



CDOT Region 1 BRT Program  
2829 W Howard Pl. 2nd Floor  
Denver, CO 80204

**DATE:** 12/29/2025

**SUBJECT:** Federal Blvd Bus Rapid Transit (BRT) Alternative Delivery Industry Outreach Summary

### **Purpose**

This memorandum summarizes the industry outreach conducted on December 17, 2025 regarding the recommendation to use the Construction Manager/General Contractor (CM/GC) delivery method for the Federal Boulevard BRT Project.

### **Summary**

The primary focus of the session was to solicit feedback on the Project Delivery Selection Matrix (PDSM) recommendation. While the industry generally understood the project's 30% design status and the January 2030 revenue service goal, the following key points were raised by industry participants:

**Question 1:** A participant questioned whether the PDSM process should have been initiated earlier in the design phase to maximize the potential benefits of a Design-Build (DB) delivery method.

**CDOT Response:** Staff clarified that while earlier starts are encouraged (especially for DB at 0% design), the PDSM is strictly required when any alternative delivery method is pursued. This project specifically considered alternative delivery after the challenges with DBB were better understood for meeting the project delivery goal.

**Question 2:** Industry members inquired about the preferred geographical starting points for construction based on existing ridership.

**CDOT Response:** High ridership in central Denver makes it a priority, but the team emphasized that the Construction Manager's (CM) input will be critical in managing the high traffic volumes and complexity of that core area.

**Question 3:** Clarification was sought regarding timing of CM procurement.

**CDOT Response:** CDOT confirmed the intent to have the CM under contract before reaching the 60% design milestone to ensure their input influences the final design and constructability. The design team procurement will start approximately one month before the CM RFP is posted. Due to the lengthy process of selection and contracting, the CM NTP will likely only be a couple of months after the design team NTP.

**Question 4:** Industry representatives requested that presentation slides and draft PDSM documents be made public to allow for more detailed technical feedback.

**CDOT Response:** CDOT will share alternative delivery documents in accordance with Senate Bill 21-260.

### Recommendation

The Q&A form was posted on December 3, closed on December 24, and received no responses. No major concerns were raised by industry partners with the selection of CM/GC for delivery of the Federal Blvd BRT project. Based on the feedback received during the meeting, the project team proposes to continue pursuing CM/GC as the recommended method for project delivery.

### Attendance

CDOT	Industry
Ryan Noles	Jim Moody
Jessica Myklebust	Alex Simpson
Angie Drumm	Amanda Barber
Andrew Stratton	Ashley L. Bushey
Adam Spiker	Blake Boggs
Alex Burns	Brandon Simao
Gerardo Hidalgo	Brian Nelson
Casey Velentinelli	Chris McMillen
Sina Khavary	Amber Haines
Richard Christy	Christopher Maunder
	Curtis Daniels
	Dan Lowery
	David Huntsinger
	Elizabeth Adams
	Ethan Duffield
	Geoff C. Mestas
	Holly Buck
	James Moore
	Jeff Meyer
	Josh Short
	Lakshmi Muddana
	Malinda Reese
	Michael Unger
	Michelle Hoysick
	Mike McNish
	Peter Torres
	Rebecca Vasel
	Rich Ledezma
	Ryan Mulligan
	Ryan Snow
	Stephanie Sudduth