23,477,525 <b>4.48%</b>	\$44,373,865 <b>8.48%</b>	\$523,545,932

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**Consultant  
Calendar Years 2002-2007  
Subconsultant Utilization  
Number of Task Orders  
Colorado Department of Transportation**

<b>Calendar Year</b>	<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Total M/W/DBEs</b>	<b>Non-M/W/DBEs</b>	<b>Total # of Task Orders</b>
2002	0 0.00%	11 3.63%	19 6.27%	35 11.55%	35 11.55%	100 33.00%	203 67.00%	303
2003	0 0.00%	0 0.00%	30 9.84%	16 5.25%	60 19.67%	106 34.75%	199 65.25%	305
2004	1 0.23%	2 0.46%	72 16.71%	25 5.80%	95 22.04%	195 45.24%	236 54.76%	431
2005	0 0.00%	1 0.25%	80 20.15%	16 4.03%	113 28.46%	210 52.90%	187 47.10%	397
2006	2 0.50%	3 0.74%	66 16.38%	13 3.23%	125 31.02%	209 51.86%	194 48.14%	403
2007	1 0.43%	1 0.43%	39 16.74%	5 2.15%	68 29.18%	114 48.93%	119 51.07%	233
<b>Total Payments</b>	4 0.19%	18 0.87%	306 14.77%	110 5.31%	496 23.94%	934 45.08%	1,138 54.92%	2,072

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: M/W/DBEs include certified and non-certified minority and women owned businesses.

**Consultant  
Calendar Years 2002-2007  
Subconsultant Utilization  
Number of Firms  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non-M/W/DBEs	Total Firms
2002	0 0.00%	1 0.91%	3 2.73%	5 4.55%	19 17.27%	28 25.45%	82 74.55%	110
2003	0 0.00%	0 0.00%	5 4.67%	7 6.54%	16 14.95%	28 26.17%	79 73.83%	107
2004	1 0.88%	1 0.88%	4 3.51%	7 6.14%	19 16.67%	32 28.07%	82 71.93%	114
2005	0 0.00%	1 0.93%	5 4.63%	6 5.56%	29 26.85%	41 37.96%	67 62.04%	108
2006	1 0.79%	1 0.79%	9 7.14%	4 3.17%	25 19.84%	40 31.75%	86 68.25%	126
2007	1 1.30%	1 1.30%	5 6.49%	3 3.90%	17 22.08%	27 35.06%	50 64.94%	77
<b>Total Firms</b>	3 0.47%	5 0.78%	31 4.83%	32 4.98%	125 19.47%	196 30.53%	446 69.47%	642

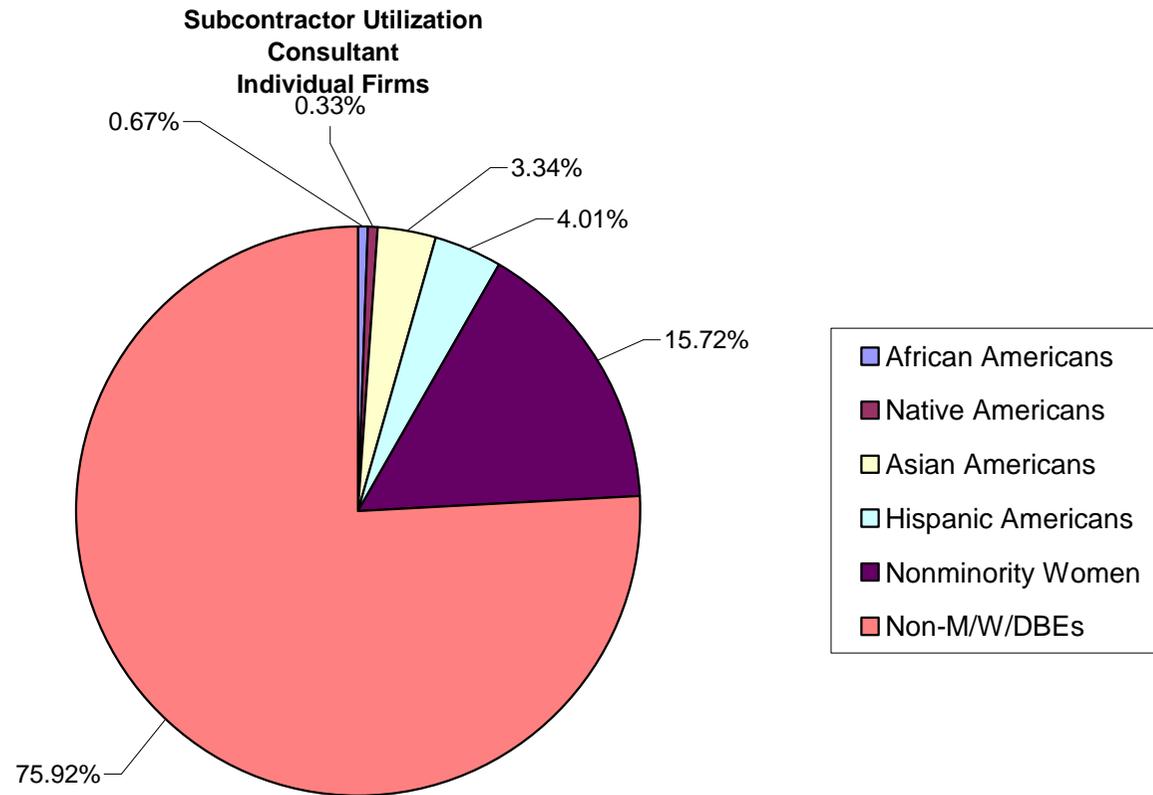
Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: M/W/DBEs include certified and non-certified minority and women owned businesses.

**Consultant  
Colorado Department of Transportation  
Subconsultant Utilization  
Individual Firms  
Calendar Years 2002-2006**

<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Non-M/W/DBEs</b>	<b>Total Firms</b>
2 <b>0.67%</b>	1 <b>0.33%</b>	10 <b>3.34%</b>	12 <b>4.01%</b>	47 <b>15.72%</b>	227 <b>75.92%</b>	299

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.



Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Consultant  
Subconsultant Utilization  
Colorado Department of Transportation  
Calendar Years 2002 - 2007**

	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non-M/W/DBEs	Subconsultant Totals
<b>Total Subconsultant Dollars</b>	\$116,048	\$421,720	\$7,635,664	\$2,095,650	\$13,208,443	\$23,477,525	\$44,373,865	\$67,851,389
<b>Percent of Total Task Order Dollars</b>	0.02%	0.08%	1.46%	0.40%	2.52%	4.48%	8.48%	12.96%
<b>Percent of Task Orders</b>	0.19%	0.87%	14.77%	5.31%	23.94%	45.08%	54.92%	100.00%
<b>Percent of Firms Utilized</b>	0.67%	0.33%	3.34%	4.01%	15.72%	24.08%	75.92%	100.00%

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

DBEs include certified and non-certified minority and women owned businesses.

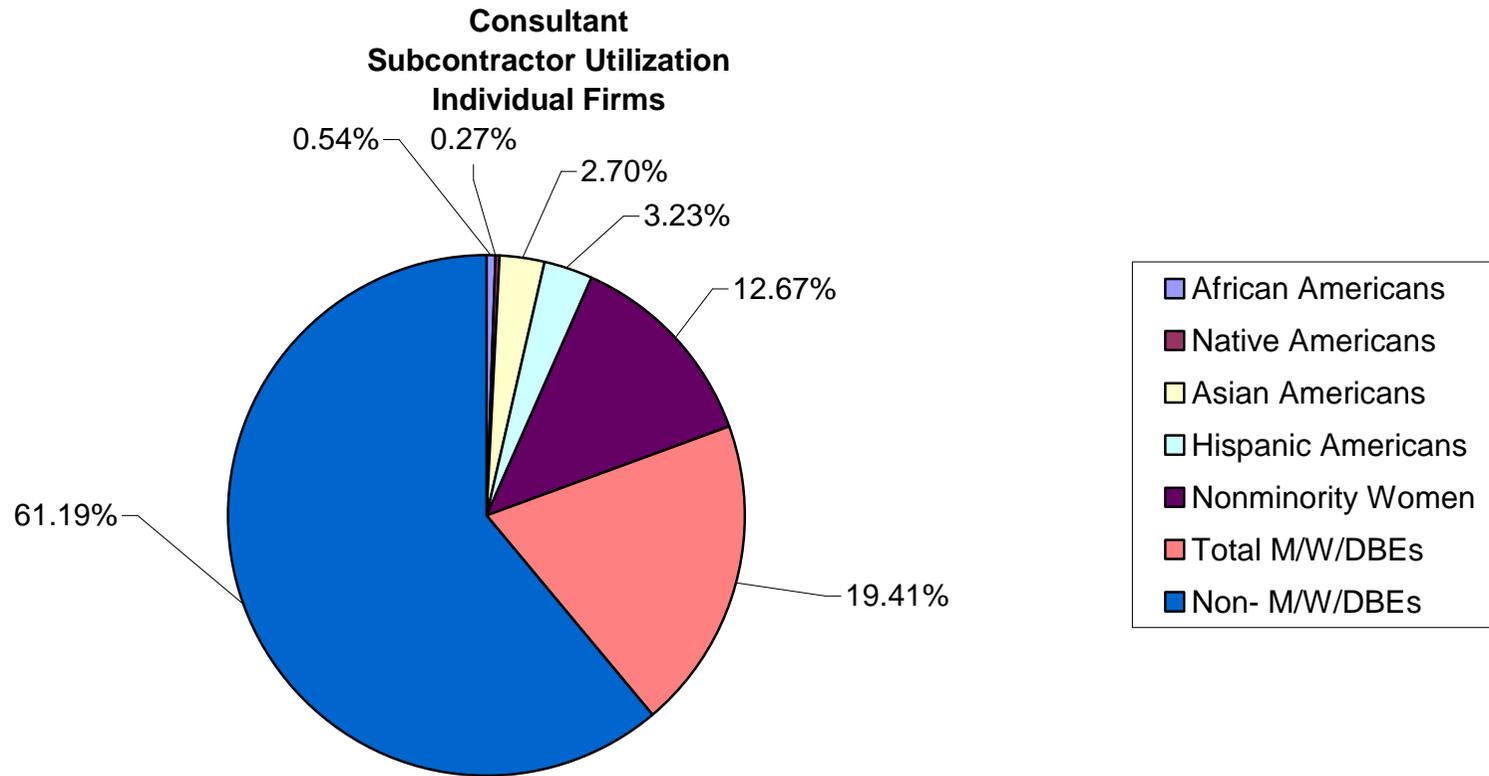
**Consultant  
Subconsultant Utilization  
Colorado Department of Transportation  
Calendar Years 2002 - 2007**

	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non-M/W/DBEs	Subconsultant Totals
All Subs Utilized	\$116,048	\$421,720	\$7,635,664	\$2,095,650	\$13,208,443	\$23,477,525	\$44,373,865	\$67,851,389
<b>Percent of DBE Subconsultant Dollars</b>	<b>0.17%</b>	<b>0.62%</b>	<b>11.25%</b>	<b>3.09%</b>	<b>19.47%</b>	<b>34.60%</b>	<b>65.40%</b>	<b>100%</b>
<b>Percent of Total Task Order Dollars</b>	<b>0.02%</b>	<b>0.08%</b>	<b>1.46%</b>	<b>0.40%</b>	<b>2.52%</b>	<b>4.48%</b>	<b>8.48%</b>	<b>12.96%</b>
Subconsultants Total	4	18	306	110	496	934	1,138	2,072
<b>Percent of Task Orders</b>	<b>0.19%</b>	<b>0.87%</b>	<b>14.77%</b>	<b>5.31%</b>	<b>23.94%</b>	<b>45.08%</b>	<b>54.92%</b>	<b>100%</b>
Individual Firms Utilized	2	1	10	12	47	72	227	299
<b>Percent of Firms</b>	<b>0.67%</b>	<b>0.33%</b>	<b>3.34%</b>	<b>4.01%</b>	<b>15.72%</b>	<b>24.08%</b>	<b>75.92%</b>	<b>100%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

DBEs include certified and non-certified minority and women owned businesses.



Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

**Consultant  
Calendar Years 2002-2007  
Subconsultant Utilization\_REGIONS  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

<b>REGIONS</b>	<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Total M/W/DBEs</b>	<b>Total Dollars Awarded</b>
REGION 1	\$0 <b>0.00%</b>	\$8,419 <b>0.01%</b>	\$1,991,235 <b>1.88%</b>	\$223,225 <b>0.21%</b>	\$1,289,967 <b>1.22%</b>	\$3,512,845 <b>3.32%</b>	\$105,874,674
REGION 2	\$0 <b>0.00%</b>	\$61,451 <b>0.06%</b>	\$1,473,874 <b>1.52%</b>	\$1,323,038 <b>1.36%</b>	\$3,317,074 <b>3.42%</b>	\$6,175,437 <b>6.37%</b>	\$96,925,887
REGION 3	\$0 <b>0.00%</b>	\$0 <b>0.00%</b>	\$1,023,211 <b>2.73%</b>	\$101,857 <b>0.27%</b>	\$585,168 <b>1.56%</b>	\$1,710,236 <b>4.56%</b>	\$37,525,222
REGION 4	\$0 <b>0.00%</b>	\$0 <b>0.00%</b>	\$780,292 <b>1.00%</b>	\$212,231 <b>0.27%</b>	\$333,645 <b>0.43%</b>	\$1,326,168 <b>1.70%</b>	\$77,974,149
REGION 5	\$0 <b>0.00%</b>	\$0 <b>0.00%</b>	\$1,005,099 <b>3.81%</b>	\$36,105 <b>0.14%</b>	\$826,251 <b>3.13%</b>	\$1,867,455 <b>7.08%</b>	\$26,385,003
REGION 6	\$84,368 <b>0.08%</b>	\$351,850 <b>0.32%</b>	\$921,730 <b>0.84%</b>	\$141,338 <b>0.13%</b>	\$5,853,529 <b>5.32%</b>	\$7,352,815 <b>6.68%</b>	\$110,011,142
HEADQUARTERS	\$31,680 <b>0.05%</b>	\$0 <b>0.00%</b>	\$440,223 <b>0.64%</b>	\$57,857 <b>0.08%</b>	\$1,002,809 <b>1.46%</b>	\$1,532,569 <b>2.23%</b>	\$68,849,855
<b>Total</b>	\$116,048 <b>0.02%</b>	\$421,720 <b>0.08%</b>	\$7,635,664 <b>1.46%</b>	\$2,095,650 <b>0.40%</b>	\$13,208,443 <b>2.52%</b>	\$23,477,525 <b>4.48%</b>	\$523,545,932

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Consultant  
Calendar Years 2002-2007  
Subconsultant Utilization\_REGION 1  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

<b>Calendar Year</b>	<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Total M/W/DBEs</b>	<b>Non-M/W/DBEs</b>	<b>Total Dollars Awarded</b>
2002	\$0 0.00%	\$8,419 0.06%	\$140,114 0.94%	\$0 0.00%	\$29,330 0.20%	\$177,863 1.19%	\$922,673 6.16%	\$14,969,330
2003	\$0 0.00%	\$0 0.00%	\$267,461 1.56%	\$0 0.00%	\$133,767 0.78%	\$401,228 2.34%	\$699,002 4.07%	\$17,155,521
2004	\$0 0.00%	\$0 0.00%	\$713,310 3.79%	\$56,422 0.30%	\$128,756 0.68%	\$898,488 4.78%	\$903,978 4.81%	\$18,802,136
2005	\$0 0.00%	\$0 0.00%	\$354,273 1.86%	\$13,168 0.07%	\$117,060 0.61%	\$484,501 2.55%	\$489,775 2.57%	\$19,036,675
2006	\$0 0.00%	\$0 0.00%	\$359,877 1.95%	\$0 0.00%	\$206,021 1.11%	\$565,897 3.06%	\$306,249 1.66%	\$18,485,886
2007	\$0 0.00%	\$0 0.00%	\$156,201 0.90%	\$153,635 0.88%	\$675,032 3.87%	\$984,868 5.65%	\$617,238 3.54%	\$17,425,125
<b>Total</b>	\$0 0.00%	\$8,419 0.01%	\$1,991,235 1.88%	\$223,225 0.21%	\$1,289,967 1.22%	\$3,512,845 3.32%	\$3,938,916 3.72%	\$105,874,674

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Consultant  
Calendar Years 2002-2007  
Subconsultant Utilization\_REGION 2  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non-M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$22,444 0.07%	\$663,887 1.96%	\$100,046 0.29%	\$456,859 1.35%	\$1,243,235 3.66%	\$4,074,424 12.00%	\$33,958,401
2003	\$0 0.00%	\$0 0.00%	\$181,950 0.98%	\$255,296 1.38%	\$1,930,214 10.40%	\$2,367,460 12.75%	\$2,226,892 12.00%	\$18,564,886
2004	\$0 0.00%	\$365 0.00%	\$200,963 1.44%	\$206,914 1.48%	\$345,182 2.47%	\$753,423 5.40%	\$2,126,149 15.23%	\$13,962,311
2005	\$0 0.00%	\$19,159 0.14%	\$132,271 0.99%	\$33,011 0.25%	\$356,955 2.67%	\$541,395 4.05%	\$2,359,760 17.66%	\$13,363,565
2006	\$0 0.00%	\$0 0.00%	\$294,804 2.05%	\$652,549 4.54%	\$198,884 1.38%	\$1,146,237 7.97%	\$2,080,471 14.47%	\$14,373,008
2007	\$0 0.00%	\$19,484 0.72%	\$0 0.00%	\$75,222 2.78%	\$28,980 1.07%	\$123,686 4.57%	\$192,063 7.10%	\$2,703,715
<b>Total</b>	\$0 0.00%	\$61,451 0.06%	\$1,473,874 1.52%	\$1,323,038 1.36%	\$3,317,074 3.42%	\$6,175,437 6.37%	\$13,059,759 13.47%	\$96,925,887

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Consultant  
Calendar Years 2002-2007  
Subconsultant Utilization\_REGION 3  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

<b>Calendar Year</b>	<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Total M/W/DBEs</b>	<b>Non-M/W/DBEs</b>	<b>Total Dollars Awarded</b>
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$42,084 0.56%	\$0 0.00%	\$42,084 0.56%	\$209,516 2.81%	\$7,466,798
2003	\$0 0.00%	\$0 0.00%	\$67,913 1.62%	\$24,722 0.59%	\$30,885 0.74%	\$123,521 2.94%	\$80,690 1.92%	\$4,200,094
2004	\$0 0.00%	\$0 0.00%	\$179,034 2.65%	\$12,225 0.18%	\$99,860 1.48%	\$291,119 4.31%	\$1,202,082 17.81%	\$6,750,401
2005	\$0 0.00%	\$0 0.00%	\$426,735 5.53%	\$0 0.00%	\$54,003 0.70%	\$480,737 6.23%	\$825,773 10.69%	\$7,722,367
2006	\$0 0.00%	\$0 0.00%	\$179,186 2.46%	\$22,825 0.31%	\$285,394 3.91%	\$487,405 6.68%	\$418,290 5.73%	\$7,297,469
2007	\$0 0.00%	\$0 0.00%	\$170,344 4.17%	\$0 0.00%	\$115,026 2.81%	\$285,370 6.98%	\$441,668 10.80%	\$4,088,092
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$1,023,211 2.73%	\$101,857 0.27%	\$585,168 1.56%	\$1,710,236 4.56%	\$3,178,018 8.47%	\$37,525,222

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Consultant  
Calendar Years 2002-2007  
Subconsultant Utilization\_REGION 4  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

<b>Calendar Year</b>	<b>African Americans</b>	<b>Native Americans</b>	<b>Asian Americans</b>	<b>Hispanic Americans</b>	<b>Nonminority Women</b>	<b>Total M/W/DBEs</b>	<b>Non-M/W/DBEs</b>	<b>Total Dollars Awarded</b>
2002	\$0 0.00%	\$0 0.00%	\$1,755 0.04%	\$0 0.00%	\$27,704 0.70%	\$29,459 0.75%	\$649,816 16.53%	\$3,931,092
2003	\$0 0.00%	\$0 0.00%	\$152,882 1.93%	\$0 0.00%	\$58,329 0.74%	\$211,211 2.66%	\$997,500 12.58%	\$7,927,778
2004	\$0 0.00%	\$0 0.00%	\$339,884 2.86%	\$51,082 0.43%	\$160,601 1.35%	\$551,566 4.64%	\$557,499 4.69%	\$11,876,769
2005	\$0 0.00%	\$0 0.00%	\$266,349 1.56%	\$26,796 0.16%	\$15,626 0.09%	\$308,772 1.81%	\$382,299 2.24%	\$17,056,997
2006	\$0 0.00%	\$0 0.00%	\$12,081 0.23%	\$134,353 2.53%	\$46,764 0.88%	\$193,198 3.64%	\$13,150 0.25%	\$5,307,020
2007	\$0 0.00%	\$0 0.00%	\$7,341 0.02%	\$0 0.00%	\$24,621 0.08%	\$31,962 0.10%	\$48,458 0.15%	\$31,874,493
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$780,292 1.00%	\$212,231 0.27%	\$333,645 0.43%	\$1,326,168 1.70%	\$2,648,722 3.40%	\$77,974,149

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Consultant  
Calendar Years 2002-2007  
Subconsultant Utilization\_REGION 5  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non-M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$36,780 4.01%	\$916,955
2003	\$0 0.00%	\$0 0.00%	\$64,730 2.83%	\$0 0.00%	\$74,345 3.24%	\$139,075 6.07%	\$31,502 1.37%	\$2,291,222
2004	\$0 0.00%	\$0 0.00%	\$117,171 1.27%	\$7,978 0.09%	\$390,137 4.23%	\$515,286 5.58%	\$455,420 4.93%	\$9,231,817
2005	\$0 0.00%	\$0 0.00%	\$344,335 4.73%	\$28,127 0.39%	\$294,478 4.05%	\$666,939 9.17%	\$78,187 1.07%	\$7,276,734
2006	\$0 0.00%	\$0 0.00%	\$192,274 8.23%	\$0 0.00%	\$14,300 0.61%	\$206,574 8.84%	\$158,324 6.78%	\$2,336,007
2007	\$0 0.00%	\$0 0.00%	\$286,588 6.62%	\$0 0.00%	\$52,993 1.22%	\$339,581 7.84%	\$256,122 5.91%	\$4,332,267
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$1,005,099 3.81%	\$36,105 0.14%	\$826,251 3.13%	\$1,867,455 7.08%	\$1,016,334 3.85%	\$26,385,003

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Consultant  
Calendar Years 2002-2007  
Subconsultant Utilization\_REGION 6  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non-M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$145,783 1.36%	\$0 0.00%	\$0 0.00%	\$344,057 3.20%	\$489,840 4.56%	\$1,199,035 11.16%	\$10,748,400
2003	\$0 0.00%	\$0 0.00%	\$332,301 0.86%	\$31,044 0.08%	\$2,422,260 6.29%	\$2,785,604 7.23%	\$8,228,496 21.37%	\$38,512,620
2004	\$3,612 0.02%	\$505 0.00%	\$92,920 0.45%	\$6,688 0.03%	\$2,127,600 10.19%	\$2,231,324 10.69%	\$2,233,817 10.70%	\$20,873,909
2005	\$0 0.00%	\$0 0.00%	\$65,133 0.44%	\$0 0.00%	\$517,244 3.51%	\$582,378 3.95%	\$2,981,916 20.23%	\$14,736,505
2006	\$80,756 0.41%	\$205,562 1.05%	\$212,429 1.08%	\$103,606 0.53%	\$312,451 1.60%	\$914,804 4.67%	\$2,295,216 11.72%	\$19,588,157
2007	\$0 0.00%	\$0 0.00%	\$218,947 3.94%	\$0 0.00%	\$129,918 2.34%	\$348,865 6.28%	\$640,198 11.53%	\$5,551,551
<b>Total</b>	\$84,368 0.08%	\$351,850 0.32%	\$921,730 0.84%	\$141,338 0.13%	\$5,853,529 5.32%	\$7,352,815 6.68%	\$17,578,678 15.98%	\$110,011,142

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**

**Consultant  
Calendar Years 2002-2007  
Subconsultant Utilization\_HEADQUARTERS  
Percentage of Total Dollars  
Ethnicity Classification  
Colorado Department of Transportation**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non-M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$31,672 0.27%	\$264,083 2.25%	\$295,756 2.52%	\$484,276 4.12%	\$11,747,444
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,935 0.01%	\$186,859 0.80%	\$188,794 0.81%	\$504,736 2.16%	\$23,373,924
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$16,310 0.37%	\$16,764 0.38%	\$33,074 0.76%	\$249,257 5.71%	\$4,365,739
2005	\$0 0.00%	\$0 0.00%	\$39,583 0.42%	\$7,940 0.09%	\$116,613 1.25%	\$164,136 1.76%	\$310,432 3.33%	\$9,334,182
2006	\$0 0.00%	\$0 0.00%	\$256,540 2.05%	\$0 0.00%	\$373,080 2.99%	\$629,621 5.04%	\$1,076,763 8.62%	\$12,486,481
2007	\$31,680 0.42%	\$0 0.00%	\$144,100 1.91%	\$0 0.00%	\$45,409 0.60%	\$221,188 2.93%	\$327,974 4.35%	\$7,542,086
<b>Total</b>	\$31,680 0.05%	\$0 0.00%	\$440,223 0.64%	\$57,857 0.08%	\$1,002,809 1.46%	\$1,532,569 2.23%	\$2,953,438 4.29%	\$68,849,855

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Consultant**  
**Calendar Years 2002-2007**  
**Subconsultant Utilization Threshold**  
**Percentage of Total Dollars**  
**Ethnicity Classification**  
**Colorado Department of Transportation**

Threshold	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non-M/W/DBEs	Total Dollars Awarded
\$50,000 or Less	\$0	\$0	\$223,914	\$87,437	\$274,112	\$585,463	\$1,014,444	\$1,599,907
# of Task Orders	0	0	18	19	61	98	160	258
<b>Percent of Dollars</b>	<b>0.00%</b>	<b>0.00%</b>	<b>14.00%</b>	<b>5.47%</b>	<b>17.13%</b>	<b>36.59%</b>	<b>63.41%</b>	
<b>Percent of Task Orders</b>	<b>0.00%</b>	<b>0.00%</b>	<b>6.98%</b>	<b>7.36%</b>	<b>23.64%</b>	<b>37.98%</b>	<b>62.02%</b>	
\$50,001 to \$150,000	\$0	\$19,849	\$823,999	\$308,231	\$1,107,020	\$2,259,100	\$3,604,841	\$5,863,941
# of Task Orders	0	2	49	22	96	169	207	376
<b>Percent of Dollars</b>	<b>0.00%</b>	<b>0.34%</b>	<b>14.05%</b>	<b>5.26%</b>	<b>18.88%</b>	<b>38.53%</b>	<b>61.47%</b>	
<b>Percent of Task Orders</b>	<b>0.00%</b>	<b>0.53%</b>	<b>13.03%</b>	<b>5.85%</b>	<b>25.53%</b>	<b>44.95%</b>	<b>55.05%</b>	
\$150,001 to \$350,000	\$31,680	\$8,419	\$2,054,751	\$170,288	\$964,054	\$3,229,192	\$4,855,788	\$8,084,981
# of Task Orders	1	9	70	9	71	160	232	392
<b>Percent of Dollars</b>	<b>0.39%</b>	<b>0.10%</b>	<b>25.41%</b>	<b>2.11%</b>	<b>11.92%</b>	<b>39.94%</b>	<b>60.06%</b>	
<b>Percent of Task Orders</b>	<b>0.26%</b>	<b>2.30%</b>	<b>17.86%</b>	<b>2.30%</b>	<b>18.11%</b>	<b>40.82%</b>	<b>59.18%</b>	
\$350,001 to \$750,000	\$0	\$19,159	\$1,475,360	\$267,978	\$1,156,977	\$2,919,474	\$5,657,854	\$8,577,328
# of Task Orders	0	1	77	18	95	191	171	362
<b>Percent of Dollars</b>	<b>0.00%</b>	<b>0.22%</b>	<b>17.20%</b>	<b>3.12%</b>	<b>13.49%</b>	<b>34.04%</b>	<b>65.96%</b>	
<b>Percent of Task Orders</b>	<b>0.00%</b>	<b>0.28%</b>	<b>21.27%</b>	<b>4.97%</b>	<b>26.24%</b>	<b>52.76%</b>	<b>47.24%</b>	
\$750,001 to \$1,000,000	\$0	\$0	\$327,885	\$344,877	\$842,546	\$1,515,308	\$1,669,066	\$3,184,374
# of Task Orders	0	0	18	5	36	59	67	126
<b>Percent of Dollars</b>	<b>0.00%</b>	<b>0.00%</b>	<b>10.30%</b>	<b>10.83%</b>	<b>26.46%</b>	<b>47.59%</b>	<b>52.41%</b>	
<b>Percent of Task Orders</b>	<b>0.00%</b>	<b>0.00%</b>	<b>14.29%</b>	<b>3.97%</b>	<b>28.57%</b>	<b>46.83%</b>	<b>53.17%</b>	
\$1,000,001 to \$5,000,000	\$84,368	\$374,294	\$2,401,920	\$916,839	\$7,842,526	\$11,619,947	\$23,638,850	\$35,258,797
# of Task Orders	3	6	71	37	130	247	280	527
<b>Percent of Dollars</b>	<b>0.24%</b>	<b>1.06%</b>	<b>6.81%</b>	<b>2.60%</b>	<b>22.24%</b>	<b>32.96%</b>	<b>67.04%</b>	
<b>Percent of Task Orders</b>	<b>0.57%</b>	<b>1.14%</b>	<b>13.47%</b>	<b>7.02%</b>	<b>24.67%</b>	<b>46.87%</b>	<b>53.13%</b>	
Above \$5,000,000	\$0	\$0	\$327,834	\$0	\$1,021,207	\$1,349,041	\$3,933,022	\$5,282,063
# of Task Orders	0	0	3	0	7	10	21	31
<b>Percent of Dollars</b>	<b>0.00%</b>	<b>0.00%</b>	<b>6.21%</b>	<b>0.00%</b>	<b>19.33%</b>	<b>25.54%</b>	<b>74.46%</b>	
<b>Percent of Task Orders</b>	<b>0.00%</b>	<b>0.00%</b>	<b>9.68%</b>	<b>0.00%</b>	<b>22.58%</b>	<b>32.26%</b>	<b>67.74%</b>	
<b>Total</b>	<b>\$116,048</b>	<b>\$421,720</b>	<b>\$7,635,664</b>	<b>\$2,095,650</b>	<b>\$13,208,443</b>	<b>\$23,477,525</b>	<b>\$44,373,865</b>	<b>\$67,851,389</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.  
 Note: Total dollars awarded may not equal the total due to rounding  
 M/W/DBEs include certified and non-certified minority and women owned businesses.

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Subconsultant Disparity Analysis**  
**Consultant**  
**Calendar Years 2002-2007**  
**Colorado Department of Transportation**

<b>Ethnicity Classifications</b>	<b># of Task Orders</b>	<b>Contract Dollars</b>	<b>% of Dollars<sup>1</sup></b>	<b>% of Firms Available<sup>2</sup></b>	<b>Disparity Index<sup>3</sup></b>	<b>Disparity Impact Under/Over Utilization</b>
<b>2002</b>						
African Americans	0	\$0	0.00%	2.52%	0.00	* Underutilization
Native Americans	11	\$176,646	0.21%	1.83%	11.53	* Underutilization
Asian Americans	19	\$805,755	0.96%	4.35%	22.12	* Underutilization
Hispanic Americans	35	\$173,803	0.21%	6.64%	3.13	* Underutilization
Nonminority Women	35	\$1,122,034	1.34%	23.23%	5.77	* Underutilization
<b>2003</b>						
African Americans	0	\$0	0.00%	2.52%	0.00	* Underutilization
Native Americans	0	\$0	0.00%	1.83%	0.00	* Underutilization
Asian Americans	30	\$1,067,236	0.95%	4.35%	21.90	* Underutilization
Hispanic Americans	16	\$312,998	0.28%	6.64%	4.21	* Underutilization
Nonminority Women	60	\$4,836,658	4.32%	23.23%	18.59	* Underutilization
<b>2004</b>						
African Americans	1	\$3,612	0.00%	2.52%	0.17	* Underutilization
Native Americans	2	\$869	0.00%	1.83%	0.06	* Underutilization
Asian Americans	72	\$1,643,282	1.91%	4.35%	44.00	* Underutilization
Hispanic Americans	25	\$357,618	0.42%	6.64%	6.27	* Underutilization
Nonminority Women	95	\$3,268,899	3.81%	23.23%	16.39	* Underutilization
<b>2005</b>						
African Americans	0	\$0	0.00%	2.52%	0.00	* Underutilization
Native Americans	1	\$19,159	0.02%	1.83%	1.18	* Underutilization
Asian Americans	80	\$1,628,678	1.84%	4.35%	42.29	* Underutilization
Hispanic Americans	16	\$109,042	0.12%	6.64%	1.86	* Underutilization
Nonminority Women	113	\$1,471,979	1.66%	23.23%	7.16	* Underutilization
<b>2006</b>						
African Americans	2	\$80,756	0.10%	2.52%	4.01	* Underutilization
Native Americans	3	\$205,562	0.26%	1.83%	14.06	* Underutilization
Asian Americans	66	\$1,507,191	1.89%	4.35%	43.38	* Underutilization
Hispanic Americans	13	\$913,333	1.14%	6.64%	17.22	* Underutilization
Nonminority Women	125	\$1,436,894	1.80%	23.23%	7.74	* Underutilization
<b>2007</b>						
African Americans	1	\$31,680	0.04%	2.52%	1.71	* Underutilization
Native Americans	1	\$19,484	0.03%	1.83%	1.45	* Underutilization
Asian Americans	39	\$983,521	1.34%	4.35%	30.75	* Underutilization
Hispanic Americans	5	\$228,857	0.31%	6.64%	4.69	* Underutilization
Nonminority Women	68	\$1,071,979	1.46%	23.23%	6.28	* Underutilization
<b>OVERALL</b>						
African Americans	4	\$116,048	0.02%	2.52%	0.88	* Underutilization
Native Americans	18	\$421,720	0.08%	1.83%	4.40	* Underutilization
Asian Americans	306	\$7,635,664	1.46%	4.35%	33.53	* Underutilization
Hispanic Americans	110	\$2,095,650	0.40%	6.64%	6.03	* Underutilization
Nonminority Women	496	\$13,208,443	2.52%	23.23%	10.86	* Underutilization

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

<sup>1</sup> The percentage of dollars from the prime utilization.

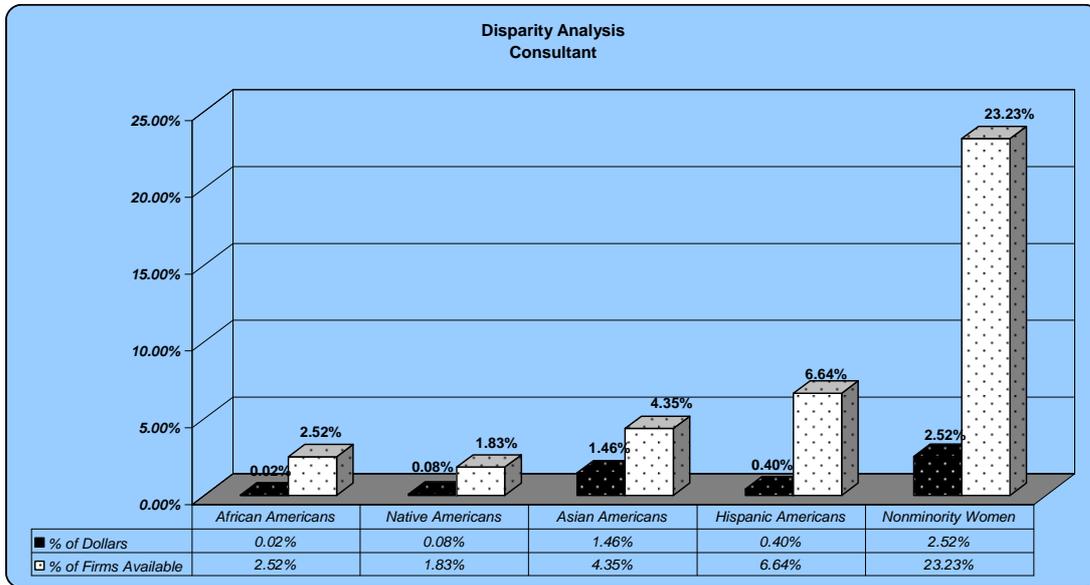
<sup>2</sup> The percentage of available firms.

<sup>3</sup> The disparity index is % utilization divided by % availability multiplied by 100.

\* Significantly underutilized - disparity index below 80.00.

**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

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**COLORADO DEPARTMENT OF TRANSPORTATION**  
**Statewide Transportation Disparity Study**

**Subconsultant Disparity Analysis**  
**Consultant**  
**Calendar Years 2002-2007**  
**Colorado Department of Transportation**

<b>Ethnicity Classifications</b>	<b># of Task Orders</b>	<b>% of Dollars<sup>1</sup></b>	<b>% of Firms Available<sup>2</sup></b>	<b>Disparity Index<sup>3</sup></b>	<b>Disparity Impact Under/Over Utilization</b>
<b>2002</b>					
African Americans	0	0.00%	2.52%	0.00	* Underutilization
Native Americans	11	3.63%	1.83%	198.38	Overutilization
Asian Americans	19	6.27%	4.35%	144.15	Overutilization
Hispanic Americans	35	11.55%	6.64%	173.96	Overutilization
Nonminority Women	35	11.55%	23.23%	49.73	* Underutilization
<b>2003</b>					
African Americans	0	0.00%	2.52%	0.00	* Underutilization
Native Americans	0	0.00%	1.83%	0.00	* Underutilization
Asian Americans	30	9.84%	4.35%	226.12	Overutilization
Hispanic Americans	16	5.25%	6.64%	79.00	* Underutilization
Nonminority Women	60	19.67%	23.23%	84.68	Underutilization
<b>2004</b>					
African Americans	1	0.23%	2.52%	9.21	* Underutilization
Native Americans	2	0.46%	1.83%	25.36	* Underutilization
Asian Americans	72	16.71%	4.35%	384.03	Overutilization
Hispanic Americans	25	5.80%	6.64%	87.36	Underutilization
Nonminority Women	95	22.04%	23.23%	94.88	Underutilization
<b>2005</b>					
African Americans	0	0.00%	2.52%	0.00	* Underutilization
Native Americans	1	0.25%	1.83%	13.76	* Underutilization
Asian Americans	80	20.15%	4.35%	463.24	Overutilization
Hispanic Americans	16	4.03%	6.64%	60.70	* Underutilization
Nonminority Women	113	28.46%	23.23%	122.53	Overutilization
<b>2006</b>					
African Americans	2	0.50%	2.52%	19.69	* Underutilization
Native Americans	3	0.74%	1.83%	40.68	* Underutilization
Asian Americans	66	16.38%	4.35%	376.49	Overutilization
Hispanic Americans	13	3.23%	6.64%	48.58	* Underutilization
Nonminority Women	125	31.02%	23.23%	133.52	Overutilization
<b>2007</b>					
African Americans	1	0.43%	2.52%	17.03	* Underutilization
Native Americans	1	0.43%	1.83%	23.45	* Underutilization
Asian Americans	39	16.74%	4.35%	384.79	Overutilization
Hispanic Americans	5	2.15%	6.64%	32.32	* Underutilization
Nonminority Women	68	29.18%	23.23%	125.63	Overutilization
<b>OVERALL</b>					
African Americans	4	0.19%	2.52%	7.66	* Underutilization
Native Americans	18	0.87%	1.83%	47.47	* Underutilization
Asian Americans	306	14.77%	4.35%	339.50	Overutilization
Hispanic Americans	110	5.31%	6.64%	79.95	* Underutilization
Nonminority Women	496	23.94%	23.23%	103.05	Overutilization

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

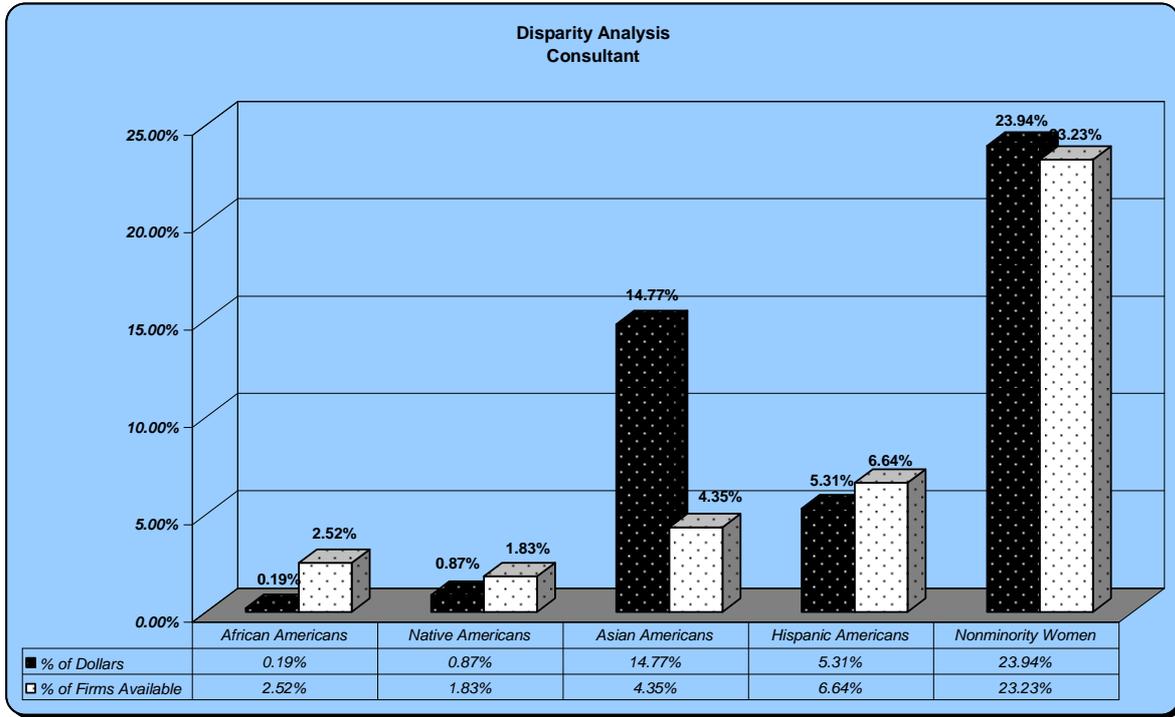
<sup>1</sup> The percentage of dollars from the prime utilization.

<sup>2</sup> The percentage of available firms.

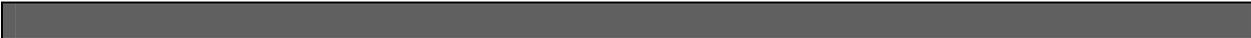
<sup>3</sup> The disparity index is % utilization divided by % availability multiplied by 100.

\* Significantly underutilized - disparity index below 80.00.

**COLORADO DEPARTMENT OF TRANSPORTATION  
Statewide Transportation Disparity Study**



**APPENDIX F – CONSTRUCTION  
SUBCONTRACTOR UTILIZATION BY SUB WORK CODES  
AND DISPARITY ANALYSES**



## APPENDIX F – CONSTRUCTION SUBCONTRACTOR UTILIZATION BY SUBCONTRACTOR WORK CODES AND DISPARITY ANALYSIS BY SUBCONTRACTOR WORK CODES

This Section provides the results of our analysis of Construction subcontractor utilization for each subcontractor work code utilized by the Colorado Department of Transportation (CDOT). **Table F-1** presents CDOT's subcontractor work codes.

**Table F-1**  
**Construction Subcontractor Work Codes**

WORK CODES	WORK CODES DESCRIPTION
1	Asphalt (HBP)
2	Concrete Pavement Roadway
3	Construction Surveying
4	Culverts
5	Curb Gutter Sidewalk Inlets
6	Drilling Holes
7	Earthwork
8	Electrical & Signal Items
9	Guard Rail
10	Landscaping
11	Minor Fencing, Chain Link, Barbed Wire
12	Miscellaneous
13	Painting (not Pavement Marking)
14	Pavement Marking
15	Planing, Milling
16	Plumbing, Heating, Mechanical
17	Seal Coat & Asphaltic Materials
18	Seeding, Topsoil, Erosion Control
19	Signing
20	Steel
21	Storm Drain System
22	Structural Concrete
23	Testing
24	Traffic Control
25	Trucking, Hauling
26	Walls
27	Waterproofing

### **F.1 Utilization Analysis of Construction Subcontractors by Work Codes**

The utilization analysis of construction subcontractors by Work Codes is shown in **Table F-2**. As stated in Chapter 5, subcontracts awarded totaled over \$633.4 million or 38.72 percent of the total federally funded construction contracts awarded. The top five (5) subcontractor work codes with the highest subcontractor dollars were:

- Asphalt - \$101,467,456 (16.02%)
- Traffic Control - \$77,291,708 (12.20%)
- Miscellaneous - \$64,568,033 (10.19%)
- Concrete Pavement Roadway - \$59,026,212 (9.32%)
- Electrical & Signal Items \$47,959,298 (7.57%)

The following are the results of the analysis by Work Code:

#### **Asphalt (HBP)**

Subcontracts awarded for the work code Asphalt totaled over \$101.4 million or 16.02 percent of the total subcontract dollars awarded. DBE owned firms received over \$4.4 million or 4.37 percent of the subcontract dollars awarded; non-DBE owned firms were the most successful, receiving over \$97.0 million or 95.63 percent of the subcontract dollars awarded. The most successful DBE firms were owned by nonminority Women, receiving over \$2.2 million or 2.26 percent; followed by Hispanic Americans, receiving over \$1.4 million or 1.45 percent of the subcontract dollars awarded for this work code. Asian Americans and Other DBE owned firms did not receive any of the subcontract dollars awarded.

#### **Concrete Pavement Roadway**

Subcontracts awarded for Concrete Pavement Roadway totaled over \$59.0 million or 9.32 percent of the total subcontract dollars awarded. DBE owned firms received over \$5.8 million or 9.83 percent of the subcontract dollars awarded; non-DBE owned firms were the most successful, receiving over \$53.2 million or 90.17 percent of the subcontract dollars awarded. The most successful DBE firms were owned by Hispanic Americans, receiving over \$4.3 million or 7.41 percent; followed by nonminority Women, receiving over \$1.3 million or 2.36 percent of the subcontract dollars awarded for this work code. African Americans and Native Americans did not receive any of the subcontract dollars awarded.

**COLORADO DEPARTMENT OF TRANSPORTATION**  
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**Table F-2**  
**Construction**  
**Subcontractor Utilization by Sub Work Codes**  
**Percentage of Dollars**  
**Ethnicity Classifications**  
**Colorado Department of Transportation**  
**Calendar Years 2002 – 2007**

Work Codes	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBEs	Non- M/W/DBEs	Total Sub Dollars Awarded	% of Total Construction Subcontract Dollars
Asphalt (HBP)	\$157,735 0.16%	\$511,829 0.50%	\$0 0.00%	\$1,467,100 1.45%	\$2,296,835 2.26%	\$0 0.00%	\$4,433,498 4.37%	\$97,033,958 95.63%	\$101,467,456	16.02%
Concrete Pavement Roadway	\$0 0.00%	\$0 0.00%	\$30,559 0.05%	\$4,382,903 7.43%	\$1,391,727 2.36%	\$0 0.00%	\$5,805,189 9.83%	\$53,221,023 90.17%	\$59,026,212	9.32%
Construction Surveying	\$0 0.00%	\$106,620 1.00%	\$0 0.00%	\$1,237,401 11.63%	\$431,152 4.05%	\$0 0.00%	\$1,775,173 16.69%	\$8,863,596 83.31%	\$10,638,769	1.68%
Culverts	\$0 0.00%	\$93,630 1.74%	\$131,216 2.44%	\$349,205 6.49%	\$69,556 1.29%	\$0 0.00%	\$643,607 11.96%	\$4,738,107 88.04%	\$5,381,714	0.85%
Curb & Gutter, Sidewalk, Inlets	\$0 0.00%	\$0 0.00%	\$288,159 1.67%	\$8,804,929 50.90%	\$105,024 0.61%	\$0 0.00%	\$9,198,112 53.18%	\$8,099,203 46.82%	\$17,297,315	2.73%
Drilling Holes	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$180,246 1.30%	\$0 0.00%	\$180,246 1.30%	\$13,729,005 98.70%	\$13,909,250	2.20%
Earthwork	\$164,460 0.50%	\$155,346 0.47%	\$67,213 0.20%	\$1,950,188 5.94%	\$6,229,345 18.98%	\$0 0.00%	\$8,566,551 26.10%	\$24,251,064 73.90%	\$32,817,615	5.18%
Electrical & Signal Items	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,244,310 2.59%	\$16,543,732 34.50%	\$0 0.00%	\$17,788,042 37.09%	\$30,171,256 62.91%	\$47,959,298	7.57%
Guard Rail	\$294,472 0.84%	\$0 0.00%	\$0 0.00%	\$9,008,295 25.56%	\$6,859,605 19.46%	\$0 0.00%	\$16,162,372 45.86%	\$19,079,486 54.14%	\$35,241,858	5.56%
Landscaping	\$0 0.00%	\$102,762 1.65%	\$0 0.00%	\$746,813 12.00%	\$1,907,386 30.64%	\$0 0.00%	\$2,756,961 44.28%	\$3,468,840 55.72%	\$6,225,801	0.98%
Minor Fencing, Chain Link, Barbed Wire	\$132,612 2.58%	\$0 0.00%	\$0 0.00%	\$888,605 17.31%	\$2,109,482 41.08%	\$0 0.00%	\$3,130,698 60.97%	\$2,003,755 39.03%	\$5,134,454	0.81%
Miscellaneous	\$133,590 0.25%	\$38,500 0.07%	\$966,883 1.79%	\$5,190,417 9.62%	\$7,009,598 13.00%	\$95,000 0.18%	\$13,433,989 24.91%	\$40,495,275 75.09%	\$53,929,264	8.51%
Painting (Not Pavement Marking)	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$16,600 0.50%	\$0 0.00%	\$0 0.00%	\$16,600 0.50%	\$3,294,494 99.50%	\$3,311,094	0.52%
Pavement Marking	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$125,455 0.34%	\$1,488,718 4.06%	\$0 0.00%	\$1,614,173 4.41%	\$35,025,593 95.59%	\$36,639,765	5.78%
Planing, Milling	\$385,611 1.41%	\$35,981 0.13%	\$0 0.00%	\$220,906 0.81%	\$570,487 2.08%	\$0 0.00%	\$1,212,984 4.43%	\$26,170,599 95.57%	\$27,383,583	4.32%
Plumbing, Heating, Mechanical	\$0 0.00%	\$0 0.00%	\$11,374 2.25%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$11,374 2.25%	\$494,599 97.75%	\$505,973	0.08%
Seal Coat & Asphaltic Mats	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$56,954 1.69%	\$200,780 5.96%	\$0 0.00%	\$257,733 7.65%	\$3,109,490 92.35%	\$3,367,224	0.53%
Seeding, Topsoil, Erosion Control	\$0 0.00%	\$433,364 4.72%	\$0 0.00%	\$492,093 5.35%	\$3,346,051 36.41%	\$0 0.00%	\$4,271,508 46.48%	\$4,918,430 53.52%	\$9,189,938	1.45%
Signing	\$1,696,240 18.26%	\$0 0.00%	\$7,327 0.08%	\$202,980 2.19%	\$4,877,519 52.51%	\$0 0.00%	\$6,784,066 73.03%	\$2,505,185 26.97%	\$9,289,251	1.47%
Steel	\$194,040 2.29%	\$0 0.00%	\$0 0.00%	\$1,341,075 15.82%	\$2,484,491 29.31%	\$0 0.00%	\$4,019,606 47.41%	\$4,458,013 52.59%	\$8,477,619	1.34%
Storm Drain System	\$0 0.00%	\$1,484,615 24.06%	\$12,740 0.21%	\$783,048 12.69%	\$16,274 0.26%	\$0 0.00%	\$2,296,677 37.22%	\$3,874,610 62.78%	\$6,171,287	0.97%
Structural Concrete	\$0 0.00%	\$84,777 0.51%	\$380,049 2.31%	\$1,425,968 8.66%	\$38,330 0.23%	\$0 0.00%	\$1,929,124 11.72%	\$14,533,617 88.28%	\$16,462,741	2.60%
Testing	\$30,342 1.76%	\$0 0.00%	\$149,285 8.64%	\$115,088 6.66%	\$155,711 9.01%	\$0 0.00%	\$450,425 26.06%	\$1,277,912 73.94%	\$1,728,337	0.27%
Traffic Control	\$2,551,877 3.30%	\$191,751 0.25%	\$1,377,895 1.78%	\$8,662,933 11.21%	\$53,793,559 69.60%	\$0 0.00%	\$66,578,016 86.14%	\$10,713,691 13.86%	\$77,291,708	12.20%
Trucking, Hauling	\$749,833 3.89%	\$485,807 2.52%	\$0 0.00%	\$6,907,492 35.88%	\$5,691,723 29.56%	\$0 0.00%	\$13,834,856 71.85%	\$5,419,411 28.15%	\$19,254,268	3.04%
Walls	\$0 0.00%	\$65,403 0.28%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$65,403 0.28%	\$23,028,277 99.72%	\$23,093,680	3.65%
Waterproofing	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$630,065 27.99%	\$0 0.00%	\$630,065 27.99%	\$1,620,875 72.01%	\$2,250,940	0.36%
<b>Total</b>	<b>\$6,490,812</b> 1.02%	<b>\$3,790,385</b> 0.60%	<b>\$3,422,701</b> 0.54%	<b>\$55,620,757</b> 8.78%	<b>\$118,427,394</b> 18.70%	<b>\$95,000</b> 0.01%	<b>\$187,847,048</b> 29.65%	<b>\$445,599,365</b> 70.35%	<b>\$633,446,413</b>	<b>100.00%</b>

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.  
Note: Total dollars awarded may not equal the total due to rounding

### Culverts

Subcontracts awarded for the work code Culverts totaled over \$5.3 million or 0.85 percent of the total subcontract dollars awarded. DBE owned firms received \$643,607 or 11.96 percent of the subcontract dollars awarded; non-DBE owned firms were the most successful, receiving over \$4.7 million or 88.04 percent of the subcontract dollars awarded. The most successful DBE firms were owned by Hispanic Americans, receiving \$349,205 or 6.49 percent; followed by Asian Americans, receiving \$131,216 or 2.44 percent of the subcontract dollars awarded for this work code. African Americans and Other DBE owned firms did not receive any of the subcontract dollars awarded.

### Curb and Gutter, Sidewalk, Inlets

Subcontracts awarded for the work code Curb and Gutter, Sidewalk or Inlets totaled over \$17.2 million or 2.73 percent of the total subcontract dollars awarded. DBE owned firms were the most successful, receiving over \$9.1 million or 53.18 percent of the subcontract dollars awarded; non-DBE owned firms received over \$8.0 million or 46.82 percent of the subcontract dollars awarded. The only successful DBE firms were owned by Hispanic Americans, receiving over \$8.8 million or 50.90 percent; followed by Asian Americans, receiving \$288,159 or 1.67 percent; followed by nonminority Women, receiving \$105,024 or 0.61 percent of the subcontract dollars awarded for this work code.

### Drilling Holes

Subcontracts awarded for the work code Drilling Holes totaled over \$13.9 million or 2.20 percent of the total subcontract dollars awarded. DBE owned firms received \$180,246 or 1.30 percent of the subcontract dollars awarded; non-DBE owned firms were the most successful, receiving over \$13.7 million or 98.70 percent of the subcontract dollars awarded. The only successful DBE firms were owned by Hispanic Americans.

### Earthwork

Subcontracts awarded for the work code Earthwork totaled over \$32.8 million or 5.18 percent of the total subcontract dollars awarded. DBE owned firms received over \$8.5 million or 26.10 percent of the subcontract dollars awarded; non-DBE owned firms were the most successful, receiving over \$24.2 million or 73.90 percent of the subcontract dollars awarded. The most successful DBE firms were owned by nonminority Women, receiving over \$6.2 million or 18.98 percent; followed by Hispanic Americans, receiving over \$1.9 million or 5.94 percent of the subcontract dollars awarded for this work code.

### Electrical and Signal Items

Subcontracts awarded for the work code Electrical and Signal Items totaled over \$47.9 million or 7.57 percent of the total subcontract dollars awarded. DBE owned firms received over \$17.7 million or 37.09 percent of the subcontract dollars awarded; non-DBE owned firms were the most successful, receiving over \$30.1 million or 62.91 percent of the subcontract dollars awarded. The only successful DBE firms were owned by nonminority Women, receiving over \$16.5 million or 34.50 percent; followed by Hispanic Americans, receiving over \$1.2 million or 2.59 percent of the subcontract dollars awarded for this work code.

### Guard Rail

Subcontracts awarded for the work code Guard Rail totaled over \$35.2 million or 5.56 percent of the total subcontract dollars awarded. DBE owned firms received over \$16.1 million or 45.86 percent of the subcontract dollars awarded; non-DBE owned firms were the most successful, receiving over \$19.0 million or 54.14 percent of the subcontract dollars awarded. The only successful DBE firms were owned by Hispanic Americans, receiving over \$9.0 million or 25.56 percent; followed by nonminority Women, receiving over \$6.8 million or 19.46 percent; followed by African Americans, receiving \$294,472 or 0.84 percent of the subcontract dollars awarded for this work code.

### Landscaping

Subcontracts awarded for the work code Landscaping totaled over \$6.2 million or 0.98 percent of the subcontract dollars awarded. DBE owned firms received over \$2.7 million or 44.28 percent; non-DBE owned firms were the most successful, receiving over \$3.4 million or 55.72 percent of the subcontract dollars awarded. The only successful DBE firms were owned by nonminority Women, receiving over 1.9 million or 30.64 percent; followed by Hispanic Americans, receiving \$746,813 or 12.00 percent; followed by Asian Americans, receiving \$102,762 or 1.65 percent of the subcontract dollars awarded for this work code.

### Minor Fencing, Chain Link, Barbed Wired

Subcontracts awarded for the work code Minor Fencing, Chain Link and Barbed Wired totaled over \$5.1 million or 0.81 percent of the total subcontract dollars awarded. DBE owned firms were the most successful, receiving over \$3.1 million or 60.97 percent of the subcontract dollars awarded; non-DBE owned firms received over \$2.0 million or 39.03 percent of the subcontract dollars awarded. The only successful DBE firms were owned by nonminority Women, receiving over \$2.1 million or 41.08 percent; followed by Hispanic Americans, receiving \$888,605 or 17.31 percent; followed by African Americans, receiving \$132,612 or 2.58 percent of the subcontract dollars awarded for this work code.

### Miscellaneous

Subcontracts for the work code Miscellaneous totaled over \$64.5 million or 10.19 percent of the total subcontract dollars awarded. DBE owned firms received over \$15.2 million or 23.56 percent of the subcontract dollars awarded; non-DBE owned firms were the most successful, receiving over \$49.3 million or 76.44 percent of the subcontract dollars awarded. The most successful DBE firms were owned by nonminority Women, receiving over \$7.4 million or 11.52 percent; followed by Hispanic Americans, receiving over \$6.4 million or 9.96 percent of the subcontract dollars awarded for this work code.

### Painting (Not Pavement Marking)

Subcontracts for the work code Painting (Not Pavement Marking) totaled over \$3.3 million or 0.52 percent of the total subcontract dollars awarded. DBE owned firms received \$16,600 or 0.50 percent of the subcontract dollars awarded; non-DBE owned firms were the most successful, receiving over \$3.2 million or 99.50 percent of the subcontract dollars awarded. The only successful DBE firms were owned by Hispanic Americans.

#### Pavement Marking

Subcontracts for the work code Pavement Marking totaled over \$36.6 million or 5.78 percent of the total subcontract dollars awarded. DBE owned firms received over \$1.6 million or 4.41 percent of the subcontract dollars awarded; non-DBE owned firms were the most successful, receiving over \$35.0 million or 95.59 percent of the subcontract dollars awarded. The only successful DBE firms were owned by nonminority Women, receiving over \$1.4 million or 4.06 percent and Hispanic Americans, receiving \$125,455 or 0.34 percent of the subcontract dollars awarded for this work code.

#### Planing, Milling

Subcontracts for the work code Planing, Milling totaled over \$27.3 million or 4.32 percent of the total subcontract dollars awarded. DBE owned firms received over \$1.2 million or 4.43 percent of the subcontract dollars awarded; non-DBE owned firms were the most successful, receiving over \$26.1 million or 95.57 percent of the subcontract dollars awarded. The most successful DBE firms were owned by nonminority Women, receiving \$570,487 or 2.08 percent of the subcontract dollars awarded for this work code.

#### Plumbing, Heating, Mechanical

Subcontracts for the work code Plumbing, Heating, Mechanical totaled \$505,973 or 0.08 percent of the total subcontract dollars awarded. DBE owned firms received \$11,374 or 2.25 percent of the subcontract dollars awarded; non-DBE owned firms were the most successful, receiving \$494,599 or 97.75 percent of the subcontract dollars awarded. The only successful DBE firms were owned by Asian Americans.

#### Seal Coat and Asphaltic Materials

Subcontracts for the work code Seal Coat and Asphaltic Materials totaled over \$3.3 million or 0.53 percent of the total subcontract dollars awarded. DBE owned firms received \$257,733 or 7.65 percent; non-DBE owned firms were the most successful, receiving over \$3.1 million or 92.35 percent of the subcontract dollars awarded. The only successful DBE firms were owned by nonminority Women, receiving \$200,780 or 5.96 percent and Hispanic Americans, receiving \$56,954 or 1.69 percent of the subcontract dollars awarded for this work code.

#### Seeding, Topsoil, Erosion Control

Subcontracts for the work code Seeding, Topsoil or Erosion Control totaled over \$9.1 million or 1.45 percent of the total subcontract dollars awarded. DBE owned firms received over \$4.2 million or 46.48 percent; non-DBE owned firms were the most successful, receiving over \$4.9 million or 53.52 percent of the subcontract dollars awarded. The most successful DBE firms were owned by nonminority Women, receiving over \$3.3 million or 36.41 percent of the subcontract dollars awarded for this work code.

### Signing

Subcontracts for the work code Signing totaled over \$9.2 million or 1.47 percent of the total subcontract dollars awarded. DBE owned firms were the most successful, receiving over \$6.7 million or 73.03 percent of the subcontract dollars awarded; non-DBE owned firms received over \$2.5 million or 26.97 percent of the subcontract dollars awarded. The most successful DBE firms were owned by nonminority Women, receiving over \$4.8 million or 52.51 percent of the subcontract dollars awarded for this work code.

### Steel

Subcontracts for the work code Steel totaled over \$8.4 million or 1.34 percent of the total subcontract dollars awarded. DBE owned firms received over \$4.0 million or 47.41 percent of the subcontract dollars awarded; non-DBE owned firms were the most successful, receiving over \$4.4 million or 52.59 percent of the subcontract dollars awarded. The only successful DBE firms were owned by nonminority Women, receiving over \$2.4 million or 29.31 percent; followed by Hispanic Americans, receiving over \$1.3 million or 15.82 percent; followed by African Americans, receiving \$194,040 or 2.29 percent of the subcontract dollars awarded for this work code.

### Storm Drain System

Subcontracts for the work code Storm Drain System totaled over \$6.1 million or 0.97 percent of the total subcontract dollars awarded. DBE owned firms received over \$2.2 million or 37.22 percent of the subcontract dollars awarded; non-DBE owned firms were the most successful, receiving over \$3.8 million or 62.78 percent of the subcontract dollars awarded. The most successful DBE firms were owned by Native Americans receiving, over \$1.4 million or 24.06 percent of the subcontract dollars awarded for this work code.

### Structural Concrete

Subcontracts for the work code Structural Concrete totaled over \$16.4 million or 2.60 percent of the total subcontract dollars awarded. DBE owned firms received over \$1.9 million or 11.72 percent; non-DBE owned firms were the most successful, receiving over \$14.5 million or 88.28 percent of the subcontract dollars awarded. The most successful DBE firms were owned by Hispanic Americans, receiving over 1.4 million or 8.66 percent of the subcontract dollars awarded for this work code.

### Testing

Subcontracts for the work code Testing totaled over \$1.7 million or 0.27 percent of the total subcontract dollars awarded. DBE owned firms received \$450,425 or 26.06 percent; non-DBE owned firms were the most successful, receiving over \$1.2 million or 73.94 percent of the subcontract dollars awarded. The most successful DBE firms were owned by nonminority Women, receiving \$155,711 or 9.01 percent; followed closely by Asian Americans, receiving \$149,285 or 8.64 percent of the subcontract dollars awarded for this work code.

### Traffic Control

Subcontracts for the work code Traffic Control totaled over \$77.2 million or 12.20 percent of the total subcontract dollars awarded. DBE owned firms were the most successful, receiving over \$66.5 million or 86.14 percent of the subcontract dollars awarded; non-DBE owned firms received over \$10.7 million or 13.86 percent of the subcontract dollars awarded. The most successful DBE firms were owned by nonminority Women, receiving over \$53.7 million or 69.60 percent; followed by Hispanic Americans, receiving over \$8.6 million or 11.21 percent of the subcontract dollars awarded for this work code.

### Trucking, Hauling

Subcontracts for the work code Trucking or Hauling totaled over \$19.2 million or 3.04 percent of the total subcontract dollars awarded. DBE owned firms were the most successful, receiving over \$13.8 million or 71.85 percent of the subcontract dollars awarded; non-DBE owned firms received over \$5.4 million or 28.15 percent of the subcontract dollars awarded. The most successful DBE firms were owned by Hispanic Americans, receiving over \$6.9 million or 35.88 percent; followed by nonminority Women, receiving over \$5.6 million or 29.56 percent of the subcontract dollars awarded for this work code.

### Walls

Subcontracts for the work code Walls totaled over \$23.0 million or 3.65 percent of the total contract dollars awarded. DBE owned firms received \$65,403 or 0.28 percent of the subcontract dollars awarded; non-DBE owned firms were the most successful, receiving over \$23.0 million or 99.72 percent of the subcontract dollars awarded. The only successful DBE firms were owned by Native Americans.

### Waterproofing

Subcontracts for the work code Waterproofing totaled over \$2.2 million or 0.36 percent of the total subcontract dollars awarded. DBE owned firms received \$630,065 or 27.99 percent of the subcontract dollars awarded; non-DBE owned firms were the most successful, receiving over \$1.6 million or 72.01 percent of the subcontract dollars awarded. The only successful DBE firms were owned by nonminority Women.

## **F.2 Disparity Analysis**

The objective of this Section is to determine if Disadvantaged Business Enterprises (DBEs) were underutilized or overutilized on the federally funded contracts awarded by the Colorado Department of Transportation (CDOT) based upon their availability.

The Wilson Group conducted a disparity analysis for all Construction subcontracts by work code to determine the differences between the utilization of DBEs and the availability of such firms within the relevant market area. The data presented in the Availability and Utilization Analyses by work code was used as the basis to determine if DBEs received a fair and equitable share of the contracts awarded by the CDOT. This is determined through the disparity index calculation that results in a comparison of the availability of DBEs with the utilization of such firms.

The disparity index is obtained by dividing the percent of utilization by the percent of availability and multiplying the result by 100. A disparity index of 100 indicates a balance between utilization and availability. A disparity index of less than 100 indicates that firms are underutilized or overutilized if greater than 100. An index of less than 80 indicates significant underutilization and an index of 0.00 indicates zero utilization.

### **F.2.1 Construction – Subcontractor Work Codes**

The following provides the results of the disparity analyses for Construction subcontractor work codes based on the utilization and availability of DBEs in the CDOT's relevant market area.

#### **Asphalt (HBP)**

All DBE owned firms were significantly underutilized for the work code Asphalt (HBP). Nonminority Women owned firms received the largest total contract dollars, receiving over \$2.2 million or 2.26 percent of the total subcontract dollars; they were also the highest group in availability at 7.85 percent. Hispanic American owned firms were the second highest group in availability and total subcontract dollars, receiving over \$1.4 million or 1.45 percent of the total subcontract dollars spent by the CDOT.

**Table F-3  
Disparity Analysis Subcontractor Work Code  
Asphalt (HBP)**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Asphalt (HBP)</b>					
African Americans	\$157,735	0.16%	1.57%	9.90	* Underutilization
Native Americans	\$511,829	0.50%	1.05%	48.04	* Underutilization
Hispanic Americans	\$1,467,100	1.45%	6.81%	21.23	* Underutilization
Nonminority Women	\$2,296,835	2.26%	7.85%	28.84	* Underutilization

Concrete Pavement Roadway

Hispanic American and nonminority Women owned firms were significantly underutilized with disparity indices of 61.52 and 19.53 respectively. Asian American owned firms were overutilized with a disparity index of 517.73. Hispanic American owned firms received the largest total subcontract dollars and they were one of the highest in availability at 12.07 percent. Nonminority Women were the second highest in total subcontract dollars and also one of the highest in availability at 12.07 percent.

**Table F-4  
Disparity Analysis Subcontractor Work Code  
Concrete Pavement Roadway**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Concrete Pavement Roadway</b>					
Asian Americans	\$30,559	0.05%	0.01%	517.73	Overutilization
Hispanic Americans	\$4,382,903	7.43%	12.07%	61.52	* Underutilization
Nonminority Women	\$1,391,727	2.36%	12.07%	19.53	* Underutilization

Construction Surveying

Nonminority Women owned firms were significantly underutilized with a disparity index of 32.68. Hispanic American owned firms received the largest total subcontract dollars and were the second highest in availability at 5.43 percent. Nonminority Women owned firms were second highest in total subcontract dollars and were the highest in availability at 12.40 percent.

**Table F-5  
Disparity Analysis Subcontractor Work Code  
Construction Surveying**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Culverts</b>					
Native Americans	\$106,620	1.00%	0.78%	128.49	Overutilization
Hispanic Americans	\$1,237,401	11.63%	5.43%	214.20	Overutilization
Nonminority Women	\$431,152	4.05%	12.40%	32.68	* Underutilization

Culverts

Nonminority Women owned firms were significantly underutilized with a disparity index of 7.75. Hispanic American owned firms received the largest total subcontract dollars and was one of the lowest in availability at 0.01 percent. Asian American owned firms were second highest in total subcontract dollars and also one of the lowest in availability at 0.01 percent. Nonminority Women owned firms were the highest in availability at 16.67 percent.

**Table F-6**  
**Disparity Analysis Subcontractor Work Code**  
**Culverts**

<b>Ethnicity Classifications</b>	<b>Contract Dollars</b>	<b>% of Dollars<sup>1</sup></b>	<b>% of Firms Available<sup>2</sup></b>	<b>Disparity Index<sup>3</sup></b>	<b>Disparity Impact Under/Over Utilization</b>
<b>Culverts</b>					
Native Americans	\$93,630	1.74%	0.01%	17,397.77	Overutilization
Asian Americans	\$131,216	2.44%	0.01%	24,381.77	Overutilization
Hispanic Americans	\$349,205	6.49%	0.01%	64,887.28	Overutilization
Nonminority Women	\$69,556	1.29%	16.67%	7.75	* Underutilization

Curb & Gutter, Sidewalk, Inlets

Nonminority Women owned firms were significantly underutilized with a disparity index of 11.74. Hispanic American and Asian American owned firms were overutilized with disparity indices of 532.46 and 640.74 respectively. Hispanic American owned firms received the largest total subcontract dollars and were the highest in availability at 9.56 percent. Asian American owned firms were second in total subcontract dollars received and were also the lowest in availability at 0.26 percent. Nonminority Women were the highest in availability at 5.17 percent.

**Table F-7**  
**Disparity Analysis Subcontractor Work Code**  
**Curb & Gutter, Sidewalk, Inlets**

<b>Ethnicity Classifications</b>	<b>Contract Dollars</b>	<b>% of Dollars<sup>1</sup></b>	<b>% of Firms Available<sup>2</sup></b>	<b>Disparity Index<sup>3</sup></b>	<b>Disparity Impact Under/Over Utilization</b>
<b>Curb &amp; Gutter, Sidewalk, Inlets</b>					
Asian Americans	\$288,159	1.67%	0.26%	640.74	Overutilization
Hispanic Americans	\$8,804,929	50.90%	9.56%	532.46	Overutilization
Nonminority Women	\$105,024	0.61%	5.17%	11.74	* Underutilization

Drilling Holes

Nonminority Women owned firms were significantly underutilized with a disparity index of 16.85. They were the only DBE group that received any subcontract dollars for this work code.

**Table F-8  
Disparity Analysis Subcontractor Work Code  
Drilling Holes**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Drilling Holes</b>					
Nonminority Women	\$180,246	1.30%	7.69%	16.85	* Underutilization

Earthwork

African American, Native American and Asian American owned firms were significantly underutilized with disparity indices of 28.00, 70.65 and 30.57 respectively. Hispanic American owned firms were underutilized with a disparity index of 96.47. Nonminority Women owned firms were overutilized with a disparity index of 182.34. Nonminority Women received the largest total subcontract dollars and were the highest in availability at 10.41 percent. Hispanic Americans were second in total subcontract dollars received and were second in availability at 6.16 percent.

**Table F-9  
Disparity Analysis Subcontractor Work Code  
Earthwork**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Earthwork</b>					
African Americans	\$164,460	0.50%	1.79%	28.00	* Underutilization
Native Americans	\$155,346	0.47%	0.67%	70.65	* Underutilization
Asian Americans	\$67,213	0.20%	0.67%	30.57	* Underutilization
Hispanic Americans	\$1,950,188	5.94%	6.16%	96.47	Underutilization
Nonminority Women	\$6,229,345	18.98%	10.41%	182.34	Overutilization

Electrical & Signal Items

Hispanic American owned firms were significantly underutilized with a disparity index of 45.84 and availability at 5.66 percent. Nonminority Women owned firms were overutilized with a disparity index of 152.36 and availability at 22.64 percent.

**Table F-10  
Disparity Analysis Subcontractor Work Code  
Electrical & Signal Items**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Electrical &amp; Signal Items</b>					
Hispanic Americans	\$1,244,310	2.59%	5.66%	45.84	* Underutilization
Nonminority Women	\$16,543,732	34.50%	22.64%	152.36	Overutilization

Guard Rail

African American owned firms were significantly underutilized with disparity index of 35.56. Hispanic Americans and nonminority Women were overutilized with disparity indices of 217.36 and 137.85 respectively. Hispanic Americans received the highest total subcontract dollars and were the second highest in availability at 11.76 percent. Nonminority Women were second in total contract dollars received and were the highest in availability at 14.12 percent.

**Table F-11**  
**Disparity Analysis Subcontractor Work Code**  
**Guard Rail**

<b>Ethnicity Classifications</b>	<b>Contract Dollars</b>	<b>% of Dollars<sup>1</sup></b>	<b>% of Firms Available<sup>2</sup></b>	<b>Disparity Index<sup>3</sup></b>	<b>Disparity Impact Under/Over Utilization</b>
<b>Guard Rail</b>					
African Americans	\$294,472	0.84%	2.35%	35.56	* Underutilization
Hispanic Americans	\$9,008,295	25.56%	11.76%	217.36	Overutilization
Nonminority Women	\$6,859,605	19.46%	14.12%	137.85	Overutilization

Landscaping

Native American, Hispanic American and nonminority Women owned firms were overutilized. Nonminority Women owned firms received the largest total contract dollars and were the highest in availability at 7.74 percent. Hispanic Americans were second in total contract dollars received with availability at 4.84 percent.

**Table F-12**  
**Disparity Analysis Subcontractor Work Code**  
**Landscaping**

<b>Ethnicity Classifications</b>	<b>Contract Dollars</b>	<b>% of Dollars<sup>1</sup></b>	<b>% of Firms Available<sup>2</sup></b>	<b>Disparity Index<sup>3</sup></b>	<b>Disparity Impact Under/Over Utilization</b>
<b>Landscaping</b>					
Native Americans	\$102,762	1.65%	0.97%	170.16	Overutilization
Hispanic Americans	\$746,813	12.00%	4.84%	247.84	Overutilization
Nonminority Women	\$1,907,386	30.64%	7.74%	395.82	Overutilization

Minor Fencing, Chain Link, Barbed Wire

African American, Hispanic American and nonminority Women owned firms were overutilized. Nonminority Women received the largest total contract dollars and were the highest in availability at 14.85 percent. Hispanic American owned firms were second in total contract dollars received and availability.

**Table F-13**  
**Disparity Analysis Subcontractor Work Code**  
**Minor Fencing, Chain Link, Barbed Wire**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Minor Fencing, Chain Link, Barbed Wire</b>					
African Americans	\$132,612	2.58%	1.98%	130.44	Overutilization
Hispanic Americans	\$888,605	17.31%	13.86%	124.87	Overutilization
Nonminority Women	\$2,109,482	41.08%	14.85%	276.67	Overutilization

Miscellaneous

African American, Native American and Other DBE owned firms were significantly underutilized with disparity indices of 8.88, 5.67 and 3.60 respectively. Asian American, Hispanic American and nonminority Women owned firms were overutilized. Nonminority Women owned firms received the largest total contract dollars and were the highest in availability at 9.36 percent. Hispanic American owned firms were second in total contract dollars received with availability at 8.80 percent.

**Table F-14**  
**Disparity Analysis Subcontractor Work Code**  
**Miscellaneous**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Miscellaneous</b>					
African Americans	\$133,590	0.25%	2.79%	8.88	* Underutilization
Native Americans	\$38,500	0.07%	1.26%	5.67	* Underutilization
Asian Americans	\$966,883	1.79%	0.70%	256.12	Overutilization
Hispanic Americans	\$5,190,417	9.62%	8.80%	109.37	Overutilization
Nonminority Women	\$7,009,598	13.00%	9.36%	138.86	Overutilization
Other DBEs	\$95,000	0.18%	4.89%	3.60	* Underutilization

Painting (Not Pavement Marking)

Hispanic American owned firms were significantly underutilized with a disparity index of 2.01 and availability at 25.00 percent.

**Table F-15**  
**Disparity Analysis Subcontractor Work Code**  
**Painting (Not Pavement Marking)**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Painting (Not Pavement Marking)</b>					
Hispanic Americans	\$16,600	0.50%	25.00%	2.01	* Underutilization

Pavement Marking

Hispanic American and nonminority Women owned firms were significantly underutilized with disparity indices of 12.32 and 20.90 respectively. Nonminority Women owned firms also received the largest total contract dollars with availability at 19.44 percent.

**Table F-16**  
**Disparity Analysis Subcontractor Work Code**  
**Pavement Marking**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Pavement Marking</b>					
Hispanic Americans	\$125,455	0.34%	2.78%	12.32	* Underutilization
Nonminority Women	\$1,488,718	4.06%	19.44%	20.90	* Underutilization

Planing, Milling

All DBE owned firms were significantly underutilized. Nonminority Women owned firms received the largest total contract dollars and were the highest in availability at 13.64 percent. African American owned firms were second in total contract dollars received with availability at 4.55 percent.

**Table F-17**  
**Disparity Analysis Subcontractor Work Code**  
**Planing, Milling**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Planing, Milling</b>					
African Americans	\$385,611	1.41%	4.55%	30.95	* Underutilization
Native Americans	\$35,981	0.13%	4.55%	2.89	* Underutilization
Hispanic Americans	\$220,906	0.81%	4.55%	17.73	* Underutilization
Nonminority Women	\$570,487	2.08%	13.64%	15.27	* Underutilization

Plumbing, Heating, Mechanical

Asian American owned firms were overutilized and the only DBE owned firms utilized for this category with availability at 0.01 percent.

**Table F-18**  
**Disparity Analysis Subcontractor Work Code**  
**Plumbing, Heating, Mechanical**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Plumbing, Heating, Mechanical</b>					
Asian Americans	\$11,374	2.25%	0.01%	22,479.45	Overutilization

Seal Coat & Asphalt Materials

Hispanic American and nonminority Women owned firms were significantly underutilized with disparity indices of 32.97 and 58.12 respectively. Nonminority Women received the largest total contract dollars with availability at 10.26 percent.

**Table F-19**  
**Disparity Analysis Subcontractor Work Code**  
**Seal Coat & Asphalt Materials**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Seal Coat &amp; Asphalt Materials</b>					
Hispanic Americans	\$56,954	1.69%	5.13%	32.97	* Underutilization
Nonminority Women	\$200,780	5.96%	10.26%	58.12	* Underutilization

Seeding, Topsoil, Erosion Control

Hispanic American owned firms were underutilized with a disparity index of 87.49. Native American and nonminority Women owned firms were overutilized. Nonminority Women received the largest total contract dollars and were the highest in availability at 10.20 percent. Hispanic American owned firms were second in total contract dollars received and availability at 6.12 percent

**Table F-20**  
**Disparity Analysis Subcontractor Work Code**  
**Seeding, Topsoil, Erosion Control**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Seeding, Topsoil, Erosion Control</b>					
Native Americans	\$433,364	4.72%	0.01%	47,156.38	Overutilization
Hispanic Americans	\$492,093	5.35%	6.12%	87.49	Underutilization
Nonminority Women	\$3,346,051	36.41%	10.20%	356.96	Overutilization

Signing

Asian American and Hispanic American owned firms were significantly underutilized with disparity indices of 10.66 and 34.36 respectively. African American and nonminority Women owned firms were overutilized. Nonminority Women received the largest total contract dollars and were highest in availability at 8.73 percent. African American owned firms were second in total contract dollars received with availability at 1.92 percent. Hispanic Americans were third in total contract dollars received and were the second highest in availability at 6.36 percent.

**Table F-21**  
**Disparity Analysis Subcontractor Work Code**  
**Signing**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Signing</b>					
African Americans	\$1,696,240	18.26%	1.92%	951.05	Overutilization
Asian Americans	\$7,327	0.08%	0.74%	10.66	* Underutilization
Hispanic Americans	\$202,980	2.19%	6.36%	34.36	* Underutilization
Nonminority Women	\$4,877,519	52.51%	8.73%	601.46	Overutilization

Steel

All DBE owned firms were overutilized. Nonminority Women received the largest total contract dollars and were highest in availability at 13.08 percent. Hispanic American owned firms were second in total contract dollars received with availability at 8.46 percent. African Americans were third in total contract dollars received with availability at 1.54 percent.

**Table F-22**  
**Disparity Analysis Subcontractor Work Code**  
**Steel**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Steel</b>					
African Americans	\$194,040	2.29%	1.54%	148.63	Overutilization
Hispanic Americans	\$1,341,075	15.82%	8.46%	186.99	Overutilization
Nonminority Women	\$2,484,491	29.31%	13.08%	224.06	Overutilization

Storm Drain System

Asian Americans and nonminority Women owned firms were significantly underutilized with disparity indices of 17.95 and 2.87 respectively. Native American and Hispanic American owned firms were overutilized. Native American owned firms received the largest total contract dollars and were the lowest in availability at 0.01 percent. Hispanic American owned firms were second in total contract dollars received with the highest availability at 11.49 percent. Nonminority Women were third in total contract dollars received and the second highest in availability at 9.20 percent.

**Table F-23**  
**Disparity Analysis Subcontractor Work Code**  
**Storm Drain System**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Storm Drain System</b>					
Native Americans	\$1,484,615	24.06%	0.01%	240,568.17	Overutilization
Asian Americans	\$12,740	0.21%	1.15%	17.95	* Underutilization
Hispanic Americans	\$783,048	12.69%	11.49%	110.43	Overutilization
Nonminority Women	\$16,274	0.26%	9.20%	2.87	* Underutilization

Structural Concrete

Native American, Asian American and nonminority Women owned firms were significantly underutilized with disparity indices of 46.81, 11.67 and 1.93 respectively. Hispanic American owned firms were overutilized. Hispanic American owned firms received the largest total contract dollars and were the third highest in availability at 6.59 percent. Nonminority Women owned firms received the lowest total contract dollars and were the second highest in availability at 12.09 percent.

**Table F-24**  
**Disparity Analysis Subcontractor Work Code**  
**Structural Concrete**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Structural Concrete</b>					
Native Americans	\$84,777	0.51%	1.10%	46.81	* Underutilization
Asian Americans	\$380,049	2.31%	19.78%	11.67	* Underutilization
Hispanic Americans	\$1,425,968	8.66%	6.59%	131.44	Overutilization
Nonminority Women	\$38,330	0.23%	12.09%	1.93	* Underutilization

Testing

African American owned firms were significantly underutilized with a disparity index of 42.10. Asian American, Hispanic American and nonminority Women owned firms were overutilized. Nonminority Women owned firms received the largest total contract dollars and were also the highest in availability at 8.33 percent. Asian American owned firms were second in total contract dollars received and one of the lowest in availability at 0.01 percent.

**Table F-25**  
**Disparity Analysis Subcontractor Work Code**  
**Testing**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Testing</b>					
African Americans	\$30,342	1.76%	4.17%	42.10	* Underutilization
Asian Americans	\$149,285	8.64%	0.01%	86,374.99	Overutilization
Hispanic Americans	\$115,088	6.66%	0.01%	66,588.78	Overutilization
Nonminority Women	\$155,711	9.01%	8.33%	108.15	Overutilization

Traffic Control

African American owned firms were underutilized with a disparity index of 96.82. Native American, Asian American, Hispanic American and nonminority Women owned firms were overutilized. Nonminority Women received the highest total contract dollar amount and were the highest in availability at 19.32 percent. Hispanic American owned firms were second in total contract dollars received and the second highest in availability at 10.23 percent.

**Table F-26**  
**Disparity Analysis Subcontractor Work Code**  
**Traffic Control**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Traffic Control</b>					
African Americans	\$2,551,877	3.30%	3.41%	96.82	Underutilization
Native Americans	\$191,751	0.25%	0.01%	2,480.87	Overutilization
Asian Americans	\$1,377,895	1.78%	0.01%	17,827.21	Overutilization
Hispanic Americans	\$8,662,933	11.21%	10.23%	109.56	Overutilization
Nonminority Women	\$53,793,559	69.60%	19.32%	360.24	Overutilization

Trucking, Hauling

All DBE owned firms were overutilized. Hispanic Americans received the largest total contract dollars and were the second highest in availability at 6.26 percent. Nonminority Women received the second highest total contract dollar amount and were the highest in availability at 7.59 percent. Hispanic American owned firms received the largest total contract dollars and were second in availability at 6.26 percent.

**Table F-27**  
**Disparity Analysis Subcontractor Work Code**  
**Trucking, Hauling**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Trucking, Hauling</b>					
African Americans	\$749,833	3.89%	2.05%	189.97	Overutilization
Native Americans	\$485,807	2.52%	0.62%	406.95	Overutilization
Hispanic Americans	\$6,907,492	35.88%	6.26%	573.09	Overutilization
Nonminority Women	\$5,691,723	29.56%	7.59%	389.47	Overutilization

Walls

Native American owned firms were significantly underutilized with a disparity index of 49.69. They were the only DBE owned firms that received contract dollars in this category with an availability of 0.57 percent.

**Table F-28**  
**Disparity Analysis Subcontractor Work Code**  
**Walls**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Walls</b>					
Native Americans	\$65,403	0.28%	0.57%	49.69	* Underutilization

Waterproofing

Other DBE owned firms were overutilized with availability at 0.01 percent. They were the only DBE owned firms that received contract dollars in this category.

**Table F-29  
 Disparity Analysis Subcontractor Work Code  
 Waterproofing**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Waterproofing</b>					
Nonminority Women	\$630,065	27.99%	0.01%	279,911.84	Overutilization

Overall – All Sub Work Codes

African American and Other DBE owned firms were significantly underutilized with disparity indices of 48.11 and 0.34 respectively. Native American owned firms were underutilized with a disparity index of 81.97. Asian American, Hispanic American and nonminority Women owned firms were overutilized. Nonminority Women owned firms received the largest total subcontract dollars and were also the highest in availability at 7.92 percent. Hispanic American owned firms were the second highest in contract dollars received and availability.

**Table F-30  
 Disparity Analysis Subcontractor Work Codes  
 Overall**

Ethnicity Classifications	Contract Dollars	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
<b>Overall</b>					
African Americans	\$6,490,812	1.02%	2.13%	48.11	* Underutilization
Native Americans	\$3,790,385	0.60%	0.73%	81.97	Underutilization
Asian Americans	\$3,422,701	0.54%	0.49%	110.27	Overutilization
Hispanic Americans	\$55,620,757	8.78%	6.59%	133.24	Overutilization
Nonminority Women	\$118,427,394	18.70%	7.92%	236.06	Overutilization
Other DBEs	\$95,000	0.01%	4.43%	0.34	* Underutilization

**F.2.2 Construction – Subcontractor Work Codes – DBE and Non DBE**

The disparity analysis for all Construction subcontracts for DBE and non-DBE owned firms by Work Codes is shown in **Tables F-29 and F-30**. The following are the results of the analysis by subcontractor Work Code:

Asphalt (HBP)

DBE owned firms – significantly underutilized with a disparity index of 19.87 and availability of 21.99 percent.

Non-DBE owned firms – overutilized with a disparity index of 122.59 and availability of 78.01 percent.

**Table F-29**  
**Prime and Subcontractor Disparity Analysis**  
**Construction Subcontractor Work Codes\_DBEs**  
**Calendar Years 2002 – 2007**  
**Colorado Department of Transportation**

Work Code	M/W/DBE Sub Totals	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
Asphalt (HBP)	\$4,433,498	4.37%	21.99%	19.87	* Underutilization
Concrete Pavement Roadway	\$5,805,189	9.83%	27.59%	35.65	* Underutilization
Construction Surveying	\$1,775,173	16.69%	26.36%	63.30	* Underutilization
Culverts	\$643,607	11.96%	25.00%	47.84	* Underutilization
Curb & Gutter, Sidewalk, Inlets	\$9,198,112	53.18%	19.38%	274.39	Overutilization
Drilling Holes	\$180,246	1.30%	24.62%	5.26	* Underutilization
Earthwork	\$8,566,551	26.10%	24.30%	107.42	Overutilization
Electrical & Signal Items	\$17,788,042	37.09%	45.28%	81.91	Underutilization
Guard Rail	\$16,162,372	45.86%	30.59%	149.92	Overutilization
Landscaping	\$2,756,961	44.28%	20.32%	217.93	Overutilization
Minor Fencing, Chain Link, Barbed Wire	\$3,130,698	60.97%	34.65%	175.97	Overutilization
Miscellaneous	\$13,433,989	24.91%	27.79%	89.64	Underutilization
Painting (Not Pavement Marking)	\$16,600	0.50%	50.00%	1.00	* Underutilization
Pavement Marking	\$1,614,173	4.41%	25.00%	17.62	* Underutilization
Planing, Milling	\$1,212,984	4.43%	40.91%	10.83	* Underutilization
Plumbing, Heating, Mechanical	\$11,374	2.25%	31.03%	7.24	* Underutilization
Seal Coat & Asphaltic Mats	\$257,733	7.65%	17.95%	42.64	* Underutilization
Seeding, Topsoil, Erosion Control	\$4,271,508	46.48%	24.49%	189.79	Overutilization
Signing	\$6,784,066	73.03%	23.22%	314.52	Overutilization
Steel	\$4,019,606	47.41%	26.92%	176.13	Overutilization
Storm Drain System	\$2,296,677	37.22%	33.33%	111.66	Overutilization
Structural Concrete	\$1,929,124	11.72%	42.86%	27.34	* Underutilization
Testing	\$450,425	26.06%	25.00%	104.24	Overutilization
Traffic Control	\$66,578,016	86.14%	37.50%	229.70	Overutilization
Trucking, Hauling	\$13,834,856	71.85%	20.51%	350.33	Overutilization
Walls	\$65,403	0.28%	14.86%	1.91	* Underutilization
Waterproofing	\$630,065	27.99%	25.00%	111.96	Overutilization

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: M/W/DBEs include certified and non-certified minority and women owned businesses.

<sup>1</sup> The percentage of dollars from the prime utilization.

<sup>2</sup> The percentage of available firms.

<sup>3</sup> The disparity index is % utilization divided by % availability multiplied by 100.

**Table F-30**  
**Prime and Subcontractor Disparity Analysis**  
**Construction Subcontractor Work Codes\_Non-DBEs**  
**Calendar Years 2002 – 2007**  
**Colorado Department of Transportation**

Work Code	Non- M/W/DBE Sub Totals	% of Dollars <sup>1</sup>	% of Firms Available <sup>2</sup>	Disparity Index <sup>3</sup>	Disparity Impact Under/Over Utilization
Asphalt (HBP)	\$97,033,958	95.63%	78.01%	122.59	Overutilization
Concrete Pavement Roadway	\$53,221,023	90.17%	72.41%	124.52	Overutilization
Construction Surveying	\$8,863,596	83.31%	73.64%	113.14	Overutilization
Culverts	\$4,738,107	88.04%	75.00%	117.39	Overutilization
Curb & Gutter, Sidewalk, Inlets	\$8,099,203	46.82%	80.62%	58.08	* Underutilization
Drilling Holes	\$13,729,005	98.70%	75.38%	130.94	Overutilization
Earthwork	\$24,251,064	73.90%	75.70%	97.62	Underutilization
Electrical & Signal Items	\$30,171,256	62.91%	54.72%	114.97	Overutilization
Guard Rail	\$19,079,486	54.14%	69.41%	78.00	* Underutilization
Landscaping	\$3,468,840	55.72%	79.68%	69.93	* Underutilization
Minor Fencing, Chain Link, Barbed Wire	\$2,003,755	39.03%	65.35%	59.72	* Underutilization
Miscellaneous	\$40,495,275	75.09%	72.21%	103.99	Overutilization
Painting (Not Pavement Marking)	\$3,294,494	99.50%	50.00%	199.00	Overutilization
Pavement Marking	\$35,025,593	95.59%	75.00%	127.46	Overutilization
Planing, Milling	\$26,170,599	95.57%	59.09%	161.74	Overutilization
Plumbing, Heating, Mechanical	\$494,599	97.75%	68.97%	141.73	Overutilization
Seal Coat & Asphaltic Mats	\$3,109,490	92.35%	82.05%	112.55	Overutilization
Seeding, Topsoil, Erosion Control	\$4,918,430	53.52%	75.51%	70.88	* Underutilization
Signing	\$2,505,185	26.97%	76.78%	35.12	* Underutilization
Steel	\$4,458,013	52.59%	73.08%	71.96	* Underutilization
Storm Drain System	\$3,874,610	62.78%	66.67%	94.17	Underutilization
Structural Concrete	\$14,533,617	88.28%	57.14%	154.50	Overutilization
Testing	\$1,277,912	73.94%	75.00%	98.59	Underutilization
Traffic Control	\$10,713,691	13.86%	62.50%	22.18	* Underutilization
Trucking, Hauling	\$5,419,411	28.15%	79.49%	35.41	* Underutilization
Walls	\$23,028,277	99.72%	85.14%	117.12	Overutilization
Waterproofing	\$1,620,875	72.01%	75.00%	96.01	Underutilization

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: M/W/DBEs include certified and non-certified minority and women owned businesses.

<sup>1</sup> The percentage of dollars from the prime utilization.

<sup>2</sup> The percentage of available firms.

<sup>3</sup> The disparity index is % utilization divided by % availability multiplied by 100.

Concrete Pavement Roadway

DBE owned firms – significantly underutilized with a disparity index of 35.65 and availability of 27.59 percent.

Non-DBE owned firms – overutilized with a disparity index of 124.52 and availability of 72.41 percent.

Construction Surveying

DBE owned firms – significantly underutilized with a disparity index of 63.30 and availability at 26.36 percent.

Non-DBE owned firms – overutilized with a disparity index of 113.14 and availability at 73.64 percent.

Culverts

DBE owned firms – significantly underutilized with a disparity index of 47.84 and availability of 25.00 percent.

Non-DBE owned firms – overutilized with a disparity index of 117.39 and availability of 75.00 percent.

Curb & Gutter, Sidewalk, Inlets

DBE owned firms – overutilized with a disparity index of 274.39 and availability of 19.38 percent.

Non-DBE owned firms – significantly underutilized with a disparity index of 58.08 and availability of 80.62 percent.

Drilling Holes

DBE owned firms – significantly underutilized with a disparity index of 5.26 and availability of 24.62 percent.

Non-DBE owned firms – overutilized with a disparity index of 130.94 and availability of 75.38 percent.

Earthwork

DBE owned firms – overutilized with a disparity index of 107.42 and availability of 24.30 percent.

Non-DBE owned firms – underutilized with a disparity index of 97.62 and availability of 75.70 percent.

Electrical & Signal Items

DBE owned firms – underutilized with a disparity index of 81.91 and availability of 45.28 percent.

Non-DBE owned firms – overutilized with a disparity index of 114.97 and availability of 54.72 percent.

Guard Rail

DBE owned firms – overutilized with a disparity index of 149.92 and availability of 30.59 percent.

Non-DBE owned firms – significantly underutilized with a disparity index of 78.00 and availability of 69.41 percent.

Landscaping

DBE owned firms – overutilized with a disparity index of 217.93 and availability of 20.32 percent.

Non-DBE owned firms – significantly underutilized with a disparity index of 69.93 and availability of 79.68 percent.

Minor Fencing, Chain Link, Barbed Wire

DBE owned firms – overutilized with a disparity index of 175.97 and availability of 34.65 percent.

Non-DBE owned firms – significantly underutilized with a disparity index of 59.72 and availability of 65.35 percent.

Miscellaneous

DBE owned firms – underutilized with a disparity index of 89.64 and availability of 27.79 percent.

Non-DBE owned firms – overutilized with a disparity index of 103.99 and availability of 72.21 percent.

Painting (Not Pavement Marking)

DBE owned firms – significantly underutilized with a disparity index of 1.00 and availability of 50.00 percent.

Non-DBE owned firms – overutilized with a disparity index of 199.00 and availability of 50.00 percent.

Pavement Marking

DBE owned firms – significantly underutilized with a disparity index of 17.62 and availability of 25.00 percent.

Non-DBE owned firms – overutilized with a disparity index of 127.46 and availability of 75.00 percent.

Planing, Milling

DBE owned firms – significantly underutilized with a disparity index of 10.83 and availability of 40.91 percent.

Non-DBE owned firms – overutilized with a disparity index of 161.74 and availability of 59.09 percent.

Plumbing, Heating, Mechanical

DBE owned firms – significantly underutilized with a disparity index of 7.24 percent and availability of 31.03 percent.

Non-DBE owned firms – overutilized with a disparity index of 141.73 and availability of 68.97 percent.

Seal Coat & Asphaltic Materials

DBE owned firms – significantly underutilized with a disparity index of 42.64 and availability of 17.95 percent.

Non-DBE owned firms – overutilized with a disparity index of 112.55 and availability of 82.05 percent.

Seeding, Topsoil, Erosion Control

DBE owned firms – overutilized with a disparity index of 189.79 and availability of 24.49 percent.

Non-DBE owned firms – significantly underutilized with a disparity index of 70.88 and availability of 75.51 percent.

Signing

DBE owned firms – overutilized with a disparity index of 314.52 and availability of 23.22 percent.

Non-DBE owned firms – significantly underutilized with a disparity index of 35.12 and availability of 76.78 percent.

Steel

DBE owned firms – overutilized with a disparity index of 176.13 and availability of 26.92 percent.

Non-DBE owned firms – significantly underutilized with a disparity index of 71.96 and availability of 73.08 percent.

Storm Drain System

DBE owned firms – overutilized with a disparity index of 111.66 and availability of 33.33 percent.

Non-DBE owned firms – underutilized with a disparity index of 94.17 and availability of 66.67 percent.

Structural Concrete

DBE owned firms – significantly underutilized with a disparity index of 27.34 and availability of 42.86 percent.

Non-DBE owned firms – overutilized with a disparity index of 154.50 and availability of 57.14 percent.

Testing

DBE owned firms – overutilized with a disparity index of 104.24 and availability of 25.00 percent.

Non-DBE owned firms – underutilized with a disparity index of 98.59 and availability of 75.00 percent.

Traffic Control

DBE owned firms – overutilized with a disparity index of 229.70 and availability of 37.50 percent.

Non-DBE owned firms – significantly underutilized with a disparity index of 22.18 and availability of 62.50 percent.

Trucking, Hauling

DBE owned firms – overutilized with a disparity index of 350.33 and availability of 20.51 percent.

Non-DBE owned firms – significantly overutilized with a disparity index of 35.41 and availability of 79.49 percent.

Walls

DBE owned firms – significantly underutilized with a disparity index of 1.91 percent and availability of 14.86 percent.

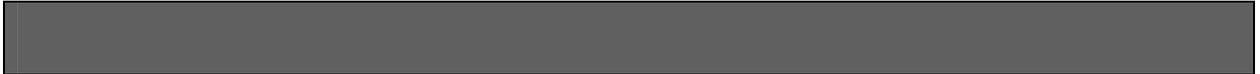
Non-DBE owned firms – Overutilized with a disparity index of 117.12 and availability of 85.14 percent.

Waterproofing

DBE owned firms – overutilized with a disparity index of 111.96 percent and availability of 25.00 percent.

Non-DBE owned firms – underutilized with a disparity index of 96.01 and availability of 75.00 percent.

## **APPENDIX G – PRIVATE SECTOR AND REGRESSION ANALYSES**



## **APPENDIX G – PRIVATE SECTOR AND REGRESSION ANALYSES**

### **G.1 Private Sector Analysis**

A comprehensive disparity analysis should include a review of firm success in winning contracts in the private sector. This analysis provides insight into the business environment in a jurisdiction and is used to determine if discriminatory practices might be present in the private market. It also provides a basis for evaluating the level of competition present and whether leveling measures are appropriate to ensure fairness among all commercial groups that compete for business contracts. If adjustments are warranted based on the results of the private sector analysis, some public sector entities implement measures in their contracting processes designed to strengthen and develop businesses. One premise of such action is that remedial action in the public sector will facilitate business growth, which in turn will increase the future competitiveness of firms vying for private sector work.

For this study, we used survey results to provide a basis for extrapolating data representative of firm experience in bidding and winning contracts in the private sector. The survey included specific questions about line of business, number of bid attempts, and contracts won but there are some limitations associated with the data. For instance, the scope of this project did not include work tasks to verify business owner responses in the survey. Therefore, the analysis is very dependent on the reliability of the respondents' claims. This does not insinuate that intentional misstatements were made during the survey canvassing process, but there could certainly be errors in recollection and we did not have a mechanism to verify respondent claims.

**Table G-1** shows the distribution of participant firms where more than half of the annual revenues were generated in the private sector in the state of Colorado.

### **Results for Construction**

Based on participant responses, most firms that provide construction services in the state of Colorado are successful in securing contracts for well over half of the bids submitted for work. In **Table G-2**, the results reflect that Asian American-owned indicated that all bids submitted for work resulted in contracts. Native American-owned firms reported a winning percentage of 95 percent. However, the number of bid attempts and corresponding contract wins by firms in these categories were the lowest number of bid and wins reported in the survey.

Firms owned by nonminority males submitted the highest number of bids in the construction business category during the study period. These firms also had the highest number of contract wins that were reported. The win percentage shown in **Table G-2** is 84 percent. Woman-owned firms reported the second highest number of bids and contracts with a win percentage of 86 percent. Hispanic American-owned firms followed in terms of bids/wins and win percentage. In comparison to the other business owner groups in this survey, African Americans had the lowest level of success with a win/bid percentage of 60 percent.

Overall, the win percentages reported by survey participants are higher than comparable responses from construction firms in other areas of the country where we have conducted similar studies. It is possible that firms in the state of Colorado are highly selective in identifying potential contract opportunities, which might explain the high success percentages. However, there is not enough data in the survey results to the reasons for the highly favorable success on construction bids.

The analysis of construction subcontractor experiences is shown in **Table G-3**. Similar patterns of response distributions at the prime contractor level were also noted among subcontractors. For instance, as with the responses as prime contractors, Asian American and Native American-owned firms reported win percentages near 100 percent for construction subcontracts resulted in work assignments. These firms also reported the fewest number of bid opportunities and resulting subcontracts. Firms owned by White Males, Women and Hispanic Americans indicated that more than eight of ten bid submissions were converted to contracts. This latter group also reported the highest level of activity as far as construction prime and subcontractor bids and wins. African American-owned firms were least successful among their peers in terms of win percentages.

**Table G-1**  
**Private Sector Analysis**  
**Survey Participants**

Gross Revenues <i>n</i> =	African Americans		Native Americans		Asian Americans		Hispanic Americans		Women		White Males		Total	
	Total	%	Total	%	Total	%	Total	%	Total	%	Total	%	Total	%
56														
\$50,000 or less	2	3.6%	0	0.0%	0	0.0%	2	3.6%	3	5.4%	2	3.6%	9	16.1%
\$50,001 to \$100,000	0	0.0%	1	1.8%	1	1.8%	0	0.0%	2	3.6%	0	0.0%	4	7.1%
\$100,001 to \$300,000	4	7.1%	0	0.0%	1	1.8%	3	5.4%	2	3.6%	1	1.8%	11	19.6%
\$300,001 to \$500,000	1	1.8%	0	0.0%	1	1.8%	1	1.8%	3	5.4%	3	5.4%	9	16.1%
\$500,001 to \$1,000,000	1	1.8%	1	1.8%	0	0.0%	0	0.0%	4	7.1%	4	7.1%	10	17.9%
\$1,000,001 to \$3,000,000	2	3.6%	0	0.0%	0	0.0%	1	1.8%	0	0.0%	3	5.4%	6	10.7%
\$3,000,001 to \$5,000,000	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1	1.8%	1	1.8%	2	3.6%
\$5,000,001 to \$10,000,000	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2	3.6%	2	3.6%
More than \$10,000,000	0	0.0%	0	0.0%	0	0.0%	1	1.8%	2	3.6%	0	0.0%	3	5.4%

**Table G-2**  
**Private Sector Analysis**  
**Construction**  
**Prime Contractors**

Business Owner Classification	Bid		
	Attempts	Wins	Percentage
African Americans	42	25	60%
Native Americans	20	19	95%
Asian Americans	18	18	100%
Hispanic Americans	96	75	78%
Women	134	115	86%
White Males	238	200	84%

**Table G-3**  
**Private Sector Analysis**  
**Construction**  
**Subcontractors**

Business Owner Classification	Bid		
	Attempts	Wins	Percentage
African Americans	94	64	68%
Native Americans	38	37	97%
Asian Americans	18	17	94%
Hispanic Americans	148	122	82%
Women	211	176	83%
White Males	228	201	88%

We reviewed the “2002 Survey of Business Owners” available through the United States census bureau to determine if gross receipts data from that information source for construction firms in the state of Colorado would add meaningful interpretation to the bid attempts and wins data in this section of the report. However, we found that the detailed data on sales, receipts, and value of shipments of firms with paid employees by business category was either “withheld because [the] estimate did not meet publication standards” or “withheld to avoid disclosing data for individual companies.” Additional analysis is required to understand how firm success as reported in **Tables G-2** and **G-3** translated into revenue generation in the private sector during the study period.

#### **Results for Consultant Services**

Most firms that provided construction services also claimed the ability to provide consultant services. In **Table G-4**, we show the tally of responses to the survey inquiries about consultant services proposals and wins. There are similarities in the reported results of

consultant services activity and the construction results discussed earlier in this chapter. The similarities include the following observations:

- Firms owned by White males and Women reported the highest level of activity in terms of number of proposal submissions and resulting contracts. The win percentages were in the upper 80 and low 90 ranges.
- Asian American and Native American-owned firms reported wins on nine-out-of-ten proposal submissions. (Asian Americans fared better in the consultant services business category than in the construction category. This assessment is derived from the comparison of contracts won by Asian Americans and the number of the contracts won by members of the other business owner categories).
- African American-owned firms reported the lowest win percentage as consultants. These firms also reported the lowest win percentage as construction prime contractors.

One interpretation of the similarities between the results for construction prime contractors and consultant services is that survey respondents are indicating that almost all private sector construction bids and contract awards have a consultant services component that is associated with the construction contract. This interpretation could explain the close correlation in the results.

**Table G-4**  
**Private Sector Analysis**  
**Consultants**

Business Owner Classification	Proposals		
	Submitted	Wins	Percentage
African Americans	41	26	63%
Native Americans	11	10	91%
Asian Americans	67	62	93%
Hispanic Americans	75	59	79%
Women	106	94	89%
White Males	202	185	92%

**Table G-5** shows the results of the participant respondents about subconsultant proposal submissions and contract wins. Subconsultants that participated in the survey reported high win percentages in the private sector. All business owner groups indicated winning ratios greater than 3:4. As with the analysis of consultants, the results at the subconsultant level bear distinct resemblance to the patterns shown in **Table G-3** in terms of the descending order of number of proposals submitted and contract win percentages by firms in the respective business owner categories.

**Table G-5  
Private Sector Analysis  
Subconsultants**

Business Owner Classification	Proposals Submitted	Wins	Percentage
African Americans	62	47	76%
Native Americans	15	14	93%
Asian Americans	40	37	93%
Hispanic Americans	63	53	84%
Women	148	137	93%
White Males	240	220	92%

**Conclusions**

The figures in **Tables G-2** through **G-5** may lead to a conclusion that there are no hindrances to firms doing business in the private sector based on the level of success reported in this section and that public sector experiences are equally favorable.

## G.2 Regression Analysis

A key element to assessing the role of race and gender's influence on contracting success has been the addition of multivariate analysis to disparity analysis. As public entities collect more data, additional analysis of factors for success of winning or not winning bids has become more common. In keeping with that trend, a model was developed for CDOT that utilized the data available in this study. The included independent variables appear below.

### Variables and Coding

Variable	Coding
Nonminority Female	1 if White Female, 0 otherwise
Native American	1 if Native American, 0 otherwise
Asian American	1 if Asian American, 0 otherwise
Black American	1 if Black American, 0 otherwise
Other DBE	1 if Other DBE, 0 otherwise
Work Codes	Unique Variables for each Work Code
Revenue	Ordinal Variable for 2007 reported total revenue
Employees	Ordinal Variable for 2007 reported number of Full Time Employees (FTEs)

Four models were estimated as part of this process for each of the major work areas and categories based on the availability database (see **Table G-6**). Each model was estimated with a logit given the dichotomous nature of the dependent variable (win or not). Our insight is limited in determining the likelihood of winning a bid with CDOT due to data limitations. The type of work, revenue, employees, and demographic characters all play a role in determining success, but it is recognized there are other potential factors. The overall results appear below. The pseudo R squared indicates the ability of the model to explain the likelihood of winning. A value of one would indicate a complete explanation.

**Table G-6**  
**Summary of Logit Models for Winning Contracts with CDOT**

Area	Category	Pseudo R Squared	Significant Coefficients
Construction	Prime	.236	Asian American (+) Revenue (+) Employees (+) Some Work Codes
	Subcontracts	.240	Asian American (+) Revenue (+) Employees (+) Some Work Codes
Professional Services	Prime	.513	Some Work Codes
	Subcontracts	.246	Some Work Codes Other DBE (-)

In each construction model (prime and sub), we find that Asian American owned firms have a slightly higher chance of winning contracts than non-minorities as well as revenue and employee counts are significant variables. The other race and gender variables are not significant predictors of success. Similarly, the consultant models indicate that race and gender are not significant indicators of success with the exception of the Other DBE group in subconsulting on consultant contracts. The negative coefficient value signifies that this group is less like to win bids than nonminority males. However, given the small number of firms in this category, the finding is not surprising.

This section provides the detailed results of the summary information provided above. Each table summarizes the results of the individual model for the included independent variables. **Table G-7** captures the results of the logit model predicting the factors that lead to the likelihood of winning a contract with CDOT in construction as a prime contractor.

**Table G-7**  
**Model of Winning Work as Prime Contractor on Construction Projects with Racial or Gender Group as Dichotomous Variables**

Variable	B	S.E.	Wald	df	Sig.	Exp(B)
<i>asphalt</i>	1.364	.288	22.477	1	.000	3.913
<i>concreteroad</i>	1.330	.433	9.441	1	.002	3.780
<i>consurvey</i>	-18.804	27962.032	.000	1	.999	.000
<i>culverts</i>	-.570	1.244	.210	1	.647	.566
<i>Curb</i>	-.355	.372	.910	1	.340	.701
<i>drilling</i>	-.827	1.095	.570	1	.450	.437
<i>earthwork</i>	.203	.262	.599	1	.439	1.225
<i>electrical</i>	.954	.532	3.212	1	.073	2.596
<i>guardrail</i>	-.029	.901	.001	1	.974	.971
<i>landscape</i>	-.370	.453	.668	1	.414	.691
<i>minorfence</i>	-.568	.885	.413	1	.521	.566
<i>Misc</i>	1.228	.232	27.910	1	.000	3.414
<i>painting</i>	-17.247	8132.393	.000	1	.998	.000
<i>pavement</i>	-.160	1.087	.022	1	.883	.852
<i>planing</i>	-18.161	6671.533	.000	1	.998	.000
<i>plumbing</i>	.367	.847	.187	1	.665	1.443
<i>sealcoat</i>	-17.868	5056.229	.000	1	.997	.000
<i>seeding</i>	-.621	1.053	.348	1	.555	.537
<i>signing</i>	-.471	.346	1.851	1	.174	.624
<i>Steel</i>	.048	.556	.007	1	.932	1.049
<i>storm</i>	-.953	.809	1.386	1	.239	.386
<i>structure</i>	1.024	.434	5.578	1	.018	2.784
<i>testing</i>	-17.207	6357.310	.000	1	.998	.000
<i>traffic</i>	1.075	.433	6.162	1	.013	2.930
<i>truck</i>	-.937	.331	8.035	1	.005	.392
<i>Walls</i>	-1.017	.646	2.479	1	.115	.362
<i>waterproofing</i>	-18.126	8474.748	.000	1	.998	.000
<i>africanam</i>	-.306	1.040	.086	1	.769	.737
<i>asianam</i>	1.562	.806	3.753	1	.053	4.769
<i>hispanic</i>	-.664	.587	1.277	1	.258	.515
<i>nativeam</i>	.021	1.161	.000	1	.986	1.021
<i>otherdbe</i>	.063	.626	.010	1	.919	1.065
<i>nonminwomen</i>	-.030	.395	.006	1	.940	.971
<i>revenue</i>	.373	.085	19.283	1	.000	1.452
<i>employees</i>	.231	.090	6.520	1	.011	1.260
<i>Constant</i>	-5.989	.417	206.622	1	.000	.003

As summarized in **Table G-6**, Asian American racial status is the only gender or racial variable that is significant variable at predicting the likelihood of success. In this case, being Asian American increases the chance of success vis-à-vis being White Male or nonminority male. Given the small number of firms in this category, the results should impact overall agency results very little of the time. Not surprising, revenue and employees are both significant predictors as well as a small subset of the work codes. The sign of the coefficients indicate the more past revenue and more employees increase the chance of success.

**Table G-8** illustrates the results for sub-contractors. The same coefficients are significant and indicate the same conclusions as the findings discussed related to **Table G-7**. The differentials in work codes are due to the type of work being contracted for by CDOT. This impacts firms based on firm specialty and relative service demand. In other words, if less contracts are being let in a specific work code, the likelihood of winning work in that area is lower. Conversely, if CDOT contracts in that area more often, the likelihood of winning those contracts is greater.

**Table G-8**  
**Model of Winning Work as Sub-Contractor in Construction with Racial or Gender Group as Dichotomous Variables**

	B	S.E.	Wald	df	Sig.	Exp(B)
<i>asphalt</i>	1.324	.293	20.417	1	.000	3.757
<i>concreteroad</i>	1.382	.435	10.105	1	.001	3.984
<i>consurvey</i>	-18.918	28026.190	.000	1	.999	.000
<i>culverts</i>	-.582	1.259	.213	1	.644	.559
<i>Curb</i>	-.608	.408	2.225	1	.136	.544
<i>drilling</i>	-.822	1.100	.559	1	.455	.439
<i>earthwork</i>	.138	.268	.266	1	.606	1.148
<i>electrical</i>	1.101	.537	4.200	1	.040	3.006
<i>guardrail</i>	.603	.858	.494	1	.482	1.828
<i>landscape</i>	-.325	.456	.509	1	.475	.722
<i>minorfence</i>	-1.511	1.053	2.056	1	.152	.221
<i>Misc</i>	1.311	.238	30.435	1	.000	3.709
<i>painting</i>	-17.235	8103.784	.000	1	.998	.000
<i>pavement</i>	-.015	1.081	.000	1	.989	.985
<i>planning</i>	-18.103	6712.462	.000	1	.998	.000
<i>plumbing</i>	.299	.854	.123	1	.726	1.348
<i>sealcoat</i>	-17.897	5011.819	.000	1	.997	.000
<i>seeding</i>	-.522	1.046	.249	1	.618	.594
<i>signing</i>	-.523	.358	2.140	1	.144	.593
<i>Steel</i>	.019	.558	.001	1	.972	1.020
<i>storm</i>	-.942	.808	1.357	1	.244	.390
<i>structure</i>	1.096	.435	6.349	1	.012	2.993
<i>testing</i>	-17.124	6372.540	.000	1	.998	.000
<i>traffic</i>	.748	.484	2.394	1	.122	2.113
<i>truck</i>	-.918	.334	7.538	1	.006	.399
<i>Walls</i>	-1.009	.645	2.446	1	.118	.364
<i>waterproofing</i>	-18.169	8501.296	.000	1	.998	.000
<i>africanam</i>	-.296	1.043	.080	1	.777	.744
<i>asianam</i>	1.577	.809	3.799	1	.051	4.839
<i>hispanic</i>	-.637	.588	1.175	1	.278	.529
<i>nativeam</i>	.073	1.171	.004	1	.950	1.076
<i>otherdbe</i>	.111	.629	.031	1	.859	1.118
<i>nonminwomen</i>	-.316	.440	.516	1	.472	.729
<i>revenue</i>	.325	.087	14.038	1	.000	1.383
<i>employees</i>	.284	.093	9.262	1	.002	1.329
<i>Constant</i>	-6.008	.424	200.581	1	.000	.002

**Table G-9** results indicate that work codes are the only significant predictors of the likelihood of winning a consulting contract as a prime. Racial and gender status plays no significant role nor do the typical size and capacity variables. This is not too surprising since consulting has less capital requirements for operation.

**Table G-9**  
**Model of Winning Work as Prime in Consulting with Racial or Gender Group as Dichotomous Variables**

	B	S.E.	Wald	df	Sig.	Exp(B)
acoustic	.745	.717	1.079	1	.299	2.107
archit	.997	.449	4.939	1	.026	2.710
bridgedes	.010	.588	.000	1	.986	1.010
civileng	1.222	.587	4.340	1	.037	3.395
envireng	-.014	.515	.001	1	.978	.986
electeng	-.509	.646	.621	1	.431	.601
envirexp	-.930	1.215	.586	1	.444	.395
envirhaz	.520	.773	.452	1	.501	1.681
geoeng	-.052	.524	.010	1	.921	.949
geotecheng	.376	.515	.532	1	.466	1.456
hiwaystreet	.569	.461	1.523	1	.217	1.766
hydral	.008	.528	.000	1	.988	1.008
landarch	-.327	.614	.284	1	.594	.721
mgtonadmin	1.989	.685	8.441	1	.004	7.309
mgtcont	-.189	.743	.065	1	.799	.828
matest	.580	.644	.810	1	.368	1.786
mecheng	1.374	.590	5.430	1	.020	3.952
santeng	-.870	.720	1.460	1	.227	.419
soileng	-.159	.977	.027	1	.870	.853
structeng	-1.051	.561	3.513	1	.061	.350
Surv	.499	.560	.795	1	.373	1.648
traffic	.911	.611	2.225	1	.136	2.487
transeng	.194	.632	.095	1	.758	1.214
tunnel	3.010	.623	23.343	1	.000	20.279
valeng	-.968	.693	1.951	1	.163	.380
africanam	.602	1.157	.271	1	.603	1.826
asianam	-.632	.951	.442	1	.506	.531
hispanic	-.437	.853	.263	1	.608	.646
nativeam	-16.664	9102.741	.000	1	.999	.000
otherdbe	-.576	1.085	.282	1	.595	.562
nonminwomen	.171	.503	.115	1	.734	1.186
revenue	.163	.125	1.701	1	.192	1.177
employees	.021	.149	.020	1	.888	1.021
Constant	-5.687	.574	98.016	1	.000	.003

**Table G-10** summarizes the results for subconsultants and the likelihood of doing work for CDOT. Several work codes and the other DBE variables are statistically significant. The other DBE category variable is negative indicating a reduced likelihood of winning contracts in comparison to non-minority male firms. However, given the low number of firms in this racial category, the results do not indicate a noteworthy level of differentiation.

**Table G-10**  
**Model of Winning Work as Subconsultant in Consulting with Racial or Gender Group as Dichotomous Variables**

	B	S.E.	Wald	df	Sig.	Exp(B)
acoustic	.912	.600	2.311	1	.128	2.488
archit	-.394	.286	1.898	1	.168	.674
bridgedes	-.580	.477	1.478	1	.224	.560
civileng	-.011	.415	.001	1	.979	.989
envireng	.297	.348	.732	1	.392	1.346
electeng	.286	.498	.330	1	.566	1.331
envirexp	-1.461	1.108	1.740	1	.187	.232
envirhaz	.743	.406	3.360	1	.067	2.103
geoeng	-.055	.446	.015	1	.902	.947
geotecheng	.022	.395	.003	1	.956	1.022
hiwaystreet	-.845	.248	11.605	1	.001	.429
hydral	.193	.445	.188	1	.665	1.213
landarch	-.212	.331	.409	1	.522	.809
mgtonadmin	2.517	.441	32.521	1	.000	12.394
mgcont	-1.074	.518	4.293	1	.038	.342
matest	.494	.421	1.377	1	.241	1.639
mecheng	.496	.475	1.089	1	.297	1.642
santeng	-.663	.572	1.343	1	.247	.515
soileng	-.154	.863	.032	1	.859	.857
structeng	.331	.411	.648	1	.421	1.392
Surv	.400	.282	2.016	1	.156	1.492
traffic	-1.100	.451	5.934	1	.015	.333
transeng	1.010	.431	5.482	1	.019	2.745
tunnel	2.290	.501	20.907	1	.000	9.879
valeng	-.392	.502	.611	1	.435	.676
africanam	-.694	.785	.781	1	.377	.500
asianam	.200	.453	.196	1	.658	1.222
hispanic	-.431	.457	.892	1	.345	.650
nativeam	-.477	1.050	.206	1	.650	.621
otherdbe	-1.673	.816	4.199	1	.040	.188
nonminwomen	.306	.240	1.623	1	.203	1.358
revenue	-.086	.078	1.219	1	.270	.917
employees	-.020	.092	.049	1	.825	.980
Constant	-1.957	.277	50.053	1	.000	.141

Overall, these models indicate the following:

- race and gender are not significant predictors of the likelihood of winning a contract;
- certain work codes have significantly more work opportunities than others; and
- firm revenue and size matter more on winning construction than consulting contracts.

These types of findings support a small business or capability-based program to level the competitive playing field.

**APPENDIX H – CONSTRUCTION  
TRAFFIC CONTROL ANALYSIS**



## APPENDIX H – GOAL ANALYSIS CONSTRUCTION – TRAFFIC CONTROL

This Section provides the results of our goal analysis of prime Construction contracts awarded to DBE subcontractors for Traffic Control.

### H.1 Goal Analyses – Construction – Traffic Control

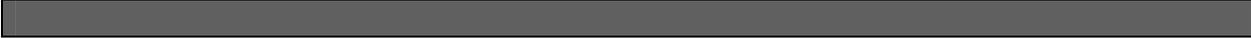
In **Table H-1**, the Wilson Group conducted an analysis of prime Construction contracts awarded to DBE subcontractors for Traffic Control (a full list of contracts are presented in Appendix D). As stated previously, the CDOT awarded 594 prime contracts totaling over \$1.63 million and estimated a DBE goal of approximately \$131 million or 8.01 percent. The results of the analysis shows that prime contractors achieved DBE participation by:

- awarding subcontracts to DBE owned firms for Traffic Control that totaled over \$66 million or 4.07 percent of the total Construction contract dollars awarded.
- awarding subcontracts to DBE owned firms for Other Work Codes that totaled over \$121 million or 7.94 percent of the total Construction contract dollars awarded.

**Table H-1  
 DBE Project Goal Utilization Analysis – Traffic Control Subcontractors**

Fiscal Year	# of Contracts	Total Contract Dollars	Assigned DBE Contract Goal	Projected DBE Goal in Dollars	Achieved DBE Participation Traffic Control	Achieved DBE Participation in Dollars – Traffic Control	Achieved DBE Participation Other Work Codes	Achieved DBE Participation in Dollars Other Work Codes
2002	104	\$298,288,188	6.75%	\$20,147,863	3.77%	\$11,245,100	6.45%	\$19,247,441
2003	105	\$280,008,573	7.33%	\$20,526,292	3.62%	\$10,143,865	6.76%	\$18,920,444
2004	109	\$298,499,987	9.65%	\$28,811,857	3.56%	\$10,614,194	7.77%	\$23,206,532
2005	110	\$236,171,009	8.04%	\$18,996,034	4.73%	\$11,181,762	7.50%	\$17,704,491
2006	103	\$359,368,150	8.72%	\$31,352,978	4.18%	\$15,039,488	6.43%	\$29,550,939
2007	63	\$163,582,678	6.87%	\$11,242,089	5.11%	\$8,353,607	16.98	\$12,639,184
<b>Totals</b>	<b>594</b>	<b>\$1,635,918,585</b>	<b>8.01%</b>	<b>\$131,077,114</b>	<b>4.07%</b>	<b>\$66,578,016</b>	<b>7.94%</b>	<b>\$121,269,032</b>

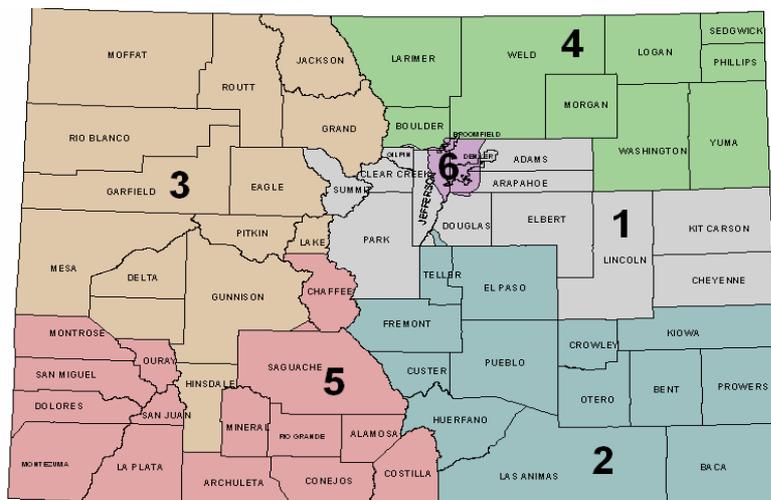
**APPENDIX I – CONSTRUCTION  
REGIONAL ANALYSES**



## APPENDIX I – CONSTRUCTION REGIONAL ANALYSES

This section provides the results of our analysis of M/W/DBE prime and subcontractor utilization for the Colorado Department of Transportation’s six (6) Regions. The purpose of the analysis is to determine the differences, if any, of the trends in M/W/DBE participation.

### I.1 Colorado Department of Transportation Regional Utilization Analyses



Source: Colorado Department of Transportation, Regional Map

As stated previously in Chapter 3 and Chapter 5, the Colorado Department of Transportation is organized, conducts business and provides services to six (6) Regions and a Headquarters located in Denver.

- Region 1 includes Central Colorado, Vail Pass to Kansas, except the Denver Metro area with its office located in Aurora.
- Region 2 includes Southeast Colorado with its office located in Pueblo.
- Region 3 includes West and Northwest Colorado with its offices located in Grand Junction.
- Region 4 includes Northeast Colorado with its offices located in Greeley.
- Region 5 includes South Central and Southwest Colorado with its offices located in Durango.
- Region 6 includes the Greater Denver Metro area with its offices in Denver.

The following provides the results of the utilization analysis of prime and subcontractor contracts awarded for each Region:

**I.1.1 Region 1 – Construction**

The utilization analysis of prime contractors for Construction projects in Region 1 is shown in **Table I-1**. The total amount of federally funded construction contracts awarded in Region 1 was approximately \$223.6 million or 13.67 percent of the total construction dollars expended. Of this amount, M/W/DBEs were awarded over \$6.8 million or 3.08 percent. The M/W/DBE firms most utilized as prime contractors were owned by non-minority Women, receiving over \$3.9 million or 1.75 percent; followed by Asian American owned firms, receiving over \$2.5 million, or 1.15 percent; followed by Hispanic American owned firms, receiving \$392,973 or 0.18 percent of the construction contracts awarded. African American and Native American owned firms did not receive any of the federally funded construction prime contract dollars awarded in Region 1.

The utilization analysis of subcontractors for Construction projects in Region 1 is shown in **Table I-2**. M/W/DBE subcontractors were awarded over \$25.8 million or 11.54 percent of the total federal contract dollars expended by the CDOT for Construction projects in Region 1.

The M/W/DBE firms most utilized as subcontractors in Region 1 were owned by non-minority Women, receiving over \$17.0 million or 7.62 percent; followed by Hispanic American owned firms, receiving over \$6.9 million or 3.10 percent of the federally funded construction contract dollars awarded in Region 1.

**Table I-1  
Construction  
Prime Contractor Utilization \_Region 1  
Percentage of Total Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$821,986 2.56%	\$821,986 2.56%	\$31,252,348 97.44%	\$32,074,333
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$809,336 3.62%	\$809,336 3.62%	\$21,541,978 96.38%	\$22,351,314
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$68,333,532 100.00%	\$68,333,532
2005	\$0 0.00%	\$0 0.00%	\$115,881 0.38%	\$0 0.00%	\$1,685,733 5.59%	\$1,801,614 5.98%	\$28,338,407 94.02%	\$30,140,021
2006	\$0 0.00%	\$0 0.00%	\$2,446,503 8.01%	\$392,973 1.29%	\$174,645 0.57%	\$3,014,121 9.87%	\$27,521,045 90.13%	\$30,535,166
2007	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$432,724 1.07%	\$432,724 1.07%	\$39,822,151 98.93%	\$40,254,875
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$2,562,384 1.15%	\$392,973 0.18%	\$3,924,423 1.75%	\$6,879,780 3.08%	\$216,809,461 96.92%	\$223,689,241

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**Table I-2  
Construction  
Subcontractor Utilization\_Region 1  
Percentage of Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 - 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$188,180 0.59%	\$312,620 0.97%	\$10,022 0.03%	\$950,496 2.96%	\$2,333,310 7.27%	\$0 0.00%	\$3,794,628 11.83%	\$6,949,336 21.67%	\$32,074,333
2003	\$66,401 0.30%	\$44,350 0.20%	\$9,877 0.04%	\$515,554 2.31%	\$1,561,260 6.99%	\$0 0.00%	\$2,197,442 9.83%	\$6,549,275 29.30%	\$22,351,314
2004	\$121,575 0.18%	\$120,634 0.18%	\$74,122 0.11%	\$2,734,520 4.00%	\$6,000,747 8.78%	\$0 0.00%	\$9,051,597 13.25%	\$24,330,564 35.61%	\$68,333,532
2005	\$0 0.00%	\$0 0.00%	\$435,491 1.44%	\$853,320 2.83%	\$2,109,818 7.00%	\$0 0.00%	\$3,398,629 11.28%	\$4,803,293 15.94%	\$30,140,021
2006	\$96,303 0.32%	\$0 0.00%	\$90,947 0.30%	\$401,217 1.31%	\$2,716,807 8.90%	\$0 0.00%	\$3,305,274 10.82%	\$9,830,973 32.20%	\$30,535,166
2007	\$105,917 0.26%	\$0 0.00%	\$179,768 0.45%	\$1,473,872 3.66%	\$2,317,768 5.76%	\$0 0.00%	\$4,077,324 10.13%	\$11,315,585 28.11%	\$40,254,875
<b>Total</b>	\$578,375 0.26%	\$477,604 0.21%	\$800,226 0.36%	\$6,928,978 3.10%	\$17,039,709 7.62%	\$0 0.00%	\$25,824,893 11.54%	\$63,779,026 28.51%	\$223,689,241

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

### **I.1.2 Region 2 – Construction**

The utilization analysis of prime contractors for Construction projects in Region 2 is shown in **Table I-3**. The total amount of federally funded construction contracts awarded in Region 2 was approximately \$333.4 million or 20.38 percent of the total construction dollars expended. Of this amount, M/W/DBEs were awarded over \$8.8 million or 2.66 percent.

The only M/W/DBE firms utilized as prime contractors in Region 2 were owned by Hispanic Americans, receiving over \$6.5 million or 1.95 percent and non-minority Women, receiving over \$2.3 million or 0.71 percent of the construction contracts awarded. African American, Native American and Asian American owned firms did not receive any of the federally funded construction prime contract dollars awarded in Region 2.

The utilization analysis of subcontractors for Construction projects in Region 2 is shown in **Table I-4**. M/W/DBE subcontractors were awarded over \$36.2 million or 10.87 percent of the total federal contract dollars expended by the CDOT for Construction projects in Region 2.

The M/W/DBE firms most utilized as subcontractors in Region 2 were owned by non-minority Women, receiving over \$20.4 million or 6.13 percent; followed by Hispanic American owned firms, receiving over \$14.3 million or 4.32 percent; followed by Native American owned firms, receiving \$661,297 or 0.20 percent; followed closely by Asian American owned firms, receiving \$624,109 or 0.19 percent; followed by African American owned firms, receiving \$126,046 or 0.04 percent of the federally funded construction contract dollars awarded in Region 2.

**Table I-3  
Construction  
Prime Contractor Utilization \_Region 2  
Percentage of Total Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$4,036,426 6.14%	\$0 0.00%	\$4,036,426 6.14%	\$61,723,402 93.86%	\$65,759,828
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,493,933 2.47%	\$0 0.00%	\$1,493,933 2.47%	\$58,911,463 97.53%	\$60,405,396
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$39,862,882 100.00%	\$39,862,882
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$26,344,861 100.00%	\$26,344,861
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$605,321 0.55%	\$2,040,422 1.84%	\$2,645,743 2.38%	\$108,320,615 97.62%	\$110,966,359
2007	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$381,524 1.27%	\$317,825 1.06%	\$699,349 2.32%	\$29,390,502 97.68%	\$30,089,851
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$6,517,204 1.95%	\$2,358,247 0.71%	\$8,875,451 2.66%	\$324,553,726 97.34%	\$333,429,177

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**Table I-4  
Construction  
Subcontractor Utilization\_Region 2  
Percentage of Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 - 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$79,714 0.12%	\$9,180 0.01%	\$3,214,992 4.89%	\$2,905,919 4.42%	\$0 0.00%	\$6,209,805 9.44%	\$25,214,376 38.34%	\$65,759,828
2003	\$25,737 0.04%	\$90,371 0.15%	\$36,610 0.06%	\$3,446,943 5.71%	\$3,671,247 6.08%	\$0 0.00%	\$7,270,909 12.04%	\$13,554,763 22.44%	\$60,405,396
2004	\$100,309 0.25%	\$194,883 0.49%	\$22,750 0.06%	\$1,560,673 3.92%	\$3,071,356 7.70%	\$0 0.00%	\$4,949,971 12.42%	\$11,625,788 29.16%	\$39,862,882
2005	\$0 0.00%	\$72,421 0.27%	\$191,052 0.73%	\$874,156 3.32%	\$1,407,281 5.34%	\$0 0.00%	\$2,544,911 9.66%	\$5,737,635 21.78%	\$26,344,861
2006	\$0 0.00%	\$223,907 0.20%	\$364,517 0.33%	\$4,905,757 4.42%	\$5,719,213 5.15%	\$0 0.00%	\$11,213,394 10.11%	\$30,345,182 27.35%	\$110,966,359
2007	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$388,515 1.29%	\$3,654,942 12.15%	\$0 0.00%	\$4,043,457 13.44%	\$4,624,485 15.37%	\$30,089,851
<b>Total</b>	\$126,046 0.04%	\$661,297 0.20%	\$624,109 0.19%	\$14,391,037 4.32%	\$20,429,958 6.13%	\$0 0.00%	\$36,232,447 10.87%	\$91,102,229 27.32%	\$333,429,177

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

### **I.1.3 Region 3 – Construction**

The utilization analysis of prime contractors for Construction projects in Region 3 is shown in **Table I-5**. The total amount of federally funded construction contracts awarded in Region 3 was approximately \$247.9 million or 15.16 percent of the total construction dollars expended. Of this amount, M/W/DBEs were awarded over \$18.9 million or 7.63 percent.

The most successful M/W/DBE firms were owned by Native Americans, receiving over \$8.8 million or 3.58 percent; followed by non-minority Women owned firms, receiving over \$7.3 million or 2.96 percent; followed by Asian American owned firms, receiving over \$2.5 million or 1.03 percent. One (1) African American owned firm received one (1) contract totaling \$148,321. Hispanic American owned firms did not receive any of the prime contract dollars awarded in Region 3.

The utilization analysis of subcontractors for Construction projects in Region 3 is shown in **Table I-6**. M/W/DBE subcontractors were awarded over \$27.4 million or 11.08 percent of the total federal contract dollars expended by the CDOT for Construction projects in Region 3.

The M/W/DBE firms most utilized as subcontractors in Region 3 were owned by non-minority Women, receiving over \$19.8 million or 7.99 percent; followed by Hispanic American owned firms, receiving over \$5.7 million or 2.30 percent of the federally funded construction contract dollars awarded in Region 3.

**Table I-5  
Construction  
Prime Contractor Utilization \_Region 3  
Percentage of Total Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$858,502 1.73%	\$858,502 1.73%	\$48,850,733 98.27%	\$49,709,235
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$40,716,657 100.00%	\$40,716,657
2004	\$148,321 0.30%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$399,310 0.82%	\$547,631 1.12%	\$48,362,711 98.88%	\$48,910,342
2005	\$0 0.00%	\$5,628,548 8.92%	\$0 0.00%	\$0 0.00%	\$2,158,815 3.42%	\$7,787,364 12.34%	\$55,337,661 87.66%	\$63,125,024
2006	\$0 0.00%	\$0 0.00%	\$2,544,225 10.83%	\$0 0.00%	\$3,291,428 14.01%	\$5,835,653 24.84%	\$17,657,482 75.16%	\$23,493,135
2007	\$0 0.00%	\$3,238,445 14.70%	\$0 0.00%	\$0 0.00%	\$642,890 2.92%	\$3,881,335 17.62%	\$18,144,056 82.38%	\$22,025,391
<b>Total</b>	\$148,321 0.06%	\$8,866,993 3.58%	\$2,544,225 1.03%	\$0 0.00%	\$7,350,945 2.96%	\$18,910,484 7.63%	\$229,069,301 92.37%	\$247,979,785

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**Table I-6  
Construction  
Subcontractor Utilization\_Region 3  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$20,001 0.04%	\$447,014 0.90%	\$6,113 0.01%	\$1,799,678 3.62%	\$4,060,828 8.17%	\$0 0.00%	\$6,333,634 12.74%	\$14,308,823 28.79%	\$49,709,235
2003	\$39,444 0.10%	\$0 0.00%	\$134,827 0.33%	\$620,474 1.52%	\$2,371,112 5.82%	\$0 0.00%	\$3,165,857 7.78%	\$12,398,896 30.45%	\$40,716,657
2004	\$358,475 0.73%	\$0 0.00%	\$102,578 0.21%	\$1,484,866 3.04%	\$4,007,930 8.19%	\$0 0.00%	\$5,953,849 12.17%	\$11,782,897 24.09%	\$48,910,342
2005	\$260,867 0.41%	\$0 0.00%	\$344,910 0.55%	\$818,321 1.30%	\$4,559,522 7.22%	\$0 0.00%	\$5,983,621 9.48%	\$14,138,927 22.40%	\$63,125,024
2006	\$0 0.00%	\$0 0.00%	\$22,782 0.10%	\$236,020 1.00%	\$3,289,132 14.00%	\$0 0.00%	\$3,547,934 15.10%	\$6,204,504 26.41%	\$23,493,135
2007	\$0 0.00%	\$191,751 0.87%	\$30,559 0.14%	\$756,497 3.43%	\$1,519,686 6.90%	\$0 0.00%	\$2,498,494 11.34%	\$5,673,257 25.76%	\$22,025,391
<b>Total</b>	\$678,786 0.27%	\$638,764 0.26%	\$641,770 0.26%	\$5,715,857 2.30%	\$19,808,210 7.99%	\$0 0.00%	\$27,483,388 11.08%	\$64,507,305 26.01%	\$247,979,785

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

#### **I.1.4 Region 4 – Construction**

The utilization analysis of prime contractors for Construction projects in Region 4 is shown in **Table I-7**. The total amount of federally funded construction contracts awarded in Region 4 was approximately \$283.5 million or 17.33 percent of the total construction dollars expended. Of this amount, M/W/DBEs were awarded over \$5.3 million or 1.87 percent.

The M/W/DBE firms most utilized as prime contractors in Region 4 were owned by non-minority Women, receiving over \$3.5 million or 1.24 percent; followed by Native American owned firms, receiving over \$1.3 million or 0.47 percent; followed by Hispanic American owned firms, receiving \$387,653 or 0.14 percent; followed by Asian American owned firms, receiving \$48,230 or 0.02 percent of the federally funded construction contracts awarded. African American owned firms did not receive any of the federally funded construction prime contract dollars awarded in Region 4.

The utilization analysis of subcontractors for Construction projects in Region 4 is shown in **Table I-8**. M/W/DBE subcontractors were awarded over \$34.0 million or 12.02 percent of the total federal contract dollars expended by the CDOT for Construction projects in Region 4.

The M/W/DBE firms most utilized as subcontractors in Region 4 were owned by non-minority Women, receiving over \$23.5 million or 8.32 percent; followed by Hispanic American owned firms, receiving over \$8.8 million or 3.11 percent; followed by African American owned firms, receiving over \$1.2 million or 0.45 percent of the federally funded construction contract dollars awarded in Region 4. One (1) Other M/W/DBE firm was awarded one (1) contract totaling \$95,000 or 0.03 percent of the total contract dollars awarded in Region 4.

**Table I-7  
Construction  
Prime Contractor Utilization \_Region 4  
Percentage of Total Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$2,440,568 4.19%	\$2,440,568 4.19%	\$55,859,054 95.81%	\$58,299,622
2003	\$0 0.00%	\$1,345,868 5.62%	\$0 0.00%	\$0 0.00%	\$228,000 0.95%	\$1,573,868 6.57%	\$22,380,707 93.43%	\$23,954,574
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$113,693 0.24%	\$113,693 0.24%	\$46,336,654 99.76%	\$46,450,346
2005	\$0 0.00%	\$0 0.00%	\$48,230 0.11%	\$106,705 0.24%	\$193,500 0.43%	\$348,435 0.77%	\$44,658,753 99.23%	\$45,007,187
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$549,512 0.73%	\$549,512 0.73%	\$74,855,730 99.27%	\$75,405,242
2007	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$280,948 0.82%	\$0 0.00%	\$280,948 0.82%	\$34,160,089 99.18%	\$34,441,037
<b>Total</b>	\$0 0.00%	\$1,345,868 0.47%	\$48,230 0.02%	\$387,653 0.14%	\$3,525,272 1.24%	\$5,307,022 1.87%	\$278,250,987 98.13%	\$283,558,009

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**Table I-8  
Construction  
Subcontractor Utilization\_Region 4  
Percentage of Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$697,141 1.20%	\$99,994 0.17%	\$48,189 0.08%	\$287,815 0.49%	\$3,285,200 5.64%	\$0 0.00%	\$4,418,340 7.58%	\$20,517,338 35.19%	\$58,299,622
2003	\$223,133 0.93%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$2,597,615 10.84%	\$0 0.00%	\$2,820,748 11.78%	\$4,470,233 18.66%	\$23,954,574
2004	\$313,418 0.67%	\$40,569 0.09%	\$0 0.00%	\$1,025,586 2.21%	\$4,394,492 9.46%	\$95,000 0.20%	\$5,869,066 12.64%	\$10,608,761 22.84%	\$46,450,346
2005	\$48,636 0.11%	\$11,050 0.02%	\$22,825 0.05%	\$2,870,090 6.38%	\$5,150,751 11.44%	\$0 0.00%	\$8,103,353 18.00%	\$6,779,537 15.06%	\$45,007,187
2006	\$0 0.00%	\$0 0.00%	\$104,436 0.14%	\$2,976,713 3.95%	\$5,771,334 7.65%	\$0 0.00%	\$8,852,483 11.74%	\$24,966,830 33.11%	\$75,405,242
2007	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,646,457 4.78%	\$2,387,235 6.93%	\$0 0.00%	\$4,033,692 11.71%	\$3,542,023 10.28%	\$34,441,037
<b>Total</b>	\$1,282,328 0.45%	\$151,613 0.05%	\$175,450 0.06%	\$8,806,661 3.11%	\$23,586,628 8.32%	\$95,000 0.03%	\$34,097,680 12.02%	\$70,884,722 25.00%	\$283,558,009

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

### **I.1.5 Region 5 – Construction**

The utilization analysis of prime contractors for Construction projects in Region 5 is shown in **Table I-9**. The total amount of federally funded construction contracts awarded in Region 5 was approximately \$163.9 million or 10.02 percent of the total construction dollars expended. Of this amount, M/W/DBE owned firms were awarded over \$10.7 million or 6.58 percent. The only M/W/DBE firms utilized as prime contractors in Region 5 were owned by non-minority Women, receiving \$9.1 million or 5.61 percent and Asian American owned firms, receiving over \$1.5 million or 0.97 percent of the federally funded construction contracts awarded.

The utilization analysis of subcontractors for Construction projects in Region 5 is shown in **Table I-10**. M/W/DBE subcontractors were awarded over \$15.3 million or 9.34 percent of the total federal contract dollars expended by the CDOT for Construction projects in Region 5.

The M/W/DBE firms most utilized as subcontractors in Region 5 were owned by non-minority Women, receiving over \$9.3 million or 5.70 percent; followed by Hispanic American owned firms, receiving over \$4.0 million or 2.47 percent; followed by Native American owned firms, receiving over \$1.6 million or 1.01 percent of the federally funded construction contract dollars awarded in Region 5. An African American owned firm received one (1) contract in the amount of \$48,172 or 0.03 percent of the total contract dollars awarded in Region 5.

**Table I-9  
Construction  
Prime Contractor Utilization \_Region 5  
Percentage of Total Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,730,184 5.77%	\$1,730,184 5.77%	\$28,275,666 94.23%	\$30,005,849
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$5,847,299 10.65%	\$5,847,299 10.65%	\$49,064,688 89.35%	\$54,911,987
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,342,079 16.42%	\$1,342,079 16.42%	\$6,829,030 83.58%	\$8,171,109
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$70,296 0.23%	\$70,296 0.23%	\$30,290,640 99.77%	\$30,360,936
2006	\$0 0.00%	\$0 0.00%	\$466,701 1.73%	\$0 0.00%	\$0 0.00%	\$466,701 1.73%	\$26,521,917 98.27%	\$26,988,617
2007	\$0 0.00%	\$0 0.00%	\$1,126,094 8.30%	\$0 0.00%	\$205,527 1.52%	\$1,331,621 9.82%	\$12,229,172 90.18%	\$13,560,793
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$1,592,795 0.97%	\$0 0.00%	\$9,195,386 5.61%	\$10,788,180 6.58%	\$153,211,112 93.42%	\$163,999,293

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**Table I-10  
Construction  
Subcontractor Utilization\_Region 5  
Percentage of Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,647,757 5.49%	\$1,800,517 6.00%	\$0 0.00%	\$3,448,274 11.49%	\$8,460,606 28.20%	\$30,005,849
2003	\$0 0.00%	\$54,153 0.10%	\$16,681 0.03%	\$1,452,719 2.65%	\$2,877,895 5.24%	\$0 0.00%	\$4,401,448 8.02%	\$16,747,641 30.50%	\$54,911,987
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$13,269 0.16%	\$454,681 5.56%	\$0 0.00%	\$467,950 5.73%	\$2,727,406 33.38%	\$8,171,109
2005	\$48,172 0.16%	\$11,250 0.04%	\$76,370 0.25%	\$280,943 0.93%	\$1,783,431 5.87%	\$0 0.00%	\$2,200,165 7.25%	\$7,962,483 26.23%	\$30,360,936
2006	\$0 0.00%	\$105,783 0.39%	\$0 0.00%	\$524,621 1.94%	\$1,073,249 3.98%	\$0 0.00%	\$1,703,652 6.31%	\$9,997,913 37.04%	\$26,988,617
2007	\$0 0.00%	\$1,484,615 10.95%	\$126,380 0.93%	\$133,201 0.98%	\$1,359,529 10.03%	\$0 0.00%	\$3,103,726 22.89%	\$3,037,931 22.40%	\$13,560,793
<b>Total</b>	\$48,172 0.03%	\$1,655,801 1.01%	\$219,432 0.13%	\$4,052,510 2.47%	\$9,349,301 5.70%	\$0 0.00%	\$15,325,215 9.34%	\$48,933,980 29.84%	\$163,999,293

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

### **I.1.6 Region 6 – Construction**

The utilization analysis of prime contractors for Construction projects in Region 6 is shown in **Table I-11**. The total amount of federally funded construction contracts awarded in Region 6 was approximately \$383.2 million or 20.68 percent of the total construction dollars expended. Of this amount, M/W/DBE owned firms were awarded over \$32.7 million or 8.53 percent.

The only successful M/W/DBE firms were owned by Hispanic Americans, receiving over \$26.0 million or 6.78 percent; followed by non-minority Women owned firms, receiving over \$6.7 million or 1.75 percent. African American, Native American and Asian American owned firms did not receive any of the federally funded construction contracts awarded in Region 6.

The utilization analysis of subcontractors for Construction projects in Region 6 is shown in **Table I-12**. M/W/DBE subcontractors were awarded over \$48.8 million or 12.75 percent of the total federal contract dollars expended by the CDOT for Construction projects in Region 6. The M/W/DBE firms most utilized as subcontractors in Region 6 were owned by non-minority Women, receiving over \$28.2 million or 7.36 percent; followed by Hispanic American owned firms, receiving over \$15.7 million or 4.10 percent; followed by African American owned firms, receiving over \$3.7 million or 0.99 percent of the federally funded construction contract dollars awarded in Region 6.

**Table I-11  
Construction  
Prime Contractor Utilization \_Region 6  
Percentage of Total Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$4,030,212 6.45%	\$0 0.00%	\$4,030,212 6.45%	\$58,409,108 93.55%	\$62,439,320
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$3,606,290 4.64%	\$459,897 0.59%	\$4,066,186 5.24%	\$73,602,458 94.76%	\$77,668,644
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$13,199,280 15.21%	\$913,383 1.05%	\$14,112,663 16.26%	\$72,659,112 83.74%	\$86,771,775
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,789,460 4.34%	\$1,998,539 4.85%	\$3,787,999 9.20%	\$37,404,980 90.80%	\$41,192,979
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,077,386 1.17%	\$1,604,662 1.74%	\$2,682,048 2.92%	\$89,297,583 97.08%	\$91,979,631
2007	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$2,297,515 9.90%	\$1,728,850 7.45%	\$4,026,365 17.35%	\$19,184,366 82.65%	\$23,210,731
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$26,000,142 6.78%	\$6,705,331 1.75%	\$32,705,472 8.53%	\$350,557,607 91.47%	\$383,263,080

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

**Table I-12  
Construction  
Subcontractor Utilization\_Region 6  
Percentage of Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Other M/W/DBEs	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$6,253 0.01%	\$35,981 0.06%	\$417,109 0.67%	\$1,284,565 2.06%	\$4,543,954 7.28%	\$0 0.00%	\$6,287,862 10.07%	\$17,787,389 28.49%	\$62,439,320
2003	\$1,010,055 1.30%	\$63,365 0.08%	\$182,932 0.24%	\$1,239,122 1.60%	\$6,712,430 8.64%	\$0 0.00%	\$9,207,906 11.86%	\$20,517,793 26.42%	\$77,668,644
2004	\$825,177 0.95%	\$105,960 0.12%	\$153,639 0.18%	\$1,613,742 1.86%	\$4,829,776 5.57%	\$0 0.00%	\$7,528,294 8.68%	\$25,370,028 29.24%	\$86,771,775
2005	\$994,635 2.41%	\$0 0.00%	\$102,974 0.25%	\$1,838,146 4.46%	\$3,719,819 9.03%	\$0 0.00%	\$6,655,574 16.16%	\$10,224,517 24.82%	\$41,192,979
2006	\$940,985 1.02%	\$0 0.00%	\$0 0.00%	\$8,398,492 9.13%	\$6,628,214 7.21%	\$0 0.00%	\$15,967,691 17.36%	\$26,701,665 29.03%	\$91,979,631
2007	\$0 0.00%	\$0 0.00%	\$105,058 0.45%	\$1,351,646 5.82%	\$1,779,394 7.67%	\$0 0.00%	\$3,236,099 13.94%	\$5,790,711 24.95%	\$23,210,731
<b>Total</b>	\$3,777,105 0.99%	\$205,306 0.05%	\$961,713 0.25%	\$15,725,714 4.10%	\$28,213,588 7.36%	\$0 0.00%	\$48,883,425 12.75%	\$106,392,103 27.76%	\$383,263,080

Source: Colorado Department of Transportation for the period of January 1, 2002 through June 30, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

## **Summary**

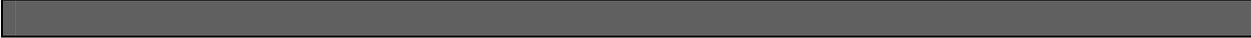
The overall results of the Regional analysis shows the Regions with the highest M/W/DBE prime contractor participation based on the percent of total dollars awarded were:

- Region 6 – 8.53 %
- Region 3 – 7.63%
- Region 5 – 6.58%
- Region 1 – 3.08%
- Region 2 – 2.66%
- Region 4 – 1.87%

The overall analyses shows that the Regions with the highest M/W/DBE subcontractor participation based on the percent of total dollars awarded were:

- Region 6 – 12.75%
- Region 4 – 12.02%
- Region 1 – 11.54%
- Region 3 – 11.08%
- Region 2 – 10.87%
- Region 5 – 9.34%

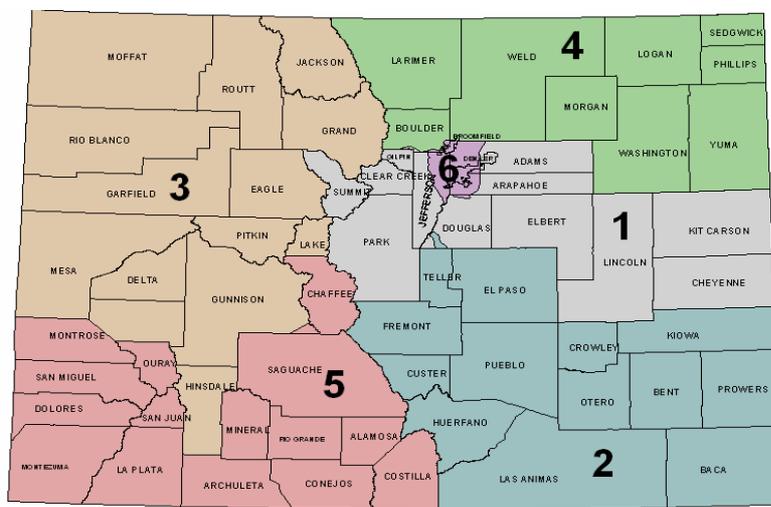
**APPENDIX J – CONSULTANT  
REGIONAL ANALYSES**



## APPENDIX J – CONSULTANT REGIONAL ANALYSES

This section provides the results of our analysis of M/W/DBE prime consultant and subconsultant utilization for the Colorado Department of Transportation’s six (6) Regions. The purpose of the analysis is to determine the differences, if any, of the trends in M/W/DBE participation.

### J.1 Colorado Department of Transportation Regional Utilization Analyses



Source: Colorado Department of Transportation, Regional Map

The following provides the results of the utilization analysis of prime consultant and subconsultant task orders awarded for each Region:

#### J.1.1 Region 1 – Consultants

The utilization analysis of prime Consultants in Region 1 is shown in **Table J-1**. During the study period, the CDOT awarded over \$105.8 million federally funded Consultant task orders in Region 1. M/W/DBEs were awarded over \$26.6 million or 25.19 percent of the total federal prime Consultant dollars expended in Region 1.

The M/W/DBE firms most utilized as prime consultants were owned by Asian Americans, receiving over \$25.0 million, or 23.66 percent; followed by Hispanic American owned firms, receiving \$383,058 or 0.79 percent; followed closely by nonminority Women owned firms, receiving \$783,390 or 0.74 percent of the total task order dollars awarded in Region 1. African American and Native American owned firms did not receive any of the task orders awarded in Region 1.

**Table J-1  
Consultant  
Prime Utilization\_Region 1  
Percentage of Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$6,694,252 44.72%	\$0 0.00%	\$0 0.00%	\$6,694,252 44.72%	\$8,275,078 55.28%	\$14,969,330
2003	\$0 0.00%	\$0 0.00%	\$3,057,077 17.82%	\$59,045 0.34%	\$403,792 2.35%	\$3,519,915 20.52%	\$13,635,606 79.48%	\$17,155,521
2004	\$0 0.00%	\$0 0.00%	\$5,028,396 26.74%	\$594,585 3.16%	\$379,598 2.02%	\$6,002,579 31.92%	\$12,799,557 68.08%	\$18,802,136
2005	\$0 0.00%	\$0 0.00%	\$4,692,763 24.65%	\$184,428 0.97%	\$0 0.00%	\$4,877,191 25.62%	\$14,159,484 74.38%	\$19,036,675
2006	\$0 0.00%	\$0 0.00%	\$3,787,389 20.49%	\$0 0.00%	\$0 0.00%	\$3,787,389 20.49%	\$14,698,498 79.51%	\$18,485,886
2007	\$0 0.00%	\$0 0.00%	\$1,784,903 10.24%	\$0 0.00%	\$0 0.00%	\$1,784,903 10.24%	\$15,640,222 89.76%	\$17,425,125
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$25,044,781 23.66%	\$838,058 0.79%	\$783,390 0.74%	\$26,666,229 25.19%	\$79,208,445 74.81%	\$105,874,674

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

The utilization analysis of subconsultants for Consultant services in Region 1 is shown in **Table J-2**. The CDOT awarded over \$105.8 million consultant task orders in Region 1. Of this amount, M/W/DBE subconsultants were awarded over \$3.5 million or 3.32 percent.

The M/W/DBE firms most utilized as subconsultants in Region 1 were owned by Asian Americans, receiving over \$1.9 million or 1.88 percent; followed by nonminority Women owned firms, receiving over \$1.2 million or 1.22 percent; followed by Hispanic American owned firms, receiving \$223,225 or 0.21 percent; followed by Native American owned firms, receiving \$8,419 or 0.01 percent of the total consultant dollars awarded in Region 1. African American owned firms did not receive any of the subconsultant dollars awarded.

### **J.1.2 Region 2 – Consultants**

The utilization analysis of prime Consultants in Region 2 is shown in **Table J-3**. During the study period, the CDOT awarded over \$96.9 million federally funded Consultant task orders in Region 2. M/W/DBEs were awarded over \$16.7 million or 17.24 percent of the total federal prime Consultant dollars expended in Region 2.

The M/W/DBE firms most utilized as prime consultants were owned by Asian Americans, receiving over \$10.5 million, or 10.87 percent; followed by nonminority Women owned firms, receiving over \$5.6 million or 5.83 percent; followed by Hispanic American owned firms, receiving \$452,387 or 0.47 percent; followed by African American owned firms, receiving \$74,989 or 0.08 percent of the total task order dollars awarded. Native American owned firms did not receive any of the task orders awarded in Region 2.

The utilization analysis of subconsultants in Region 2 is shown in **Table J-4**. The CDOT awarded over \$96.9 million consultant task orders in Region 2. Of this amount, M/W/DBE subconsultants were awarded over \$6.1 million or 6.37 percent.

The M/W/DBE firms most utilized as subconsultants in Region 2 were owned by nonminority Women, receiving over \$3.3 million or 3.42 percent; followed by Asian Americans, receiving over \$1.4 million or 1.52 percent; followed closely by Hispanic Americans, receiving over \$1.3 million or 1.36 percent; followed by Native Americans, receiving \$61,451 or 0.06 percent of the total consultant dollars awarded in Region 2. African American owned firms did not receive any of the subconsultant dollars awarded.

**Table J-2  
Consultant  
Subconsultant Utilization\_Region 1  
Percentage of Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non-M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$8,419 0.06%	\$140,114 0.94%	\$0 0.00%	\$29,330 0.20%	\$177,863 1.19%	\$922,673 6.16%	\$14,969,330
2003	\$0 0.00%	\$0 0.00%	\$267,461 1.56%	\$0 0.00%	\$133,767 0.78%	\$401,228 2.34%	\$699,002 4.07%	\$17,155,521
2004	\$0 0.00%	\$0 0.00%	\$713,310 3.79%	\$56,422 0.30%	\$128,756 0.68%	\$898,488 4.78%	\$903,978 4.81%	\$18,802,136
2005	\$0 0.00%	\$0 0.00%	\$354,273 1.86%	\$13,168 0.07%	\$117,060 0.61%	\$484,501 2.55%	\$489,775 2.57%	\$19,036,675
2006	\$0 0.00%	\$0 0.00%	\$359,877 1.95%	\$0 0.00%	\$206,021 1.11%	\$565,897 3.06%	\$306,249 1.66%	\$18,485,886
2007	\$0 0.00%	\$0 0.00%	\$156,201 0.90%	\$153,635 0.88%	\$675,032 3.87%	\$984,868 5.65%	\$617,238 3.54%	\$17,425,125
<b>Total</b>	\$0 0.00%	\$8,419 0.01%	\$1,991,235 1.88%	\$223,225 0.21%	\$1,289,967 1.22%	\$3,512,845 3.32%	\$3,938,916 3.72%	\$105,874,674

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

**Table J-3  
Consultant  
Prime Utilization\_Region 2  
Percentage of Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$3,439,318 10.13%	\$0 0.00%	\$653,284 1.92%	\$4,092,602 12.05%	\$29,865,799 87.95%	\$33,958,401
2003	\$0 0.00%	\$0 0.00%	\$3,509,751 18.91%	\$0 0.00%	\$712,058 3.84%	\$4,221,809 22.74%	\$14,343,077 77.26%	\$18,564,886
2004	\$74,989 0.54%	\$0 0.00%	\$3,001,485 21.50%	\$0 0.00%	\$8,349 0.06%	\$3,084,823 22.09%	\$10,877,488 77.91%	\$13,962,311
2005	\$0 0.00%	\$0 0.00%	\$77,401 0.58%	\$452,387 3.39%	\$2,486,228 18.60%	\$3,016,015 22.57%	\$10,347,550 77.43%	\$13,363,565
2006	\$0 0.00%	\$0 0.00%	\$491,200 3.42%	\$0 0.00%	\$1,786,627 12.43%	\$2,277,828 15.85%	\$12,095,181 84.15%	\$14,373,008
2007	\$0 0.00%	\$0 0.00%	\$15,873 0.59%	\$0 0.00%	\$0 0.00%	\$15,873 0.59%	\$2,687,842 99.41%	\$2,703,715
<b>Total</b>	\$74,989 0.08%	\$0 0.00%	\$10,535,028 10.87%	\$452,387 0.47%	\$5,646,546 5.83%	\$16,708,950 17.24%	\$80,216,938 82.76%	\$96,925,887

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

**Table J-4  
Consultant  
Subconsultant Utilization\_Region 2  
Percentage of Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non-M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$22,444 0.07%	\$663,887 1.96%	\$100,046 0.29%	\$456,859 1.35%	\$1,243,235 3.66%	\$4,074,424 12.00%	\$33,958,401
2003	\$0 0.00%	\$0 0.00%	\$181,950 0.98%	\$255,296 1.38%	\$1,930,214 10.40%	\$2,367,460 12.75%	\$2,226,892 12.00%	\$18,564,886
2004	\$0 0.00%	\$365 0.00%	\$200,963 1.44%	\$206,914 1.48%	\$345,182 2.47%	\$753,423 5.40%	\$2,126,149 15.23%	\$13,962,311
2005	\$0 0.00%	\$19,159 0.14%	\$132,271 0.99%	\$33,011 0.25%	\$356,955 2.67%	\$541,395 4.05%	\$2,359,760 17.66%	\$13,363,565
2006	\$0 0.00%	\$0 0.00%	\$294,804 2.05%	\$652,549 4.54%	\$198,884 1.38%	\$1,146,237 7.97%	\$2,080,471 14.47%	\$14,373,008
2007	\$0 0.00%	\$19,484 0.72%	\$0 0.00%	\$75,222 2.78%	\$28,980 1.07%	\$123,686 4.57%	\$192,063 7.10%	\$2,703,715
<b>Total</b>	\$0 0.00%	\$61,451 0.06%	\$1,473,874 1.52%	\$1,323,038 1.36%	\$3,317,074 3.42%	\$6,175,437 6.37%	\$13,059,759 13.47%	\$96,925,887

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

### **J.1.3 Region 3 – Consultants**

The utilization analysis of prime Consultants in Region 3 is shown in **Table J-5**. During the study period, the CDOT awarded over \$37.5 million federally funded Consultant task orders in Region 3. M/W/DBEs were awarded over \$1.1 million or 3.08 percent of the total federal prime Consultant dollars expended in Region 3.

The only M/W/DBE firms utilized as prime consultants in Region 3 were owned by Hispanic Americans, receiving over \$1.0 million, or 2.7 percent and nonminority Women owned firms, receiving \$144,178 or 0.38 percent of the total task order dollars awarded. Native American owned firms did not receive any of the task orders awarded in Region 3.

The utilization analysis of subconsultants in Region 3 is shown in **Table J-6**. The CDOT awarded over \$37.5 million consultant task orders in Region 3. Of this amount, M/W/DBE subconsultants were awarded over \$1.7 million or 4.56 percent.

The M/W/DBE firms most utilized as subconsultants in Region 3 were owned by Asian Americans, receiving over \$1.0 million or 2.73 percent; followed by nonminority Women, receiving \$585,168 or 1.56 percent; followed by Hispanic Americans, receiving over \$101,857 or 0.27 percent of the total consultant dollars awarded in Region 3. African American and Native American owned firms did not receive any of the subconsultant dollars awarded.

**Table J-5  
Consultant  
Prime Utilization\_Region 3  
Percentage of Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$7,466,798 100.00%	\$7,466,798
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$4,200,094 100.00%	\$4,200,094
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$6,750,401 100.00%	\$6,750,401
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$475,965 6.16%	\$0 0.00%	\$475,965 6.16%	\$7,246,402 93.84%	\$7,722,367
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$180,044 2.47%	\$0 0.00%	\$180,044 2.47%	\$7,117,426 97.53%	\$7,297,469
2007	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$357,463 8.74%	\$144,178 3.53%	\$501,641 12.27%	\$3,586,452 87.73%	\$4,088,092
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,013,472 2.70%	\$144,178 0.38%	\$1,157,650 3.08%	\$36,367,572 96.92%	\$37,525,222

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

**Table J-6  
Consultant  
Subconsultant Utilization\_Region 3  
Percentage of Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non-M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$42,084 0.56%	\$0 0.00%	\$42,084 0.56%	\$209,516 2.81%	\$7,466,798
2003	\$0 0.00%	\$0 0.00%	\$67,913 1.62%	\$24,722 0.59%	\$30,885 0.74%	\$123,521 2.94%	\$80,690 1.92%	\$4,200,094
2004	\$0 0.00%	\$0 0.00%	\$179,034 2.65%	\$12,225 0.18%	\$99,860 1.48%	\$291,119 4.31%	\$1,202,082 17.81%	\$6,750,401
2005	\$0 0.00%	\$0 0.00%	\$426,735 5.53%	\$0 0.00%	\$54,003 0.70%	\$480,737 6.23%	\$825,773 10.69%	\$7,722,367
2006	\$0 0.00%	\$0 0.00%	\$179,186 2.46%	\$22,825 0.31%	\$285,394 3.91%	\$487,405 6.68%	\$418,290 5.73%	\$7,297,469
2007	\$0 0.00%	\$0 0.00%	\$170,344 4.17%	\$0 0.00%	\$115,026 2.81%	\$285,370 6.98%	\$441,668 10.80%	\$4,088,092
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$1,023,211 2.73%	\$101,857 0.27%	\$585,168 1.56%	\$1,710,236 4.56%	\$3,178,018 8.47%	\$37,525,222

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

#### **J.1.4 Region 4 – Consultants**

The utilization analysis of prime Consultants in Region 4 is shown in **Table J-7**. During the study period, the CDOT awarded over \$77.9 million federally funded Consultant task orders in Region 4. M/W/DBEs were awarded over \$32.7 million or 42.08 percent of the total federal prime Consultant dollars expended in Region 4.

The M/W/DBE firms most utilized as prime consultants in Region 4 were owned by Asian Americans, receiving over \$31.2 million, or 40.04 percent; followed by Hispanic American owned firms, receiving over \$1.4 million or 1.86 percent; followed by Native American owned firms, receiving \$92,487 or 0.12 percent; followed by nonminority Women owned firms, receiving \$19,382 or 0.02 percent of the total task order dollars awarded. African American owned firms did not receive any of the task orders awarded in Region 4.

The utilization analysis of subconsultants in Region 4 is shown in **Table J-8**. The CDOT awarded over \$77.9 million consultant task orders in Region 4. Of this amount, M/W/DBE subconsultants were awarded over \$1.3 million or 1.70 percent.

The M/W/DBE firms most utilized as subconsultants in Region 4 were owned by Asian Americans, receiving \$780,292 or 1.00 percent; followed by nonminority Women, receiving \$333,645 or 0.43 percent; followed by Hispanic Americans, receiving \$212,231 or 0.27 percent of the total consultant dollars awarded in Region 4. African American owned firms did not receive any of the subconsultant dollars awarded.

**Table J-7  
Consultant  
Prime Utilization\_Region 4  
Percentage of Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$91,487 2.33%	\$346,985 8.83%	\$788,148 20.05%	\$19,382 0.49%	\$1,246,003 31.70%	\$2,685,089 68.30%	\$3,931,092
2003	\$0 0.00%	\$0 0.00%	\$230,378 2.91%	\$660,563 8.33%	\$0 0.00%	\$890,941 11.24%	\$7,036,837 88.76%	\$7,927,778
2004	\$0 0.00%	\$0 0.00%	\$636,776 5.36%	\$0 0.00%	\$0 0.00%	\$636,776 5.36%	\$11,239,993 94.64%	\$11,876,769
2005	\$0 0.00%	\$0 0.00%	\$1,454,266 8.53%	\$0 0.00%	\$0 0.00%	\$1,454,266 8.53%	\$15,602,731 91.47%	\$17,056,997
2006	\$0 0.00%	\$0 0.00%	\$1,006,744 18.97%	\$0 0.00%	\$0 0.00%	\$1,006,744 18.97%	\$4,300,275 81.03%	\$5,307,020
2007	\$0 0.00%	\$0 0.00%	\$27,549,394 86.43%	\$0 0.00%	\$0 0.00%	\$27,549,394 86.43%	\$4,325,099 13.57%	\$31,874,493
<b>Total</b>	\$0 0.00%	\$91,487 0.12%	\$31,224,543 40.04%	\$1,448,711 1.86%	\$19,382 0.02%	\$32,784,124 42.04%	\$45,190,024 57.96%	\$77,974,149

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

**Table J-8  
Consultant  
Subconsultant Utilization\_Region 4  
Percentage of Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non-M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$1,755 0.04%	\$0 0.00%	\$27,704 0.70%	\$29,459 0.75%	\$649,816 16.53%	\$3,931,092
2003	\$0 0.00%	\$0 0.00%	\$152,882 1.93%	\$0 0.00%	\$58,329 0.74%	\$211,211 2.66%	\$997,500 12.58%	\$7,927,778
2004	\$0 0.00%	\$0 0.00%	\$339,884 2.86%	\$51,082 0.43%	\$160,601 1.35%	\$551,566 4.64%	\$557,499 4.69%	\$11,876,769
2005	\$0 0.00%	\$0 0.00%	\$266,349 1.56%	\$26,796 0.16%	\$15,626 0.09%	\$308,772 1.81%	\$382,299 2.24%	\$17,056,997
2006	\$0 0.00%	\$0 0.00%	\$12,081 0.23%	\$134,353 2.53%	\$46,764 0.88%	\$193,198 3.64%	\$13,150 0.25%	\$5,307,020
2007	\$0 0.00%	\$0 0.00%	\$7,341 0.02%	\$0 0.00%	\$24,621 0.08%	\$31,962 0.10%	\$48,458 0.15%	\$31,874,493
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$780,292 1.00%	\$212,231 0.27%	\$333,645 0.43%	\$1,326,168 1.70%	\$2,648,722 3.40%	\$77,974,149

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

### **J.1.5 Region 5 – Consultants**

The utilization analysis of prime Consultants in Region 5 is shown in **Table J-9**. During the study period, the CDOT awarded over \$26.3 million federally funded Consultant task orders in Region 5. M/W/DBEs were awarded over \$3.0 million or 11.51 percent of the total federal prime Consultant dollars expended in Region 5.

The only M/W/DBE firms utilized as prime consultants in Region 5 were owned by Asian Americans, receiving over \$3.0 million, or 11.51 percent of the total task order dollars awarded.

The utilization analysis of subconsultants in Region 5 is shown in **Table J-10**. The CDOT awarded over \$26.3 million consultant task orders in Region 5. Of this amount, M/W/DBE subconsultants were awarded over \$1.8 million or 7.08 percent.

The M/W/DBE firms most utilized as subconsultants in Region 5 were owned by Asian Americans, receiving over \$1.0 million or 3.81 percent; followed by nonminority Women, receiving \$826,251 or 3.13 percent; followed by Hispanic Americans, receiving \$36,105 or 0.14 percent of the total consultant dollars awarded in Region 5. African American and Native American owned firms did not receive any of the subconsultant dollars awarded.

**Table J-9  
Consultant  
Prime Utilization\_Region 5  
Percentage of Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$916,955 100.00%	\$916,955
2003	\$0 0.00%	\$0 0.00%	\$131,563 5.74%	\$0 0.00%	\$0 0.00%	\$131,563 5.74%	\$2,159,659 94.26%	\$2,291,222
2004	\$0 0.00%	\$0 0.00%	\$683,946 7.41%	\$0 0.00%	\$0 0.00%	\$683,946 7.41%	\$8,547,870 92.59%	\$9,231,817
2005	\$0 0.00%	\$0 0.00%	\$1,212,315 16.66%	\$0 0.00%	\$0 0.00%	\$1,212,315 16.66%	\$6,064,419 83.34%	\$7,276,734
2006	\$0 0.00%	\$0 0.00%	\$679,640 29.09%	\$0 0.00%	\$0 0.00%	\$679,640 29.09%	\$1,656,368 70.91%	\$2,336,007
2007	\$0 0.00%	\$0 0.00%	\$329,999 7.62%	\$0 0.00%	\$0 0.00%	\$329,999 7.62%	\$4,002,268 92.38%	\$4,332,267
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$3,037,463 11.51%	\$0 0.00%	\$0 0.00%	\$3,037,463 11.51%	\$23,347,539 88.49%	\$26,385,003

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

**Table J-10**  
**Consultant**  
**Subconsultant Utilization\_Region 5**  
**Percentage of Dollars**  
**Ethnicity Classifications**  
**Colorado Department of Transportation**  
**Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non-M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$36,780 4.01%	\$916,955
2003	\$0 0.00%	\$0 0.00%	\$64,730 2.83%	\$0 0.00%	\$74,345 3.24%	\$139,075 6.07%	\$31,502 1.37%	\$2,291,222
2004	\$0 0.00%	\$0 0.00%	\$117,171 1.27%	\$7,978 0.09%	\$390,137 4.23%	\$515,286 5.58%	\$455,420 4.93%	\$9,231,817
2005	\$0 0.00%	\$0 0.00%	\$344,335 4.73%	\$28,127 0.39%	\$294,478 4.05%	\$666,939 9.17%	\$78,187 1.07%	\$7,276,734
2006	\$0 0.00%	\$0 0.00%	\$192,274 8.23%	\$0 0.00%	\$14,300 0.61%	\$206,574 8.84%	\$158,324 6.78%	\$2,336,007
2007	\$0 0.00%	\$0 0.00%	\$286,588 6.62%	\$0 0.00%	\$52,993 1.22%	\$339,581 7.84%	\$256,122 5.91%	\$4,332,267
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$1,005,099 3.81%	\$36,105 0.14%	\$826,251 3.13%	\$1,867,455 7.08%	\$1,016,334 3.85%	\$26,385,003

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

### **J.1.6 Region 6 – Construction**

The utilization analysis of prime Consultants in Region 6 is shown in **Table J-11**. During the study period, the CDOT awarded over \$110.0 million federally funded Consultant task orders in Region 6. M/W/DBEs were awarded over \$3.0 million or 2.78 percent of the total federal prime Consultant dollars expended in Region 6.

The M/W/DBE firms most utilized as prime consultants in Region 6 were owned by Hispanic Americans, receiving over \$2.4 million, or 2.22 percent; followed by Asian American owned firms, receiving \$458,340 or 0.42 percent; followed by nonminority Women owned firms, receiving \$158,815 or 0.14 percent of the total task order dollars awarded. African American and Native American owned firms did not receive any of the task orders awarded in Region 6.

The utilization analysis of subconsultants in Region 6 is shown in **Table J-12**. The CDOT awarded over \$110.0 million consultant task orders in Region 6. Of this amount, M/W/DBE subconsultants were awarded over \$7.3 million or 6.68 percent.

The M/W/DBE firms most utilized as subconsultants in Region 6 were owned by nonminority Women, receiving over \$5.8 million or 5.32 percent; followed by Asian Americans, receiving \$921,730 or 0.84 percent; followed by Native Americans, receiving \$351,850 or 0.32 percent; followed by Hispanic Americans, receiving \$141,338 or 0.13 percent; followed by African Americans, receiving \$84,368 or 0.08 percent of the total consultant dollars awarded in Region 6.

**Table J-11  
Consultant  
Prime Utilization\_Region 6  
Percentage of Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$214,784 2.00%	\$338,725 3.15%	\$9,500 0.09%	\$563,009 5.24%	\$10,185,391 94.76%	\$10,748,400
2003	\$0 0.00%	\$0 0.00%	\$23,081 0.06%	\$419,190 1.09%	\$6,595 0.02%	\$448,867 1.17%	\$38,063,754 98.83%	\$38,512,620
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$268,044 1.28%	\$39,025 0.19%	\$307,069 1.47%	\$20,566,840 98.53%	\$20,873,909
2005	\$0 0.00%	\$0 0.00%	\$83,890 0.57%	\$715,613 4.86%	\$103,695 0.70%	\$903,198 6.13%	\$13,833,307 93.87%	\$14,736,505
2006	\$0 0.00%	\$0 0.00%	\$124,750 0.64%	\$552,370 2.82%	\$0 0.00%	\$677,120 3.46%	\$18,911,036 96.54%	\$19,588,157
2007	\$0 0.00%	\$0 0.00%	\$11,835 0.21%	\$143,434 2.58%	\$0 0.00%	\$155,269 2.80%	\$5,396,282 97.20%	\$5,551,551
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$458,340 0.42%	\$2,437,377 2.22%	\$158,815 0.14%	\$3,054,532 2.78%	\$106,956,610 97.22%	\$110,011,142

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

**Table J-12  
Consultant  
Subconsultant Utilization\_Region 6  
Percentage of Dollars  
Ethnicity Classifications  
Colorado Department of Transportation  
Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non-M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$145,783 1.36%	\$0 0.00%	\$0 0.00%	\$344,057 3.20%	\$489,840 4.56%	\$1,199,035 11.16%	\$10,748,400
2003	\$0 0.00%	\$0 0.00%	\$332,301 0.86%	\$31,044 0.08%	\$2,422,260 6.29%	\$2,785,604 7.23%	\$8,228,496 21.37%	\$38,512,620
2004	\$3,612 0.02%	\$505 0.00%	\$92,920 0.45%	\$6,688 0.03%	\$2,127,600 10.19%	\$2,231,324 10.69%	\$2,233,817 10.70%	\$20,873,909
2005	\$0 0.00%	\$0 0.00%	\$65,133 0.44%	\$0 0.00%	\$517,244 3.51%	\$582,378 3.95%	\$2,981,916 20.23%	\$14,736,505
2006	\$80,756 0.41%	\$205,562 1.05%	\$212,429 1.08%	\$103,606 0.53%	\$312,451 1.60%	\$914,804 4.67%	\$2,295,216 11.72%	\$19,588,157
2007	\$0 0.00%	\$0 0.00%	\$218,947 3.94%	\$0 0.00%	\$129,918 2.34%	\$348,865 6.28%	\$640,198 11.53%	\$5,551,551
<b>Total</b>	\$84,368 0.08%	\$351,850 0.32%	\$921,730 0.84%	\$141,338 0.13%	\$5,853,529 5.32%	\$7,352,815 6.68%	\$17,578,678 15.98%	\$110,011,142

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

### **J.1.7 Headquarters – Consultants**

The utilization analysis of prime Consultants for Headquarters is shown in **Table J-13**. During the study period, the CDOTs Headquarters awarded over \$68.8 million federally funded Consultant task orders. M/W/DBEs were awarded over \$4.1 million or 6.07 percent of the total federal prime Consultant dollars expended by Headquarters.

The only M/W/DBE firms utilized as prime consultants were owned by nonminority Women, receiving over \$4.1 million or 6.07 percent of the total task order dollars awarded by Headquarters.

The utilization analysis of subconsultants for Headquarters is shown in **Table J-14**. The CDOT Headquarters awarded over \$68.8 million consultant task orders. Of this amount, M/W/DBE subconsultants were awarded over \$1.5 million or 2.23 percent.

The M/W/DBE firms most utilized as subconsultants by Headquarters were owned by nonminority Women, receiving over \$1.0 million or 1.46 percent; followed by Asian Americans, receiving \$440,223 or 0.64 percent; followed by followed by Hispanic Americans, receiving \$57,857 or 0.08 percent; followed by African Americans, receiving \$31,680 or 0.05 percent of the total consultant dollars awarded by Headquarters.

**Table J-13**  
**Consultant**  
**Prime Utilization\_Headquarters**  
**Percentage of Dollars**  
**Ethnicity Classifications**  
**Colorado Department of Transportation**  
**Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non- M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$36,683 0.31%	\$36,683 0.31%	\$11,710,761 99.69%	\$11,747,444
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$141,758 0.61%	\$141,758 0.61%	\$23,232,166 99.39%	\$23,373,924
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$315,879 7.24%	\$315,879 7.24%	\$4,049,860 92.76%	\$4,365,739
2005	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$162,004 1.74%	\$162,004 1.74%	\$9,172,177 98.26%	\$9,334,182
2006	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$3,308,445 26.50%	\$3,308,445 26.50%	\$9,178,036 73.50%	\$12,486,481
2007	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$211,238 2.80%	\$211,238 2.80%	\$7,330,848 97.20%	\$7,542,086
<b>Total</b>	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$4,176,006 6.07%	\$4,176,006 6.07%	\$64,673,849 93.93%	\$68,849,855

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

**Table J-14**  
**Consultant**  
**Subconsultant Utilization\_Headquarters**  
**Percentage of Dollars**  
**Ethnicity Classifications**  
**Colorado Department of Transportation**  
**Calendar Years 2002 – 2007**

Calendar Year	African Americans	Native Americans	Asian Americans	Hispanic Americans	Nonminority Women	Total M/W/DBEs	Non-M/W/DBEs	Total Dollars Awarded
2002	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$31,672 0.27%	\$264,083 2.25%	\$295,756 2.52%	\$484,276 4.12%	\$11,747,444
2003	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$1,935 0.01%	\$186,859 0.80%	\$188,794 0.81%	\$504,736 2.16%	\$23,373,924
2004	\$0 0.00%	\$0 0.00%	\$0 0.00%	\$16,310 0.37%	\$16,764 0.38%	\$33,074 0.76%	\$249,257 5.71%	\$4,365,739
2005	\$0 0.00%	\$0 0.00%	\$39,583 0.42%	\$7,940 0.09%	\$116,613 1.25%	\$164,136 1.76%	\$310,432 3.33%	\$9,334,182
2006	\$0 0.00%	\$0 0.00%	\$256,540 2.05%	\$0 0.00%	\$373,080 2.99%	\$629,621 5.04%	\$1,076,763 8.62%	\$12,486,481
2007	\$31,680 0.42%	\$0 0.00%	\$144,100 1.91%	\$0 0.00%	\$45,409 0.60%	\$221,188 2.93%	\$327,974 4.35%	\$7,542,086
<b>Total</b>	\$31,680 0.05%	\$0 0.00%	\$440,223 0.64%	\$57,857 0.08%	\$1,002,809 1.46%	\$1,532,569 2.23%	\$2,953,438 4.29%	\$68,849,855

Source: Colorado Department of Transportation for the period of January 1, 2002 through December 31, 2007.

Note: Total dollars awarded may not equal the total due to rounding

M/W/DBEs include certified and non-certified minority and women owned businesses.

## **Summary**

The overall results of the Regional analysis shows the Regions with the highest M/W/DBE prime consultant participation based on the percent of total task order dollars awarded were:

- Region 4 – 42.04 %
- Region 1 – 25.19%
- Region 2 – 17.24%
- Region 5 – 11.51%
- Headquarters – 6.07%
- Region 3 – 3.08%
- Region 6 – 2.78%

The overall analyses shows that the Regions with the highest M/W/DBE subconsultant participation based on the percent of total task order dollars awarded were:

- Region 6 – 5.32%
- Region 2 – 3.42%
- Region 5 – 3.13%
- Region 3 – 1.56%
- Headquarters – 1.46%
- Region 1 – 1.22%
- Region 4 – 0.43%

## APPENDIX K – SURVEY RESULTS



## APPENDIX K – SURVEY RESULTS

### K.1 Survey Results

This section of the report shows the results of the demographic and business profiles of firms represented in the survey. **Table K-1** summarizes key findings based on responses to the questions in the survey. Representatives from nearly 700 firms participated in the survey and 465 completed the online survey. Some respondents did not answer all questions in the survey therefore *n* values vary in the tables below and in some cases reflect a number much lower than the total number of firms represented in the survey. Also, one of our areas of interest in this analysis was the level of similarity and difference between business owner groups categorized by race/ethnicity/gender. In that regard, responses from survey participants who provided insufficient information for race/ethnicity/gender categorization were excluded from analysis.

Participants were given the option to select from several subgroups of construction and consultant services to describe their respective lines of business. The individual choices were too numerous to list here in this analysis but the choices are shown in the survey instrument included as **Appendix B** to this report. **Table K-1** shows the results by the major groupings of construction and consultant services. The tally of frequencies reflects a total greater than the actual number of firms that participated in the survey (465) because most construction firms indicated an ability to provide consultant services and vice versa. Accordingly, the distribution of firms between these business categories is nearly identical in **Table K-1**. This lack of distinction between business categories precludes the need for in-depth discussion of the unique characteristics of firms by line of business.

Firms represented in the survey tended to be newer firms in operation for 10 years or less. Almost half of all firms were in this group. The 11-to-20 year group was the next highest frequency for all firms. Over one-fifth of all firms were in this group. For Native Americans and Asian Americans, we observed a different pattern of descending age hierarchy. For these groups, firms in the 21-to-30 years category were second in terms of frequency of response.

Business owners that responded to the survey were more likely to be college graduates based on the frequency and percentage of responses from all firms. By individual category, the analysis shows that African American and Asian American-owned firms were exceptions. In these instances, firm owners were more likely to have post graduate degrees. Looking across all categories, business owners in the state of Colorado were overwhelmingly more likely to have had some college training, a college degree, or post graduate education.

**Table K-1  
Survey Demographics**

Demographics	African American		Native American		Asian American		Hispanic American		Woman		Nonminority Male		Total	
	Total	%	Total	%	Total	%	Total	%	Total	%	Total	%	Total	%
<i>Line of Business</i> n= 730														
Construction	45	6.2%	12	1.6%	17	2.3%	55	7.5%	115	15.8%	119	16.3%	363	49.7%
Design Services	43	5.9%	12	1.6%	20	2.7%	53	7.3%	118	16.2%	121	16.6%	367	50.3%
<i>Years in Business</i> n= 377														
10 years or less	23	6.1%	8	2.1%	11	2.9%	34	9.0%	60	15.9%	51	13.5%	187	49.6%
11 to 20 years	12	3.2%	0	0.0%	3	0.8%	13	3.4%	38	10.1%	20	5.3%	86	22.8%
21 to 30 years	9	2.4%	4	1.1%	6	1.6%	7	1.9%	13	3.4%	16	4.2%	55	14.6%
31 to 40 years	1	0.3%	0	0.0%	0	0.0%	1	0.3%	5	1.3%	17	4.5%	24	6.4%
41 to 50 years	0	0.0%	0	0.0%	0	0.0%	1	0.3%	2	0.5%	5	1.3%	8	2.1%
more than 50 years	0	0.0%	0	0.0%	0	0.0%	0	0.0%	4	1.1%	13	3.4%	17	4.5%
<i>Highest Level of Owner's Education</i> n= 367														
Some High School	0	0.0%	0	0.0%	0	0.0%	3	0.8%	2	0.5%	1	0.3%	6	1.6%
High School Graduate	4	1.1%	1	0.3%	0	0.0%	9	2.5%	12	3.3%	10	2.7%	36	9.8%
Some College	7	1.9%	1	0.3%	0	0.0%	8	2.2%	27	7.4%	13	3.5%	56	15.3%
College Graduate	14	3.8%	2	0.5%	7	1.9%	26	7.1%	49	13.4%	51	13.9%	149	40.6%
Post Graduate	18	4.9%	5	1.4%	13	3.5%	9	2.5%	26	7.1%	36	9.8%	107	29.2%
Trade or Technical Certificate	2	0.5%	3	0.8%	0	0.0%	1	0.3%	2	0.5%	5	1.4%	13	3.5%
<i>Gross Revenues</i> n= 347														
\$50,000 or less	7	2.0%	1	0.3%	0	0.0%	3	0.9%	13	3.7%	8	2.3%	32	9.2%
\$50,001 to \$100,000	9	2.6%	0	0.0%	1	0.3%	13	3.7%	11	3.2%	6	1.7%	40	11.5%
\$100,001 to \$300,000	11	3.2%	3	0.9%	5	1.4%	4	1.2%	17	4.9%	14	4.0%	54	15.6%
\$300,001 to \$500,000	4	1.2%	1	0.3%	4	1.2%	6	1.7%	5	1.4%	10	2.9%	30	8.6%
\$500,001 to \$1,000,000	2	0.6%	2	0.6%	1	0.3%	6	1.7%	17	4.9%	12	3.5%	40	11.5%
\$1,000,001 to \$3,000,000	7	2.0%	3	0.9%	3	0.9%	13	3.7%	38	11.0%	26	7.5%	90	25.9%
\$3,000,001 to \$5,000,000	3	0.9%	1	0.3%	2	0.6%	8	2.3%	13	3.7%	5	1.4%	32	9.2%
\$5,000,001 to \$10,000,000	1	0.3%	0	0.0%	4	1.2%	2	0.6%	3	0.9%	14	4.0%	24	6.9%
More than \$10,000,000	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	5	1.4%	5	1.4%

The analysis of annual revenues revealed the following results:

- One quarter of all respondents reported annual revenues of between one and three million dollars in fiscal year 2007. Following those responses, the next highest frequency is seen in the \$100,001 to \$300,000 category.
- Few representatives of Asian American-owned firms provided annual revenue generation numbers. There is not great differentiation in the responses because of the low numbers. The same situation exists for firms owned by Native Americans. There is little value in analyzing results for these groups since those results would be so greatly influenced by the responses of singular responses.
- Firms owned by African Americans were more likely to generate revenues of \$100,000 to \$300,000.

In summary, the survey demographics show that participant firms were generally newer firms in operation less than 20 years (72 percent). A larger portion of the firms had actually been in business for 10 years or less. Most business owners reported at least some level of college education. Over 40 percent of the business owners were college graduates. Annual revenues in total were more likely to be \$1 million to \$3 million.

The survey probed into owner opinions and perceptions about hindrances to their ability to conduct business in the state of Colorado. A number of topic areas were presented to assess similarities in responses by representatives from the respective firms. The data showed a tendency toward five areas that were cited more frequently as barriers to business participation. In order of frequency of responses, business owners and representatives were concerned about:

- **Lack of relationships** – A common adage is that “it’s not what you know but who you know.” Business owners may feel disadvantaged if they lack the business network with mentors and procurement officials to help them ferret through procurement processes. Business owners who have access to these networks may feel more confident in their ability to win contracts because they are able to vet ideas and issues with knowledgeable people.
- **Bid specifications** – The survey probed into owner sentiments about the ability of their firm to meet specifications delineated in requests for quotes, bids and proposals. Stringent specifications can be advantageous for procurement officials as a filtering mechanism to sort firms in the selection process but those stringent requirements can also be a barrier that discourages newer and smaller firms seeking to develop business relationships with procurement agents.
- **Limited time to prepare bid package or quote** – The focal point of this question was the time allotted between receipt of the request for quotation, bid or proposal and the due date for submission. The shorter the time period the more likely the chance for error or some other occurrence that would be detrimental to the chance of firm success in winning the contract.

- **Knowledge and understanding of processes** – Qualified firms may experience difficulty securing contracts if those firms fail to meet procedural requirements for submission. Such requirements can include specific forms that must accompany bids, business licenses prior to consideration by a procuring agency, or other administrative requirements.
- **Contract too large** – Larger contracts require greater firm resources for those that wish to be successful. Those resources include bonding and insurance requirements, human resources and capital resources. Large contracts may effectively exclude small and medium-sized firms because of the inherent requirements that exceed the capacity of those small and medium-sized firms.

**Table K-2** provides an overview of the responses. The table only reflects “yes” responses to the questions asked during the survey canvassing effort.

One-fourth of the survey participants expressed concern about the perceived lack of business contacts for networking purposes. The context in which this question was presented in the solicitation infers that respondents desire stronger business affiliations to promote their firm’s goods and services in the business community. This area of concern was cited most frequently by firms owned by nonminority Males, Women, Hispanic Americans, Asian Americans, and Native Americans. For firms owned by African Americans, this area of concern was the second most frequent complaint following objections raised about limited time to prepare quotes, bids and proposals.

Overall, the second most frequent complaint was about the rigidity of bid specifications. The greater tendency of Woman-owned firms to express apprehension about bid specifications influenced the ranking of this barrier to doing business. However, the analysis shows that concerns about bid specifications were generally either the second or third most frequent complaint registered by business owners.

The hierarchy of concerns varies by groups as we move below the first and second most frequent complaints. However, we noted similarities in the top five complaints of each business owner group even though the sequential order varied. With that being said, business owners expressed concerns about the time allowed to review requests and prepare quotes, bids or proposals. There could be a number of reasons for the short window(s) of opportunity ranging from inadequacies in the business’ search process to identify sales opportunities to procurement officials allowing too short a period between release of the solicitation and the response due date.

**Table K-2**  
**Perceived Problems Conducting Business**  
**Survey Responses (affirmative answers)**

Barriers to Doing Business	African American		Native American		Asian American		Hispanic American		Woman		Nonminority Male		Total	
	Total	%	Total	%	Total	%	Total	%	Total	%	Total	%	Total	%
Bid specifications	25	3.6%	6	0.9%	8	1.2%	23	3.3%	51	7.3%	34	4.9%	147	21.2%
Insurance requirements	7	1.0%	0	0.0%	4	0.6%	11	1.6%	12	1.7%	7	1.0%	41	5.9%
Bonding requirements	9	1.3%	0	0.0%	0	0.0%	12	1.7%	11	1.6%	13	1.9%	45	6.5%
Pre-qualification requirements	21	3.0%	2	0.3%	3	0.4%	14	2.0%	25	3.6%	27	3.9%	92	13.2%
Limited time to prepare bid package or quote	27	3.9%	7	1.0%	4	0.6%	22	3.2%	42	6.0%	32	4.6%	134	19.3%
Limited firm capacity	9	1.3%	3	0.4%	1	0.1%	11	1.6%	28	4.0%	37	5.3%	89	12.8%
Knowledge and understanding of processes	20	2.9%	7	1.0%	3	0.4%	29	4.2%	40	5.8%	34	4.9%	133	19.1%
Lack of experience	10	1.4%	2	0.3%	1	0.1%	13	1.9%	21	3.0%	21	3.0%	68	9.8%
Lack of personnel	11	1.6%	2	0.3%	2	0.3%	8	1.2%	27	3.9%	25	3.6%	75	10.8%
Lack of equipment	9	1.3%	0	0.0%	0	0.0%	10	1.4%	20	2.9%	12	1.7%	51	7.3%
Lack of relationships	25	3.6%	9	1.3%	9	1.3%	33	4.7%	52	7.5%	48	6.9%	176	25.3%
Contract too large	15	2.2%	5	0.7%	6	0.9%	22	3.2%	42	6.0%	38	5.5%	128	18.4%
Contract too small	8	1.2%	2	0.3%	0	0.0%	3	0.4%	22	3.2%	15	2.2%	50	7.2%
Non-competitive supplier prices	11	1.6%	2	0.3%	0	0.0%	9	1.3%	13	1.9%	13	1.9%	48	6.9%
Cost of buying plans for each proposal	14	2.0%	2	0.3%	1	0.1%	14	2.0%	19	2.7%	8	1.2%	58	8.3%
Unfair contracting practices	19	2.7%	3	0.4%	1	0.1%	12	1.7%	29	4.2%	23	3.3%	87	12.5%
Preferred vendor list	19	2.7%	4	0.6%	3	0.4%	18	2.6%	30	4.3%	27	3.9%	101	14.5%

Several survey participants indicated a lack of familiarity with procurement processes and policies. As stated earlier, firms may be otherwise qualified, willing and able to provide goods or services but lack an understanding of the proper methods and mechanisms to promote the firm to procurement decision makers. This lack of knowledge could preclude firm participation in the procurement process.

Finally, there were frequent arguments presented about the size of procurement opportunities. Survey participants expressed concern about the level of resources necessary to successfully compete for advertised work. Business owners expressed a desire for smaller procurement offerings that would facilitate greater participation in the business community.

**Table K-3** shows the affirmative responses to our inquiries about issues affecting the success of subcontractors/subconsultants who have done business, or attempted to do business with the Colorado Department of Transportation. For this analysis, we limited the pool of respondents to those firms that indicated prior experience with bid/proposal submissions on subcontracts originating from the Colorado Department of Transportation or actual subcontract awards from the agency.

The most frequent complaint from subcontractors/subconsultants dealt with payment delays from prime contractors/consultants. According to a September 27, 2006 news release from the United States Census Bureau, “almost half (49 percent) of the nation’s businesses are operated from home, and more than 6-in-10 owners used their own money to start the business.” The limited access to outside financing increases the dependence of these businesses on receipt of timely payments for work that is performed to provide needed operating capital.

Subcontractors/subconsultants also expressed concerns about instances where bids or proposals were submitted for work and the subcontractor/subconsultant was apparently dropped after contract award. The subcontractors/subconsultants indicated that they were not advised as to the reasons for the prime contractors’ decisions. Therefore, the subcontractors/subconsultants were limited in their ability to learn from the experience to increase the likelihood of their success on future opportunities.

Over one-third of all subcontractors/subconsultants with prior experience bidding and working on Colorado Department of Transportation subcontracts believed that prime contractors/consultants maintained a preferred list of vendors to the exclusion to the survey respondents. The format of the survey did not facilitate probing into the bases for these feelings but the frequency of responses ranked this concern third among all subcontractors/subconsultants.

**Table K-3**  
**Subcontractor/Subconsultant Issues**  
**Survey Responses (affirmative answers)**

Subcontractor Issues	African American		Native American		Asian American		Hispanic American		Woman		Nonminority Male		Total	%
	Total	%	Total	%	Total	%	Total	%	Total	%	Total	%		
Design-Build format put the project out of reach	3	1.8%	0	0.0%	1	0.6%	4	2.4%	12	7.3%	9	5.5%	29	17.7%
Submitted bid / dropped by the prime without explanation	6	3.7%	3	1.8%	3	1.8%	11	6.7%	28	17.1%	18	11.0%	69	42.1%
Prime unwilling to provide necessary information	5	3.0%	1	0.6%	0	0.0%	10	6.1%	16	9.8%	6	3.7%	38	23.2%
Prime had a preferred list of vendors	5	3.0%	3	1.8%	4	2.4%	12	7.3%	24	14.6%	16	9.8%	64	39.0%
Change in work scope after contract award	1	0.6%	1	0.6%	0	0.0%	2	1.2%	14	8.5%	4	2.4%	22	13.4%
Did a job that required less work and pay	3	1.8%	3	1.8%	2	1.2%	5	3.0%	23	14.0%	15	9.1%	51	31.1%
Asked to do more work than what was stated in the bid	4	2.4%	3	1.8%	0	0.0%	6	3.7%	21	12.8%	16	9.8%	50	30.5%
Payment delays from prime contractor	5	3.0%	3	1.8%	4	2.4%	9	5.5%	35	21.3%	17	10.4%	73	44.5%
Completed a job and never received payment	2	1.2%	1	0.6%	1	0.6%	0	0.0%	6	3.7%	4	2.4%	14	8.5%
Paid less than the negotiated amount in the contract	4	2.4%	3	1.8%	1	0.6%	2	1.2%	12	7.3%	7	4.3%	29	17.7%
Asked to sign a false payment voucher	0	0.0%	2	1.2%	0	0.0%	0	0.0%	12	7.3%	2	1.2%	16	9.8%
Delay in retainage release	3	1.8%	3	1.8%	0	0.0%	10	6.1%	16	9.8%	16	9.8%	48	29.3%
Prime contractor held subcontractor to higher standards	3	1.8%	1	0.6%	0	0.0%	3	1.8%	6	3.7%	3	1.8%	16	9.8%
CDOT personnel held company to higher standards	3	1.8%	3	1.8%	0	0.0%	3	1.8%	9	5.5%	5	3.0%	23	14.0%
Asked to serve as DBE front	0	0.0%	1	0.6%	0	0.0%	2	1.2%	7	4.3%	1	0.6%	11	6.7%
Pressured to lower quotes on a bid	1	0.6%	3	1.8%	2	1.2%	7	4.3%	16	9.8%	12	7.3%	41	25.0%
Contacted by a prime for inclusion in a bid, no follow-up	3	1.8%	3	1.8%	2	1.2%	11	6.7%	23	14.0%	11	6.7%	53	32.3%
Sub's firm used in bid without permission	1	0.6%	0	0.0%	0	0.0%	0	0.0%	2	1.2%	3	1.8%	6	3.7%
Prime contractor changed bid without permission	1	0.6%	1	0.6%	0	0.0%	0	0.0%	4	2.4%	2	1.2%	8	4.9%
Lost bid due to unknown or unclear project requirements	2	1.2%	2	1.2%	0	0.0%	4	2.4%	12	7.3%	9	5.5%	29	17.7%
Asked by falsely certify prime's good faith effort	2	1.2%	0	0.0%	0	0.0%	4	2.4%	5	3.0%	2	1.2%	13	7.9%
Asked to quote work outside of line of business	4	2.4%	3	1.8%	4	2.4%	9	5.5%	19	11.6%	9	5.5%	48	29.3%
Dropped from contract after DBE goal was met	3	1.8%	2	1.2%	3	1.8%	9	5.5%	17	10.4%	2	1.2%	36	22.0%
Only subcontracted for work when there is a DBE goal	5	3.0%	2	1.2%	5	3.0%	10	6.1%	19	11.6%	3	1.8%	44	26.8%

Subcontractors/subconsultants voiced concern about being initially contacted by prime contractors/consultants about possible inclusion on bid or proposal submissions and subsequently hearing no more from the prime contractor/consultant later in the process. The subcontractor/subconsultant, therefore, did not know if the prime contractor/consultant submitted an offer without the subcontractor's/subconsultant's participation or if the procurement opportunity was withdrawn by the procurement agency.

Finally, similar numbers of complaints were lodged about post contract award scenarios where subcontractors/subconsultants were forced to do less work on a project than was initially proposed and to perform the lesser scope for less money. Also, complaints were lodged about scenarios where the subcontractors/subconsultants were asked to perform more work than was initially bid. One interpretation from these responses and the corresponding frequencies of responses is that subcontractors/subconsultants are conveying a concern about post award changes by prime contractors/consultants in the scope of services that were submitted by subcontractors/subconsultants on Colorado Department of Transportation projects.

## **APPENDIX L – AVAILABILITY – WORK CODES**



## APPENDIX L – AVAILABILITY – WORK CODES

### L.1 Analysis of Construction Subcontractor Firms by Work Code

CDOT staff assisted the analysis team with assigned work codes to each firm included in the final database. Three rounds of review were conducted to ensure the quality of data provided. **Tables L-1 through L-27** show the results of the availability analysis by work code for construction related jobs. It is important to note that most firms included in the master availability database possess multiple CDOT work codes.

**Table L-1  
 Adjusted Asphalt Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
3	2	0	13	9	15	42	149	191
1.57%	1.05%	0.00%	6.81%	4.71%	7.85%	21.99%	78.01%	100.00%

**Table L-2  
 Adjusted Concrete Road Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
0	1	0	7	1	7	16	42	58
0.00%	1.72%	0.00%	12.07%	1.72%	12.07%	27.59%	72.41%	100.00%

**Table L-3  
 Adjusted Survey Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
0	1	0	0	0	0	1	1	2
0.00%	50.00%	0.00%	0.00%	0.00%	0.00%	50.00%	50.00%	100.00%

**Table L-4  
 Adjusted Culverts Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
0	0	0	0	1	2	3	9	12
0.00%	0.00%	0.00%	0.00%	8.33%	16.67%	25.00%	75.00%	100.00%

**Table L-5  
 Adjusted Curb Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
3	4	1	37	10	20	75	312	387
0.78%	1.03%	0.26%	9.56%	2.58%	5.17%	19.38%	80.62%	100.00%

**Table L-6  
 Adjusted Drilling Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
1	0	1	4	5	5	16	49	65
1.54%	0.00%	1.54%	6.15%	7.69%	7.69%	24.62%	75.38%	100.00%

**Table L-7  
 Adjusted Earthwork Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
16	6	6	55	41	93	217	676	893
1.79%	0.67%	0.67%	6.16%	4.59%	10.41%	24.30%	75.70%	100.00%

**Table L-8  
 Adjusted Electrical Subcontractor**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
3	1	3	3	2	12	24	29	53
5.66%	1.89%	5.66%	5.66%	3.77%	22.64%	45.28%	54.72%	100.00%

**Table L-9  
 Adjusted Guardrail Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
2	0	0	10	2	12	26	59	85
2.35%	0.00%	0.00%	11.76%	2.35%	14.12%	30.59%	69.41%	100.00%

**Table L-10  
 Adjusted Landscape Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
7	3	0	15	14	24	63	247	310
2.26%	0.97%	0.00%	4.84%	4.52%	7.74%	20.32%	79.68%	100.00%

**Table L-11  
 Adjusted Minor Fence Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
2	1	0	14	3	15	35	66	101
1.98%	0.99%	0.00%	13.86%	2.97%	14.85%	34.65%	65.35%	100.00%

**Table L-12  
 Adjusted Miscellaneous Subcontractor**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
20	9	5	63	35	67	199	517	716
2.79%	1.26%	0.70%	8.80%	4.89%	9.36%	27.79%	72.21%	100.00%

**Table L-13  
 Adjusted Painting Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
1	0	1	3	1	1	6	6	12
8.33%	0.00%	8.33%	25.00%	8.33%	8.33%	50.00%	50.00%	100.00%

**Table L-14  
 Adjusted Pavement Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
0	0	0	1	1	7	9	27	36
0.00%	0.00%	0.00%	2.78%	2.78%	19.44%	25.00%	75.00%	100.00%

**Table L-15  
 Adjusted Planning Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
1	1	1	1	2	3	9	13	22
4.55%	4.55%	4.55%	4.55%	9.09%	13.64%	40.91%	59.09%	100.00%

**Table L-16  
 Adjusted Plumbing Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
1	1	0	2	3	2	9	20	29
3.45%	3.45%	0.00%	6.90%	10.34%	6.90%	31.03%	68.97%	100.00%

**Table L-17  
 Adjusted Sealcoat Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
0	0	0	2	1	4	7	32	39
0.00%	0.00%	0.00%	5.13%	2.56%	10.26%	17.95%	82.05%	100.00%

**Table L-18  
 Adjusted Seeding Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
2	0	0	3	2	5	12	37	49
4.08%	0.00%	0.00%	6.12%	4.08%	10.20%	24.49%	75.51%	100.00%

**Table L-19  
Adjusted Signing Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
13	4	5	43	33	59	157	519	676
1.92%	0.59%	0.74%	6.36%	4.88%	8.73%	23.22%	76.78%	100.00%

**Table L-20  
Adjusted Steel Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
2	1	2	11	2	17	35	95	130
1.54%	0.77%	1.54%	8.46%	1.54%	13.08%	26.92%	73.08%	100.00%

**Table L-21  
Adjusted Storm Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
4	0	1	10	6	8	29	58	87
4.60%	0.00%	1.15%	11.49%	6.90%	9.20%	33.33%	66.67%	100.00%

**Table L-22  
Adjusted Structure Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
2	1	18	6	1	11	39	52	91
2.20%	1.10%	19.78%	6.59%	1.10%	12.09%	42.86%	57.14%	100.00%

**Table L-23  
Adjusted Testing Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
1	1	0	0	2	2	6	18	24
4.17%	4.17%	0.00%	0.00%	8.33%	8.33%	25.00%	75.00%	100.00%

**Table L-24  
Adjusted Traffic Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
3	0	0	9	4	17	33	55	88
3.41%	0.00%	0.00%	10.23%	4.55%	19.32%	37.50%	62.50%	100.00%

**Table L-25  
Adjusted Truck Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
20	6	3	61	36	74	200	775	975
2.05%	0.62%	0.31%	6.26%	3.69%	7.59%	19.51%	79.49%	100.00%

**Table L-26  
Adjusted Wall Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
1	1	0	9	4	11	26	149	175
0.57%	0.57%	0.00%	5.14%	2.29%	6.29%	14.86%	85.14%	100.00%

**Table L-27  
Adjusted Waterproofing Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
1	0	0	2	1	0	4	12	16
6.25%	0.00%	0.00%	12.50%	6.25%	0.00%	25.00%	75.00%	100.00%

**Table L-28  
All Work Codes - Total Construction Subcontractors**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
108	44	47	384	222	493	1298	4024	5322
2.03%	0.83%	0.88%	7.22%	4.17%	9.26%	24.39%	75.61%	100.00%

**L.2 Analysis of Subconsultant Firms by Work Code**

As with construction firms, CDOT staff assisted the analysis team with assigned work codes to each consultant firm included in the final master availability database. Two rounds of review were conducted to ensure the quality of data provided. **Tables L-28 through L-52** show the results of the availability analysis by work code for consultant services.

**Table L-29  
 Adjusted Acoustics Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
0	0	2	0	1	3	6	21	27
0.00%	0.00%	7.41%	0.00%	3.70%	11.11%	22.22%	77.78%	100.00%

**Table L-30  
 Adjusted Architecture Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
4	3	16	15	13	45	96	124	220
1.82%	1.36%	7.27%	6.82%	5.91%	20.45%	43.64%	56.36%	100.00%

**Table L-31  
 Adjusted Bridge Design Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
1	0	2	3	4	3	13	62	75
1.33%	0.00%	2.67%	4.00%	5.33%	4.00%	17.33%	82.67%	100.00%

**Table L-32  
 Adjusted Civil Engineering Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
2	0	8	11	8	19	48	121	169
1.18%	0.00%	4.73%	6.51%	4.73%	11.24%	28.40%	71.60%	100.00%

**Table L-33  
 Adjusted Environmental Engineering Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
3	2	7	13	7	40	72	107	179
1.68%	1.12%	3.91%	7.26%	3.91%	22.35%	40.22%	59.78%	100.00%

**Table L-34  
 Adjusted Electrical Engineering Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
1	0	3	1	2	4	12	37	48
2.08%	0.00%	6.25%	2.08%	4.17%	8.33%	22.92%	77.08%	100.00%

**Table L-35  
 Adjusted Environmental Expertise Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
0	0	0	0	0	1	1	5	6
0.00%	0.00%	0.00%	0.00%	0.00%	16.67%	16.67%	83.33%	100.00%

**Table L-36  
 Adjusted Environmental Hazard Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
1	2	6	8	2	27	46	31	77
1.30%	2.60%	7.79%	10.39%	2.60%	35.06%	59.74%	40.26%	100.00%

**Table L-37  
 Adjusted Geological Engineering Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
1	0	5	5	2	4	17	38	55
1.82%	0.00%	9.09%	9.09%	3.64%	7.27%	30.91%	69.09%	100.00%

**Table L-38  
Adjusted GeoTech Engineering Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
2	1	12	9	2	22	48	78	126
1.59%	0.79%	9.52%	7.14%	1.59%	17.46%	38.10%	61.90%	100.00%

**Table L-39  
Adjusted Highway and Street Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
18	12	35	43	48	141	297	405	702
2.56%	1.71%	4.99%	6.13%	6.84%	20.09%	42.31%	57.69%	100.00%

**Table L-40  
Adjusted Hydraulics Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
0	0	4	6	4	6	20	71	91
0.00%	0.00%	4.40%	6.59%	4.40%	6.59%	21.98%	78.02%	100.00%

**Table L-41  
Adjusted Landscape Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
1	1	3	4	8	27	44	79	123
0.81%	0.81%	2.44%	3.25%	6.50%	21.95%	35.77%	64.23%	100.00%

**Table L-42  
Adjusted Management Contract Administration Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
2	0	6	11	5	19	43	102	145
1.38%	0.00%	4.14%	7.59%	3.45%	13.10%	29.66%	70.34%	100.00%

**Table L-43  
 Adjusted Management Contract Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
2	0	5	11	4	16	38	102	140
1.43%	0.00%	3.57%	7.86%	2.86%	11.43%	27.14%	72.86%	100.00%

**Table L-44  
 Adjusted Materials Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
2	1	8	8	3	15	37	51	88
2.27%	1.14%	9.09%	9.09%	3.41%	17.05%	42.05%	57.95%	100.00%

**Table L-45  
 Adjusted Mechanical Engineering Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
0	0	5	1	3	5	14	25	39
0.00%	0.00%	12.82%	2.56%	7.69%	12.82%	35.90%	64.10%	100.00%

**Table L-46  
 Adjusted Sanitation Engineering Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
0	0	1	3	2	1	7	33	40
0.00%	0.00%	2.50%	7.50%	5.00%	2.50%	17.50%	82.50%	100.00%

**Table L-47  
 Adjusted Soil Engineering Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
0	0	1	0	0	1	2	11	13
0.00%	0.00%	7.69%	0.00%	0.00%	7.69%	15.38%	84.62%	100.00%

**Table L-48  
 Adjusted Structure Engineering Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
2	0	6	7	3	5	23	53	76
2.63%	0.00%	7.89%	9.21%	3.95%	6.58%	30.26%	69.74%	100.00%

**Table L-49  
 Adjusted Survey Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
0	1	2	7	8	16	34	95	129
0.00%	0.78%	1.55%	5.43%	6.20%	12.40%	26.36%	73.64%	100.00%

**Table L-50  
 Adjusted Traffic Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
0	0	3	4	6	15	28	61	89
0.00%	0.00%	3.37%	4.49%	6.74%	16.85%	31.46%	68.54%	100.00%

**Table L-51  
 Adjusted Transportation Engineering Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
0	0	3	4	7	15	29	70	99
0.00%	0.00%	3.03%	4.04%	7.07%	15.15%	29.29%	70.71%	100.00%

**Table L-52  
 Adjusted Tunnel Subconsultants**

African American	Native American	Asian American	Hispanic American	Other Minority	Nonminority Women	Total M/W/DBEs	Nonminority	Total
0	0	2	0	2	2	6	24	30
0.00%	0.00%	6.67%	0.00%	6.67%	6.67%	20.00%	80.00%	100.00%

**Table L-53**  
**Adjusted Value Engineering Subconsultants**

<b>African American</b>	<b>Native American</b>	<b>Asian American</b>	<b>Hispanic American</b>	<b>Other Minority</b>	<b>Nonminority Women</b>	<b>Total M/W/DBEs</b>	<b>Nonminority</b>	<b>Total</b>
0	0	3	1	0	5	9	27	36
0.00%	0.00%	8.33%	2.78%	0.00%	13.89%	25.00%	75.00%	100.00%

**APPENDIX M**  
**COMPARATIVE ANALYSIS OF THE COLORADO**  
**DEPARTMENT OF TRANSPORTATION'S DBE UTILIZATION**  
**DATA**



## **APPENDIX M**

### **COMPARATIVE ANALYSIS OF THE COLORADO DEPARTMENT OF TRANSPORTATION'S DBE UTILIZATION DATA**

This section provides a comparative analysis of the Wilson Group's data that was utilized to determine CDOT's DBE utilization. The purpose is to provide an explanation of the difference in the DBE utilization dollars reported by the Colorado Department of Transportation and the DBE utilization dollars reported in the study conducted by the Wilson Group.

#### **M.1 Overall Federal Dollars**

The overall federal dollars awarded to prime contractors by the Colorado Department of Transportation (CDOT) for the study period was \$1,687,709,840.32. The results of the study conducted by the Wilson Group shows that the total federal dollars awarded by CDOT to prime contractors was \$1,635,918,585. The difference of \$51,791,255.32 is a result of the Wilson Group including only the dollars awarded to firms within the relevant market area. As stated previously in Chapter 5, the Relevant Market Area is the area that includes the location of prime contractors who received 75 percent of CDOT's contract dollars. In the case of CDOT, firms located in Colorado were awarded over 96 percent of the contract dollars.

Overall Federal Dollars awarded by CDOT: \$1,687,709,840.32  
Overall Federal Dollars in the Wilson Group report: \$1,635,918,585  
Difference: \$51,791,255.32

#### **M.2 Disadvantage Business Enterprise (DBE) Prime Contract Dollars**

The overall federal dollars awarded to DBE prime contractors by the Colorado Department of Transportation (CDOT) for the study period was \$33,353,917.32. The results of the study conducted by the Wilson Group shows that the total federal dollars awarded by CDOT to DBE prime contractors was \$83,466,389.70. The difference of \$50,112,472.38 is a result of all minority owned firms within the relevant market area were classified as DBEs based on ethnicity, regardless of DBE certification status with CDOT.

DBE Prime Contractor Dollars awarded by CDOT: \$33,353,917.32  
DBE Prime Contractor Dollars awarded in the Wilson Group report: \$83,466,389.70  
Difference: \$50,112,472.38

### **M.3 Disadvantage Business Enterprise (DBE) Subcontractor Dollars**

The overall federal dollars awarded to DBE subcontractors by the Colorado Department of Transportation (CDOT) for the study period was \$145,429,784.66. The results of the study conducted by the Wilson Group shows that the total federal dollars awarded by CDOT to DBE subcontractors was \$187,847,048.28. The difference of \$42,417,263.62 is a result of all minority owned firms within the relevant market area were classified as DBEs based on ethnicity, regardless of DBE certification status with CDOT.

DBE Prime Contractor Dollars awarded by CDOT: \$145,429,784.66

DBE Prime Contractor Dollars awarded in the Wilson Group report: \$187,847,048.28

Difference: \$42,417,263.62