

## **CDOT Responses to Industry RFQ Inquiries**

Submitter Question	CDOT Response
In section 2.3 the contract value is listed as \$170 to \$190 million but the required performance and payment bond value is \$210 million (section 3.5.4.). Are there additional anticipated costs? Can CDOT please provide information as to why there are these value discrepancies?	CDOT is still looking at options to obtain additional funding for the project. Depending on the funding that becomes available, the GMP could range from \$170M and \$215M. The perfomance and payment bond value will be set at the upper limit of the range for the GMP which is updated in the RFQ to \$215M.  The form specifically says Form C may continue onto a page 2. This is clear direction that only two pages are allowed for Form C, which includes the front page. No change will be made to the RFQ
Page limit on Form C  In Section 3.3.3 Minimum Requirements of Key Personnel, for the position of Public Communications Manager, third bullet, you say that this position Should have a college degree in Communications, Journalism, or other relevant field of study.	The 'Should' statement allows for CDOT to Approve or Reject based on the other aspects of this position's requirements but the position does not require one of these degrees, i.e. no Shall statement. CDOT has had good experience with people who have these types of degrees with the required experience, but the required experience is the key component. Public Communications Managers who are proposed by teams will be evaluated, on a case by case basis, against the RFQ criteria, including education, but not having a degree in one of the recommended fields of study shall not be grounds for disqualification. No change will be made to the RFQ.
Does the Design Manager have to be on site for the full duration of the project, or can they be listed as 100% accessible for the duration of the project?	Yes. The Design Manager shall be on site, at a minimum, through the design phase. A case could be made that the Design Manager be on site for the duration of the design phase, through submittal of all construction packages, then available on site or task force, leadership and other key management meetings as needed on short notice, thereafter.
Does the Design-Build Quality Manager have to be on site for the full duration of the project, or can they be listed as 100% accessible for the duration of the project?	Yes. The Design-Build Quality Manager shall be on site for the full duration of the project. The DBQM position is key to completion of the project, and providing CDOT with the assurance that all work (design and construction) is completed in accordance with the contract. This position must be on site for the duration of the project.
This section states that CDOT may disqualify a Submitter if any of the Submitter's Major Participants belong to more than one Submitter Organization.  Our question regards Key Personnel whose firms to do not qualify as a Major Participant. Can the same person be listed as a Key Person for more than one Submitter?	This is a 'may' qualifier for CDOT, in other words, we will use our discretion in this decision, but would not disqualify a firm/team without a call to discuss. Essentially, the purpose behind this, is that we want to be able to score proposers based on the Key Personnel. If a Key Person is listed on more than one proposal, both proposals would not receive points for this person, because they both may be short listed. This is a risk to both proposal teams.
Final Bullet states DBQM: "Shall be a registered Professional Engineer in the State of Colorado."  Will CDOT consider removing this requirement for the DBQM. There are a number of experienced people who have progressed through the ranks of inspector and tester on highway projects to management positions and likewise a number of professionals who have developed Quality Management plans for major highway design and design build projects that do not have a professional Engineering degree and are therefore unable to obtain a PE license.  The requirement could be revised to read: "Shall be an employee of a Professional Engineering Firm Registered in the State of Colorado or be a registered Professional Engineer in the State of Colorado."	CDOT will not remove this requirement. This is in place, so that the person on the project and responsible for ICQC is a PE, and is therefore responsible for stating to CDOT that the work is in a condition that can be accepted by CDOT.
On the question of Conflict of Interest, teams have performed work with CDOT's listed Owner's Rep firms around the country, can the Conflict of Interest be limited to Colorado Project?	It is acceptable to list only Colorado projects, however, if any key personnel are currently performing work with these firms, no matter where, Conflict of Interest must be completed.
On the Form C, do the projects need to be 100% complete at RFQ submittal, or can projects that are ongoing, such as design-build projects where the civil design and construction will be complete prior to NTP be listed?  Will Draft ROD 4 documents be available to teams? If yes, when can we anticipate	This is acceptable, as long as they are far enough along by selection, for CDOT to to sufficiently check on project management practices. As long as owner references are listed, and we can reach them, we will be able to complete this evaluation process.
Will Draft ROD 4 documents be available to teams? If yes, when can we anticipate them being released?  Will you allow a project to be utilized that falls outside of the ten year limit by two months?	ROD 4 is anticipated to be signed by early to mid-March. It will be available at that time. The purpose of Form C is to gain an insite into relevant contractor/consultant experience. CDOT wants to evaluate sutmitters most recent experience. Submitters are allowed to submit up to 10 projects, if you want to list a single project that completed just outside of the 10-year window, that is acceptable, but will not be scored as highly as a project that is more recent.
With respect to Form C projects, can a design firm submit a project where the design has been released for construction, but the construction has not been completed?	This is acceptable, as long as they are far enough along by selection, for CDOT to to sufficiently check on project management practices. As long as owner references are listed, and we can reach them, we will be able to complete this evaluation process.



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4. Section 2.7 of CDOT's RFQ provides in part that a "Major Participate" as "the lead engineering/design firm(s)" for the Project described in the RFQ. In response to CDOT'S RFQ, our in-house design firm subsidiary will be identified as our "lead engineering/design firm".

As part of an internal reorganization during the procurement process, our in-house As part of an internal reorganization during the procurement process, our in-house design firm will be merging with another one of our design subsidiaries resulting in a submit as two separate divisions under the same parent umbrella. new legal entity name. The services and capabilities of the new legal entity will be equal to or better than the current lead engineering firm. The new entity will have all the necessary work experience and licenses required under CDOT's RFQ. In responding to CDOT's RFQ, the Submitter would like to use the new legal entity name for the Major Participant. Please advise if this approach is acceptable to CDOT.

Minimum Requirements of Key Personnel identify requirements as Colorado licensed Professional Engineer. The Design Manager "Shall be registered in the State of Colorado prior to the commencement of any design work on the Project." Can the similar requirements for the Design-Build Quality Manager and the Professional Engineer in responsible charge for the duration of the construction of the Project be required to be in place prior to role requirement? We see the potential for getting registration reciprocity a potential hurdle from another state and would look to requirement prior to role requirement.

The reciprocity process can be time consuming and there is no guarantee that reciprocity will be granted. Therefore, all Key Personnel that are required to be a licensed Professional Engineer Shall be registered in the State of Colorado prior to the commencement of any design work on the Project. Please include a statement in your SOQ detailing where in the reciprocity process each person is.