



US 160 — Elmore's East

Program Engineering - Major Projects Unit
3803 N. Main Avenue
Durango, CO 81301

Memorandum

To: US 160 Elmore's Corner to Dry Creek Design-Build Project RFQ Holders
From: David Valentinelli, Project Director
Project Code: 20980 - COMBO
Project No.: NHPP 1602-157 & FBR 1602-193

Date: December 1, 2025

Subject: RFQ Addendum 1 - US 160 Elmore's Corner to Dry Creek Design-Build Project

The Purpose for this memorandum is to issue RFQ Addendum 1 for the US 160 Elmore's Corner to Dry Creek Design-Build Project. All changes have been denoted in **red** and marked with asterisks (**). Please note pagination may have changed.

The following revisions have been made to the RFQ released November 3, 2025:

RFQ Page No.	Section	Original RFP Release (November 3, 2025) Language	RFQ Amendment (December 1, 2025) Language	Notes
8 of 22	2.12 Civil Rights and Contract Compliance, Emerging Small Business Program	Failure to do so will result in sanctions being assessed against the Contractor.	Failure to do so may result in disincentive being assessed against the Contractor.	Emerging Small Business (ESB) program continues to evolve. Contract requirements for ESB will be finalized in the Request for Proposals (RFP).
8 of 22	2.12 Civil Rights and Contract Compliance, Emerging Small Business Program		Added: CDOT reserves its right to enforce its Emerging Small Business Rules, including but not limited to 2 CCR 604-1:5.	Emerging Small Business (ESB) program continues to evolve. Contract requirements for ESB will be finalized in the Request for Proposals (RFP).



RFQ Page No.	Section	Original RFP Release (November 3, 2025) Language	RFQ Amendment (December 1, 2025) Language	Notes
8 of 22	2.12 Civil Rights and Contract Compliance, Emerging Small Business Program		Deleted: Failure to meet the ESB goal within the Proposer's ESB Performance Plan Schedule shall render the proposal non-responsive and therefore ineligible for further consideration.	Emerging Small Business (ESB) program continues to evolve. Contract requirements for ESB will be finalized in the Request for Proposals (RFP).
9 (8) of 22	2.12 Civil Rights and Contract Compliance, Emerging Small Business Program	A final ESB Performance Plan Schedule shall be submitted after Project Award for Approval by CDOT.	A final ESB Performance Plan Schedule shall be submitted after Project Award for Acceptance by CDOT.	Emerging Small Business (ESB) program continues to evolve. Contract requirements for ESB will be finalized in the Request for Proposals (RFP).
11 of 22	3.4 Key Personnel, Minimum Requirements of Key Personnel, Design Manager	2. Responsible for the management of the Construction Access, Form 138, Process as outlined in Book 2, Section 9 and Book 2, Section 14.	2. Responsible for the management of the Construction Access Permit, Form 138, Process.	References are to Book 2 of the RFP which is not available at this time and is not immediately material to the role.
11 of 22	3.4 Key Personnel, Minimum Requirements of Key Personnel, Design Manager	7. Shall have Design-Build experience.	7. Strongly prefer Design-Build experience.	CDOT does not want to preclude varied experience for this role. Design-Build Experience is strongly preferred, however. SOQ narrative should support justification for putting somebody forth that does not have D-B experience
12 of 22	3.4 Key Personnel, Minimum Requirements of Key Personnel, Construction Manager	5. Shall have Design-Build experience.	5. Strongly prefer Design-Build experience.	CDOT does not want to preclude varied experience for this role. Design-Build Experience is strongly preferred, however. SOQ narrative should support justification for putting somebody forth that does not have D-B experience



RFQ Page No.	Section	Original RFP Release (November 3, 2025) Language	RFQ Amendment (December 1, 2025) Language	Notes
12 of 22	3.4 Key Personnel, Minimum Requirements of Key Personnel, Quality Control Administrator	1. The QCA shall be employed by the ICQC firm and shall not be an employee of the Contractor or its subcontractors.	1. The QCA shall not be employed by the contractor or its subcontractors.	QCA is responsible for the overall Project's quality program. Being employed by ICQC firm is not precluded but QCA needs to ensure all aspects of Project's quality.
13 of 22	3.4 Key Personnel, Minimum Requirements of Key Personnel, Utility Manager	3. Responsible for managing commitments for McClean Spring relocation and impacts as set forth in the agreements per Book 2, Section 09	3. Responsible for managing commitments for McClean Spring relocation and impacts.	References are to Book 2 of the RFP which is not available at this time and is not immediately material to the role.
14 of 22	4.2 Submittal Format	The maximum file size is 25 MB.	The maximum file size is 500 MB per file upload.	Correction of maximum SOQ file size limit and further clarification of file upload allowances.
17 of 22	SOQ Section 2 - Submitter Organization, Experience and Past Performance, SOQ Section 4 - Form Cs, Summary of Comparable Contracts in the past Ten Years	Use the Form Cs to describe the experience, up to a maximum of ten projects, that the Submitter, its Lead Engineering/Design Firm(s), the Contractor, and its other Major Participants have designed, and/or constructed within the past ten years.	Use the Form Cs to describe the experience, up to a maximum of ten total projects, that the Submitter, its Lead Engineering/Design Firm(s), the Contractor, and its other Major Participants have designed, and/or constructed within the past ten years.	Clarification of Form C maximums.





Colorado Department
of
Transportation
Region 5

Request for Qualifications

December 1, 2025, Addendum 1

US160 Elmore's Corner to Dry Creek
Design-Build Project

Project No.: NHPP 1602-157 & FBR 1602-193

Subaccount No.: 20980 - COMBO

Statements of Qualifications Due:

January 8, 2026, 2:00 P.M. MT



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US 160 — Elmore's East

US160 Elmore's Corner to Dry Creek Design-Build
Project No.: NHPP 1602-157 & FBR 1602-193
Sub Account No.: 20980 - COMBO

Forms

Form A Submitter and Major Participant Information

Form B Contractor Safety Statistics

(Provided for example. Statistics will be submitted electronically in BidNet)

Form C Summary of Comparable Contracts in Past Ten (10) Years

Form D BidNet electronic certification.

Form E Certificate of Prequalification



1.0 Introduction

The Colorado Department of Transportation (CDOT), Region 5, is requesting Statements of Qualifications (SOQ) from entities (Submitters) for the US 160 Elmore's Corner to Dry Creek Design-Build Project (the Project). The Project will be funded with federal and state dollars. Submitters must comply with all applicable federal, state, and local requirements.

1.1 Procurement Process

The Project's Project Delivery Selection Matrix (PDSM) and the Alternative Project Delivery Method Recommendation for Chief Engineer can be found on the project website at <https://www.codot.gov/projects/studies/us160elmoreseast>. As a summary, Design-Build was chosen to meet the Project complexity by allowing for innovation of new designs or processes to resolve complex technical issues. Tight grant timelines offer opportunity through Design-Build, which was viewed as the fastest path to obligation of all project funds and provides a maximized overlap of Design, ROW, and Construction. Design-Build uses an upset amount to control the maximum budget and meet the project funding available. There is ultimately an opportunity for Design-Build to capitalize on the Project's varied level of design, which will allow proposers to competitively reassess the current design to bring best value.

CDOT will use a two-phase value-based procurement process to select a design-build contractor to deliver the Project. This Request for Qualifications (RFQ) is issued as part of Phase I to solicit information in the form of SOQs. CDOT will evaluate SOQs to determine the Submitters that are the most qualified to provide best value and innovation through a complete and competitive Proposal, and successfully deliver the Project. CDOT will shortlist the most qualified Submitters to participate in Phase 2 of the process.

In Phase 2, CDOT will issue a Request for Proposals (RFP) for the Project to the shortlisted Submitters. Only shortlisted Submitters will be eligible to submit Proposals. Shortlisted Submitters will be known as Proposers. CDOT intends to award a design-build contract for the Project to the Proposer offering the best value, as determined by CDOT at its sole discretion.

CDOT reserves the right, in its sole discretion, to cancel this RFQ, issue a new RFQ, reject any or all SOQs, seek or obtain data from any source that has the potential to improve the understanding and evaluation of the responses to this RFQ, seek and receive clarifications to a SOQ and waive any deficiencies, irregularities, or technicalities in considering and evaluating the SOQs.

This RFQ does not commit CDOT to enter into a Contract or proceed with the procurement of the Project. CDOT assumes no obligations, responsibilities, and liabilities, fiscal or otherwise, to reimburse all or part of the costs incurred by the parties responding to this RFQ. All such costs shall be borne solely by each Submitter.

1.1 Submitter Information

Any addenda or other information regarding this RFQ will be issued via BidNet. Each SOQ Submitter is solely responsible for ensuring that CDOT's Project Director identified in [Section 2.6](#) has its current contact person's name and email address. The contact person shall be the Submitter's single point of contact, unless amended through acknowledged communication with CDOT. If a Submitter is a team of entities, it shall provide CDOT a single point of contact.



1.2 Project Information

The CDOT Project website is the official location for all Project information.

<https://www.codot.gov/projects/studies/us160elmoreseast>

2.0 Background Information

2.1 Project Description, Scope of Work

The Federal Highway Administration (FHWA) and CDOT are in the process of completing National Environmental Policy Act (NEPA) Reevaluations for the US 160 project. It is anticipated that the Reevaluations will be complete before the Final RFP is released.

This Project and Work are in conformance with the NEPA. The Project and Work shall not preclude anything required as part of *US Highway 160 from Durango to Bayfield La Plata County, Colorado FEIS/ROD* (2006), and subsequent reevaluations. Project mitigation measures shall be implemented with the Work. No Project mitigation measure resulting from the Work shall be deferred to a future project. The mitigation commitments identified in these NEPA documents have been consolidated, and in some instances revised, as part of a Reevaluation.

The intended construction on US 160 is part of a long-range plan for enhanced mobility and improved safety for the southwestern Colorado region. The US 160 Corridor is a key component for future growth, providing mobility, safety, economic vitality, and connectivity for the Four Corners area and all communities within this region.

The Work will be comprised of a Basic Configuration that includes:

Reconstruct/construct the existing US 160 corridor from the existing two-lane facility on US 160 between Mile Post (MP) 91.5 just east of CO 172 and MP 97.5 just east of CR 223.

- a. As a five-lane Regional Highway from CO 172 to the improvements at the CR 225 intersection with four 12-foot lanes, a two-way left turn lane, dedicated left turn auxiliary lanes located where warranted, and widened outside shoulders to accommodate access along the corridor.
- b. Reconstruct the CR 225 intersection as a roundabout with two through lanes for US 160 and one lane for CR 225.
- c. Construct a minimum of 1 mile passing lane in each direction between CR 225 and CR 223 with widened shoulders
- d. Construct and consolidate Narrow Gauge and Englishman mobile home park access
- e. Improve access locations
- f. Reconstruct bridge over the Florida River
- g. Construct two wildlife underpasses and associated wildlife fencing and appurtenances between MP 91.92 (west of CR 229) and MP 97.5
- h. Construct required retaining walls.
- i. Construct small mammal crossing structures.
- j. Provide drainage and irrigation features along the corridor

Proposers during Phase 2 will be encouraged to propose AREs that extend the scope of work for the Project beyond the Basic Configuration to continue progression towards meeting the Project Goals.



The design and construction by the successful Proposer shall be completed in accordance with applicable CDOT guidelines and standards as specifically modified in the RFP for this Project.

Construction Quality for the project will be delivered via the Independent Contractor Quality Control (ICQC).

2.2 Project Purpose, Values, and Goals

CDOT seeks to improve US 160 for the residents, travelers, and freight users of this important corridor by:

1. Maximizing Safety - reduce vehicular crashes and minimize conflicts with wildlife.
2. Maximizing travel efficiency and mobility by meeting the future demand for highway capacity.
3. Improving access management along the US 160 Corridor.

Project Goals

CDOT has established the following draft non-prioritized Goals for the Project:

Improve Safety, Mobility and Efficiency:

- Maximize safety, mobility, and travel efficiency improvements for US 160 as much as possible within the financial constraints of the Project.
- Enhance the corridor by adding or extending passing and climbing lanes, improving intersections, widening shoulders, and upgrading roadway elements to current design standards.
- Decrease the number and severity of crashes.
- Promote safety for both motorists and wildlife.

Minimize Impacts to Highway Users:

- Minimize construction impacts to the traveling public
- Maintain two lanes of traffic throughout construction in accordance with the Region 5 Lane Closure Strategy,
- Prioritize continuity of service, efficient traffic management, and clear communication to the traveling public to limit inconvenience including minimizing impacts to the surrounding Roadway network during construction.

Maintain Effective Partnership and Commitment throughout:

- Provide effective coordination throughout design and construction.
- Ensure that CDOT's goals, values, and Technical Criteria are fully integrated into Work.
- Develop and foster a trusted partnership with CDOT and encourage collaboration among all team members.
- Commitment of Key Personnel and leadership to project success and meeting project goals
- Promote transparent Communication, cooperative relationships, and project-first conflict resolution
- Provide superior technical and administrative resources to address all Project challenges.



- Develop and commit to a highly organized Project Management Plan.
- Develop an approach to locate and integrate key staff with CDOT, as appropriate, while considering costs and the primary goal of maximizing Project Scope.
- Provide integration of the design staff throughout construction, as required, to assure design intent is carried forward.

Approach to Project Delivery:

- Provide superior Work, starting with design concept development and continuing through construction completion.
- Develop thoughtful, well-coordinated, efficient design concepts for all aspects of the Work.
- Deliver the project on time, within budget, and to the highest quality standards while meeting INFRA Grant milestones and deadlines.
- Apply innovative and cost-effective design and construction methods and ensure durability and long-term performance of the corridor.
- Minimize and mitigate environmental impacts of construction activities.
- Develop and maintain a detailed construction schedule that illustrates how the project will be managed.
- Provide a detailed approach to meeting the project budget and minimizing construction change orders
- Develop project Innovations that will maximize the scope on the project.
- Develop a Quality Management Plan focused on accountability of the design and construction efforts.
- Incorporate durability into the design and construction of the Project.

2.3 Estimated Cost/Maximum Time Allowed

The design-build contract Upset Amount for the Project is estimated to be between \$65 million and \$75 million. The anticipated completion deadline for the Project is the end of the 2030 calendar year.

2.4 RFQ Schedule

CDOT anticipates the following Phase I procurement milestone dates. This schedule is subject to revisions by addenda.

Issue RFQ	November 3, 2025
CDOT Project Team Presentation to Submitters	November 12, 2025
1 Hour Submitter One-on-One Meetings	November 13 and November 14, 2025
Final RFQ addendum issued	December 1, 2026
Deadline for industry inquiries to RFQ	December 8, 2025
CDOT responses to industry RFQ inquiries	December 15, 2025
SOQ due date	January 8, 2026
Notify short-listed submitters	February 23, 2026
Issue Draft RFP	February 23, 2026
Debrief RFQ submitters	By request and appointment



2.5 Project Presentation and One-on-Ones

CDOT will offer a presentation to submitters on November 12, 2025, at 1:00 pm at the Double Tree by Hilton, 501 Camino Del Rio, Durango, CO 81301.

Interested Submitters may request a one-on-one meeting with CDOT. Meetings will be scheduled on November 13 and November 14, 2025. Requests for one-on-one meetings shall be submitted via a Google Form using the following link: [One-on-Ones](#) RFQ inquiries and all information submitted as part of the inquiries and one-on-ones shall be considered non-confidential and non-proprietary.

Meetings and attendance at the presentation are not mandatory requirements of the RFQ.

2.6 CDOT Project Management and Ex Parte Communications

David Valentinelli is the CDOT Project Director for the Project. As the Project Director, Mr. Valentinelli is CDOT's sole contact person and addressee for receiving all communications regarding the Project. All inquiries and comments regarding the Project shall be sent by e-mail.

E-mail inquiries shall be sent to: elmores160east@gmail.com and shall include the wording "US160 Elmore's East Inquiry Request - [Submitter Name]" in the subject line.

During the Project procurement process, commencing with issuance of this RFQ, and continuing until award of a Contract for the Project (or cancellation of the procurement), no employee, member, or agent of any Submitter shall have ex parte communications regarding the procurement process for this Project with any member of CDOT, USDOT, the FHWA, or Ineligible Firms (see [Section 2.9](#) of this RFQ), except for communications expressly permitted by this RFQ or the CDOT Project Director (or through subsequent issuance of the RFP and as expressly permitted by the RFP). Any Submitter engaging in such prohibited communications may be disqualified at the sole discretion of CDOT.

2.7 Inquiries, Clarifications, and Addenda

All inquiries and requests must be **received by 2:00 pm, Mountain Time**, on the date indicated in [Section 2.4](#).

CDOT reserves the right to revise this RFQ at any time before the SOQ due date. Such revisions, if any, will be announced by addenda to this RFQ and posted on CDOT's Project website and released via BidNet.

CDOT will use the following guidelines when responding to inquiries or requests for clarification:

All inquiries and requests for clarification shall be received via e-mail. Inquiries will be assigned a unique SOQ identification number. The identity of the Submitter will not be disclosed.

CDOT will prepare a written response for each inquiry or request for clarification received via e-mail.

The inquiry and response will be posted on the Project website.

CDOT will not respond to or accept inquiries that do not follow the prescribed process. Verbal inquiries will not be accepted and will not receive a response.

2.8 Major Participant

As used herein, the term "Major Participant" means any of the following entities: all general partners or joint venture members of the Submitter; all individuals, persons, proprietorships, partnerships, limited liability partnerships, corporations, professional corporations, limited liability companies, business



associations, or other legal entity, however organized, holding (directly or indirectly) a 15% or greater interest in the Submitter; any Subcontractor(s) that will perform Work valued at 10% or more of the overall contract amount; the lead engineering/design firm(s); and each engineering/design Subconsultant that will perform 20% or more of the design Work.

CDOT may disqualify a Submitter if any of the Submitter's Major Participants belong to more than one Submitter organization for this Request. **CDOT will not disqualify any Submitter if a Submitter's Major Participant belongs to more than one Submitter organization for this request, if that Major Participant is non-exclusive and specified as such.**

2.9 Ineligible Firms

CDOT has retained the consulting firms of HDR; Muller Engineering Company; Bechtolt Engineering Company; Yeh & Associates; Farnsworth Group, Inc.; Trulove Strategic Communication; Escalante Construction Management and Engineering; Innovative Contracting & Engineering to provide guidance in the Project's procurement process, and to provide advice on related contractual and technical matters. As such, the listed firms are not eligible to submit an SOQ or to participate as a member of any Submitter's team.

Requests for determination regarding this eligibility requirement may be submitted in writing to the CDOT Project Director identified in Section 2.6 of this RFQ.

2.10 Organizational Conflicts of Interest

The Submitter's attention is directed to the following CDOT and Federal Design-Build Rules:

2 CCR 601-15 Section 7 - Conflict of Interest

- A. CDOT will award a Design-Build Contract only to a Firm that does not have impaired objectivity or an unfair competitive advantage, arising from any interest or relationship of the Firm that creates an actual conflict or a significant potential conflict with the proposed contract.
- B. Except as provided below, any consultant shall be disqualified from submitting a proposal on a Project, or from acting as a subconsultant or subcontractor on a Project, if CDOT determines that the consultant has such a conflict, including in the following situations:
 - 1. It develops the Scope of Work for the Design-Build Project; or,
 - 2. It develops the RFQ or RFP for the Project; or,
 - 3. It performs 20% or more of the Preliminary Engineering on the Project.
- C. A consultant disqualified under this section may still be part of a CDOT oversight team for the Project if CDOT deems it appropriate.

23 CFR § 636.116 - What organizational conflict of interest requirements apply to Design-Build projects?

- A. State statutes or policies concerning organizational conflict of interest should be specified or referenced in the Design-Build RFQ or RFP document, as well as any contract for engineering services, inspection, or technical support in the administration of the Design-Build contract. All Design-Build solicitations should address the following situations as appropriate:



1. Consultants and/or subconsultants who assist the owner in the preparation of the RFP document will not be allowed to participate as an offeror or join a team submitting a proposal in response to the RFP. However, a contracting agency may determine there is not an organizational conflict of interest for a consultant or sub-consultant where:
 - (i) The role of the consultant or subconsultant was limited to providing preliminary design, reports, or similar “low-level” documents that will be incorporated into the RFP, and did not include assistance in development of instructions to offerors or evaluation criteria, or
 - (ii) Where all documents and reports delivered to the agency by the consultant or subconsultant are made available to all offerors.
 2. All solicitations for Design-Build contracts, including related contracts for inspection, administration, or auditing services, must include a provision which:
 - a. Directs offeror's attention to this subpart;
 - b. States the nature of the potential conflict as seen by the owner;
 - c. States the nature of the proposed restraint or restrictions (and duration) upon future contracting activities, if appropriate;
 - d. Depending on the nature of the acquisition, states whether or not the terms of any proposed clause and the application of this subpart to the contract are subject to negotiation; and
 - e. Requires offerors to provide information concerning potential organizational conflicts of interest in their proposals. The apparent successful offerors must disclose all relevant facts concerning any past, present, or currently planned interests which may present an organizational conflict of interest. Such firms must state how their interests, or those of their chief executives, directors, key project personnel, or any proposed consultant, contractor, or subcontractor, may result, or could be viewed as, an organizational conflict of interest. The information may be in the form of a disclosure statement or a certification.
 3. Based upon a review of the information submitted, the owner should make a written determination of whether the offeror's interests create an actual or potential organizational conflict of interest and identify any actions that must be taken to avoid, neutralize, or mitigate such conflict. The owner should award the contract to the apparent successful offeror unless an organizational conflict of interest is determined to exist that cannot be avoided, neutralized, or mitigated.
- B. The organizational conflict of interest provisions in this subpart provide minimum standards for State Transportation Departments (STDs) to identify, mitigate, or eliminate apparent or actual organizational conflicts of interest. To the extent that State developed organizational conflict of interest standards are more stringent than that contained in this subpart, the State standards prevail.



Supplemental CDOT Contract Requirements

The Submitter is prohibited from receiving any advice or discussing any aspect relating to the Project or the procurement of the Project with any person or entity with an organizational conflict of interest, including, but not limited to, those firms identified in Section 2.9. Such persons and entities are prohibited from participating in any Submitter organization relating to the Project.

The Submitter agrees that if, after Contract award, an organizational conflict of interest is discovered, the Submitter must make an immediate and full written disclosure to CDOT that includes a description of the action the Submitter has taken or proposes to take to avoid or mitigate such conflicts.

If an organizational conflict of interest is determined to exist, CDOT may, at its discretion, cancel the Design-Build Contract for the Project. If the Submitter was aware of an organizational conflict of interest prior to the award of the Contract and did not disclose the conflict to CDOT, CDOT may terminate the Contract for default.

2.11 Past Performance or Experience

Past performance or experience does not include the exercise or assertion of a person's legal rights.

2.12 Civil Rights and Contract Compliance

Equal Employment Opportunity

The Submitter will be required to follow applicable federal and state Equal Employment Opportunity (EEO) policies in the execution of the Project. CDOT and the Submitter will affirmatively assure that for the Project, equal employment opportunity will be offered to all persons without regard to race, color, creed, religion, national origin, sex, marital status, disability, sexual orientation, or age.

Emerging Small Business Program

The Emerging Small Business (ESB) Program is a CDOT-specific small business program. A list of current ESBs can be found at <https://cdot.dbesystem.com/FrontEnd/searchcertifieddirectory.asp>.

There will be an ESB goal stated in the RFP that requires the utilization of Level 1 and Level 2 ESB firms in the performance of the Contract. The total ESB goal may be achieved across design and construction phases of the Project. The Contractor will be required to make ongoing Good Faith Efforts to meet the ESB goal throughout the performance of the Contract. Failure to do so ****may**** result in ****disincentive**** being assessed against the Contractor. ****CDOT reserves its right to enforce its Emerging Small Business Rules, including but not limited to 2 CCR 604-1:5****.

During Phase 2 of the procurement process, Proposers will be required to submit certain components of the ESB Performance Plan Schedule and Good Faith Efforts to include: (1) a schedule of the Proposer's plan for achievement of the ESB Goal to include the Contractor's Annual Participation Target for the ESB Goal by Contract Year and further detailed by scope of work and the associated dollar value across Contract Years that is sufficient to meet the ESB Goal. (An example will be provided in the Reference Documents of the RFP). ****Sentence deleted****

(2) The Proposal shall include a narrative describing how the plan was formulated and the Good Faith Efforts (GFE) that the Proposer will use to obtain adequate ESB participation to meet the ESB goal and achieve the ESB Performance Plan Schedule. A final ESB Performance Plan Schedule shall be submitted after Project Award for ****Acceptance**** by CDOT.



CDOT On-the-Job Training Program

This Project will be subject to the requirements of CDOT's On-the-Job Training (OJT) Program and 23 CFR 230. The goal of CDOT's OJT Program is to provide individuals with meaningful on-the-job training that builds career skills that are useful beyond an initial project. The successful Proposer will be required to obtain performance of a minimum number of hours of work on the Project by program-approved trainees or apprentices.

The OJT goal and all OJT Project-specific requirements will be stated in the RFP.

2.13 SOQ Confidentiality

Documents submitted pursuant to this RFQ will be subject to the Colorado Open Records Act, C.R.S. §§ 24-72-201, et. seq. Information clearly marked as confidential and proprietary will be kept confidential by CDOT, unless otherwise provided by law. The Colorado Open Records Act provides that "Trade secrets, privileged information, and confidential commercial, and financial, data furnished by any person" to a state agency will not be produced in response to an open records request. CDOT will notify the Submitter if a request is made for such information, and the denial is challenged, so that the Submitter may take any action it deems necessary to defend the challenge. The Submitter, not CDOT, shall be the entity responsible for defending against Colorado Open Records Act disclosures for any records claimed by the Submitter to be confidential and proprietary. CDOT will also follow Procedural Directive 508.2, which can be found at www.codot.gov/business/consultants/procedural-directive-508.2-1/view

Confidential information shall be clearly marked as **Confidential Information**.

Submitter shall email a redacted SOQ to the contracts Officer at jan.walker@state.co.us within 10 business days of the receipt of the submittal deadline.

3.0 Qualifications of the Submitter

3.1 General Qualifications

The Submitters shall provide in its SOQ a high-quality, best-value team that has the capacity, resources, and experience to design and build the Project, as described in Section 2.1. The Submitter should demonstrate that it can help CDOT achieve the purpose, values, and goals cited in Section 2.2. Additionally, the Submitter should recognize the special challenges and critical technical issues of the project, and demonstrate design and construction experience, including:

Design and construction of regional highways through contextually sensitive areas, including but not limited to habitat areas and environmentally sensitive areas

Management and maintenance of traffic on a complex regional highway reconstruction in a safe and efficient manner.

Design and construction of major structures

Roadway Drainage through the Project area, including impacts to adjacent properties

Design, coordination, and construction of irrigation facilities

Construction/reconstruction using innovative designs, methods, and materials

Effective Coordination and communication with CDOT's Public Information Manager.



National Environmental Policy Act/Environmental compliance on design-build projects

The design-build of projects of similar size, scope, type, or complexity

3.2 Contractor Safety Requirements

Safety is a Project Goal and an important aspect of the Management Approach. The successful Contractor will be expected to maintain a safe project site. The Submitter shall provide CDOT with safety performance data as required in SOQ Section 4.

3.3 Expectations for Collaboration with CDOT

Because of the remote nature of the Project, Criteria does not require that all key personnel or their staff be physically co-located with the CDOT project team. However, the Project does require effective collaboration and partnering as necessary to complete the Work. The submitter should demonstrate how effective collaboration and communication can be achieved without relocating all personnel to the project site.

Some face-to-face interaction remains essential to project success and is expected to occur through over-the-shoulder design reviews, partnering sessions, and other in-person activities. The level of co-location, whether full-time or part-time, will depend on the project phase, the scope of Work, and the individual's assigned duties. Designers must maintain sufficient familiarity with site conditions, supported by site visits as needed to inform design development and responses.

The proposing team shall submit a Co-Location Plan that outlines how their approach will manage key personnel and ensure that the Project is successful, and:

Facilitate effective collaboration and partnering with CDOT;

Ensure all team members can perform their roles efficiently; and

Avoid unnecessary project costs associated with relocating staff.

Submitter shall provide a Co-Location Plan as described in Section 4.4.

3.4 Key Personnel

The successful outcome of the Project will be dependent on the experience, qualifications, and availability of Key Personnel on the Submitter's team. CDOT has determined that the following roles shall be defined as Key Personnel:

- a. Design-Build Project Manager
- b. Design Manager
- c. Construction Manager
- d. Quality Control Administrator
- e. Environmental Compliance Manager
- f. Civil Rights Compliance Manager
- g. Utility Manager



Submitter Proposed Additional Key Personnel

The Submitter is encouraged to propose additional positions as Key Personnel based on its understanding of the Project challenges. The Submitter may designate these additional positions as Key Personnel and include their resumes in the SOQ for CDOT's consideration.

Minimum Requirements of Key Personnel

The following provides a brief job description and minimum requirements of the Key Personnel assigned to the Project. Key Personnel will be evaluated, in part, based on the extent they meet and/or exceed such requirements.

Any licenses or certifications that are required to meet the conditions of the RFQ shall be in place prior to proceeding with the applicable sections of the Work. All required licenses, registrations, and credentials shall be maintained in good standing for the duration of the Project.

Design-Build Project Manager

1. The Design-Build Project Manager shall be in direct charge of the Work and is responsible for the administration and satisfactory completion of the Project under the contract. This person shall be assigned to the Project full-time and will be required to be on-site as necessary to fulfill their responsibilities and to ensure an understanding of the site, the scope, and the project impacts.
2. Shall have recent Design-Build experience managing major projects involving major highway construction/reconstruction, including bridge/structure construction, and traffic phasing.
3. Shall not be assigned any other Key Personnel duties or responsibilities on the Project.

Design Manager

1. The Design Manager will be responsible for ensuring that the overall Project design is completed and design criteria requirements are met. This person shall be assigned to the Project full time during the design phase. The Design Manager will be required to be on-site and available to the Project as necessary, or as required, to facilitate design Work and to address design issues for the duration of the Project. Design manager shall maintain and coordinate sufficient onsite presence of the design team to ensure an understanding of the site, the scope, and the design impacts.
2. ****Responsible for the management of the Construction Access Permit, Form 138, Process**.**
3. The Design Manager shall work under the direct supervision of the Design-Build Project Manager.
4. Shall be a registered Professional Engineer in the State of Colorado prior to the commencement of any design Work on the Project.
5. Shall have a minimum of ten years of design experience, including experience managing projects involving major highway construction/reconstruction, bridge/structure construction, and traffic phasing.
6. Shall have the authority and obligation to stop Work if and when he/she knows, or has reason to believe, that any Work does not meet the standards, specifications, or criteria established for the Project.
7. ****Strongly prefer Design-Build experience**.**
8. Shall not be assigned any other Key Personnel duties or responsibilities on the Project.



Construction Manager

1. The Construction Manager shall be assigned to the Project full-time and will be required to be on-site for the duration of the construction Work.
2. Shall have a minimum of ten years of construction experience, including managing the construction of projects involving major highway construction/reconstruction, bridge/structure construction, and traffic phasing.
3. The Construction Manager shall work under the direct supervision of the Design-Build Project Manager.
4. Shall have the authority and obligation to stop Work if and when he/she knows, or has reason to believe, that any Work does not meet the standards, specification, or criteria established for the Project.
5. ****Strongly prefer Design-Build experience**.**
6. Shall not be assigned any other Key Personnel duties or responsibilities on the Project.

Quality Control Administrator

1. ****The QCA shall not be an employee of the Contractor or its subcontractors**.**
2. The Quality Control Administrator shall be assigned to the Project full-time and will be required to be on-site as required for the Work to fulfill their responsibilities.
3. Responsible for the Project's quality program, including Process Control and ICQC, and the coordination of Owner Verification Testing and Independent Assurance Testing.
4. The Quality Control Administrator shall be responsible for certifying on the monthly invoice that the Work has been completed in conformance to the contract, the Accepted Released for Construction Drawings (or revisions), and the execution of the Design-Builder's quality management plan.
5. Shall have the independent authority and obligation to stop any and all Work that does not meet the standards, specifications, or criteria established for the Project.
6. Shall have recent experience developing, implementing, and overseeing quality programs on Design-Build projects.
7. Shall work under the direct supervision of the Project's Executive Management Team.
8. Shall not be assigned any other Key Personnel duties or responsibilities on the Project.

Environmental Compliance Manager

1. The Environmental Compliance Manager shall work under the direct supervision of the Design-Build Project Manager. The Environmental Compliance Manager shall be assigned to the Project full-time and will be required to be on-site as needed for the Work to fulfill their responsibilities.
2. Shall have experience developing, implementing, and overseeing environmental compliance programs, preferably on Design-Build projects.
3. Shall have experience with environmental documentation, including Environmental Impact Statements, Environmental Assessments, and all associated documents, and implementation of resulting requirements as required for the Work.



4. Responsible to ensure Environmental Compliance of the Work and that Work complies with all mitigation requirements of the Project.
5. Responsible to ensure the Contractor develops, implements, maintains, and documents control measures for the Project and is in compliance with permit application requirements.
6. It is preferred that the Environmental Compliance Manager will have Design-Build experience.

Civil Rights Compliance Manager

1. Shall be responsible for the day-to-day operational components of, and serve as the primary contact, on behalf of the Contractor, to CDOT for all Civil Rights Requirements to include Subcontractor Compliance, Davis-Bacon and Related Acts, Equal Employment Opportunity, Title VI of the Civil Rights Act, Prompt Payment/Release of Retainage, Compliance with FHWA-1273, ESB Program, and On-the-Job Training and will be required to be onsite as necessary to ensure compliance for the duration of the Project.
2. Shall have authority to act on behalf of the Contractor for Civil Rights Requirements regardless of whether this role is staffed by a Consultant or an employee of the Contractor.
3. Shall be granted access to the B2GNow and LCPtracker information systems. For B2GNow, access shall include but not be limited to accessing subcontractor and supplier requests and viewing payment audits. For the LCPtracker system, access shall include, but not be limited to, viewing the certified payroll for all contractors on the project.
4. Shall have at least three (3) years professional experience in managing, leading, and implementing all Civil Rights Requirements on USDOT-funded transportation construction projects of similar magnitude.
5. Shall report directly to the Design-Build Project Manager.

Utility Manager

1. The Utility Manager will oversee the Third Party coordination and Agreements with Irrigation Ditch Companies, private irrigation owners that are impacted by the project, Utility Work, and Floodplain Regulators.
2. Responsible for overseeing Third Party approvals required to complete the Work.
3. ****Responsible for managing commitments for McClean Spring relocation and impacts as set forth in the agreements**.**
4. Shall coordinate service relocations with the United States Postal Service (USPS), local Fire Districts, school bus drop-offs, and waste management companies.
5. Responsible to ensure the requirements and commitments are being met in the executed or draft Agreements.
6. The Utility Manager shall work under the direct supervision of the Design-Build Project Manager in close coordination with the Design Manager.
7. The Utility Manager shall be assigned to the Project full-time during the design, coordination, and execution of the Utility and Irrigation Work. The Utility Manager will be required to be on-site and available to the Project as necessary to facilitate coordination and execution of the Utility and Irrigation Work and to address related issues for the duration of the Project.
8. Shall have at least three (3) years professional experience in managing, leading, and implementing irrigation and multi-facility utility relocation on USDOT-funded transportation



construction, or shall have accumulated demonstrated experience with managing, leading, and implementing irrigation and multi-facility utility relocation.

9. Shall have authority to act on behalf of the Contractor regardless of whether this role is staffed by a Consultant or an employee of the Contractor

3.5 Changes to Submitter's Organizational Structure

Key Personnel or Major Participants identified in the SOQ shall not be removed or replaced without CDOT's written Approval. CDOT may revoke a short list status or an awarded Contract if any Key Personnel or Major Participant identified in the SOQ is removed or replaced without CDOT's written Approval. To qualify for CDOT's Approval, the written request must document that the proposed replacement will be equal to, or better than, the Key Personnel or Major Participant provided in the SOQ. CDOT will use the criteria specified in this RFQ and the qualifications submitted in the SOQ to evaluate all requests. Requests for removals or replacements must be submitted in writing to CDOT's Project Director for consideration.

4.0 SOQ Submittal Requirements

The following section describes requirements for the SOQ and the requirements to submit the SOQ. Failure to adhere to these requirements may result in rejection of the SOQ.

4.1 Due Date, Time, and Location

All SOQs must be received by CDOT by 2:00 p.m. Mountain Time on January 8, 2026.

SOQ submissions shall be addressed to:

Mr. David Valentinelli
Project Director US 160 Elmore's Corner to Dry Creek Design-Build
CDOT Region 5
3803 N. Main Avenue
Durango, CO 81301

Submissions shall be electronically delivered via BidNet only.

<https://www.bidnetdirect.com/colorado/cdotconstructionengineeringservices>

Please contact BidNet Direct support for help at (800) 835-4603 with any issues submitting electronically.

Submissions via other methods will not be accepted.

Any SOQ that fails to meet the deadline or delivery requirements will be rejected without opening, consideration, or evaluation.

4.2 Submittal Format

Submitters must comply with the following items. CDOT retains the right to waive any minor irregularity or requirement, so long as CDOT determines that it is in its, and the Project's, best interest as determined by CDOT, in its sole discretion.

- ****The maximum file size is 500 MB per file upload**.**



- All text shall be 11-point type or larger. Text in charts and exhibits shall be 8-point type or larger.
- The SOQ shall be formatted on single-sided, 8.5" x 11" pages. Each 8.5" x 11" page will count as a page toward the maximum SOQ page limit, as defined herein. 11" x 17" pages may be used for charts, exhibits, and other illustrative and graphical information, and will count as two pages.
- The use of covers, indexes, dividers, or separator pages to organize the SOQ is left to the discretion of the Submitter and will not count toward the page limits. Information on these pages will not be evaluated.
- Weblinks or QR Codes to external documents, information, videos, etc., are not allowed. However, links within the .PDF to other sections in the same .PDF are allowed.

4.3 Page Limits

SOQ Sections 2 and 3 combined shall not exceed 25 pages (single-sided). The rest of the SOQ sections are not counted toward the page limit.

4.4 Required Content and Sections of the SOQ

The SOQ shall include the following sections, in the order indicated, and each section shall include the content described below.

Introductory Letter

Include an Introductory letter limited to one page. Submitters shall acknowledge all issued addenda within this letter.

SOQ Section 1- Title Page and Basic Submitter Data

On a title page, include the Submitter's name, "US 160 Elmore's Corner to Dry Creek Design-Build Project," "Statement of Qualifications," and the date of the submittal.

On the next page, provide the following data in a simple list or table:

1. Submitter's name
2. Submitter's business type (e.g., corporation, partnership, joint venture, etc.)
3. Name of Submitter's single point of contact
4. Title of Submitter's single point of contact
5. Telephone number of single point of contact
6. E-mail address of single point of contact
7. Address of single point of contact
8. List names and roles of each Major Participant

SOQ Section 2 - Submitter Organization, Experience and Past Performance

Provide a narrative description of the Submitter's team with the following minimum information:

1. Submitter's organizational structure.



- A. Include an organizational chart(s) showing the relationships and integration of the management, design, construction, safety, environmental compliance, ICQC/quality, and support functions. The chart(s) should show the functional structure of the organization down to the design discipline leader or construction superintendent level. Where appropriate, clearly identify Key Personnel (as defined by CDOT under Section 3.4 and as proposed by the Submitter under Section 3.5) and include Key Personnel resumes in SOQ Section 5 (resumes are not included in page limit).
2. Description of how the Submitter's team (firms and people) has the qualifications and resources required to fully address the Work, values, and Goals.
3. Description of the experience relevant to the Project that the Submitter, the Lead Engineering/Design Firm(s), other Major Participants, and other team members bring to the Project.
4. Demonstrate how the past performance shown on the Form Cs and the personnel qualifications shown on the resumes can successfully execute the work as a team.
5. Specific, substantiated information to aid CDOT in determining the qualifications of the Submitter's team.

SOQ Section 3 - Project Understanding and Approach

SOQ Section 3.1 - Technical Understanding and Approach

Identify and describe, at a conceptual level, your understanding of the Project's special challenges, critical technical issues or risks, and demonstrate your team's approach to successful execution of the Work in a way that will meet or exceed the Project Goals and values.

SOQ Section 3.2 Management Approach

Provide your understanding and management approach to successfully delivering the Project for the following:

1. Budget
2. Schedule
3. Communications
4. Subcontractor Management
5. Project Administration
6. Quality
7. Construction Quality and the ICQC process
8. Design Quality
9. Safety
10. Resolving Disputes and Project First
11. Public Information coordination and collaboration
12. Civil Rights and Contract Compliance



13. Succession planning & Staffing

14. Co-Location Plan

The Submitter shall provide a Co-Location Plan identifying the on-site schedule of Key Personnel and specifically address how communication, collaboration, and partnering (including conflict resolution) will be fostered. The Plan should also address how the Project will be executed to ensure that the Contractor staff responsibilities can be upheld while guaranteeing the successful execution of the Project Goals and technical requirements.

SOQ Section 4 - Form Cs, Summary of Comparable Contracts in the past Ten Years

****Use the Form Cs to describe the experience, up to a maximum of ten total projects, that the Submitter, its Lead Engineering/Design Firm(s), the Contractor, and its other Major Participants have designed, and/or constructed within the past ten years**.**

Include a design-build project that the Submitter has substantially completed and a design-build project that its Lead Engineering/Design Firm has substantially completed.

Identify the involvement of any Key Personnel of the Submitter's team on the projects described on the Form Cs.

SOQ Section 5 - Resumes

Enclose resumes of Key Personnel (as defined by CDOT under Section 3.4 and any additional Key Personnel proposed by the Submitter under Section 3.5). Limit each resume to two pages. There is no limit on the number of resumes the Submitter may include; however, the resumes enclosed represent the Submitter's commitment of Key Personnel.

Include the following on each resume:

1. Status of relevant licensing or registration in the State of Colorado. If the proposed position requires a license/registration in Colorado and the proposed candidate does not currently have such a license/registration, then the Submitter shall definitively note on the resume that the license/registration will be obtained in time to perform the Work.
2. Years of experience performing similar work.
3. Titles, roles, and responsibilities on any of the projects included in SOQ Section 4 (Form Cs).
4. A minimum of three professional references, including a current contact e-mail address and phone number for each reference.
5. Letters of Recommendation, as desired.

SOQ Section 6 - Form As, Submitter and Major Participant Information

Enclose one Form A each, for the Submitter and all other Major Participants.

SOQ Section 7 - Form Bs, Contractor Safety Statistics

Submit electronically within BidNet *three years of* safety statistics for the general partner or joint venture members (contractors only) as represented by Form B provided herein.



SOQ Section 8 - Form D - Submitter Receipt of Addenda/Clarifications

Acknowledgment within BidNet submittal process and is required to allow submittal.

SOQ Section 9 - Form Es Certificate of Prequalification

Enclose one Form E each, for the Submitter and all other Major Participants.

SOQ Section 10 - Organizational Conflicts of Interest

Identify all relevant facts relating to past, present, or planned interest(s) of the Submitter's team (including the Submitter, Major Participants, proposed consultants, contractors and subcontractors, and their respective chief executives, directors, and key project personnel) which may result, or could be viewed as, an organizational conflict of interest in connection with this RFQ. See [Section 2.9](#) and [Section 2.10](#).

Disclose:

1. Any current contractual relationships with CDOT (by identifying the CDOT contract number and the CDOT Project Engineer);
2. Present or planned contractual or employment relationships with any current CDOT employee; and
3. Any other circumstances that might be considered to create a financial interest in the Contract by any current CDOT employee, if the Submitter is awarded the Contract.
4. Any current contractual relationships with those firms listed in [Section 2.9](#).

The foregoing list is required but shall not constitute a limitation on the disclosure obligations.

For any fact, relationship, or circumstance disclosed in response to this **RFQ requirement**, identify steps that have been, or will be taken, to avoid, neutralize, or mitigate any organizational conflicts of interest.

In cases where Major Participants on different Submitter organizations belong to the same parent company, each Submitter must describe how the participants would avoid conflicts of interest through the qualification and Proposal phases of the Project.

SOQ Section 11 - Legal Structure

If the Submitter organization has already been formed, provide complete copies of the organizational documents that allow, or would allow by the time of Contract award, the Submitter and Major Participants to conduct business in the State of Colorado. If the Submitter organization has not yet been formed, provide a brief description of the proposed legal structure or draft copies of the underlying agreements if available. Submitter must include a Colorado Secretary of State Certification of Good Standing.

SOQ Section 12 - Bonding Capability

Provide a letter from a surety or insurance company stating that the Submitter is capable of obtaining a Performance Bond and Payment Bond covering the Project in the amount of \$75 million each. Letters indicating "unlimited" bonding capability are not acceptable. The surety or insurance company providing such letter must be licensed as surety and qualified to do business in the State of Colorado.



SOQ Section 13 - Submitter Information Disclosure

The Submitter, each Major Participant, and any affiliate of the Submitter or Major Participant (including the company's parent company, subsidiary companies, and any other subsidiary or affiliate of the company's parent company), whose experience is cited as the basis for the company's qualifications, shall provide the following items. Assemble separate subsections for each Submitter or Major Participant.

1. Describe the conditions surrounding any contract (or portion thereof) entered into by the company that has been terminated for cause, or which required completion by another party, within the last five years. Describe the reasons for termination and the amounts involved.
2. Describe any debarment or suspension from performing work for the federal government, any state or local government, or any foreign governmental entity against the company.
3. For each description (1. and 2. above), identify the project owner's representative and current phone number. Indicate "None" to any subsection above that does not apply.

5.0 SOQ Evaluation Process

5.1 SOQ Evaluation

CDOT will initially review the SOQs for responsiveness to the requirements of this RFQ. The qualifications and approach in the SOQ will then be measured against the evaluation criteria stated in Section 5.3.

In accordance with 23 CFR § 636.206, CDOT will not evaluate a Submitter without a record of relevant past performance in a particular area, or for whom information is not available, either favorably or unfavorably with respect to past performance in such particular area.

5.2 Interviews

CDOT reserves the right to conduct interviews with any Submitter prior to development of a shortlist. If CDOT elects to hold interviews, CDOT will determine the schedule for interviews following receipt of the SOQs.

5.3 SOQ Scoring

CDOT will evaluate all responsive SOQs and give each SOQ a numerical score based on the following criteria. The maximum number of points available for each criterion is as follows:

Submitter's Organization, Experience and Past Performance (35 Points)

Submitter's Project Understanding and Approach (65 Points comprising two categories):

- a. Technical Understanding and Approach (25 Points)
- b. Management Approach (40 Points)

5.4 Determining Shortlisted Submitters

CDOT will rank the submittals according to the number of points awarded and prepare a shortlist. **CDOT will shortlist three (3) of the most qualified Submitters.**



5.5 Notification of Shortlist

Upon completion of the evaluation, scoring, and shortlisting process, CDOT will send the list of shortlisted Submitters (if any) to all Submitters. CDOT will also publish the list on its project website.

5.6 Debrief Meetings

Once CDOT announces the shortlist, CDOT will meet with any of the Submitters requesting to be debriefed. These debriefing meetings would give Submitters and CDOT an informal setting to discuss the results of the shortlisting process.

6.0 Procurement Phase 2

This Section 6.0 is provided for informational purposes only so that each Submitter has information that describes the second phase of the project procurement process, including a summary of certain anticipated RFP requirements. CDOT reserves the right to make changes to the following, and the shortlisted Submitters must only rely on the actual RFP when and if it is issued. This Section 6.0 does not contain requirements related to the SOQ. CDOT expects to conduct an industry review of a draft RFP with the shortlisted Submitters before it issues the RFP.

6.1 Request for Proposals

The Submitters remaining on the shortlist following Phase 1 of the procurement process will be eligible to move to Phase 2 and receive an RFP. While CDOT may make the RFP available to the public for informational purposes, only shortlisted teams will be asked to submit a response to the RFP.

6.2 RFP Content

RFP Structure

The RFP will be structured as follows:

Instructions to Proposers

Contract Documents

Book 1 (Contract Terms and Conditions)

Book 2 (Technical Requirements)

Book 3 (Applicable Standards)

Book 4 (Contract Drawings)

Reference Documents (for information only)

RFP Information

The RFP will include the following information:

1. Maximum time allowable for design and construction.
2. CDOT's Upset Amount for the Project.



3. Requirements for a proposed schedule of Work.
4. Requirements for submitting Alternative Technical Concepts (ATC) and Alternative Configuration Concepts (ACC).
5. A requirement that if the Proposer is a joint venture, each of the joint venture members will be, if awarded the Design-Build Contract for the Project, jointly and severally liable for performance of the Contractor's obligations under the contract.
6. Additional Requested Elements (ARE).

6.3 Alternative Technical Concept and Alternative Configuration Concept Meetings

CDOT will encourage the Proposers to recommend alternatives to the requirements that are equal to or better in quality or effect (as determined by CDOT in its sole discretion). CDOT will offer each Proposer the opportunity to meet before the Proposal due date to discuss ATCs and ACCs. Proposers will not be required to accept the meeting(s) offered.

6.4 Proposals Submitted in Response to the RFP

Shortlisted Proposers, as part of the procurement process, must submit a two-part Proposal. One part is the technical proposal. The second part is the price proposal. The RFP will specifically define formats and page limits for the Proposal packaging and all Proposal contents.

6.5 Proposal Evaluations

CDOT has determined that award of the Project will be based on a "best value" determination under C.R.S. Sections 43-1-1401 through 43-1-1412. No ranking or score from the RFQ process will be applied to the Proposals.

6.6 Stipends

CDOT will award a stipend to each shortlisted, responsible Proposer that provides a responsive, but unsuccessful, Proposal. The amount of such stipend, and its terms and conditions, will be stated in the RFP. CDOT will pay the stipend to each eligible Proposer within 90 days after the award of the Contract.

In consideration for paying the stipend, CDOT shall have the right to use any ideas or information contained in the Proposal for the Project, or in connection with a subsequent procurement, without any obligation to pay any additional compensation to the unsuccessful shortlisted Proposers.

If CDOT cancels the procurement after receipt of Proposals, CDOT will pay a stipend to each responsive Proposer.

7.0 Protest Procedures

Protests will be conducted as follows:

- a. Criteria for protest: A protest may be based only on one or more of the following:
 - i. Alleged bias, discrimination, or conflict of interest on the part of a panelist(s);
 - ii. Alleged error in computing evaluation scores; and/or



- iii. Alleged non-compliance with any procedures described in the Request for Qualifications.
- b. Any proposer who believes to be aggrieved in connection with this solicitation may submit a written protest to the Chief Engineer. The written protest shall be submitted within five working days after the notification has been delivered, as defined in the Key Events Schedule, to the apparent successful proposers and unsuccessful proposers. No further protests will be accepted or considered after the above-mentioned five working-day protest period has ended. A written protest shall include the following:
 - i. A specific and complete statement of facts forming the basis of the protest; and
 - ii. A description of the relief or corrective action requested.
- iii. The written protest shall be emailed to the Chief Engineer at:
keith.stefanik@state.co.us
- c. A written decision regarding the protest shall be rendered within seven business days after the protest is filed, unless additional time is needed to complete the investigation of the protest.
- d. The decision by the Chief Engineer will constitute the final agency action of the Colorado Department of Transportation and is not subject to administrative appeal.

Form A

Submitter and Major Participant Information

Entity is a Submitter: ☐ or Major Participant: ☐ (check appropriate box)

Company Name of Submitter/Major Participant (as indicated above):

Year Established: _____ Federal Tax ID No.: _____

Name of Official Representative: _____

Contact Person: _____

Address: _____

Telephone No.: _____ Fax No.: _____

E-mail address: _____

Business Organization (check one):

☐ Corporation (If yes, indicate the State and Year of Incorporation):

☐ Partnership

☐ Joint Venture

☐ Other (describe): _____

A. Business Name: _____

B. Business Address: _____

Headquarters: _____

Office Performing Work: _____

Contact Telephone Number: _____

C. Bonding Capacity: _____

Total: _____ Available: _____

[Note: Bonding Capacity does not apply to Major Participants that are Designers.]

Form A (Cont.)
Submitter and Major Participant Information

- D. If the entity is, or will be, a Joint Venture or Partnership, indicate the name and role of each member company in the space below. Complete a separate Form A for each member company and attach it to the SOQ. Also indicate the name and role of each other financially liable party and attach a separate Form A.

Name of Member Company	Role	Financial Liability

Under penalty of perjury, I certify that I am the Company's Official Representative and that, to the best of my knowledge and belief, following reasonable inquiry; the foregoing is true and correct.

By: _____ Print Name: _____
(Signature)

Title: _____ Date: _____

[Please make additional copies of this form as needed].

Example Form B
(Submitted via BidNet Form)

Contractor Safety Statistics

Contractor's Name: _____

Year	Incident Rate	Lost Work Day Index	Cost of Accident per Employee	Experience Modification Rating	No. of Fatalities	No. of Lost Work Days	No. of Recordable Injuries
2024							
2023							
2022							

Incident Rate = $\frac{(\text{Number of Injuries and Illnesses}) \times 200,000}{\text{Total Hours Worked}}$

Lost Work Day Index = $\frac{(\text{Number of Lost Work Days}) \times 200,000}{\text{Total Hours Worked}}$

Cost of Accident per Employee = $\frac{\text{Total Cost of Accidents}}{\text{Average Number of Employees}}$

Experience Modification Rating = $\frac{\text{Actual Claims per Year}}{\text{Expected Claims Based on Past 3 Year Trending}}$

Under penalty of perjury, I certify that I am the Company's Official Representative and that, to the best of my knowledge and belief, following reasonable inquiry; the foregoing is true and correct.

By: _____ Print Name: _____
(Signature)

Title: _____ Date: _____

[Please make additional copies of this form as needed].

Form C

Summary of Comparable Contracts in Past Ten (10) Years

1. Company Name: Submitter: ☐ or Major Participant: ☐ (check appropriate box)	2. Name of Project:
3. Owner Contract No. or State Project No.	4. Type: ☐ Construction ☐ Design
5. Name of Prime Designer/Contractor:	6. Company Role: (Joint venture partner, subcontractor, etc.)
7. Owner (Name): _____ Project Manager (Name): _____ Provide the following information for the Project Manager listed above: Address: _____ Phone: _____ Fax: _____ Email: _____	8. Original Project Contract Amount: \$ _____ Final Project Contract Amount: \$ _____ Percent of Work Performed by Own Forces (%): _____
9. Original Project Schedule Milestones: _____ Final Project Schedule Milestones: _____ <u>Explanation of Differences:</u> _____	
10. Description of any project claims, dispute proceedings, litigation, and arbitration proceedings:	
11. Description of the assessment of any liquidated damages, including the causes of the delays and the amounts assessed:	
12. Project Description and Nature of Work Performed by Submitter/Major Participant:	

[Please make additional copies of this form as needed.]
 [Form C may continue onto a page 2.]

Form D

Submitter's Receipt for Addenda/Clarifications

Submitter's Name: _____

The undersigned acknowledges receipt of the addenda to the RFQ as indicated below.

Addenda

Addendum/Clarification No.: _____ Dated: _____

Addendum/Clarification No.: _____ Dated: _____

Addendum/Clarification No.: _____ Dated: _____

Addendum/Clarification No.: _____ Dated: _____

Addendum/Clarification No.: _____ Dated: _____

Failure to acknowledge receipt of all addenda may cause the SOQ to be considered non-responsive to the solicitation. Acknowledged receipt of each addendum must be clearly established and included with response to the RFQ.

*By: _____ Print Name: _____
(Signature)

Title: _____ Date: _____

* Authorized representative of Submitter or Joint Venture members. If Submitter is not yet a legal authority, the Major Participants must sign Form D.

[Please make additional copies of this form as needed]

Form E

Certificate of Prequalification

Under Penalty Of Perjury, I Certify That I Am The Official Representative Of

_____ [Company Name], And That

_____ [Company Name], Is Currently
Prequalified To Perform Work For CDOT.

By: _____
(Signature)

Print Name: _____

Title: _____

Date: _____

[Please make additional copies of this form as needed.]