



CDOT Region 1 BRT Program
2829 W Howard Pl. 2nd Floor
Denver, CO 80204

DATE: 12/29/2025

SUBJECT: Federal Blvd Bus Rapid Transit (BRT) Alternative Delivery Industry Outreach Summary

Purpose

This memorandum summarizes the industry outreach conducted on December 17, 2025 regarding the recommendation to use the Construction Manager/General Contractor (CM/GC) delivery method for the Federal Boulevard BRT Project.

Summary

The primary focus of the session was to solicit feedback on the Project Delivery Selection Matrix (PDSM) recommendation. While the industry generally understood the project's 30% design status and the January 2030 revenue service goal, the following key points were raised by industry participants:

Question 1: A participant questioned whether the PDSM process should have been initiated earlier in the design phase to maximize the potential benefits of a Design-Build (DB) delivery method.

CDOT Response: Staff clarified that while earlier starts are encouraged (especially for DB at 0% design), the PDSM is strictly required when any alternative delivery method is pursued. This project specifically considered alternative delivery after the challenges with DBB were better understood for meeting the project delivery goal.

Question 2: Industry members inquired about the preferred geographical starting points for construction based on existing ridership.

CDOT Response: High ridership in central Denver makes it a priority, but the team emphasized that the Construction Manager's (CM) input will be critical in managing the high traffic volumes and complexity of that core area.

Question 3: Clarification was sought regarding timing of CM procurement.

CDOT Response: CDOT confirmed the intent to have the CM under contract before reaching the 60% design milestone to ensure their input influences the final design and constructability. The design team procurement will start approximately one month before the CM RFP is posted. Due to the lengthy process of selection and contracting, the CM NTP will likely only be a couple of months after the design team NTP.

Question 4: Industry representatives requested that presentation slides and draft PDSM documents be made public to allow for more detailed technical feedback.

CDOT Response: CDOT will share alternative delivery documents in accordance with Senate Bill 21-260.



Recommendation

The Q&A form was posted on December 3, closed on December 24, and received no responses. No major concerns were raised by industry partners with the selection of CM/GC for delivery of the Federal Blvd BRT project. Based on the feedback received during the meeting, the project team proposes to continue pursuing CM/GC as the recommended method for project delivery.

Attendance

CDOT

Ryan Noles
Jessica Myklebust
Angie Drumm
Andrew Stratton
Adam Spiker
Alex Burns
Gerardo Hidalgo
Casey Velentinelli
Sina Khavary
Richard Christy

Industry

Jim Moody	Holly Buck
Alex Simpson	James Moore
Amanda Barber	Jeff Meyer
Ashley L. Bushey	Josh Short
Blake Boggs	Lakshmi Muddana
Brandon Simao	Malinda Reese
Brian Nelson	Michael Unger
Chris McMillen	Michelle Hoysick
Amber Haines	Mike McNish
Christopher Maunder	Peter Torres
Curtis Daniels	Rebecca Vassel
Dan Lowery	Rich Ledezma
David Huntsinger	Ryan Mulligan
Elizabeth Adams	Ryan Snow
Ethan Duffield	Stephanie Sudduth
Geoff C. Mestas	