



Colorado Aerotropolis Visioning Study

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Colorado Aerotropolis Visioning Study Outreach

Prepared by



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Lists of Committee and Agency Meetings

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Colorado Aerotropolis Visioning Study Outreach

Introduction and Overview

An Aerotropolis is an urban plan in which the layout, infrastructure, and economy are centered on an airport.

The Colorado Department of Transportation (CDOT) conducted a study regarding the infrastructure requirements that could enhance economic development surrounding Denver International Airport (DIA). The Colorado Aerotropolis Visioning Study, funded by a Federal Highway Administration grant, along with additional funds from DIA, collaboratively engaged local jurisdictions to examine the benefits and impacts of a proactively planned Aerotropolis infrastructure surrounding DIA. An infrastructure framework for transportation, water, wastewater, power, communications, and drainage is critical to fostering and supporting economic development surrounding the airport.

CDOT engaged Adams County, City of Aurora, City of Brighton, City of Commerce City, City and County of Denver, as well as DIA, in the Visioning Study.

Study Vision

At the onset, study participants jointly developed a vision for a Colorado Aerotropolis:

A sustainable, efficient, well-connected, and globally recognized Colorado Aerotropolis that capitalizes on the economic opportunity surrounding the Denver International Airport through collaborative planning, development, and marketing.

Study Objectives

CDOT had the following objectives for the study:

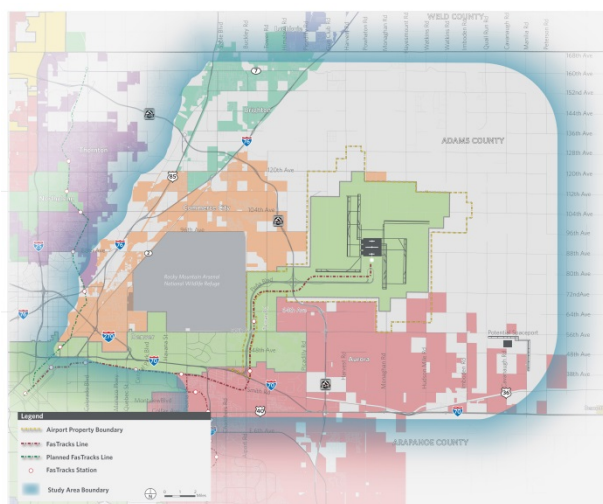
- Agree on a collaborative vision for a Colorado Aerotropolis.
- Learn about the aerotropolis concept.
- Identify commonalities among the local plans.
- Quantify the potential for economic growth—with or without a Colorado Aerotropolis.
- Identify a framework of possibilities for collaboration on infrastructure investments.
- Outline regional governance options to implement investments in transportation, water, wastewater, drainage, power, and communications systems.

Study Area

Figure 1 displays the study area of the Colorado Aerotropolis Visioning Study. The study area boundaries defined an area of influence that impacts or would be impacted by the current and future economic conditions both on and off airport.

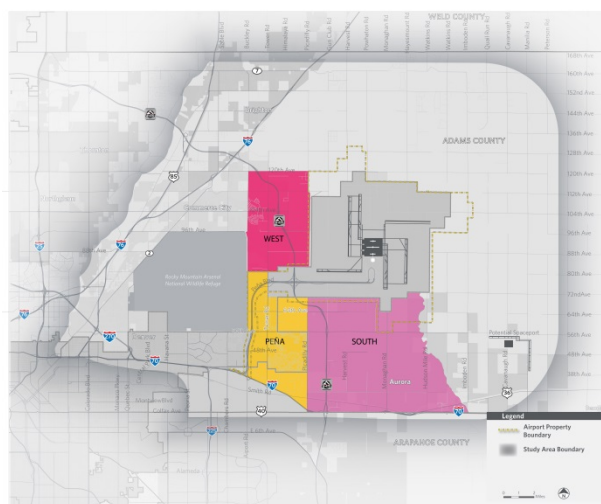
Given the low level of development within the large study area, the study team recognized that initial development near the airport will largely occur in the area to the south and west of DIA. This Concentrated Development Area is shown in Figure 2.

Figure 1 Study Area for the Colorado Aerotropolis Visioning Study



Source: Aerotropolis Study Team.

Figure 2 Concentrated Development Area



Source: Aerotropolis Study Team.

Working Paper Organization

This working paper describes the need for engagement and collaboration, the process, and the participants who were engaged during the course of the study. The working paper is organized into the following sections:

- Need for Engagement/Collaboration
- Committees
- Coordination Meetings
- Appendices with Meeting Agendas, Notes, and Presentations

Need for Engagement/Collaboration

Recognizing the need to collaborate to create economic opportunities, CDOT brought key stakeholders together to create the vision and framework for implementing development in the area. CDOT created a forum for the primary stakeholder jurisdictions and other stakeholders to identify collaborative, catalytic actions to spur growth and change, and used this opportunity to be proactive in transportation network development in a targeted metropolitan Denver growth area.

Adams County, the City of Aurora, the City of Brighton, the City of Commerce City, the City and County of Denver, as well as DIA, were the primary stakeholders in the Visioning Study.

Any study success is due largely to the engagement process that CDOT conducted and the willingness of the jurisdictions to participate and collaborate. Several infrastructure, transportation, and economic development agencies were also engaged. This comprehensive outreach created an atmosphere of cooperation and excitement about the potential of a Colorado Aerotropolis.

Over the course of the study, the study team held 37 meetings and talked to more than 124 individuals about the Colorado Aerotropolis concept. Engagement with major landowners will be conducted after conclusion of this study. Appendix A contains complete lists of meetings held with each of the following groups. The *Colorado Aerotropolis Visioning Study Outreach* working paper has the agendas, presentations, and meeting notes.

Committee Structure

Steering Committee

The Steering Committee was made up of senior-level staff from the area agencies. The Steering Committee membership list is included in Attachment A, *Colorado Aerotropolis Visioning Study Outreach* working paper.

The Steering Committee provided senior advisory input on the corridor vision, alternatives, and improvement phasing priorities at key project milestones, as listed below.

- Project Introduction and Concept Development
- Assessment of Initial Scenarios
- Review of Refined Scenarios and Screening
- Draft Framework Observations and Recommended Actions



Regular meetings were open to all interested parties and captured ideas through discussion and facilitated exercises.

Study Review Committee

The Study Review Committee members were technical staff from the primary stakeholders; study area local and state government agencies; and other regional partners. These included public works departments, planning departments, economic development departments and corporations, and other agencies. The Study Review Committee membership list is included in Appendix A.

The Study Review Committee met approximately every four weeks to review study team progress and to provide technical input and feedback to the study team, a total of ten times. The members of the Study Review Committee served as the primary point of contact for their respective organizations and were responsible for keeping their constituent groups and elected officials on the Steering Committee updated on the study information and progress.

Colorado Aerotropolis Vision

At the onset of the study, study participants jointly developed a vision for a Colorado Aerotropolis:

A sustainable, efficient, well-connected, and globally recognized Colorado Aerotropolis that capitalizes on the economic opportunity surrounding the Denver International Airport through collaborative planning, development, and marketing.

Coordination Meetings

Primary Stakeholders One-on-One Meetings

In addition to the Steering Committee and Study Review Committee meetings, the study team met individually with the primary stakeholders. All of the jurisdictions attended an initial coordination meeting. One-on-one meetings were held with each of them over the course of the study to discuss their specific plans and issues. Separate meetings were held to gain input on governance options for a potential regional entity. In addition, a coordination meeting with the jurisdictions' Public Information Officers addressed how the agencies might work together to promote a Colorado Aerotropolis in the future. These jurisdictions are:

- Adams County
- City of Aurora
- City of Brighton
- City of Commerce City
- City and County of Denver
- Denver International Airport

Other Agency Coordination Meetings

The study team met with additional infrastructure and economic development agencies to inform them about the study, gather input about their plans, and discuss their specific needs and issues. These included:

- Aurora Water
- CDOT Aeronautics
- Colorado Office of Economic Development and International Trade
- Denver Regional Council of Governments
- Denver Water
- E-470 Public Highway Authority
- Front Range Airport
- I-70 East EIS Study Team
- Metro Denver Economic Development Corp.
- Metro Wastewater Reclamation District
- Peña Boulevard Study Team
- Regional Transportation District
- South Adams County Water and Sanitation District
- Urban Drainage and Flood Control District



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Appendix Lists of Committee and Agency Meetings

Steering Committee Membership

Adams County
City of Aurora
City of Brighton
City of Commerce City
City and County of Denver
Denver International Airport

Steering Committee Meetings

Date	Purpose
April 27, 2016	Steering #6
February 29, 2016	Steering #5
January 14, 2016	Steering #4
November 19, 2015	Steering #3 (Joint with Study Review Committee), Jeff Fegan
October 22, 2015	Steering #2
June 4, 2015	Steering #1

Study Review Committee Membership

Adams County
City of Aurora
City of Brighton
Colorado Department of Transportation
City of Commerce City
City and County of Denver
Denver International Airport
Denver Regional Council of Governments
Federal Aviation Administration
Metro Denver Economic Development Corp
Regional Transportation District
City of Thornton
The Stanton Solution
Consultant Team (HDR, LXC2, Arland Land Use Economics)

Study Review Committee Meetings

Date	Purpose
March 2, 2016	SRC #10: Final Recommendations
January 21, 2016	SRC #9: Recommendations
December 10, 2015	SRC #8: Economic Analysis
November 19, 2015	SRC #7: Joint with Steering Committee, Jeff Fegan
October 15, 2015	SRC #6: Governance and Study Analysis Update
September 17, 2015	SRC #5: Study Update
July 23, 2015	SRC #4: Panel and Aerotropolis Scenarios
June 18, 2015	SRC #3: Scenario Development
May 27, 2015	SRC #2: Agency Briefings
May 7, 2015	SRC #1: Vision

Primary Stakeholders One-on-one Meetings

Agency	Date	Meeting Materials
Public Information Officers	March 14, 2016	<ul style="list-style-type: none"> • Conference Call
Presentations to City Councils and County Commissions: <ul style="list-style-type: none"> • Denver International Airport February 2, 2016 • City and County of Denver March 1, 2016 • Adams County April 5, 2016 • City of Brighton March 22, 2016 • City of Aurora Council Committee March 25, 2016 • City and County of Denver Committee March 29, 2016 • City of Commerce City April 11, 2016 • City of Aurora Council Study Session April 18, 2016 • Colorado Department of Transportation TBD 		<ul style="list-style-type: none"> • Presentation
Public Information Officers: <ul style="list-style-type: none"> • Adams County • Adams County Economic Development • City of Aurora • City of Brighton • City and County of Denver • City of Commerce City • Colorado Department of Transportation • Denver International Airport 	February 26, 2016	<ul style="list-style-type: none"> • Meeting Agenda
Governance Options: <ul style="list-style-type: none"> • Adams County • City of Aurora • City of Brighton • City of Commerce City • City and County of Denver 	January 6, January 8, January 15, 2016	<ul style="list-style-type: none"> • Meeting Agenda • Memo: Aerotropolis Stakeholder Governance Discussions, January 19, 2016, Icenogle Seaver Pogue
Public Information Officers: <ul style="list-style-type: none"> • Adams County • Adams County Economic Development • City of Aurora • City of Brighton • City and County of Denver • City of Commerce City • Colorado Department of Transportation • Denver International Airport 	December 14, 2015	<ul style="list-style-type: none"> • Meeting Agenda • Meeting Notes
City of Commerce City	October 13, 2015	<ul style="list-style-type: none"> • Meeting Notes
City of Commerce City	September 30, 2015	<ul style="list-style-type: none"> • Meeting Notes

Agency	Date	Meeting Materials
Denver International Airport	September 28, 2015	<ul style="list-style-type: none"> • Meeting Notes
City of Aurora	September 10, 2015	<ul style="list-style-type: none"> • Meeting Notes
City and County of Denver	August 4, 2015	<ul style="list-style-type: none"> • Meeting Notes
City and County of Denver	May 26, 2015	<ul style="list-style-type: none"> • Meeting Agenda • Meeting Notes
Denver International Airport	May 21, 2015	<ul style="list-style-type: none"> • Meeting Agenda • Meeting Notes
City and County of Denver	May 13, 2015	<ul style="list-style-type: none"> • Meeting Agenda
City of Brighton	April 29, 2015	<ul style="list-style-type: none"> • Meeting Agenda • Meeting Notes
City and County of Denver	April 13, 2015	<ul style="list-style-type: none"> • Meeting Agenda • Meeting Notes
Denver International Airport	April 8, 2015	<ul style="list-style-type: none"> • Meeting Agenda • Meeting Notes
City of Commerce City	April 7, 2015	<ul style="list-style-type: none"> • Meeting Agenda • Meeting Notes
Adams County	April 6, 2015	<ul style="list-style-type: none"> • Meeting Agenda • Meeting Notes
City of Aurora	April 3, 2015	<ul style="list-style-type: none"> • Meeting Agenda • Meeting Notes
Initial Agency Coordination: <ul style="list-style-type: none"> • Adams County • City of Aurora • City of Commerce City • City and County of Denver • Denver International Airport 	February 6, 2015	<ul style="list-style-type: none"> • Meeting Agenda • Meeting Notes

Other Agency Coordination Meetings

Agency	Date	Meeting Materials
<ul style="list-style-type: none"> • Front Range Airport Advisory Board • DRCOG TAC • E-470 PHA • Metro Denver Economic Development Corp Aviation Coalition 	<ul style="list-style-type: none"> February 26, 2016 April 25, 2016 April 28, 2016 June 8, 2016 	<ul style="list-style-type: none"> • Presentation
Urban Drainage and Flood Control District	February 4, 2016	<ul style="list-style-type: none"> • Meeting Notes
Aurora Water	October 15, 2015	<ul style="list-style-type: none"> • Meeting Notes
E-470 PHA	October 14, 2015	<ul style="list-style-type: none"> • Meeting Notes
DRCOG	September 28, 2015	<ul style="list-style-type: none"> • Meeting Notes
Metro Wastewater Reclamation District	September 18, 2015	<ul style="list-style-type: none"> • Meeting Notes
Denver Water	September 4, 2015	<ul style="list-style-type: none"> • Meeting Notes
South Adams County Water and Sanitation District	August 27, 2015	<ul style="list-style-type: none"> • Meeting Notes
Colorado Office of Economic Development and International Trade	June 1, 2015	<ul style="list-style-type: none"> • Meeting Agenda • Meeting Notes
Front Range Airport	May 5, 2015	<ul style="list-style-type: none"> • Meeting Notes
CDOT Aeronautics	May 1, 2015	<ul style="list-style-type: none"> • Meeting Agenda • Meeting Notes
E-470 PHA	April 30, 2015	<ul style="list-style-type: none"> • Meeting Agenda • Meeting Notes
DRCOG	April 30, 2015	<ul style="list-style-type: none"> • Meeting Agenda • Meeting Notes
RTD	April 29, 2015	<ul style="list-style-type: none"> • Meeting Notes
Peña Boulevard Study Coordination	April 22, 2015	<ul style="list-style-type: none"> • Meeting Agenda • Meeting Notes
I-70 East EIS Coordination	April 20, 2015	<ul style="list-style-type: none"> • Meeting Notes

Agency	Date	Meeting Materials
Metro Denver Economic Development Corp	April 17, 2015	<ul style="list-style-type: none"><li data-bbox="1068 279 1325 310">• Meeting Agenda



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**Attachment A-1:
Steering Committee Members and Meetings
(under separate cover)**



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**Attachment A-2:
Study Review Committee Members and Meetings
(under separate cover)**



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**Attachment A-3:
Primary Stakeholders One-on-One Coordination Meetings
(under separate cover)**



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**Attachment A-4:
Other Agency Coordination Meetings
(under separate cover)**